

City of Johnson City, Tennessee
Annual Budget for Fiscal Year 2017

Board of Commissioners

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Budget Message

The budget for fiscal year 2017 has been developed in accordance with City Ordinances, State and Federal laws, and the policies and procedures of the City. It has been prepared with the goal of maintaining a high level of service to our community, with as realistic as possible budget requests for expenditures, and with a reasonable level of conservative estimates on revenue.

The proposed Fiscal 2017 budget is a balanced budget. Total proposed expenditures for all funds are \$244,080,287, which includes the City School budget.

General Fund

Revenue

Total General Fund revenue is budgeted at \$85,582,979, an increase of 3.2% (\$2,670,416) on a budget-to-budget basis. When measured against projected revenues for the prior year, FY 2017 revenues are projected to increase by \$962,983 or 1.1%.

	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017	Budget 17 vs. 16	% Change
<u>REVENUES</u>						
Real & Personal Property Taxes	27,996,981	32,362,455	32,538,000	33,066,742	704,287	2.2
Local Option Sales Tax	19,561,938	19,851,250	20,335,000	20,863,710	1,012,460	5.1
Other Local Taxes/Payments in Lieu	15,369,325	15,513,590	15,622,138	15,603,040	89,450	0.6
Licenses and Permits	775,378	771,500	841,500	749,500	(22,000)	(2.9)
Intergovernmental Revenues	10,031,136	9,707,185	10,242,730	10,217,400	510,215	5.3
Charges for Services	2,181,417	2,459,583	2,571,628	2,600,087	140,504	5.7
Fines and Forfeitures	1,273,399	1,455,000	1,670,000	1,650,000	195,000	13.4
Other Revenues	1,356,812	792,000	799,000	832,500	40,500	5.1
Total Revenues	78,546,386	82,912,563	84,619,996	85,582,979	2,670,416	3.2

For fiscal 2017, real and personal property taxes are budgeted to increase by 2.2 percent (\$704,287) on a budget-to-budget basis. Property tax collections for FY 2016 are projected to increase \$4,541,019 over fiscal year 2015 collections, which reflects the 25 cent property tax increase. There is no property tax increase for FY 2017. Overall, property tax collections account for 39 percent of General Fund revenue.

Local option sales tax, the second largest General Fund source at 24 percent, is anticipated to increase \$1,012,460 (5.1%) on a budget-to-budget basis. Collections for FY 2016 are projected at \$20.335 million, which is \$483,750 (2.4%) more than budget and \$773,062 (4%) more than actual collections from the prior year. For FY 2017, local option sales tax revenue is budgeted to grow by 2.6 percent over projected FY 2016 estimates, based on projected trends in the national economy and State budget projections.

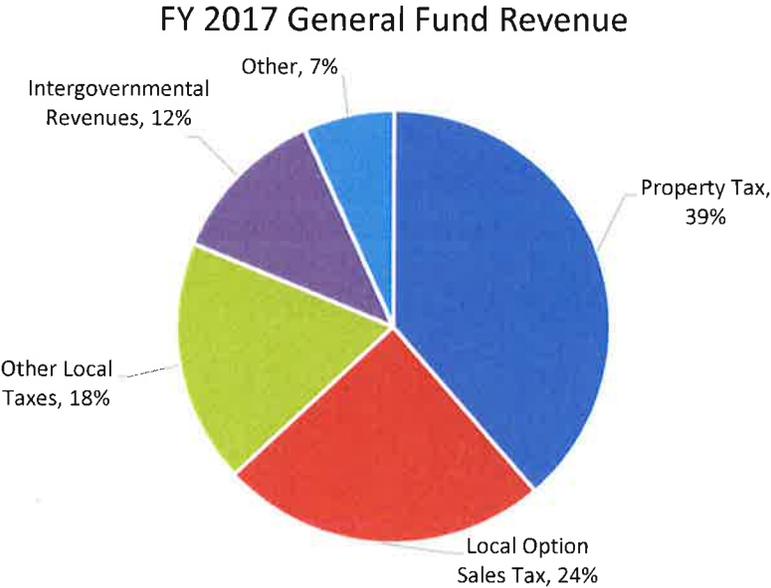
Due to upgrades in the electrical system infrastructure, the in-lieu payment from the Johnson City Power Board is budgeted to increase by \$138,000 (3.7%) on a budget-to-budget basis.

Hotel/motel tax collections are budgeted at \$177,000 increase (9.9%).

Cable TV Franchise Fee is budgeted to increase by \$55,000 (7.6%) and the Gas Franchise Fee is budgeted to increase \$50,000 (8.3%).

Licenses and permits, which reflect building activity, are budgeted to decrease by 2.9 percent (\$22,000) and reflect the continued, slow reemergence of the building industry in Johnson City. Building activity still remains significantly below the 2007 through 2009 levels.

Intergovernmental revenues, which account for approximately 12 percent of General Fund revenue, are budgeted to increase by 5.3 percent, or \$510,215. This increase is attributed to the following:



State shared sales tax (\$363,000 or 7.6%); Gas Tax/Street Aid (\$47,000 or 2.9%); Boarding Prisoners (\$40,000 or 3.4%); Mixed Drink Tax (\$20,000 or 3.5%); Highway Maintenance (\$37,670 or 16.3%); Street and transportation (\$1,000 or 0.8%). The increase is slightly offset by decreases, including: State Income Tax (\$5,000 or 0.8%); Police Supplement (\$2,000 or 2.3%).

Charges for Service are budgeted to increase by \$140,504 (5.7%), which are primarily due to increases in

School Bus Charters (\$62,000 or 117%) and Building Rentals (\$41,000 or 14.6%).

Fines and Forfeitures are budgeted to increase by \$95,000 or 13.4%.

Other Revenues are budgeted for an increase of \$40,500 (5.1) due to more revenue from interest income and miscellaneous revenues.

In the FY 2017 budget, the anticipated budget drawdown is \$61,608, along with \$450,000 designated to be set aside in the Economic Development Reserve. This brings a total reduction of \$511,608 in total available fund balance, leaving a projected ending available fund balance of \$13,721,734 at the end of FY 2017. The 16 percent fund balance reserve target previously established as a City Commission goal is \$13,721,734.

Expenditures & Transfers

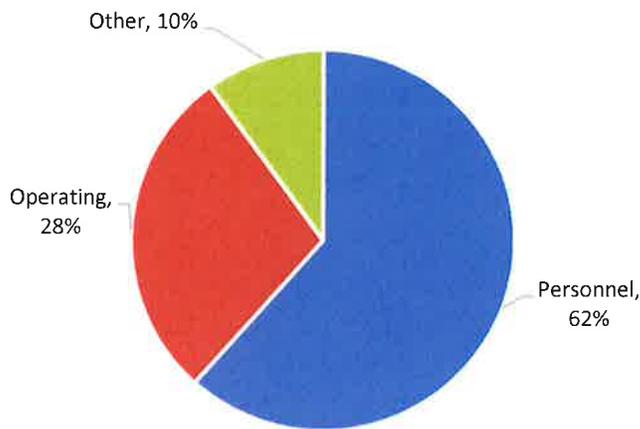
The General Fund is proposed in total at \$85,760,837, an increase of \$3,264,336 (4%) over fiscal year 2016 budget. The General Fund budget includes \$60,777,904 for operating expenditures and \$24,982,933 for operating transfers to support other funds.

General Fund Expenditures by Category

	Actual FY 2015	Budget FY 2016	Budget FY 2017	Budget 17 vs. 16	% Change
Personnel	35,093,534	36,263,646	37,437,088	1,173,442	3.2
Operating	13,458,667	15,971,882	17,211,324	1,239,442	7.8
Other*	5,534,600	5,771,199	6,129,492	358,293	6.2
Total Operating Expenditures	54,086,801	58,006,727	60,777,904	2,771,177	4.8

*Library, PBA, Quasi-Gov't

FY 17 General Fund Expenditure by Category



Total operating expenditures increased by 4.8% (\$2,771,177). Personal services, which accounts for 62 percent of these costs, total \$37,437,088, is an increase of \$1,173,442 (3.2%). This increase is attributable in part due to several new positions included in the budget. Further, the budget includes a 3% pay plan adjustment (1% COLA, 2% merit). No new enhancements to employee benefits are proposed and health insurance premiums are not budgeted to increase.

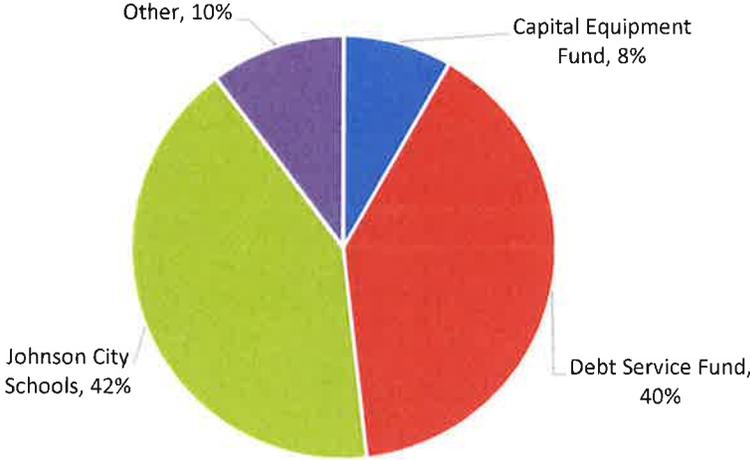
Departmental operating expenditures (excluding personnel costs) total \$23,340,816, which is an increase of \$1,597,735 or 7.3%. The largest departmental increases are for the Public Works Department, totaling approximately \$500,000. Highlights are listed below:

Street Reconstruction	\$100,000
Patching	99,000
Snow Removal	75,000
Salt Tanks	42,000
Downtown Maintenance	184,000
Parking Lot Re-sealing	150,000
Wayfinding Signage	250,000

Major transfers from the General Fund include \$2,070,000 for capital equipment, \$9,960,197 for debt service, and \$10,376,736 for Johnson City Schools. The City transfer to assist with funding for the operation of the Johnson City Schools represents no increase from the prior fiscal year. In the past seven years the City's appropriation to the Schools has increased six times; fiscal 2011 - \$400,000 (5.1%), fiscal 2013 - \$350,000 (4.3%), fiscal 2014 - \$375,000 (4.4%); and fiscal 2015 - \$500,000 (5.6%), fiscal 2016 - \$963,061 (10.2).

Total Operating Transfers increased \$493,159 (2.0%). The increase is attributable to increases in the transfer for the following: Capital Equipment \$1,163,000 (128.2%), Golf Fund \$224,000 (33.1%), Mass Transit Fund \$75,200 (11.3%), Public Building Authority \$70,000 (13.2%), and Transportation Planning Fund \$46,050 (85%). Operating transfers decreased in the following: Capital Facilities/Infrastructure \$985,000 (100%), Debt Service Fund \$135,091 (1.3%).

FY 17 General Fund Transfers



Funding for the Library is proposed at \$1,763,825 in total, which is an increase of \$139,275, of which \$137,275 is for operations of the Library (\$10,000 – operating increase for maintenance/capital improvement; \$41,025 – 3% pay adjustment; \$23,700 funding for half of additional payroll in FY 2017; \$63,000 RFID implementation for year 1) and \$2,000 for contribution to the Imagination Library. Total funding for the Imagination Library is \$37,700. The Imagination Library also receives funding from Washington County.

Quasi-Governmental funding is proposed at \$2,897,331, up \$212,758 (8.88%). The increases are due to additional funding for the following agencies: Convention and Visitor’s Bureau - \$44,331, based on sharing hotel/motel tax collections on a 50/50 basis; EMS - \$139,441, additional funding for replacement of cardiac monitors and payroll expenses (3% raise); Emergency Communications (E-911) - \$28,392, to recover lost revenue due to the decline of land-line telephone usage; and Animal Shelter - \$35,000, general operating increases associate with their new facility.

Staffing/Salaries and Benefits

A total of 915 full-time and part-time positions are budgeted. The proposed staffing changes are as follows:

- Development Services – elimination of the Community Development Coordinator and Community Development Program Manager
- Human Resources – elimination of Training and Development Coordinator
- Fleet Management – addition of Automotive Technician
- Fire – addition of three (3) Firefighters
- Parks and Recreation – addition of Custodian; upgrade of part-time Custodian to full-time; addition of part-time Meal Coordinator
- Police – addition of two (2) Police Officers; addition of Secretary – Family Justice Center
- Public Works – addition of MEO II (Downtown)
- Solid Waste – addition of Solid Waste Equipment Trainer
- Water/Sewer – addition of Mechanical Engineer

Included in the FY 2017 budget is a 3% salary adjustment, with 1% for a pay plan adjustment and 2% for merit increases. For the third consecutive year, there is no increase in health insurance premiums for the City's health insurance fund. Health plan premiums are currently shared on an 80/20 cost basis between the city and employee.

Enterprise Funds

Water/Sewer Fund

Total revenues are budgeted at \$34,751,817, a decrease of 0.5 percent (\$185,182) from the prior fiscal year due to a projected decline in interest revenue. Water and sewer sales are budgeted the same as FY 2016. There are no rate increases for water and sewer fees in FY 2017.

The Water and Sewer Fund is budgeted at \$30,940,995, an increase of \$165,256 (0.5%) over fiscal year 2016 budget. Total staffing increased by one over the prior fiscal year, bringing the total to 165.9. Water and Sewer operating expenses increased \$268,606. Depreciation increased by \$104,328 due to upgrades throughout the system. Expenses for capital equipment replacement total \$774,000, an increase of \$137,000 from the FY 2016 budget.

Budgeted water capital projects total \$6,462,600 and include \$3,850,100 in improvements funded with bond proceeds and \$2,612,500 in rate funded improvements. Major projects include the replacement and rehabilitation improvements of older water mains – including galvanized (\$750,000), replacement of the Tannery Knob tank (\$2,000,000), Watauga WTP Hypochlorite Storage Facility (\$1,350,100), and water tank maintenance (\$350,000).

Budgeted sewer capital projects for next year total \$15,369,500 and include \$13,032,000 in improvements funded with bond proceeds and \$2,337,500 in rate funded improvements. Major projects include improvements Knob Creek and Brush Creek Improvements – Phase I (\$5,932,000), Lower Brush Creek Interceptor (\$6,000,000), and Sewer Line Rehab/Replacement (\$1,450,000).

Debt was issued in May 2013 in the amount of \$24 million for various sewer improvements. Prior to this, the last debt issue was in June 2010 for \$22 million.

Solid Waste Funds Solid Waste expenses total \$11,541,032, which includes \$9,106,971 for the Municipal Solid Waste Fund and \$2,434,061 for the Regional Solid Waste Fund. The City fund is budgeted to increase by \$82,310 (0.9%), and the Regional fund is budgeted to decrease by \$32,258 (1.3%). A Solid Waste Equipment Trainer position was added in the FY 2017 budget, with the total cost of the position equally divided between the two funds.

Capital equipment replacement is budgeted at \$1,549,000 for Municipal equipment. Four front loaders, a curbside recycler, two leaf machines, a roll off, and transfer trailer are budgeted for the Municipal Fund. Also, \$350,000 is budgeted for Capital Projects in the Municipal Fund for the Bolton Block Service Center. There are no capital equipment items or capital projects budgeted in the Regional Fund.

Revenues for Municipal Solid Waste are projected at \$9,402,856, an increase of \$154,651 from the prior year. The 1.7 percent increase is primarily due to increases in Industrial Fees, Landfill Host Fees, and Per Ton Royalty Fee.

In the regional system, a budgeted \$29,345 increase is also due to growth in residential container rentals.

The **Mass Transit Fund** expenses total \$4,135,865, which is an increase of \$78,031 from the prior year. This is the seventh year of operation for the New Freedom program, which is funded by a Federal Transportation Agency grant. This program allowed the City to establish two new routes that serve the Med Tech corridor and Boones Creek and has expanded ADA accessibility for job opportunities and to medical facilities. Federal and state grants account for approximately 74 percent of the fund's total revenue. The transfer from the General Fund to support transit operations is budgeted at \$739,800, an increase of \$75,200 (11.3%) that is required to meet federal and state grant matching requirements. Six heavy duty buses are re-budgeted in FY 2017 from the prior year due to the timing of delivery. The total cost for all six buses is \$2,015,670, including a local match of \$247,228. Two heavy-duty buses lifts, to be installed in the City Garage, are budgeted in FY 2017 for a total cost of \$110,000, which includes a local match of \$11,000. In addition, the Mass Transit Fund budgeted Paratransit Software for a cost of \$90,000, which includes a local match of \$9,000).

The **Golf Fund** expenses total \$1,274,663, which is an increase of \$38,618 (3.8%). Revenues are budgeted to decrease \$19,900 from the fiscal 2016 budget, or 2.5 percent. Projected revenue for FY 2016 has decreased \$63,939 compared to FY 2016 budget. From an average of \$1.0 million in revenue over the 2007 through 2009 period, revenue for the fund has ranged from the lower \$900,000's to the upper \$700,000's for the past few years. This decrease is also impacted by the economy with fewer rounds being played. Cart path repaving is budgeted at \$350,000. A driving range is budgeted for Pine Oaks (\$50,000). The General Fund transfer to support the Golf Fund is projected at \$901,000, which is an increase of \$224,000 (33.1%).

The **Storm Water Fund** expenses total \$1,735,995, which is an increase of \$61,663 (3.7%) from fiscal year 2016. A total of \$2,560,000 is proposed for capital improvements and include the following major projects:

King Creek Basin Park Construction	1,200,000
Commerce Street Improvements	200,000
Market Street Drainage	600,000
Kelly Food Basin Construction	300,000
King Creek Linear Park	<u>260,000</u>
Total	2,560,000

In 2013 bonds totaling \$5.935 million were issued to finance downtown drainage improvements and other major projects. The annual debt service is \$378,313. The fund is projected to end fiscal 2017 with approximately \$726,301 in cash and cash equivalents.

Capital Equipment/Projects and Debt Funds

The capital equipment fund is budgeted at \$2,601,868, including a \$2,070,000 transfer from the General Fund. Major purchases include items for Public Works, Police, and Student Transportation.

Capital facilities are budgeted at \$6,995,000, with the majority of these funds being bond proceeds for Freedom Hall renovations. Other projects include Trail Improvements, Field Reconstruction, and Tannery Knob Bike Trail.

Capital infrastructure projects are budgeted at \$8,791,627, mostly funded through federal grants. Projects include Indian Ridge and State of Franklin intersection improvements, VA access road, and Browns Mill and Mountain View road intersection improvements.

School facility capital projects are budgeted at \$17,005,000, with \$16.3 million being new debt. Projects include energy improvements, Langston renovations, and Track and Field improvements.

The Debt Service Fund is budgeted at \$10,999,051, which represents an increase of \$82,914 (0.8%). The Debt Service Fund includes the debt service for the City and School System. The City's debt service is budgeted at \$9,087,334. The School System's debt service is budgeted at \$1,911,717.

Other Funds

The **Freedom Hall Fund** expenses total \$1,602,149, which is a decrease of \$34,406 (2.1%) from the prior year. The General Fund transfer to support Freedom Hall is budgeted at \$200,000, which is the same as budgeted for fiscal year 2016. As a forty-year-old facility, the building is in need of major capital improvements, including the HVAC system, which is currently under design and will connect the Freedom Hall HVAC system to the Central Energy Plant, restroom renovations and additions, roof replacement, and resurfacing the back parking lot. Bonds were issued in FY 16 for \$11.225 million. This project will continue in FY 2017.

The **Police Drug, Grants, and Technology Funds** are budgeted at \$214,174, \$319,890, and \$453,616, respectively. The Drug Fund includes funding for a sedan, SUV, and canine officer. The Grant Fund includes operating funds for the Family Justice Center, which opens July 1, 2016. The Technology Fund includes ten (10) car cameras for new police pursuit vehicles.

The **MTPO – Transportation Planning Fund** is budgeted at \$534,044. MTPO is responsible for regional transportation planning and coordination. MTPO will begin updating the Long Range Transportation Plan and working with the Tennessee Department of Transportation on the I-26 Multimodal Corridor Study.

GENERAL INFORMATION

Location

Nestled in the northeastern corner of Tennessee, Johnson City hosts a population of nearly 61,000 residents. Johnson City is situated in the heart of the Southern Appalachians, between Roan Mountain and the Great Smoky Mountains and is within a day's drive of most major cities in the Eastern United States. Our region is encompassed with beautiful lakes, bold rivers, and sparkling mountain streams. Johnson City is home to East Tennessee State University, along with ETSU's James H. Quillen College of Medicine and the James H. Quillen Veterans Affairs Medical Center at neighboring Mountain Home. The City has and maintains 742.8 lane miles of city streets and 176 miles of city sidewalks. The land area of Johnson City is nearly 43 square miles. Interstate 26 is the main artery through the City, along with State Highway 36.

History

Henry Johnson founded Johnson City in 1856. Mr. Johnson started a town by building a home on what is now the corner of West Market Street and the Southern Railway Company. At that time, it was located on a country road leading from Washington, D.C. to Knoxville and beyond. He opened a store, which for a long time, was "the store" of the settlement. Travelers in both directions would time their trips to make it to "Henry Johnson's place before dark", for he also operated a hotel in his building.

There is no question that Henry Johnson conceived the city that was destined to spring from his little establishment. Johnson built the first depot for the railroad, adjoining his home, and became the depot agent, freight agent, ticket agent, and basically everything connected to the railroad at that time. From this circumstance, the station became known as "Johnson's Depot". The first post office for this section of the county was named "Blue Plum", located about two miles south of the present center of the city. However, Henry Johnson had it moved to "Johnson's Depot", and became the postmaster.

Henry Johnson took some part in politics, though it is not recorded that he was aspiring to be in office. In a heated political race for congress, in which Mr. Johnson supported Landon C. Haynes, the friends of Mr. Haynes had the name of the town changed to "Haynesville". But, the change of the name was of short duration. The return was made to the original founder and the establishment became "Johnson City".

Government

Johnson City adopted the council-manager form of government in 1939. This form combines the benefits of elected legislative representation with a professionally managed government. Citizens elect, at large, five city commissioners who serve four-year terms. The Board of Commissioners hires a professional city manager to manage and direct the day-to-day operation of the City government, administer the budget, and employ all City employees, with the exception of the

Juvenile Court Judge, Municipal Court Judge, and City Attorney. These positions are appointed by the commission.

The City Manager is the chief executive officer for the city. It is the responsibility of the City Manager to enforce the laws and ordinances of the city and attend all meetings of the governing body with the right to take part in the discussion. Having no vote, the City Manager can make a recommendation of measures to the governing body.

The City provides a wide range of services similar to other jurisdictions in the State, including public safety (both Police and Fire), municipal and regional solid waste services, municipal and regional water and sewer services, parks and recreation, a civic center, seniors' center, two golf courses, a mass transit system, public works, a school system, and economic development.

Budgetary and Financial Reporting

The City of Johnson City is implementing the recommended practices by the National Advisory Council on State and Local Budgeting (NACSLB). City staff has applied diligent effort into improving the process, decisions, and outcomes with each new budget year.

The budget process is not simply an exercise in balancing revenues and expenditures one year at a time, but is strategic in nature, encompassing a multi-year financial and operational plan that allocates resources on the basis of identified goals and objectives.

The budgetary, accounting, and reporting standards adopted by the City of Johnson City conform to generally accepted accounting principles applicable to government units. The accounts of the City are organized on the basis of funds and account groups, each of which is considered to be a separate entity. The operations of each fund are accounted for with a separate set of self-balancing accounts, recording cash and other financial resources, together with all related liabilities and residual equities or balances, and changes therein, which are segregated for the purposes of carrying on specific activities or obtaining certain objectives in accordance with special regulations, restrictions, or limitations.

The funds included in this budget are as follows:

Governmental Funds:

General Fund – The General fund is the general operating fund of the City. It is used to account for most of the basic government services, such as police, fire, parks and recreation, street maintenance, administration, and planning. General Fund revenues include property taxes, local option sales tax, business license fees, court fines and fees, and state and federal grants. The largest expense within the General Fund is personal services, which includes the cost of employee salaries and benefits.

Capital Projects and Capital Equipment Funds – The Capital Projects and Capital Equipment funds account for capital purchases and improvements, such as land acquisition, fleet equipment replacement, construction of facilities, etc. Most of the items recorded in either of these funds are financed through borrowings or transfers from the General Fund.

Debt Service Fund – Included in a Debt Service Fund are general long-term principal and interest payments on bonds issued, as well as revenue sources to meet the payment obligation on the debt.

Special Revenue Fund – A Special Revenue Fund generates specific revenue sources. Expenses are legally restricted to specified purposes and are directly related to the revenue source. Freedom Hall Civic Center, Transportation Planning, and the Community Development Block Grant Fund are Special Revenue Funds for the city.

Proprietary Funds:

Enterprise Fund – An Enterprise Fund is intended to be self-supporting in that expenditures are offset by revenues in the form of fees and charges to the external customers for goods and services. Enterprise Funds included in this budget are the Water and Sewer Fund, Solid Waste Funds (Municipal and Regional), Mass Transit Fund, and Golf Fund.

Basis for Budgeting

The budgets for all Governmental Funds are prepared on a modified accrual basis. This means that the obligations of the City are budgeted as expenses, but revenues are recognized only when they are actually received.

The Enterprise Funds are budgeted on a full accrual basis. Expenditures are recognized when a commitment is made, and revenues are recognized when they are obligated to the City. Debt interest payments are budgeted as an expense for Enterprise Funds. Not included in the budget are debt principal payments, which are reflected as a reduction in the liability only when payment is made, and capital equipment and improvements, which are funded through the Capital Equipment and Projects Funds or as an operating transfer from the General Fund.

Budget and Budgetary Controls

The City's financial plans are set forth in annual capital and operating budgets which reflect the projection of all receipts from and disbursements to all sources. The Board of Commissioners has the final responsibility for establishing program and fiscal policies, approving the annual operating budget and Capital Improvement Program, amending the annual budget, and setting the property tax rate and fees for services.

Budgetary control is maintained in the individual funds at the department level in order to ensure compliance with legal spending appropriations as approved in the annual operating budget. Activities of the general fund, special revenue funds, enterprise funds, and capital projects and equipment funds are included in the annual appropriated budget.

Basis of Accounting

The modified accrual basis of accounting is used for all governmental funds. The revenues are recognized when they become measurable and available. Those revenues susceptible to accrual are property taxes, special assessments, interest income, and charges for services. Property taxes are levied and due in this fiscal year and also collected within 60 days after year end. Amounts not collected within those 60 days are recorded as deferred revenue. Expenditures are recorded when the related fund liability has been incurred. All proprietary funds use the accrual basis of accounting, where revenues are recognized as soon as they are earned and expenses are realized as soon as a liability is incurred. Proprietary funds also display the assets and liabilities associated with the fund on the balance sheet. In governmental funds, fund balance is segregated into reserved, designated, and undesignated components. Enterprise funds reflect a change in total net assets corresponding to the outcome of revenues and expenditures.

FINANCIAL MANAGEMENT POLICIES

General Financial Philosophy

The financial policy of the City of Johnson City is to provide a sufficient financial base and the resources necessary to sustain a high level of municipal services for the citizens of Johnson City.

It is the goal of the City to achieve a strong financial condition with the ability to:

- Withstand local and regional economic impacts;
- Adjust efficiently to the community's changing service requirements;
- Effectively maintain and improve the City's infrastructure;
- Prudently plan, coordinate, and implement responsible community development and growth;
- Provide a high level of police, fire, and other protective services to assure public health and safety; and,
- Provide other services necessary to ensure quality of life for the community.

The City of Johnson City's financial policies shall address the following fiscal goals:

- Keep the City in a fiscally sound position in both the long and short term;
- Maintain sufficient financial liquidity to meet normal operating and contingent obligations;
- Expect that service users pay their fair share of program costs;
- Operate utilities in a responsive and fiscally sound manner;
- Maintain existing infrastructure and capital assets;
- Provide a framework for the prudent use of debt; and,
- Direct the City's financial resources toward meeting the goals of the City's strategic plan.

Operating Budget Policies

The annual budget is the central financial planning document that embodies all operating revenue and expenditure decisions. It establishes the level of services to be provided by each department within the confines of anticipated municipal services.

The City Manager shall incorporate the Board of Commissioner's priorities in the formulation of the preliminary and final budget proposal.

Adequate maintenance and replacement of the City's capital plant and equipment will be provided for in the annual budget.

The budget shall balance recurring operating expenses with recurring operating revenues.

The City shall adopt a balanced budget annually.

Capital Improvement Policies

The City will establish and implement a comprehensive five-year Capital Improvement Plan (CIP). This plan will be updated annually.

An annual Capital Improvement Budget will be developed and adopted by the Board of Commissioners as part of the annual budget. The City will make all capital improvements, in accordance with the CIP, for which there is available funding.

Unexpended capital project budgets shall be carried forward to future fiscal years to complete the intent of the original budget.

Routine capital needs will be financed from current revenues as opposed to the issuance of long-term debt.

The City will maintain all assets at a level adequate to protect the City's capital investment and to minimize future maintenance and replacement costs.

Revenue Policies

The City will estimate annual revenues by a conservative, objective, and analytical process.

The City will consider market rates and charges levies by other public and private organizations for similar services in establishing tax rates, fees and charges.

The City will periodically review the cost of activities-supported user fees to determine the impact of inflation and other cost increases. Fees will be adjusted where appropriate to reflect these increases.

The City will set fees and user charges, for the utility funds, at a level that fully supports the total direct and indirect costs of operations, capital requirements, and ensures that adequate reserves are maintained.

The City will continue to identify and pursue grants and appropriations from Federal, State, and other agencies that are consistent with the City's goals and strategic plan.

The City will follow an aggressive policy of collecting revenues.

Investment Policies

Investments of the City shall be undertaken in a manner that seeks to ensure the preservation of capital in the overall portfolio. The portfolio shall remain sufficiently liquid to enable the City to meet daily cash flow demands and conform to all state and local requirements governing the investment of public funds.

The City will continue the current cash management and investment practices, which are designed to emphasize safety of capital first, sufficient liquidity to meet obligations second, and the highest possible yield, third.

Investments will be made in accordance with the policies set by Tennessee Code Annotated 6-56-106. Authorized investments include, but are not limited to, the following:

- Bonds, notes or treasury bills of the United States Government;
- Bonds, debentures, notes or other evidences of indebtedness issued or guaranteed by United States agencies;
- Certificates of deposit and other evidences of deposit at state and federally chartered banks, savings and loan associations; and,
- The local government investment pool created by title 9, chapter 4, part 7.

The City shall attempt to match its investment with anticipated cash flow requirements. Unless matches to a specific cash flow requirement, the City will not directly invest in securities maturing more than two (2) years from the date of issue. Investments maturing more than two years from date of issue require approval by the state director of local finance.

The City's financial information system will provide adequate information concerning cash position and investment performance.

Debt Management Policies

The City of Johnson is subject to debt limitations imposed by the City Charter. The total bonded indebtedness of the City shall not exceed 10% of the assessed valuation, for the preceding year, of the taxable property of the City. In determining the debt applicable to the legal debt limit, the following types of debt are excluded:

- Bonds payable out of funds derived from special assessments for public improvements;
- Bonds primarily secured from revenues of utilities;
- Bonds primarily secured from revenue of other sources with the secondary backing of general tax revenues; and,
- Tax anticipation bonds and notes.

It is the policy of the City that the total general obligation net debt (excluding general obligation debt supported by utilities and assessments) shall not exceed 10 percent of the assessed value of taxable property of the City.

The City shall issue debt only when necessary to meet a public need and when funding for such projects is not available from current revenues, reserves, or other sources.

Long-term borrowing will be used to finance capital improvements as approved in the City's Capital Improvement Plan.

Capital projects financed through issuance of debt shall be financed for a period not to exceed the expected useful life of the project.

The City will not incur debt to finance current operations.

The total debt service on tax supported debt of the City shall not exceed 20 percent of total General Fund operating expenditures. It shall be the goal of the City to reduce this percentage to 15 percent by FY 06/07. It shall be the long-term goal of the City to reduce this percentage to the ideal level of 10 percent.

Lease-purchase obligations, capital outlay notes or other debt instruments may be used as a medium-term method of borrowing for the financing of vehicles, computers, other specialized types of equipment, or other capital improvements.

The City will maintain good communication with bond rating agencies in order to optimize its bond rating status.

Utility Fund Policies

Enterprise funds will be established for City-operated utility services.

Enterprise fund expenditures will be established at a level sufficient to properly maintain the Fund's infrastructure and provide for necessary capital development.

Each utility fund will maintain an adequate rate structure to cover the costs of all operations, including maintenance, depreciation, capital and debt service requirements, reserves, and any other costs deemed necessary. Ideally, reserves should approximate three (3) months of operating costs.

The total outstanding debt of the Water/Sewer fund shall not exceed 50 percent of the net capital assets of that fund.

Utility rate studies will be conducted periodically to update assumptions and make necessary adjustments to reflect inflation, construction needs, maintain bond covenants, and avoid significant periodic rate increases.

Reserve Fund Policies

Adequate reserve levels are a necessary component of the City's overall financial management strategy and a key factor in external agencies' measurement of the City's financial strength. Reserve funds provide the City with the resources to manage cash flow and deal with unanticipated emergencies and changes in economic conditions. In addition, reserve funds enable the City to take advantage of matching funds and other beneficial (but limited) opportunities.

The City shall place emphasis on increasing unrestricted fund balance in the General Fund to an amount equal to approximately 16 percent of the General Fund operating budget expenditures (net of interfund transfers). This represents approximately two (2) months of operating expenditures. Cash reserves should be sufficient to cover 8 to 10 percent of budgeted General Fund expenditures.

At the close of each budget year, any excess of revenues over expenditures that will increase the cumulative unrestricted fund balance above the established target amount will be recorded as a restricted reserve account available for appropriation by the Board of Commissioners, for one-time capital expenditures.

Reversion of Bond Proceeds: Bond proceeds remaining (unspent) after the purpose for which the bonds were issued has been completed shall be returned to the respective bond funds for future appropriation. The balance of available bond proceeds will be reported to the Board of Commissioners on a monthly basis. Further use of these monies shall be consistent with provisions contained within the appropriate bond resolutions and inconformity with federal and state regulations.

BUDGET PROCEDURE

Purpose and Scope of the Budget

The budget is the City's financial plan, covering a twelve month period that balances projected revenues with anticipated expenditures, related to City services. Upon adoption by the Board of Commissioners, the City of Johnson City's budget becomes a major policy document of this community for the ensuing fiscal year.

Essentially, the City of Johnson City's budget strives to achieve the following objectives:

1. Establish a legal basis for the expenditure of city tax dollars;
2. Establish a means of public accountability and control of expenditures;

3. Provide a method for continuous review of city programs through established goals and departmental services;
4. Provide an operating plan of service for city departments;
5. Provide a basis for establishing policies, adopted by the Board of Commissioners, through recommendation by the City Manager;
6. Establish more effective communication between the citizens of Johnson and City Officials.

Annual Budget Process of the City of Johnson City

The City's annual budget process typically begins in September with the preparation of the five-year Capital Improvements Program (CIP). In January, a budget kick-off meeting is held with department and division directors to distribute budget instructions and to highlight concerns, challenges, and goals that face the City in the upcoming fiscal year. Following this informational meeting, department/division heads prepare their budget requests over the next thirty day period.

From there, the budget calendar is followed through the remainder of the budget process:

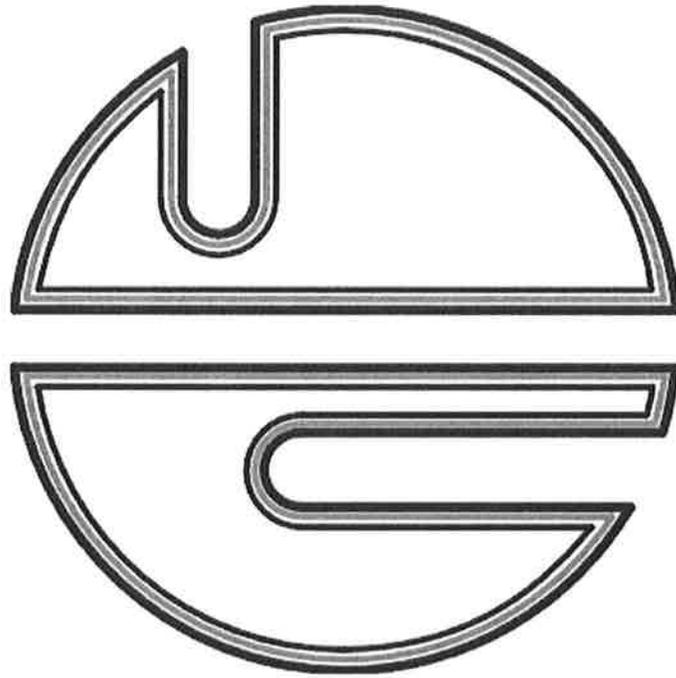
- Revenue estimates are prepared for the next fiscal year for all City funds.
- Departmental budgets are reviewed and analyzed and budget hearings are conducted with each department. Following these meetings, a tentative budget is prepared in consideration of the projected revenues and policy guidelines established by the City Manager.
- Budget work sessions are conducted with the Board of Commissioners, City Manager, and staff.
- At the conclusion of these work sessions, the Board of Commissioners' input is incorporated into the proposed budget. An appropriation ordinance is prepared and is required by the City Charter to be published for public review no later than ten days prior to the first reading of the ordinance.
- By City Charter, the first reading of the budget ordinance and public hearing is required to occur at a regularly scheduled meeting of the Board of Commissioners, followed by two additional readings of the ordinance.
- The adopted budget takes effect July 1, the beginning of the new fiscal year.

Budget Amendments

Amendments which revise the total expenditure of any appropriated fund or department may occur at any time during the fiscal year after advertising and a public hearing before the Board of Commissioners. Three readings of the ordinance amending the budget are required.

Budget Calendar for Fiscal Year 2017

September 19, 2015	CIP forms distributed to Department/Division Heads
October 16, 2015	CIP forms due to Budget Office
January 19, 2016	Budget Kick-Off Meeting
February 12, 2016	Small Department Budgets due to the Budget Office
February 19, 2016	Large Department Budgets due to the Budget Office
February 17 - March 12	Budget hearings/reviews with the City Manager, Assistant City Managers, and Budget Director
March 14 - April 15	Budget Analysis and finalize budget
April 18 - April 22	Prepare and print budget document
April 26, 27 May 4, 9, 12, 26	Budget work sessions with Commission
April 30	Publish initial advertisement in the Johnson City Press
May 21	Budget Ordinance published in the Johnson City Press
June 2	First reading and public hearing of budget ordinance
June 16	Second reading of budget ordinance
June 23	Third reading of budget ordinance



BUDGET SCHEDULES

**EXPENDITURE CHANGES BY FUND
FISCAL YEAR 2017**

Fund	FY 2016	FY 2017	Change	
			Dollars	Percent
General Fund	58,006,727	60,777,904	2,771,177	4.8
Debt Service Fund	10,916,137	10,999,051	82,914	0.8
Educational Facilities Trust Fund	3,697,207	3,650,018	(47,189)	(1.3)
General Purpose School Fund	67,011,358	70,176,454	3,165,096	4.7
School Food Services Fund	3,189,750	3,428,600	238,850	7.5
School Federal Projects Fund	5,162,326	5,189,119	26,793	0.5
School Special Projects Fund	535,374	535,214	(160)	0.0
Capital Equipment Fund	1,512,500	2,601,868	1,089,368	72.0
Capital Projects - Facilities/Infrastructure	22,185,000	15,786,627	(6,398,373)	(28.8)
Capital Projects - Schools Fund	725,000	17,005,000	16,280,000	2,245.5
Community Development Fund	635,746	1,177,009	541,263	85.1
Drug Fund	252,174	215,174	(37,000)	(14.7)
Freedom Hall Fund	1,636,555	1,602,149	(34,406)	(2.1)
Golf Fund	1,236,045	1,274,663	38,618	3.1
Mass Transit Fund	4,057,834	4,135,865	78,031	1.9
Police Grant Fund	569,737	319,890	(249,847)	(43.9)
Police Technology Fund	517,418	453,616	(63,802)	(12.3)
Solid Waste - Municipal Fund	9,024,661	9,106,971	82,310	0.9
Solid Waste - Regional Fund	2,466,319	2,434,061	(32,258)	(1.3)
Storm Water Fund	1,674,332	1,735,995	61,663	3.7
Transportation Planning Fund	271,447	534,044	262,597	96.7
Water and Sewer Fund	<u>30,775,739</u>	<u>30,940,995</u>	<u>165,256</u>	<u>0.5</u>
TOTAL - ALL FUNDS	<u><u>226,059,386</u></u>	<u><u>244,080,287</u></u>	<u><u>18,020,901</u></u>	<u><u>8.0</u></u>

**CITY OF JOHNSON CITY
BUDGET SUMMARY
FY 2017 ANNUAL BUDGET**

Fund	Beginning Fund Balance (or Net Assets)	Revenues	Debt Proceeds	Transfers In	Total Receipts	Available Funds
General Fund	\$ 14,345,752	85,582,979	-	116,250	85,699,229	100,044,981
Debt Service Fund	154,953	439,994	-	10,559,057	10,999,051	11,154,004
Educational Facilities Trust Fund	1,882,921	2,333,877	-	1,312,761	3,646,638	5,529,559
General Purpose School Fund	5,199,079	57,345,552	-	12,562,345	69,907,897	75,106,976
School Food Services Fund	1,691,717	3,428,600	-	-	3,428,600	5,120,317
School Federal Projects Fund	558,076	5,189,119	-	-	5,189,119	5,747,195
School Special Projects Fund	20,319	535,214	-	-	535,214	555,533
Capital Equipment Fund	636,510	-	-	2,070,000	2,070,000	2,706,510
Capital Projects - Facilities/Infrastructure	9,759,026	6,866,627	-	1,000,000	7,866,627	17,625,653
Capital Projects - Schools Fund	676,000	29,000	16,300,000	0	16,329,000	17,005,000
Community Development Fund	-	1,177,009	-	-	1,177,009	1,177,009
Drug Fund	262,704	164,500	-	-	164,500	427,204
Freedom Hall Fund	82,213	1,440,000	-	200,000	1,640,000	1,722,213
Golf Fund	2,179,416	781,800	-	901,000	1,682,800	3,862,216
Mass Transit Fund	2,265,883	2,988,125	-	2,765,091	5,753,216	8,019,099
Police Grant Fund	-	284,890	-	35,000	319,890	319,890
Police Technology Fund	663,336	420,000	-	-	420,000	1,083,336
Solid Waste - Municipal Fund	7,724,290	9,402,856	-	119,274	9,522,130	17,246,420
Solid Waste - Regional Fund	4,225,626	2,709,275	-	-	2,709,275	6,934,901
Storm Water Fund	7,623,904	2,269,000	-	-	2,269,000	9,892,904
Transporation Planning Fund	33,525	419,500	-	100,200	519,700	553,225
Water and Sewer Fund	107,583,699	34,751,817	-	78,728	34,830,545	142,414,244
Total - All Funds	\$ 167,568,948	218,559,734	16,300,000	31,819,706	266,679,440	434,248,388

1. Reserved for Economic Development

A-2

CITY OF JOHNSON CITY
 BUDGET SUMMARY
 FY 2017 ANNUAL BUDGET

Fund	Expenses	Transfers Out	Fund Balance Reserve	Total Appropriations	Increase/Decrease	Est End Fund Balance
General Fund	60,777,904	24,982,933	450,000 ¹	86,210,837	(511,608)	13,834,144
Debt Service Fund	10,999,051	-	-	10,999,051	0	154,953
Educational Facilities Trust Fund	3,650,018	-	-	3,650,018	(3,380)	1,879,541
General Purpose School Fund	70,176,454	-	-	70,176,454	(268,557)	4,930,522
School Food Services Fund	3,428,600	-	-	3,428,600	0	1,691,717
School Federal Projects Fund	5,189,119	-	-	5,189,119	0	558,076
School Special Projects Fund	535,214	-	-	535,214	0	20,319
Capital Equipment Fund	2,601,868	-	-	2,601,868	(531,868)	104,642
Capital Projects - Facilities/Infrastructure	15,786,627	-	-	15,786,627	(7,920,000)	1,839,026
Capital Projects - Schools Fund	17,005,000	-	-	17,005,000	(676,000)	-
Community Development Fund	1,177,009	-	-	1,177,009	0	-
Drug Fund	215,174	-	-	215,174	(50,674)	212,030
Freedom Hall Fund	1,602,149	-	-	1,602,149	37,851	120,064
Golf Fund	1,274,663	-	-	1,274,663	408,137	2,587,553
Mass Transit Fund	4,135,865	-	-	4,135,865	1,617,351	3,883,234
Police Grant Fund	319,890	-	-	319,890	0	-
Police Technology Fund	453,616	-	-	453,616	(33,616)	629,720
Solid Waste - Municipal Fund	9,106,971	85,129	-	9,192,100	330,030	8,054,320
Solid Waste - Regional Fund	2,434,061	144,261	-	2,578,322	130,953	4,356,579
Storm Water Fund	1,735,995	5,812	-	1,741,807	527,193	8,151,097
Transporation Planning Fund	534,044	-	-	534,044	(14,344)	19,181
Water and Sewer Fund	30,940,995	79,050	-	31,020,045	3,810,500	111,394,199
Total - All Funds	244,080,287	25,297,185	450,000	269,827,472	(3,148,032)	164,420,916

1. Reserved for Economic Development

GENERAL FUND SUMMARY

	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017	Budget 17 vs. 16	% Change
REVENUES							
Local Taxes	60,887,987	62,928,244	67,727,295	68,495,138	69,533,492	1,806,197	2.7
Licenses and Permits	755,842	775,378	771,500	841,500	749,500	(22,000)	(2.9)
Intergovernmental Revenues	9,689,661	10,031,136	9,707,185	10,242,730	10,217,400	510,215	5.3
Charges for Services	2,153,842	2,181,417	2,459,583	2,571,628	2,600,087	140,504	5.7
Fines and Forfeitures	1,484,151	1,273,399	1,455,000	1,670,000	1,650,000	195,000	13.4
Other Revenues	1,188,435	1,356,812	792,000	799,000	832,500	40,500	5.1
Total Revenues	76,159,918	78,546,386	82,912,563	84,619,996	85,582,979	2,670,416	3.2
EXPENDITURES							
Development Services	1,377,548	1,384,738	1,537,779	1,514,712	1,566,244	28,465	1.9
Finance	1,494,104	1,488,361	1,542,493	1,542,493	1,565,777	23,284	1.5
Fire and Emergency Management	9,290,518	9,650,013	9,582,810	9,486,982	9,952,273	369,463	3.9
General Government	1,963,677	1,941,086	2,137,507	2,137,507	2,241,018	103,511	4.8
Information Technology	980,655	963,988	1,078,137	1,072,746	1,263,705	185,568	17.2
Judicial	1,099,773	1,008,055	1,097,431	1,080,970	1,155,575	58,144	5.3
Library	1,558,100	1,528,400	1,624,100	1,624,100	1,763,825	139,725	8.6
Other	3,405,281	3,162,786	3,709,918	3,470,793	3,858,354	148,436	4.0
Parks and Recreation	4,592,510	4,917,175	5,125,616	5,125,616	5,464,522	338,906	6.6
Police	12,635,565	12,624,980	13,068,220	13,002,879	13,444,361	376,141	2.9
Public Building Authority	1,414,779	1,434,933	1,462,526	1,462,526	1,468,336	5,810	0.4
Public Works	10,948,396	11,032,125	13,027,403	13,200,000	13,921,096	893,693	6.9
Risk Management	152,397	151,317	235,272	231,743	235,877	605	0.3
Senior Citizens	608,052	581,343	607,186	604,150	691,332	84,146	13.9
Student Transportation	2,167,618	2,217,501	2,170,329	2,159,477	2,185,609	15,280	0.7
Total Operating Expenditures	53,688,973	54,086,801	58,006,727	57,716,694	60,777,904	2,771,177	4.8
Operating Transfers Out:							
Capital Equipment Fund	1,720,032	998,000	907,000	1,250,000	2,070,000	1,163,000	128.2
Capital Projects - Facilities Fund	530,198	668,235	685,000	1,500,000	0	(685,000)	(100.0)
Capital Projects - Infrastructure Fd	95,510	1,210,116	300,000	600,000	0	(300,000)	(100.0)
Capital Projects - Schools Fund	0	0	0	814,505	0	0	0.0
Community Development Fund	73,970	0	0	0	0	0	0.0
Debt Service Fund	9,363,451	9,375,266	10,095,288	9,495,992	9,960,197	(135,091)	(1.3)
Fleet Management Fund	0	535,975	0	0	0	0	0.0
Freedom Hall Fund	359,870	306,410	200,000	127,752	200,000	0	0.0
Golf Fund	2,789,636	586,453	677,000	617,000	901,000	224,000	33.1
Insurance Fund	362,943	0	0	0	0	0	0.0
Johnson City Schools	8,638,121	9,118,484	10,090,736	10,090,736	10,090,736	0	0.0
Johnson City Schools - Mixed Drink Tax	275,555	295,191	286,000	286,000	286,000	0	0.0
Mass Transit Fund	723,500	645,000	664,600	664,600	739,800	75,200	11.3
Police Grant Fund	2,318	0	0	0	35,000	35,000	0.0
Public Building Authority	1,196,538	557,383	530,000	530,000	600,000	70,000	13.2
Special School Projects	10,044	0	0	0	0	0	0.0
Transportation Planning Fund	52,130	40,862	54,150	42,000	100,200	46,050	85.0
Up & At 'Em Fund	75,378	0	0	0	0	0	0.0
Total Operating Transfers Out	26,269,193	24,337,375	24,489,774	26,018,585	24,982,933	493,159	2.0
Total Expenditures	79,958,166	78,424,176	82,496,501	83,735,279	85,760,837	3,264,336	4.0
Excess (Deficiency) of Revenues Over Total Expenditures	(3,798,248)	122,210	416,062	884,717	(177,858)	(593,920)	(142.7)

GENERAL FUND SUMMARY

	<u>Actual FY 2014</u>	<u>Actual FY 2015</u>	<u>Budget FY 2016</u>	<u>Projected FY 2016</u>	<u>Budget FY 2017</u>	<u>Budget 17 vs. 16</u>	<u>% Change</u>
<u>Other Financing Sources (Uses)</u>							
Note Proceeds	0	870,000	0	0	0	0	0.0
Other Funds*	<u>1,548,824</u>	<u>207,216</u>	<u>0</u>	<u>0</u>	<u>116,250</u>	<u>116,250</u>	<u>100.0</u>
Total Other Financing Sources (Uses)	1,548,824	1,077,216	0	0	116,250	116,250	0.0
 Net Change in Fund Balance	 (2,249,424)	 1,199,426	 416,062	 884,717	 (61,608)	 (477,670)	 (114.8)
 FUND BALANCE (BEGINNING)	 <u>16,717,007</u>	 <u>14,364,682</u>	 <u>14,834,659</u>	 <u>13,911,035</u>	 <u>14,345,752</u>	 <u>(488,907)</u>	 <u>(3.3)</u>
Economic Development Reserve	(472,704)	(437,759)	(438,000)	(450,000)	(450,000)	(12,000)	2.7
Adjustment	369,803	(1,215,314)	0	0	0	0	0.0
 FUND BALANCE (ENDING)	 <u><u>14,364,682</u></u>	 <u><u>13,911,035</u></u>	 <u><u>14,812,721</u></u>	 <u><u>14,345,752</u></u>	 <u><u>13,834,144</u></u>	 <u><u>(978,577)</u></u>	 <u><u>(6.6)</u></u>

GENERAL FUND REVENUE SUMMARY

	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017	Budget 17 vs 16	% Change
<u>LOCAL TAXES</u>							
Real & Personal Property Taxes	27,423,128	27,996,981	32,362,455	32,538,000	33,066,742	704,287	2.2
Public Utilities	757,794	766,198	750,000	889,000	880,000	130,000	17.3
Delinquent Taxes - Prior Years	827,322	841,424	675,000	535,000	500,000	(175,000)	(25.9)
Int & Penalty Prop. Taxes	492,520	502,358	350,000	290,000	300,000	(50,000)	(14.3)
Payments-in-Lieu - TN Valley Auth.	701,702	734,954	735,000	744,000	750,000	15,000	2.0
Payments-in-Lieu - J.C. Power Board	3,527,261	3,639,451	3,690,000	3,753,098	3,828,000	138,000	3.7
Payments-in-Lieu - J.C. Housing Auth.	81,899	62,640	62,640	64,590	64,590	1,950	3.1
Payments-in-Lieu - Water/Sewer Fd.	543,950	543,950	543,950	543,950	543,950	0	0.0
Payments-in-Lieu - Iris Glen	953,560	693,827	975,000	635,000	635,000	(340,000)	(34.9)
Payments-in-Lieu - Elizabethton Elec	8,622	6,339	7,000	6,500	6,500	(500)	(7.1)
Payments-in-Lieu - Other Businesses	2,716	6,842	5,000	6,000	6,000	1,000	20.0
Local Sales Tax	18,602,504	19,561,938	19,851,250	20,335,000	20,863,710	1,012,460	5.1
Minimum Business Tax	1,678,876	1,847,769	1,765,000	1,800,000	1,800,000	35,000	2.0
Wholesale Beer Tax	2,167,801	2,228,023	2,200,000	2,227,000	2,227,000	27,000	1.2
Whsle Liquor Inspection	671,464	629,317	650,000	675,000	675,000	25,000	3.8
Hotel/Motel Tax	1,285,430	1,427,415	1,785,000	2,028,000	1,962,000	177,000	9.9
Gas Franchise Tax	399,873	654,678	600,000	650,000	650,000	50,000	8.3
CATV Franchise	761,565	784,140	720,000	775,000	775,000	55,000	7.6
TOTAL LOCAL TAXES	60,887,987	62,928,244	67,727,295	68,495,138	69,533,492	1,806,197	2.7
<u>LICENSES AND PERMITS</u>							
Building Permits	349,064	339,533	365,000	350,000	350,000	(15,000)	(4.1)
Electrical Permits	91,796	80,583	70,000	68,000	68,000	(2,000)	(2.9)
Plumbing Permits	42,339	34,055	34,000	32,000	32,000	(2,000)	(5.9)
Natural Gas Permits	9,563	9,824	12,000	13,500	12,000	0	0.0
Mechanical Permits	37,077	50,506	35,500	55,000	42,000	6,500	18.3
Plan Review Permits	47,482	38,821	50,000	40,000	42,000	(8,000)	(16.0)
Sign Permits	16,088	16,958	16,000	16,000	16,000	0	0.0
Zoning Permits and Fees	12,845	13,610	13,000	10,000	10,500	(2,500)	(19.2)
Excavation Permits	51,060	98,270	70,000	130,000	85,000	15,000	21.4
Beverage & Private Club Permits	96,887	91,585	90,000	90,000	90,000	0	0.0
Other Fees and Licenses	1,641	1,633	16,000	37,000	2,000	(14,000)	(87.5)
TOTAL LICENSES & PERMITS	755,842	775,378	771,500	841,500	749,500	(22,000)	(2.9)
<u>INTERGOVERNMENTAL</u>							
State - Boarding Prisoners	1,336,366	1,200,308	1,180,000	1,220,000	1,220,000	40,000	3.4
State Sales Tax	4,517,334	4,794,604	4,772,000	5,010,000	5,135,000	363,000	7.6
State Income Tax	698,669	858,159	605,000	750,000	600,000	(5,000)	(0.8)
State Beer Tax	29,882	30,204	30,000	31,000	31,000	1,000	3.3
State Mixed Drink Tax	551,109	601,935	572,000	592,000	592,000	20,000	3.5
State Gas Tax & State Street Aid	1,643,185	1,661,137	1,623,000	1,670,000	1,670,000	47,000	2.9
State Highway Maintenance	231,478	190,521	231,000	286,000	268,670	37,670	16.3
State Highway Maintenance - Mowing	45,900	45,900	45,900	45,900	45,900	0	0.0
State Litter Reimbursement	13,680	13,680	13,680	13,680	13,680	0	0.0
State Street and Transportation	129,261	128,795	129,000	129,000	130,000	1,000	0.8
State Excise Tax	65,097	72,441	65,000	65,000	65,000	0	0.0
State Civil Defense	58,350	62,500	62,500	62,500	62,500	0	0.0

GENERAL FUND REVENUE SUMMARY

	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017	Budget 17 vs 16	% Change
State - Fire Department Supplement	65,400	64,800	69,600	66,600	69,600	0	0.0
State - Police Department Supplement	84,000	84,000	86,000	84,000	84,000	(2,000)	(2.3)
State - Senior Center Grant	61,704	65,938	71,100	61,000	74,000	2,900	4.1
State - Juvenile Court Grants	4,500	4,500	4,500	4,500	4,500	0	0.0
State - Telecommunication Tax	6,695	6,206	5,000	6,000	6,000	1,000	20.0
FEMA Grant - Civil Defense	1,523	0	0	0	0	0	0.0
Washington Co. - Civil Defense	109,058	109,058	109,100	109,100	109,100	0	0.0
Washington Co. - Senior Citizens	36,450	36,450	32,805	36,450	36,450	3,645	11.1
TOTAL INTERGOVERNMENTAL	9,689,661	10,031,136	9,707,185	10,242,730	10,217,400	510,215	5.3
<u>CHARGES FOR SERVICE</u>							
Building Rental	304,617	310,764	280,000	321,000	321,000	41,000	14.6
Parks and Recreation Fees	561,152	568,681	530,000	545,000	550,000	20,000	3.8
Print Shop Charges	46,082	39,210	45,000	39,500	39,500	(5,500)	(12.2)
Computer Services	300,049	300,049	347,595	347,640	347,640	45	0.0
School Bus Charters	101,842	123,236	53,000	115,000	115,000	62,000	117.0
Accident Reports	3,257	2,217	2,500	2,000	2,000	(500)	(20.0)
Miscellaneous	30,170	30,587	24,000	24,000	24,000	0	0.0
Administrative Fees	806,673	806,673	1,177,488	1,177,488	1,200,947	23,459	2.0
TOTAL CHARGES FOR SERVICES	2,153,842	2,181,417	2,459,583	2,571,628	2,600,087	140,504	5.7
<u>Fines & Forfeitures</u>							
Fines, Forfeitures & Court Costs	1,484,151	1,273,399	1,455,000	1,670,000	1,650,000	195,000	13.4
TOTAL FINES & FORFEITURES	1,484,151	1,273,399	1,455,000	1,670,000	1,650,000	195,000	13.4
<u>OTHER REVENUE</u>							
Interest	203,723	214,665	175,000	220,000	230,000	55,000	31.4
Refunds and Reimbursements	147,821	140,329	150,000	150,000	150,000	0	0.0
Sale of Equipment & Other Items	204,418	339,990	60,000	60,000	60,000	0	0.0
Sale of Methane Gas	280,886	309,792	262,000	193,000	175,000	(87,000)	(33.2)
Senior Citizens	93,009	112,759	90,000	101,000	101,000	11,000	12.2
Donations	27,217	44,247	30,000	50,000	30,000	0	0.0
Miscellaneous Revenue	231,361	195,030	25,000	25,000	86,500	61,500	246.0
TOTAL OTHER REVENUE	1,188,435	1,356,812	792,000	799,000	832,500	40,500	5.1
REVENUE SUBTOTAL	76,159,918	78,546,386	82,912,563	84,619,996	85,582,979	2,670,416	3.2
<u>OTHER FINANCING SOURCES</u>							
Note Proceeds	0	870,000	0	0	0	0	0.0
Other	1,548,824	207,216	0	0	116,250	116,250	100.0
TOTAL OTHER FINANCING SOURCES	1,548,824	1,077,216	0	0	116,250	116,250	100.0
TOTAL MUNICIPAL REVENUE	77,708,742	79,623,602	82,912,563	84,619,996	85,699,229	2,786,666	3.4
FUND BALANCE APPROPRIATION	2,722,128	0	0	0	511,608	511,608	100.0
TOTAL REVENUES	81,979,694	79,623,602	82,912,563	84,619,996	86,210,837	3,298,274	4.0

DEBT SERVICE FUND SUMMARY

	<u>Actual FY 2014</u>	<u>Actual FY 2015</u>	<u>Budget FY 2016</u>	<u>Projected FY 2016</u>	<u>Budget FY 2017</u>	<u>Budget 17 vs 16</u>	<u>% Change</u>
REVENUES							
Interest	460,248	478,170	391,049	391,049	389,994	(1,055)	(0.3)
Other	0	0	0	0	50,000	50,000	100.0
Total Revenues	460,248	478,170	391,049	391,049	439,994	48,945	12.5
EXPENDITURES							
Debt Issuances for City Capital Projects:							
Series V-K-1 TN Loan 2009	1,666,224	1,665,542	1,643,682	1,664,394	1,652,769	9,087	0.6
Series V-K-1 TN Loan 2009 - Med Tec	118,597	118,876	117,478	118,958	118,127	649	0.6
General Obligation Bond Issue							
Refunding 1998	954,087	954,662	947,987	947,987	0	(947,987)	(100.0)
General Obligation Bond Issue 2004B	3,292	485	0	0	0	0	0.0
GOB Issue 2004B - Med Tech Park	658	63	0	0	0	0	0.0
General Obligation Bond Issue							
Refunding 2009	1,208,203	1,214,765	1,191,813	1,191,813	1,199,788	7,975	0.7
General Obligation Bond Issue							
Refunding 2006	647,133	647,640	646,587	646,587	650,388	3,801	0.6
Series D-9-A TN Loan Refunding 2007	118,478	107,041	91,603	91,603	77,059	(14,544)	(15.9)
TN Municipal Bond Fund Issue 2008	700,694	726,579	1,008,615	733,751	1,021,883	13,268	1.3
Keefauver Farm Note - Interest Free	175,000	0	0	0	0	0	0.0
Build America Bonds 2010	1,310,003	1,307,530	1,303,970	1,303,970	1,520,720	216,750	16.6
2011 Series VII-J-1	290,897	299,765	326,600	328,323	341,813	15,213	4.7
2011 Series VII-J-1 - Med Tech Park	15,044	15,514	16,900	16,990	17,686	786	4.7
2012 G.O. (New)	128,000	128,800	129,400	129,400	128,650	(750)	(0.6)
2012 Series GO Refunding	950,222	950,520	954,339	954,339	959,144	4,805	0.5
2012 Series GO Refunding - Med Tec	86,353	85,958	86,333	86,333	86,262	(71)	(0.1)
VOIP Equipment Capital Lease	181,789	0	0	0	0	0	0.0
2014 Capital Outlay Note (General Fu	0	8,719	133,864	133,864	134,279	415	0.3
2014 Capital Outlay Note (Freedom H	0	5,011	77,263	77,263	76,778	(485)	(0.6)
2014 TMBF Loan - City (Fieldhouse)	0	4,144	31,908	31,908	33,605	1,697	5.3
2014 TMBF Loan - City (Farmers Mkt)	0	650	27,445	27,445	28,175	730	2.7
2014 TMBF Loan - TIF (Farmers Mkt)	0	0	129,385	129,385	132,826	3,441	2.7
2016 Capital Outlay Note (Public Worl	0	0	81,772	0	0	(81,772)	(100.0)
2016 Series - Freedom Hall/Roads	0	0	230,000	0	837,382	607,382	264.1
2017 New Debt - School Maint Bldg	0	0	0	0	70,000	70,000	100.0
Total City Projects	8,554,674	8,242,264	9,176,944	8,614,313	9,087,334	(89,610)	(1.0)
Debt Issuances for School Capital Projects:							
2009 Qualified School Construction	640,955	640,955	632,796	638,236	632,796	0	0.0
Series V-K-1 Loan 2009	625,693	631,757	626,597	634,492	630,061	3,464	0.6
TN Municipal Bond Fund Issue 2008	327,947	339,038	429,800	345,282	436,110	6,310	1.5
2014 TMBF Loan - Schools (Fieldhou	0	0	50,000	50,000	50,000	0	0.0
2017 New Debt - School Energy Imp	0	0	0	0	162,750	162,750	100.0
Total School Projects	1,594,595	1,611,750	1,739,193	1,668,010	1,911,717	172,524	9.9
Total Debt Service Expenditures	10,149,269	9,854,014	10,916,137	10,282,323	10,999,051	82,914	0.8
Excess (Deficiency) of Revenues Over (Under) Expenditures	(9,689,021)	(9,375,844)	(10,525,088)	(9,891,274)	(10,559,057)	83,969	(0.8)

DEBT SERVICE FUND SUMMARY

	<u>Actual FY 2014</u>	<u>Actual FY 2015</u>	<u>Budget FY 2016</u>	<u>Projected FY 2016</u>	<u>Budget FY 2017</u>	<u>Budget 17 vs 16</u>	<u>% Change</u>
<u>OTHER FINANCING SOURCES (USES)</u>							
General Fund	9,142,799	8,815,838	10,095,288	9,495,992	9,960,197	(135,091)	(1.3)
Capital Projects Fund - Schools	0	0	0	203,154	0	0	0.0
General Purpose School Fund	327,947	339,038	429,800	345,282	598,860	169,060	39.3
Economic Development Fund	220,652	220,390	0	0	0	0	0.0
Total Other Financing Sources (Use:	9,691,398	9,375,266	10,525,088	10,044,428	10,559,057	33,969	0.3
Net Change in Fund Balance	2,377	(578)	0	153,154	0	0	0.0
FUND BALANCE (BEGINNING)	<u>0</u>	<u>2,377</u>	<u>2,377</u>	<u>1,799</u>	<u>154,953</u>	<u>152,576</u>	<u>0.0</u>
FUND BALANCE (ENDING)	<u><u>2,377</u></u>	<u><u>1,799</u></u>	<u><u>2,377</u></u>	<u><u>154,953</u></u>	<u><u>154,953</u></u>	<u><u>152,576</u></u>	<u><u>0.0</u></u>

EDUCATIONAL FACILITIES TRUST FUND SUMMARY

	<u>Actual FY 2014</u>	<u>Actual FY 2015</u>	<u>Budget FY 2016</u>	<u>Projected FY 2016</u>	<u>Budget FY 2017</u>	<u>Budget 17 vs 16</u>	<u>% Change</u>
<u>REVENUES</u>							
Local Option Sales Tax	2,043,364	2,136,667	2,202,971	2,280,075	2,331,377	128,406	5.8
Interest	1,877	1,750	1,500	2,750	2,500	1,000	66.7
Total Revenues	<u>2,045,041</u>	<u>2,138,417</u>	<u>2,204,471</u>	<u>2,282,825</u>	<u>2,333,877</u>	<u>129,406</u>	<u>5.9</u>
<u>EXPENDITURES</u>							
Debt Service	3,141,794	3,476,478	3,694,207	3,247,988	3,647,018	(47,189)	(1.3)
Bank Service Charges	3,232	2,716	3,000	2,800	3,000	0	0.0
Total Expenditures	<u>3,145,026</u>	<u>3,479,194</u>	<u>3,697,207</u>	<u>3,250,788</u>	<u>3,650,018</u>	<u>(47,189)</u>	<u>(1.3)</u>
Excess (Deficiency) of Revenues Over Expenditures	(1,099,985)	(1,340,777)	(1,492,736)	(967,963)	(1,316,141)	176,595	(11.8)
<u>OTHER FINANCING SOURCES</u>							
Operating Transfers In	1,157,295	1,236,014	1,224,288	1,269,724	1,312,761	88,473	7.2
Total Other Financing Sources	1,157,295	1,236,014	1,224,288	1,269,724	1,312,761	88,473	7.2
Net Change in Fund Balance	57,310	(104,763)	(268,448)	301,761	(3,380)	265,068	(98.7)
FUND BALANCE (BEGINNING)	<u>1,628,613</u>	<u>1,685,923</u>	<u>1,676,704</u>	<u>1,581,160</u>	<u>1,882,921</u>	<u>206,217</u>	<u>12.3</u>
FUND BALANCE (ENDING)	<u>1,685,923</u>	<u>1,581,160</u>	<u>1,408,256</u>	<u>1,882,921</u>	<u>1,879,541</u>	<u>471,285</u>	<u>33.5</u>

**JOHNSON CITY TENNESSEE CITY SCHOOL SYSTEM
GENERAL PURPOSE SCHOOL FUND SUMMARY**

	<u>Actual FY 2014</u>	<u>Actual FY 2015</u>	<u>Budget FY 2016</u>	<u>Projected FY 2016</u>	<u>Budget FY 2017</u>	<u>Budget 17 vs 16</u>	<u>% Change</u>
REVENUES							
County Taxes/Licenses	22,924,110	24,225,819	24,313,586	24,779,164	25,536,641	1,223,055	5.0
Charges for Services	1,368,437	1,350,771	1,421,050	1,477,000	1,545,257	124,207	8.7
Other Local Revenue	386,496	188,223	167,654	150,528	143,654	(24,000)	(14.3)
State Education Funds	26,832,244	26,802,714	27,727,300	28,203,447	30,070,000	2,342,700	8.4
Direct Federal Funds	47,522	50,189	47,000	51,750	50,000	3,000	6.4
Total Revenues	51,558,809	52,617,716	53,676,590	54,661,889	57,345,552	3,668,962	6.8
EXPENDITURES							
Instruction:							
Regular Education Instruction	32,947,285	33,610,234	35,268,746	35,706,106	36,690,782	1,422,036	4.0
Alternative Instruction	624,430	625,577	647,986	652,000	763,525	115,539	17.8
Special Education Instruction	4,232,955	4,301,849	4,204,028	4,188,000	4,330,129	126,101	3.0
Vocational Education Instruction	1,561,801	1,589,488	1,650,654	1,655,000	1,589,980	(60,674)	(3.7)
Adult Education	12,509	0	0	0	0	0	0.0
Total Instruction	39,378,980	40,127,148	41,771,414	42,201,106	43,374,416	1,603,002	3.8
Support Services:							
Health Services	223,773	217,202	316,911	319,000	457,951	141,040	44.5
Student Support	1,560,739	1,500,825	1,569,244	1,500,000	1,704,239	134,995	8.6
Instruction Support	3,069,303	3,172,551	3,476,953	3,455,000	3,392,639	(84,314)	(2.4)
Alternative Support	40,820	44,400	53,040	51,000	54,644	1,604	3.0
Special Education Support	230,786	235,454	336,859	335,000	346,487	9,628	2.9
Vocational Education Support	130,983	123,445	129,083	130,000	133,932	4,849	3.8
Technology	0	0	0	0	1,157,208	1,157,208	100.0
Board of Education	777,835	839,877	880,584	877,000	919,243	38,659	4.4
Office of the Director of Schools	510,952	546,325	579,979	550,000	599,332	19,353	3.3
Office of the Principal	4,106,716	4,131,414	4,290,214	4,225,000	4,545,223	255,009	5.9
Fiscal Services	437,643	436,432	439,696	438,000	462,557	22,861	5.2
Operation of Plant	4,833,840	4,840,168	5,193,114	5,000,000	5,256,966	63,852	1.2
Maintenance of Plant	1,701,574	1,660,372	1,714,465	1,798,000	1,788,176	73,711	4.3
Transportation	2,304,262	2,333,305	2,300,827	2,325,000	2,306,609	5,782	0.3
Central Services	849,836	981,170	1,066,596	1,063,000	65,252	(1,001,344)	(93.9)
Total Support Services	20,779,062	21,062,940	22,347,565	22,066,000	23,190,458	842,893	3.8
Non-Instructional Services:							
Debt Service	1,485,242	1,236,014	1,626,879	1,573,000	1,888,209	261,330	16.1
Early Childhood Education	178,693	178,529	200,000	263,000	267,043	67,043	33.5
Community Services	895,807	873,934	975,000	1,012,000	1,166,722	191,722	19.7
Regular Capital Outlay	67,656	86,444	0	270,000	132,162	132,162	100.0
Federal and State Grants	578,395	0	0	0	0	0	0.0
Operating Transfers	24,623	99,911	90,500	132,000	157,444	66,944	74.0
Total Non-Instructional Services	3,230,416	2,474,832	2,892,379	3,250,000	3,611,580	719,201	24.9
Grand Total Expenditures	63,388,458	63,664,920	67,011,358	67,517,106	70,176,454	3,165,096	4.7
Excess (Deficiency) of Revenues and Other Sources over Expenditures							
	(11,829,649)	(11,047,204)	(13,334,768)	(12,855,217)	(12,830,902)	503,866	(3.8)

**JOHNSON CITY TENNESSEE CITY SCHOOL SYSTEM
GENERAL PURPOSE SCHOOL FUND SUMMARY**

	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017	Budget 17 vs 16	% Change
<u>Other Financing Sources (Uses)</u>							
City Appropriation	8,913,675	9,413,675	10,376,736	10,376,736	10,376,736	0	0.0
Transfer from City General Fund for Transportation	<u>2,167,618</u>	<u>2,271,501</u>	<u>2,170,329</u>	<u>2,159,477</u>	<u>2,185,609</u>	15,280	0.7
Total Other Financing Sources (Uses)	11,081,293	11,685,176	12,547,065	12,536,213	12,562,345	15,280	0.1
TOTAL REVENUES/OTHER SOURCES	62,640,102	64,302,892	66,223,655	67,198,102	69,907,897	3,684,242	5.6
 Net Change in Fund Balance	 <u>(748,356)</u>	 <u>637,972</u>	 <u>(787,703)</u>	 <u>(319,004)</u>	 <u>(268,557)</u>	 <u>519,146</u>	 <u>(65.9)</u>
 FUND BALANCE (BEGINNING)	 <u>5,204,931</u>	 <u>4,428,489</u>	 <u>4,383,340</u>	 <u>5,518,083</u>	 <u>5,199,079</u>	 <u>815,739</u>	 <u>18.6</u>
 Prior Period Adjustment	 (28,086)	 451,622	 0	 0	 0	 0	 0.0
 FUND BALANCE (ENDING)	 <u>4,428,489</u>	 <u>5,518,083</u>	 <u>3,595,637</u>	 <u>5,199,079</u>	 <u>4,930,522</u>	 <u>1,334,885</u>	 <u>37.1</u>

GENERAL PURPOSE SCHOOL FUND REVENUE SUMMARY

	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017	Budget 17 vs 16	%
							Change
<u>LOCAL TAXES</u>							
Current Property Tax	10,006,192	10,329,119	10,461,230	10,590,508	10,845,994	384,764	3.7
Trustee's Collections - Prior Year	395,455	409,206	413,000	400,000	413,000	0	0.0
Circuit Clk/Clk & Master Collection - Prior Year	174,981	226,554	230,405	200,000	230,405	0	0.0
Interest & Penalty	151,321	177,510	188,000	150,000	188,000	0	0.0
Payments in Lieu of Taxes - Local Utilities	161,607	188,105	179,000	185,000	185,150	6,150	3.4
Payments in Lieu of Taxes - Other	8,764	11,760	10,200	13,000	15,000	4,800	47.1
Local Option Sales Tax	11,697,285	12,519,044	12,490,851	12,898,756	13,316,592	825,741	6.6
Business Tax	303,517	337,605	315,000	315,000	315,000	0	0.0
Bank Excise Tax	17,729	19,894	19,000	20,000	20,000	1,000	5.3
Interstate Telecommunication Tax	5,686	5,702	5,500	5,400	6,000	500	9.1
TOTAL LOCAL TAXES	22,922,537	24,224,499	24,312,186	24,777,664	25,535,141	1,222,955	5.0
<u>LICENSES AND PERMITS</u>							
Marriage Licenses	1,573	1,320	1,400	1,500	1,500	100	7.1
TOTAL LICENSES & PERMITS	1,573	1,320	1,400	1,500	1,500	100	7.1
<u>CHARGES FOR SERVICE</u>							
Tuition - Regular Day Students	224,243	197,018	216,050	200,000	216,050	0	0.0
Tuition - Summer School	22,535	19,205	15,000	19,000	19,000	4,000	26.7
Tuition - Educare	1,116,659	1,134,548	975,000	1,243,000	1,295,207	320,207	32.8
Other Charges for Services ECLC	5,000	0	215,000	15,000	15,000	(200,000)	(93.0)
TOTAL CHARGES FOR SERVICES	1,368,437	1,350,771	1,421,050	1,477,000	1,545,257	124,207	8.7
<u>Other Local Revenue</u>							
Interest Earned	4,300	4,684	3,000	428	0	(3,000)	(100.0)
Retiree's Insurance Payments	83,681	80,075	85,000	83,000	85,000	0	0.0
Miscellaneous Refunds	18,625	762	10,000	1,500	10,000	0	0.0
Sale of Equipment	6,237	5,892	0	0	0	0	0.0
Contributions and Gifts	0	5,610	0	0	0	0	0.0
Other Local Revenue	201,514	44,066	0	10,000	10,000	10,000	100.0
E-Rate	72,139	47,134	59,654	55,600	38,654	(21,000)	(35.2)
Shoe Fund	0	0	10,000	0	0	(10,000)	(100.0)
OTHER LOCAL REVENUE	386,496	188,223	167,654	150,528	143,654	(24,000)	(14.3)
<u>State Education Funds</u>							
Basic Education Program	26,175,000	26,481,000	27,475,000	27,966,497	29,845,000	2,370,000	8.6
Career Ladder	241,637	226,027	235,000	222,700	210,000	(25,000)	(10.6)
Career Ladder - Extended Contract	59,020	59,020	0	0	0	0	0.0
Mixed Drink Tax	2,694	2,776	2,300	0	0	(2,300)	(100.0)
Other State Educational Funds	331,582	11,536	0	0	0	0	0.0
Other State Educational Funds - ConnecTN Funds	22,311	22,355	15,000	14,250	15,000	0	0.0
TOTAL STATE EDUCATION FUNDS	26,832,244	26,802,714	27,727,300	28,203,447	30,070,000	2,342,700	8.4
<u>Direct Federal Government</u>							
ROTC Reimbursement	47,522	50,189	47,000	51,750	50,000	3,000	6.4
TOTAL DIRECT FEDERAL GOVERNMENT	47,522	50,189	47,000	51,750	50,000	3,000	6.4

GENERAL PURPOSE SCHOOL FUND REVENUE SUMMARY

	<u>Actual FY 2014</u>	<u>Actual FY 2015</u>	<u>Budget FY 2016</u>	<u>Projected FY 2016</u>	<u>Budget FY 2017</u>	<u>Budget 17 vs 16</u>	<u>% Change</u>
<u>Other Sources - Transfers In</u>							
City General Fund Transfer - Operations	8,913,675	9,413,675	10,376,736	10,376,736	10,376,736	0	0.0
City General Fund Transfer - Transportation	<u>2,167,618</u>	<u>2,271,501</u>	<u>2,170,329</u>	<u>2,159,477</u>	<u>2,185,609</u>	15,280	0.7
	11,081,293	11,685,176	12,547,065	12,536,213	12,562,345	15,280	0.1
TOTAL GENERAL PURPOSE SCHOOL REVENUE	<u>62,640,102</u>	<u>64,302,892</u>	<u>66,223,655</u>	<u>67,198,102</u>	<u>69,907,897</u>	<u>3,684,242</u>	<u>5.6</u>
FUND BALANCE APPROPRIATION	748,356		787,703	319,004	268,557	(519,146)	(65.9)
TOTAL REVENUES	<u>63,388,458</u>	<u>64,302,892</u>	<u>67,011,358</u>	<u>67,517,106</u>	<u>70,176,454</u>	<u>3,165,096</u>	<u>4.7</u>

**JOHNSON CITY TENNESSEE CITY SCHOOL SYSTEM
SCHOOL FOOD SERVICES FUND SUMMARY**

	<u>Actual FY 2014</u>	<u>Actual FY 2015</u>	<u>Budget FY 2016</u>	<u>Projected FY 2016</u>	<u>Budget FY 2017</u>	<u>Budget 17 vs 16</u>	<u>% Change</u>
<u>REVENUES</u>							
Charges for Services	738,018	782,112	830,000	828,891	820,000	(10,000)	(1.2)
Other Local Revenue	785	679	750	521	600	(150)	(20.0)
State Matching Food Service Funds	32,311	33,663	34,000	32,436	33,000	(1,000)	(2.9)
Federal Funds Through State	<u>2,298,011</u>	<u>2,455,650</u>	<u>2,225,000</u>	<u>2,585,821</u>	<u>2,575,000</u>	<u>350,000</u>	<u>15.7</u>
Total Revenues	<u>3,069,125</u>	<u>3,272,104</u>	<u>3,089,750</u>	<u>3,447,669</u>	<u>3,428,600</u>	<u>338,850</u>	<u>11.0</u>
<u>EXPENDITURES</u>							
School Food Service	3,120,771	3,184,891	3,089,750	3,200,700	3,303,600	213,850	6.9
Capital Outlay	<u>0</u>	<u>84,097</u>	<u>100,000</u>	<u>175,000</u>	<u>125,000</u>	<u>25,000</u>	<u>25.0</u>
Total Expenditures	<u>3,120,771</u>	<u>3,268,988</u>	<u>3,189,750</u>	<u>3,375,700</u>	<u>3,428,600</u>	<u>238,850</u>	<u>7.5</u>
Excess (Deficiency) of Revenues Over Expenditures	(51,646)	3,116	(100,000)	71,969	0	100,000	(100.0)
FUND BALANCE (BEGINNING)	<u>1,560,846</u>	<u>1,526,572</u>	<u>1,251,667</u>	<u>1,619,748</u>	<u>1,691,717</u>	<u>440,050</u>	<u>35.2</u>
Purchase Method Inventory Adj.	17,372	90,060	0	0	0	0	0.0
FUND BALANCE (ENDING)	<u>1,526,572</u>	<u>1,619,748</u>	<u>1,151,667</u>	<u>1,691,717</u>	<u>1,691,717</u>	<u>540,050</u>	<u>46.9</u>

**JOHNSON CITY TENNESSEE CITY SCHOOL SYSTEM
SCHOOL FEDERAL PROJECTS FUND**

	<u>Actual FY 2014</u>	<u>Actual FY 2015</u>	<u>Budget FY 2016</u>	<u>Projected FY 2016</u>	<u>Budget FY 2017</u>	<u>Budget 17 vs 16</u>	<u>% Change</u>
<u>REVENUES</u>							
Federal Funds Direct and through State	<u>5,048,118</u>	<u>4,539,187</u>	<u>5,162,326</u>	<u>5,446,777</u>	<u>5,189,119</u>	<u>26,793</u>	<u>0.5</u>
Total Revenues	<u>5,048,118</u>	<u>4,539,187</u>	<u>5,162,326</u>	<u>5,446,777</u>	<u>5,189,119</u>	<u>26,793</u>	<u>0.5</u>
<u>EXPENDITURES</u>							
Title 1	1,645,314	1,604,528	1,756,624	1,626,969	1,954,314	197,690	11.3
Title 1 Carryover	0	0	163,248	185,176	281,714	118,466	72.6
Title II	292,707	203,090	268,515	275,829	279,188	10,673	4.0
Title II Carryover	0	0	40,277	92,691	42,874	2,597	6.4
Title III	30,231	30,115	40,580	34,605	40,393	(187)	(0.5)
Title III Carryover	0	0	8,659	5,635	6,295	(2,364)	(27.3)
Title III Immigrant	0	3,521	0	2,752	2,752	2,752	100.0
21st Century (Grant 1)	165,300	250,000	250,000	245,000	245,000	(5,000)	(2.0)
21st Century (Grant 2)	0	147,800	147,800	142,800	142,800	(5,000)	(3.4)
Race to The Top	628,971	129,650	0	0	0	0	0.0
McKinney Homeless	110,000	87,200	77,000	65,500	90,000	13,000	16.9
Homeless ESG	0	0	0	19,000	19,000	19,000	100.0
Carl Perkins	113,775	35,653	118,997	40,983	136,006	17,009	14.3
Adult Education	267,659	244,980	235,000	239,167	0	(235,000)	(100.0)
IDEA	1,619,857	1,484,263	1,505,270	1,513,335	1,593,426	88,156	5.9
IDEA Carryover	0	0	499,597	527,240	309,836	(189,761)	(38.0)
IDEA Discretionary	0	0	0	11,671	11,671	11,671	100.0
IDEA PreSchool	34,604	56,502	31,342	31,342	33,330	1,988	6.3
IDEA PreSchool Carryover	0	0	19,417	15,173	520	(18,897)	(97.3)
South Side Ambassador Grant	94,266	0	0	0	0	0	0.0
Capital Outlay	0	272,085	0	371,909	0	0	0.0
Total Expenditures	<u>5,002,684</u>	<u>4,549,387</u>	<u>5,162,326</u>	<u>5,446,777</u>	<u>5,189,119</u>	<u>26,793</u>	<u>0.5</u>
Excess (Deficiency) of Revenues Over Expenditures	45,434	(10,200)	0	0	0	0	0.0
Other Financing Sources (Uses)							
Transfer In	568,076	10,200	0	0	0	0	0.0
Transfer Out	<u>(55,500)</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0.0</u>
Total Other Financing Sources (Uses)	512,576	10,200	0	0	0	0	0.0
Net Change in Fund Balance	558,010	0	0	0	0		
FUND BALANCE (BEGINNING)	<u>66</u>	<u>558,076</u>	<u>558,076</u>	<u>558,076</u>	<u>558,076</u>	<u>0</u>	<u>0.0</u>
FUND BALANCE (ENDING)	<u>558,076</u>	<u>558,076</u>	<u>558,076</u>	<u>558,076</u>	<u>558,076</u>	<u>0</u>	<u>0.0</u>

**JOHNSON CITY TENNESSEE CITY SCHOOL SYSTEM
SCHOOL SPECIAL PROJECTS FUND**

	<u>Actual FY 2014</u>	<u>Actual FY 2015</u>	<u>Budget FY 2016</u>	<u>Projected FY 2016</u>	<u>Budget FY 2017</u>	<u>Budget 17 vs 16</u>	<u>% Change</u>
<u>REVENUES</u>							
Federal Funds Direct and through State	706,582	481,731	535,374	535,214	535,214	(160)	0.0
Total Revenues	<u>706,582</u>	<u>481,731</u>	<u>535,374</u>	<u>535,214</u>	<u>535,214</u>	<u>(160)</u>	<u>0.0</u>
<u>EXPENDITURES</u>							
Lottery - Pre-K	333,771	341,810	342,222	342,222	342,222	0	0.0
Family Resource Center	39,656	29,612	29,612	29,612	29,612	0	0.0
LEAPS-Alternative School	225,000	0	0	0	0	0	0.0
Safe Schools	31,005	31,153	31,100	30,940	30,940	(160)	0.0
Coordinated School Health	<u>123,261</u>	<u>132,440</u>	<u>132,440</u>	<u>132,440</u>	<u>132,440</u>	<u>0</u>	<u>0.0</u>
Total Expenditures	<u>752,693</u>	<u>535,015</u>	<u>535,374</u>	<u>535,214</u>	<u>535,214</u>	<u>(160)</u>	<u>0.0</u>
Excess (Deficiency) of Revenues Over Expenditures	(46,111)	(53,284)	0	0	0	0	0.0
Other Financing Sources (Uses) Transfer In	66,430	53,284	0	0	0	0	0.0
Net Change in Fund Balance	20,319	0	0	0	0	0	0.0
FUND BALANCE (BEGINNING)	<u>0</u>	<u>20,319</u>	<u>20,319</u>	<u>20,319</u>	<u>20,319</u>	<u>0</u>	<u>0.0</u>
FUND BALANCE (ENDING)	<u>20,319</u>	<u>20,319</u>	<u>20,319</u>	<u>20,319</u>	<u>20,319</u>	<u>0</u>	<u>0.0</u>

CAPITAL EQUIPMENT FUND SUMMARY

	<u>Actual FY 2014</u>	<u>Actual FY 2015</u>	<u>Budget FY 2016</u>	<u>Projected FY 2016</u>	<u>Budget FY 2017</u>	<u>Budget 17 vs 16</u>	<u>% Change</u>
<u>REVENUES</u>							
Federal Grant	<u>363,707</u>	<u>167,886</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0.0</u>
Total Revenues	<u>363,707</u>	<u>167,886</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0.0</u>
<u>EXPENDITURES</u>							
Development Services	17,753	0	0	22,000	24,000	24,000	100.0
Finance	0	7,777	0	0	0	0	0.0
Fire	637,091	231,036	68,500	122,500	480,000	411,500	600.7
Information Technology	41,235	133,494	244,000	225,000	572,368	328,368	134.6
Parks and Recreation	19,235	22,274	113,000	210,000	203,000	90,000	79.6
Police	288,540	0	322,000	320,000	350,000	28,000	8.7
Public Works	324,533	124,771	645,000	647,000	502,500	(142,500)	(22.1)
Purchasing/Print Shop	9,500	0	0	0	0	0	0.0
Student Transportation	616,083	0	120,000	118,000	470,000	350,000	291.7
Total Expenditures	<u>1,953,970</u>	<u>519,352</u>	<u>1,512,500</u>	<u>1,664,500</u>	<u>2,601,868</u>	<u>1,089,368</u>	<u>72.0</u>
Excess (Deficiency) of Revenues Over Expenditures	<u>(1,590,263)</u>	<u>(351,466)</u>	<u>(1,512,500)</u>	<u>(1,664,500)</u>	<u>(2,601,868)</u>	<u>(1,089,368)</u>	<u>72.0</u>
<u>OTHER FINANCING SOURCES (USES)</u>							
Capital Outlay Note Proceeds	0	0	500,000	0	0	0	0.0
General Fund	<u>1,720,032</u>	<u>998,000</u>	<u>907,000</u>	<u>1,250,000</u>	<u>2,070,000</u>	<u>1,163,000</u>	<u>128.2</u>
Total Other Financing Sources (Uses)	<u>1,720,032</u>	<u>998,000</u>	<u>1,407,000</u>	<u>1,250,000</u>	<u>2,070,000</u>	<u>1,163,000</u>	<u>1075.9</u>
Net Change in Fund Balance	<u>129,769</u>	<u>646,534</u>	<u>(105,500)</u>	<u>(414,500)</u>	<u>(531,868)</u>	<u>(426,368)</u>	<u>404.1</u>
FUND BALANCE (BEGINNING)	<u>274,707</u>	<u>404,476</u>	<u>259,228</u>	<u>1,051,010</u>	<u>636,510</u>	<u>377,282</u>	<u>145.5</u>
FUND BALANCE (ENDING)	<u>404,476</u>	<u>1,051,010</u>	<u>153,728</u>	<u>636,510</u>	<u>104,642</u>	<u>(49,086)</u>	<u>(26.5)</u>

CAPITAL PROJECTS FUND SUMMARY
(Facilities and Infrastructure)

	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017	Budget 17 vs 16	% Change
REVENUES							
Federal	2,463,999	1,403,650	8,300,000	2,243,099	6,436,627	(1,863,373)	(22.5)
Federal Grant	62,124	0	0	0	0	0	0.0
State of Tennessee	795,647	1,197,492	0	0	250,000	250,000	100.0
Interest	3,748	1,623	2,000	0	0	(2,000)	(100.0)
Other	235,724	123,396	0	67,788	180,000	180,000	100.0
Total Revenues	3,561,242	2,726,161	8,302,000	2,310,887	6,866,627	(1,435,373)	(17.3)
EXPENDITURES							
Facilities Projects							
Athletic Complex - Field Reconstruction	0	0	0	0	400,000	400,000	100
Boundless Playground	0	0	0	0	430,000	430,000	100
Boys & Girls Club Field Reconstruction	0	164,944	0	501,650	0	0	0.0
Cardinal Park Improvements	63,095	15,086	0	35,000	0	0	0.0
Farmer's Market	43,870	594,596	1,500,000	1,329,954	0	(1,500,000)	(100.0)
Fire Station Improvements	0	2,967	60,000	4,000	40,000	(20,000)	(33.3)
Fire Station Improvements-Sprinkler Systems	111,852	0	0	0	0	0	0.0
Freedom Hall Improvements	158,948	654,151	8,400,000	5,500,000	5,725,000	(2,675,000)	(31.8)
Juvenile Court Renovation	884,652	0	0	0	0	0	0.0
Legion Street Community Center Demolition	0	0	0	115,000	0	0	0.0
Memorial Park Community Center	122,890	0	0	0	0	0	0.0
Municipal Building Improvements	1,975	11,993	0	0	0	0	0.0
Other Improvements	50,289	9,125	0	0	0	0	0.0
Park Improvements - Miscellaneous	80,603	100	150,000	0	0	(150,000)	(100.0)
Parks Roof Replacement Program	26,524	8,137	0	25,000	0	0	0.0
Pennys Building	0	0	200,000	200,000	0	(200,000)	(100.0)
Public Library Improvements	55,608	0	0	0	0	0	0.0
Public Works - East Main Street Wall Repair	0	0	125,000	0	0	(125,000)	(100.0)
Public Works - Roof Replacement	53,131	0	0	0	0	0	0.0
Tannery Knob Mountain Bike Trail	0	0	0	0	300,000	300,000	100.0
Track and Field Improvements	0	0	150,000	0	0	(150,000)	(100.0)
Trail Improvements	192,606	254,844	0	121,000	100,000	100,000	100.0
Total Facilities Projects	1,846,043	1,715,943	10,585,000	7,831,604	6,995,000	(3,590,000)	(33.9)
Infrastructure Projects							
Antioch Road Trail	0	0	100,000	100,000	0	(100,000)	(100.0)
Broadway Intersection Improvements	176,415	349,610	0	10,000	0	0	0.0
Browns Mill / Mountainview Intersection	38,317	11,074	500,000	50,000	1,300,000	800,000	160.0
Downtown Street Scape Improvements	49,497	0	200,000	200,000	100,000	(100,000)	(50.0)
Franklin Commons Access Road	0	0	250,000	150,000	0	(250,000)	(100.0)
Hamilton Place Interchange	0	217,788	0	0	0	0	0.0
Indian Ridge / State of Franklin Intersection Improvements	151,522	1,214,140	2,400,000	100,000	2,400,000	0	0.0
Intelligent Transportation System	2,374,472	1,559,611	0	0	0	0	0.0
Knob Creek Road Improvements	0	171,378	4,600,000	400,000	2,500,000	(2,100,000)	(45.7)
Lark Street Extension	0	6,933	750,000	25,000	600,000	(150,000)	(20.0)
Lone Oak Sidewalks	167,232	1,487	0	0	0	0	0.0
Miscellaneous Projects	6,343	58,131	0	0	0	0	0.0
Peoples Street Improvements	96,300	0	0	0	0	0	0.0
State of Franklin Pedestrian Improvements	0	172,145	0	6,500	0	0	0.0
STP Signals	38,449	10,960	1,600,000	1,800,000	300,000	(1,300,000)	(81.3)
VA Trail Improvements	0	0	0	0	225,000	225,000	100.0
Veterans Administration Access Road	840,038	52,684	1,050,000	200,000	1,366,627	316,627	30.2
Wayfinding Signage	0	0	150,000	0	0	(150,000)	(100.0)
Total Infrastructure Projects	3,938,585	3,825,941	11,600,000	3,041,500	8,791,627	(2,808,373)	(24.2)
Total Expenditures - All Projects	5,784,628	5,541,884	22,185,000	10,873,104	15,786,627	(6,398,373)	(28.8)

CAPITAL PROJECTS FUND SUMMARY
(Facilities and Infrastructure)

	<u>Actual FY 2014</u>	<u>Actual FY 2015</u>	<u>Budget FY 2016</u>	<u>Projected FY 2016</u>	<u>Budget FY 2017</u>	<u>Budget 17 vs 16</u>	<u>% Change</u>
Excess (Deficiency) of Revenues Over Expenditures	(2,223,386)	(2,815,723)	(13,883,000)	(8,562,217)	(8,920,000)	4,963,000	(35.7)
<u>OTHER FINANCING SOURCES (Uses)</u>							
General Fund	625,708	1,695,755	985,000	2,100,000	0	(985,000)	(100.0)
Bond Proceeds	1,189,949	134,136	9,850,000	12,655,000	0	(9,850,000)	(100.0)
Economic Development Reserve	0	200,000	1,000,000	676,650	1,000,000	0	0.0
Note Proceeds	0	668,021	0	0	0	0	0.0
Other Funds - In*	70,000	1,223,474	550,000	1,733,637	0	(550,000)	(100.0)
Other Funds - (Out)*	(70,000)	(1,239,910)	0	(207,108)	0	0	0.0
Total Other Financing Sources (Uses)	1,815,657	2,681,476	12,385,000	16,958,179	1,000,000	(11,385,000)	(91.9)
Net Change in Fund Balance	(407,729)	(134,247)	(1,498,000)	8,395,962	(7,920,000)	(6,422,000)	428.7
FUND BALANCE (BEGINNING)	<u>1,905,040</u>	<u>1,497,311</u>	<u>2,168,061</u>	<u>1,363,064</u>	<u>9,759,026</u>	<u>7,590,965</u>	<u>350.1</u>
FUND BALANCE (ENDING)	<u><u>1,497,311</u></u>	<u><u>1,363,064</u></u>	<u><u>670,061</u></u>	<u><u>9,759,026</u></u>	<u><u>1,839,026</u></u>	<u><u>1,168,965</u></u>	<u><u>174.5</u></u>

CAPITAL PROJECTS - SCHOOLS FUND SUMMARY

	<u>Actual FY 2014</u>	<u>Actual FY 2015</u>	<u>Budget FY 2016</u>	<u>Projected FY 2016</u>	<u>Budget FY 2017</u>	<u>Budget 17 vs 16</u>	<u>% Change</u>
<u>REVENUES</u>							
Interest Income	13,700	1,708	0	0	0	0	0.0
Other	<u>63,224</u>	<u>234,321</u>	<u>0</u>	<u>165,550</u>	<u>29,000</u>	<u>29,000</u>	<u>100.0</u>
Total Revenues	76,924	236,029	0	165,550	29,000	29,000	100.0
<u>EXPENDITURES</u>							
Fieldhouse	69,320	1,771,365	725,000	448,415	0	(725,000)	(100.0)
Football Stadium Lighting	0	0	0	50,000	175,000	175,000	100.0
Indian Trail Middle School Expansion	366,738	1,175	0	7,700	0	0	0.0
Langston/New Maintenance Facility	0	0	0	20,000	4,000,000	4,000,000	100.0
School Roof Replacements	525,202	124,928	0	0	1,500,000	1,500,000	100.0
School System Energy Improvements	0	0	0	0	9,300,000	9,300,000	100.0
SHHS Field Improvements	0	0	0	75,000	0	0	0.0
SHHS - Improvements - 9 - 12	1,540,904	606,825	0	0	0	0	0.0
SHHS - Canopy	0	310,546	0	0	0	0	0.0
SHHS - Tennis Court Paving	0	175,447	0	0	0	0	0.0
Liberty Bell SHHS - 8/9 Campus	102,691	0	0	0	0	0	0.0
Parking Lot Improvements	0	0	0	0	1,500,000	1,500,000	100.0
Southside Elementary Roof Replacement	28,587	0	0	0	0	0	0.0
Woodland Elementary Roof Replacement	26,229	0	0	0	0	0	0.0
Other Equipment	0	156,620	0	0	0	0	0.0
Stabilization of the Bank @ SHHS	0	0	0	0	180,000	180,000	100.0
Track and Field Improvements	0	0	0	49,810	350,000	350,000	100.0
Technology Improvements	<u>441,506</u>	<u>114,355</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0.0</u>
Total Expenditures	3,101,177	<u>3,261,261</u>	725,000	650,925	17,005,000	16,280,000	2245.5
Excess (Deficiency) of Revenues Over Expenditures	(3,024,253)	(3,025,232)	(725,000)	(485,375)	(16,976,000)	(16,251,000)	2241.5
<u>OTHER FINANCING SOURCES (USES)</u>							
General Fund	0	199,032	0	814,505	0	0	0.0
Debt Service Fund	0	0	0	(203,154)	0	0	0.0
2012 Bond Proceeds	0	0	0	0	0	0	0.0
2013 Bond Proceeds	819,247	0	0	0	0	0	0.0
2014 Bond Proceeds	0	0	0	0	0	0	0.0
Note Issue Proceeds	0	1,189,571	0	110,429	4,000,000	4,000,000	100.0
2016 Bond Proceeds	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>12,300,000</u>	<u>12,300,000</u>	<u>100.0</u>
Total Other Financing Sources (Uses)	819,247	1,388,603	0	721,780	16,300,000	16,300,000	100.0
Net Change in Fund Balance	(2,205,006)	(1,636,629)	(725,000)	236,405	(676,000)	49,000	(6.8)
FUND BALANCE (BEGINNING)	<u>4,281,230</u>	<u>2,076,224</u>	<u>1,482,502</u>	<u>439,595</u>	<u>676,000</u>	<u>(806,502)</u>	<u>(54.4)</u>
FUND BALANCE (ENDING)	<u>2,076,224</u>	<u>439,595</u>	<u>757,502</u>	<u>676,000</u>	<u>0</u>	<u>(757,502)</u>	<u>(100.0)</u>

COMMUNITY DEVELOPMENT FUND SUMMARY

	<u>Actual FY 2014</u>	<u>Actual FY 2015</u>	<u>Budget FY 2016</u>	<u>Projected FY 2016</u>	<u>Budget FY 2017</u>	<u>Budget 17 vs 16</u>	<u>% Change</u>
<u>REVENUES</u>							
Community Development							
Block Grant Entitlement	459,613	478,682	464,465	418,886	456,348	(8,117)	(1.7)
CDBG Entitlement - Prior Year	0	0	0	0	600,000	600,000	100.0
Emergency Shelter Grant	102,504	130,571	168,781	168,781	120,661	(48,120)	(28.5)
Other	641	0	0	161	0	0	0.0
Program Income - CDBG	128	1,048	2,500	0	0	(2,500)	(100.0)
	<u>562,886</u>	<u>610,301</u>	<u>635,746</u>	<u>587,828</u>	<u>1,177,009</u>	<u>541,263</u>	<u>85.1</u>
Total Revenues							
<u>EXPENDITURES</u>							
Housing Rehabilitation	233,756	271,414	249,143	269,047	719,979	470,836	189.0
Other Programs	103,145	130,571	168,781	168,781	120,661	(48,120)	(28.5)
Administration	215,985	208,316	217,822	150,000	336,369	118,547	54.4
	<u>552,886</u>	<u>610,301</u>	<u>635,746</u>	<u>587,828</u>	<u>1,177,009</u>	<u>541,263</u>	<u>85.1</u>
Total Expenditures							
Excess (Deficiency) of Revenues Over Expenditures	10,000	0	0	0	0	0	0.0
<u>OTHER FINANCING SOURCES (USES)</u>							
Transfer In - General Fund	79,382	0	0	0	0	0	0.0
Other Funds - In	0	18,361					
Other Funds - (Out)	(10,000)	(97,743)	0	0	0	0	0.0
	<u>69,382</u>	<u>(79,382)</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0.0</u>
Total Other Financing Sources (Uses)							
Net Change in Fund Balance	79,382	(79,382)	0	0	0	0	0.0
FUND BALANCE (BEGINNING)	<u>0</u>	<u>79,382</u>	<u>79,382</u>	<u>0</u>	<u>0</u>	<u>(79,382)</u>	<u>(100.0)</u>
FUND BALANCE (ENDING)	<u><u>79,382</u></u>	<u><u>0</u></u>	<u><u>79,382</u></u>	<u><u>0</u></u>	<u><u>0</u></u>	<u><u>(79,382)</u></u>	<u><u>(100.0)</u></u>

DRUG FUND SUMMARY

	<u>Actual FY 2014</u>	<u>Actual FY 2015</u>	<u>Budget FY 2016</u>	<u>Projected FY 2016</u>	<u>Budget FY 2017</u>	<u>Budget 17 vs 16</u>	<u>% Change</u>
<u>REVENUES</u>							
Fines & Forfeitures	124,753	106,477	90,000	126,500	130,000	40,000	44.4
Other	<u>31,000</u>	<u>60,898</u>	<u>20,000</u>	<u>36,500</u>	<u>34,500</u>	<u>14,500</u>	<u>72.5</u>
Total Revenues	155,753	167,375	110,000	163,000	164,500	54,500	49.5
<u>EXPENDITURES</u>							
Operating	62,097	61,583	142,174	135,065	142,174	0	0.0
Capital Outlay	<u>79,012</u>	<u>108,087</u>	<u>110,000</u>	<u>110,000</u>	<u>73,000</u>	<u>(37,000)</u>	<u>(33.6)</u>
Total Expenditures	141,109	169,670	252,174	245,065	215,174	(37,000)	(14.7)
Excess (Deficiency) of Revenues Over Expenditures	14,644	(2,295)	(142,174)	(82,065)	(50,674)	91,500	(64.4)
FUND BALANCE (BEGINNING)	<u>332,420</u>	<u>347,064</u>	<u>226,024</u>	<u>344,769</u>	<u>262,704</u>	<u>36,680</u>	<u>16.2</u>
FUND BALANCE (ENDING)	<u><u>347,064</u></u>	<u><u>344,769</u></u>	<u><u>83,850</u></u>	<u><u>262,704</u></u>	<u><u>212,030</u></u>	<u><u>128,180</u></u>	<u><u>152.9</u></u>

FREEDOM HALL FUND SUMMARY

	<u>Actual FY 2014</u>	<u>Actual FY 2015</u>	<u>Budget FY 2016</u>	<u>Projected FY 2016</u>	<u>Budget FY 2017</u>	<u>Budget 17 vs 16</u>	<u>% Change</u>
<u>REVENUES</u>							
Ticket Sales	732,651	812,373	1,000,000	1,856,408	1,000,000	0	0.0
Building Rental & Surcharge	96,306	152,573	130,000	156,021	130,000	0	0.0
Concessions	90,463	109,714	100,000	139,232	100,000	0	0.0
Novelty Sales	17,306	15,662	20,000	20,767	20,000	0	0.0
Other	94,789	250,578	105,000	317,921	105,000	0	0.0
Parking	64,676	96,352	85,000	113,504	85,000	0	0.0
Total Revenues	1,096,191	1,437,252	1,440,000	2,603,854	1,440,000	0	0.0
<u>EXPENDITURES</u>							
Administration	278,766	283,069	289,183	283,728	295,322	6,139	2.1
Shows	819,747	1,058,079	937,563	2,037,827	928,365	(9,198)	(1.0)
Maintenance	303,567	283,665	317,764	296,565	287,717	(30,047)	(9.5)
Concessions	47,976	74,984	79,345	97,436	77,245	(2,100)	(2.6)
Parking	8,080	10,140	12,700	10,348	13,500	800	6.3
Total Expenditures	1,458,136	1,709,937	1,636,555	2,725,904	1,602,149	(34,406)	(2.1)
Excess (Deficiency) of Revenues Over Expenditures	(361,945)	(272,685)	(196,555)	(122,050)	(162,149)	34,406	(17.5)
<u>OTHER FINANCING SOURCES</u>							
Operating Transfers In/(Out)							
General Fund	375,321	306,410	200,000	127,752	200,000	0	0.0
Fleet Management Fund	0	0	(5,702)	(5,702)	0	5,702	(100.0)
Other Funds	(15,451)	0	0	0	0	0	0.0
Total Operating Transfers	359,870	306,410	194,298	122,050	200,000	5,702	2.9
Net Change in Fund Balance	(2,075)	33,725	(2,257)	0	37,851	40,108	(1777.0)
FUND BALANCE (BEGINNING)	50,563	48,488	48,488	82,213	82,213	33,725	69.6
FUND BALANCE (ENDING)	48,488	82,213	46,231	82,213	120,064	73,833	159.7

GOLF FUND SUMMARY

	<u>Actual FY 2014</u>	<u>Actual FY 2015</u>	<u>Budget FY 2016</u>	<u>Projected FY 2016</u>	<u>Budget FY 2017</u>	<u>Budget 17 vs 16</u>	<u>% Change</u>
<u>OPERATING REVENUES</u>							
Cart Rentals	260,240	257,732	274,650	254,668	281,500	6,850	2.5
Concessions	19,551	17,495	19,700	17,602	18,000	(1,700)	(8.6)
Green Fees	390,042	377,235	419,000	375,154	393,000	(26,000)	(6.2)
Memberships	41,167	38,189	41,000	43,473	38,500	(2,500)	(6.1)
Private Cart Usage & Storage	16,091	18,715	11,700	9,288	16,500	4,800	41.0
Pro Shop Sales	24,258	27,576	32,200	28,730	29,700	(2,500)	(7.8)
Other	4,002	10,997	3,450	8,846	4,600	1,150	33.3
Total Operating Revenues	755,351	747,939	801,700	737,761	781,800	(19,900)	(2.5)
<u>OPERATING EXPENSES</u>							
Buffalo Valley Golf Course	508,688	469,684	502,912	440,819	528,154	25,242	5.0
Pine Oaks Golf Course	575,343	548,504	664,196	646,829	679,327	15,131	2.3
Depreciation	56,824	56,824	56,824	56,824	67,182	10,358	18.2
Other	40,677	30,738	12,113	12,113	0	(12,113)	(100.0)
Total Operating Expenses	1,181,532	1,105,750	1,236,045	1,156,585	1,274,663	38,618	3.1
Operating Income (Loss)	(426,181)	(357,811)	(434,345)	(418,824)	(492,863)	(58,518)	13.5
Transfers & Capital Contributions							
General Fund	2,789,635	586,453	677,000	617,000	901,000	224,000	33.1
Other Funds - In	28,186	0	0	0	0	0	0.0
Total Transfers & Capital Contributions	2,817,821	586,453	677,000	617,000	901,000	224,000	33.1
Net Operating Income (Loss)	2,391,640	228,642	242,655	198,176	408,137	165,482	68.2
NET POSITION (BEGINNING)	(428,301)	1,963,339	2,146,910	1,981,240	2,179,416	32,506	1.5
Prior Period Adjustment	0	(210,741)	0	0	0	0	0.0
NET POSITION (ENDING)	1,963,339	1,981,240	2,389,565	2,179,416	2,587,553	197,988	8.3

**GOLF FUND
CASH ANALYSIS SUMMARY**

	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017	Budget 17 vs 16	% Change
Total Receipts	751,117	753,349	801,700	737,761	781,800	(19,900)	(2.5)
Total Operating Expenses (less depreciation)	1,120,244	1,098,565	1,179,221	1,099,761	1,207,481	28,260	2.4
Other Expenses							
Capital Equipment	0	0	0	0	75,000	75,000	0.0
Capital Projects	0	0	40,000	0	400,000	360,000	100.0
Capital Lease - Principal	0	0	0	0	0	0	0.0
Debt - Principal	230,000	240,000	255,000	255,000	0	(255,000)	(100.0)
Other Interest Expense	3,083	1,327	0	0	0	0	0.0
Total Other Expenses	233,083	241,327	295,000	255,000	475,000	180,000	61.0
Total Operating and Other Expenses	1,353,327	1,339,892	1,474,221	1,354,761	1,682,481	208,260	14.1
Other Financing Sources (Uses)							
Transfer from General Fund	2,817,821	586,543	677,000	617,000	901,000	224,000	33.1
Payments Received from Other Funds*	(2,216,611)	0	0	0	0	0	0
Total Other Financing Sources (Uses)	601,210	586,543	677,000	617,000	901,000	224,000	33
Net Increase (Decrease) in Cash & Cash Equivalents	(1,000)	0	4,479	0	319	(4,160)	(92.9)
Cash & Cash Equivalents (Beginning)	1,000	0	395	0	0	(395)	(100.0)
Cash & Cash Equivalents (Ending)	0	0	4,874	0	319	(4,555)	(93.5)

MASS TRANSIT FUND SUMMARY

	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017	Budget 17 vs 16	%
							Change
<u>OPERATING REVENUES</u>							
Federal Transit Administration	1,251,444	1,535,450	1,526,459	1,457,768	1,597,981	71,522	4.7
State - Operating	609,074	637,160	616,431	588,692	617,430	999	0.2
Job Access	153,513	155,163	130,623	124,745	145,714	15,091	11.6
Passenger Fares	259,754	269,239	246,500	235,408	248,000	1,500	0.6
Service Contracts	10,800	10,800	10,800	10,314	10,800	0	0.0
ETSU	330,173	223,102	202,576	193,460	205,000	2,424	1.2
Freedom Grant	57,996	72,035	135,586	129,485	138,960	3,374	2.5
Other	28,634	34,581	23,880	22,805	24,240	360	1.5
Total Operating Revenues	2,701,388	2,937,530	2,892,855	2,762,677	2,988,125	95,270	3.3
<u>OPERATING EXPENSES</u>							
Administration	570,205	509,117	533,275	512,500	544,174	10,899	2.0
Operations	2,228,578	2,074,935	2,092,572	2,070,720	2,270,524	177,952	8.5
Job Access	232,497	220,109	226,324	239,500	240,995	14,671	6.5
Freedom Grant	86,440	90,203	181,302	95,300	166,896	(14,406)	(7.9)
ETSU Service	244,714	278,743	296,118	297,600	321,476	25,358	8.6
Demand Response	0	103,340	130,000	98,000	120,000	(10,000)	(7.7)
Depreciation	525,682	516,529	598,243	598,243	471,800	(126,443)	(21.1)
Other	175,596	314,730	0	0	0	0	0.0
Total Operating Expenses	4,063,712	4,107,706	4,057,834	3,911,863	4,135,865	78,031	1.9
Operating Income (Loss)	(1,362,324)	(1,170,176)	(1,164,979)	(1,149,186)	(1,147,740)	17,239	(1.5)
<u>OTHER FINANCING SOURCES (USES)</u>							
General Fund	723,500	645,000	664,600	664,600	739,800	75,200	11.3
Fleet Management Fund	0	0	(71,273)	(71,273)	0	71,273	(100.0)
Other Funds In	157,897	227,702	0	0	0	0	0.0
Other Funds (Out)	(536,009)	0	0	0	0	0	0.0
FTA Capital Grant	375,965	255,003	168,219	225,000	1,684,314	1,516,095	901.3
State Capital Grant	40,334	72,371	109,695	109,695	340,977	231,282	210.8
Total Other Financing Sources (Uses)	761,687	1,200,076	871,241	928,022	2,765,091	1,893,850	217.4
Net Operating Income (Loss)	(600,637)	29,900	(293,738)	(221,165)	1,617,351	1,911,089	(650.6)
NET POSITION (BEGINNING)	3,693,125	3,092,488	3,503,843	2,487,048	2,265,883	(1,237,960)	(35.3)
Prior Period Adjustment		(635,340)					
NET POSITION (ENDING)	3,092,488	2,487,048	3,210,105	2,265,883	3,883,234	673,129	21.0

**MASS TRANSIT FUND
CASH ANALYSIS SUMMARY**

	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017	Budget 17 vs 16	%
							Change
Total Receipts	2,483,227	3,370,719	2,892,855	2,762,677	2,988,125	95,270	3.3
Total Payments (less depreciation)	3,453,731	3,820,097	3,459,591	3,313,620	3,664,065	204,474	5.9
Other Expenses							
Capital Equipment	159,824	6,595	1,018,000	175,060	2,215,670	1,197,670	117.6
Capital Projects	0	0	0	0	0	0	0.0
Total Other Expenses	159,824	6,595	1,018,000	175,060	2,215,670	1,197,670	117.6
Total Operating and Other Expenses	<u>3,613,555</u>	<u>3,826,692</u>	<u>4,477,591</u>	<u>3,488,680</u>	<u>5,879,735</u>	<u>1,402,144</u>	<u>31.3</u>
Other Financing Sources (Uses)							
Fleet Management Fund	0	0	(71,273)	(71,273)	0	71,273	(100.0)
Operating Transfers In*	1,307,894	872,702	942,514	999,295	2,765,091	1,822,577	193.4
Operating Transfers Out*	<u>(536,009)</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0.0</u>
Total Financing Sources (Uses)	771,885	872,702	871,241	928,022	2,765,091	1,893,850	217.4
Net Increase (Decrease) of Cash and Cash Equivalents	(358,443)	416,729	(713,495)	273,292	(126,519)	586,976	(82.3)
Cash & Cash Equivalents (Beginning)	<u>507,226</u>	<u>148,783</u>	<u>839,721</u>	<u>565,512</u>	<u>838,804</u>	<u>(917)</u>	<u>(0.1)</u>
Cash & Cash Equivalents (Ending)	<u>148,783</u>	<u>565,512</u>	<u>126,226</u>	<u>838,804</u>	<u>712,285</u>	<u>586,059</u>	<u>464.3</u>

POLICE GRANT FUND SUMMARY

	<u>Actual FY 2014</u>	<u>Actual FY 2015</u>	<u>Budget FY 2016</u>	<u>Projected FY 2016</u>	<u>Budget FY 2017</u>	<u>Budget 17 vs 16</u>	<u>% Change</u>
<u>REVENUES</u>							
Federal Grants	520,622	618,746	569,737	462,691	249,890	(319,847)	(56.1)
Local Grants	0	18,235	0	0	35,000	35,000	100.0
Total Revenues	520,622	636,981	569,737	462,691	284,890	(284,847)	(50.0)
<u>EXPENDITURES</u>							
Public Safety	546,703	683,608	569,737	501,368	319,890	(249,847)	(43.9)
Total Expenditures	546,703	683,608	569,737	501,368	319,890	(249,847)	(43.9)
Excess (Deficiency) of Revenues Over Expenditures	(26,081)	(46,627)	0	(38,677)	(35,000)	(35,000)	100.0
Other Financing Sources (Uses)							
General Fund	2,318	0	0	0	35,000	35,000	100.0
Other Fund(s)	7,833	(7,834)	0	0	0	0	0.0
Public School Fund	23,764	46,627	0	38,677	0	0	0.0
Total Other Financing Sources (Uses)	33,915	38,793	0	38,677	35,000	35,000	100.0
Net Change in Fund Balance	7,834	(7,834)	0	0	0	0	0.0
FUND BALANCE (BEGINNING)	<u>0</u>	<u>7,834</u>	<u>7,834</u>	<u>0</u>	<u>0</u>	<u>(7,834)</u>	<u>0.0</u>
FUND BALANCE (ENDING)	<u>7,834</u>	<u>0</u>	<u>7,834</u>	<u>0</u>	<u>0</u>	<u>(7,834)</u>	<u>0.0</u>

POLICE TECHNOLOGY FUND SUMMARY

	<u>Acual FY 2014</u>	<u>Acual FY 2015</u>	<u>Budget FY 2016</u>	<u>Projected FY 2016</u>	<u>Budget FY 2017</u>	<u>Budget 17 vs 16</u>	<u>% Change</u>
<u>REVENUES</u>							
Fines & Forfeitures	403,049	314,790	420,000	413,700	420,000	0	0.0
Other	45,198	0	0	0	0	0	0.0
Total Revenue	<u>448,247</u>	<u>314,790</u>	<u>420,000</u>	<u>413,700</u>	<u>420,000</u>	<u>0</u>	<u>0</u>
<u>EXPENDITURES</u>							
Operating Technology	294,910	311,091	438,418	390,032	374,616	(63,802)	(14.6)
Internet Charges	<u>50,865</u>	<u>83,509</u>	<u>79,000</u>	<u>79,000</u>	<u>79,000</u>	<u>0</u>	<u>0.0</u>
Total Expenditures	345,775	394,600	517,418	469,032	453,616	(63,802)	(12.3)
Excess (Deficiency) of Revenues Over Expenditures	102,472	(79,810)	(97,418)	(55,332)	(33,616)	63,802	(65.5)
FUND BALANCE (BEGINNING)	<u>696,006</u>	<u>798,478</u>	<u>501,663</u>	<u>718,668</u>	<u>663,336</u>	<u>161,673</u>	<u>32.2</u>
FUND BALANCE (ENDING)	<u><u>798,478</u></u>	<u><u>718,668</u></u>	<u><u>404,245</u></u>	<u><u>663,336</u></u>	<u><u>629,720</u></u>	<u><u>225,475</u></u>	<u><u>55.8</u></u>

SOLID WASTE - MUNICIPAL FUND SUMMARY

	<u>Actual FY 2014</u>	<u>Actual FY 2015</u>	<u>Budget FY 2016</u>	<u>Projected FY 2016</u>	<u>Budget FY 2017</u>	<u>Budget 17 vs 16</u>	<u>% Change</u>
<u>OPERATING REVENUES</u>							
Residential	2,394,708	2,426,460	2,443,000	2,435,667	2,443,000	0	0.0
Commercial	2,667,000	2,705,611	2,702,000	2,724,052	2,706,000	4,000	0.1
Industrial	1,857,439	1,964,964	1,942,046	1,974,085	1,980,206	38,160	2.0
Recycling	619,828	561,705	600,500	542,368	556,000	(44,500)	(7.4)
Landfill Host Fee	246,112	290,789	253,000	298,821	288,600	35,600	14.1
Container Rental	800,149	816,891	808,000	824,459	825,500	17,500	2.2
Interest and Penalties	102,153	107,737	102,734	100,350	103,400	666	0.6
Other	477,747	453,585	396,925	346,050	500,150	103,225	26.0
Total Operating Revenues	9,165,136	9,327,741	9,248,205	9,245,852	9,402,856	154,651	1.7
<u>OPERATING EXPENSES</u>							
Administration	504,056	459,537	486,549	491,921	516,944	30,395	6.2
Residential	1,738,656	1,555,429	1,709,239	1,559,418	1,723,543	14,304	0.8
Commercial	1,677,651	1,767,639	1,742,881	1,646,063	1,793,620	50,739	2.9
Industrial	1,750,364	1,789,469	1,864,457	1,718,105	1,867,452	2,995	0.2
Recycling	775,391	906,129	901,865	897,418	931,240	29,375	3.3
Brush, Bulk & Leaf & Collection	1,049,112	961,891	1,126,388	1,080,009	1,179,062	52,674	4.7
Landfills	65,452	72,455	153,109	118,541	153,599	490	0.3
Depreciation	926,300	956,616	749,764	749,764	652,586	(97,178)	(13.0)
Other	271,571	269,304	290,409	290,409	288,925	(1,484)	(0.5)
Total Operating Expenses	8,758,553	8,738,470	9,024,661	8,551,648	9,106,971	82,310	0.9
Operating Income (Loss)	406,583	589,272	223,544	694,204	295,885	72,341	32.4
<u>OTHER FINANCING SOURCES (USES)</u>							
Operating Transfers In							
Regional Solid Waste Fund	241,273	119,274	119,274	119,274	119,274	0	0.0
Other Funds	216,559	218,153	0	0	0	0	0.0
Operating Transfers Out							
Water/Sewer Fund	(53,741)	(53,741)	(53,741)	(53,741)	(53,741)	0	0.0
General Fund	0	0	0	0	(31,388)	(31,388)	100.0
Fleet Management Fund	0	0	(50,366)	(50,366)	0	50,366	(100.0)
Other Funds	(523,300)	0	0	0	0	0	0.0
Total Other Financing Sources (Uses)	(119,209)	283,686	15,167	15,167	34,145	18,978	125.1
Net Operating Income (Loss)	287,374	872,958	238,711	709,371	330,030	91,319	38.3
NET POSITION (BEGINNING)	6,410,326	6,697,700	7,102,113	7,014,919	7,724,290	622,177	8.8
Prior Period Adjustment	0	(555,739)	0	0	0	0	0.0
NET POSITION (ENDING)	6,697,700	7,014,919	7,340,824	7,724,290	8,054,320	713,496	9.7

**SOLID WASTE - MUNICIPAL FUND
CASH ANALYSIS SUMMARY**

	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017	Budget 17 vs 16	% Change
Total Receipts	9,320,145	9,386,320	9,248,205	9,245,852	9,402,856	154,651	1.7
Total Payments (less depreciation)	7,860,001	7,629,535	8,274,897	7,801,884	8,454,385	179,488	2.2
Other Expenses							
Capital Equipment	562,163	771,986	233,600	434,329	1,549,000	1,315,400	563.1
Capital Projects	0	0	100,000	0	350,000	250,000	0.0
Debt - Principal	506,318	561,379	591,439	591,439	1,525	(589,914)	(99.7)
Total Other Expenses	1,068,481	1,333,365	925,039	1,025,768	1,900,525	975,486	105.5
Total Operating and Other Expenses	<u>8,928,482</u>	<u>8,962,900</u>	<u>9,199,936</u>	<u>8,827,652</u>	<u>10,354,910</u>	<u>1,154,974</u>	<u>12.6</u>
Other Financing Sources (Uses)							
Operating Transfers In	338,559	218,153	119,274	119,274	119,274	0	0.0
Operating Transfers (Out)	(523,300)	(53,741)	(104,107)	(104,107)	(85,129)	18,978	(18.2)
Total Other Financing Sources (Uses)	(184,741)	164,412	15,167	15,167	34,145	18,978	125.1
Net Increase (Decrease) of Cash and Cash Equivalentents	206,922	587,832	63,436	433,367	(917,909)	(981,345)	(1547.0)
Cash & Cash Equivalentents (Beginning)	<u>2,876,396</u>	<u>3,083,318</u>	<u>3,458,749</u>	<u>3,671,150</u>	<u>4,104,517</u>	<u>(109,991)</u>	<u>(3.2)</u>
Cash & Cash Equivalentents (Ending)	<u>3,083,318</u>	<u>3,671,150</u>	<u>3,522,185</u>	<u>4,104,517</u>	<u>3,186,608</u>	<u>(1,091,336)</u>	<u>(31.0)</u>

SOLID WASTE - REGIONAL FUND SUMMARY

	<u>Actual</u> FY 2014	<u>Actual</u> FY 2015	<u>Budget</u> FY 2016	<u>Projected</u> FY 2016	<u>Budget</u> FY 2017	<u>Budget</u> 17 vs 16	<u>%</u> <u>Change</u>
<u>OPERATING REVENUES</u>							
Residential	2,057,281	2,099,078	2,096,655	2,126,147	2,126,000	29,345	1.4
Commercial	385,077	395,515	393,000	392,883	393,000	0	0.0
Interest and Penalties	51,406	50,471	48,200	49,681	48,200	0	0.0
Other	<u>130,783</u>	<u>128,086</u>	<u>142,075</u>	<u>140,651</u>	<u>142,075</u>	<u>0</u>	<u>0.0</u>
Total Operating Revenues	2,624,547	2,673,150	2,679,930	2,709,361	2,709,275	29,345	1.1
<u>OPERATING EXPENSES</u>							
Operations	1,888,318	1,974,213	2,024,802	1,903,929	2,074,617	49,815	2.5
Landfills	5,588	5,060	5,000	4,729	5,000	0	0.0
Depreciation	255,298	336,084	349,459	349,459	267,386	(82,073)	(23.5)
Other	<u>65,642</u>	<u>47,716</u>	<u>87,058</u>	<u>87,058</u>	<u>87,058</u>	<u>0</u>	<u>0.0</u>
Total Operating Expenses	2,214,846	2,363,073	2,466,319	2,345,175	2,434,061	(32,258)	(1.3)
Operating Income (Loss)	409,701	310,077	213,611	364,186	275,214	61,603	28.8
<u>OTHER FINANCING SOURCES (USES)</u>							
Other Funds - In	83,321	0	0	0	0	0	0.0
Other Funds - (Out)	(158,455)	(25,594)	0	0	0	0	0.0
Fleet Management Fund	0	0	(17,106)	(17,106)	0	17,106	(100.0)
Municipal Solid Waste Fund	(119,274)	(119,274)	(119,274)	(119,274)	(119,274)	0	0.0
Water/Sewer Fund	<u>(24,987)</u>	<u>(24,987)</u>	<u>(24,987)</u>	<u>(24,987)</u>	<u>(24,987)</u>	<u>0</u>	<u>0.0</u>
Total Other Financing Sources (Uses)	(219,395)	(169,855)	(161,367)	(161,367)	(144,261)	17,106	(10.6)
Net Operating Income (Loss)	190,306	140,222	52,244	202,819	130,953	78,709	150.7
NET POSITION (BEGINNING)	<u>3,915,125</u>	<u>4,105,431</u>	<u>4,303,270</u>	<u>4,022,807</u>	<u>4,225,626</u>	<u>(77,644)</u>	<u>(1.8)</u>
Prior Period Adjustment	0	(222,846)	0	0	0	0	0.0
NET POSITION (ENDING)	<u><u>4,105,431</u></u>	<u><u>4,022,807</u></u>	<u><u>4,355,514</u></u>	<u><u>4,225,626</u></u>	<u><u>4,356,579</u></u>	<u><u>1,065</u></u>	<u><u>0.0</u></u>

**SOLID WASTE - REGIONAL FUND
CASH ANALYSIS SUMMARY**

	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017	Budget 17 vs 16	% Change
Total Receipts	2,622,401	2,646,075	2,679,930	2,709,361	2,709,275	29,345	1.1
Total Operating Expenses (less depreciation)	2,027,137	2,026,989	2,116,860	1,995,716	2,166,675	49,815	2.4
Other Expenses							
Capital Equipment	312,177	1,104,019	27,000	521,384	0	(27,000)	(100.0)
Total Other Expenses	312,177	1,104,019	27,000	521,384	0	(27,000)	(100.0)
Total Operating and Other Expenses	2,339,314	3,131,008	2,143,860	2,517,100	2,166,675	22,815	1.1
Other Financing Sources (Uses)							
Operating Transfers In	83,321	0	0	0	0	0	0.0
Operating Transfers Out	(302,716)	(169,855)	(161,367)	(161,367)	(144,261)	17,106	(10.6)
Total Other Financing Sources (Uses)	(219,395)	(169,855)	(161,367)	(161,367)	(144,261)	17,106	(10.6)
Net Increase (Decrease) in Cash and Cash Equivalents	63,692	(654,788)	374,703	30,894	398,339	23,636	6.3
Cash & Cash Equivalents (Beginning)	982,387	3,262,690	3,819,675	2,607,902	2,638,796	(1,180,879)	(30.9)
Reclassified to reflect cash due from other funds	2,216,611	0	0	0	0	0	0.0
Cash & Cash Equivalents (Ending)	3,262,690	2,607,902	4,194,378	2,638,796	3,037,135	(1,157,243)	(27.6)

STORM WATER FUND SUMMARY

	<u>Actual FY 2014</u>	<u>Actual FY 2015</u>	<u>Budget FY 2016</u>	<u>Projected FY 2016</u>	<u>Budget FY 2017</u>	<u>Budget 17 vs 16</u>	<u>% Change</u>
<u>OPERATING REVENUES</u>							
Storm Water Fees - Single Family	618,300	631,516	626,643	645,056	640,000	13,357	2.1
Storm Water Fees - Multi Family	276,731	293,066	280,071	305,229	307,000	26,929	9.6
Storm Water Fees - Other	1,259,492	1,311,068	1,257,411	1,315,932	1,300,000	42,589	3.4
Interest and Penalties	42,035	39,972	20,500	24,016	20,500	0	0.0
Other	18,448	12,559	2,000	10,231	1,500	(500)	(25.0)
Total Operating Revenues	2,215,006	2,288,181	2,186,625	2,300,463	2,269,000	82,375	3.8
<u>OPERATING EXPENSES</u>							
Storm Water Operations	1,004,205	948,978	1,116,099	968,318	1,157,019	40,920	3.7
Depreciation	135,575	197,638	253,188	253,188	282,330	29,142	11.5
Other	224,973	283,213	305,045	305,045	296,646	(8,399)	(2.8)
Total Operating Expenses	1,364,753	1,429,829	1,674,332	1,526,551	1,735,995	61,663	3.7
Operating Income (Loss)	850,253	858,352	512,293	773,912	533,005	20,712	4.0
<u>OTHER FINANCING SOURCES (Uses)</u>							
General Fund	0	0	0	0	(5,812)	(5,812)	100.0
Fleet Management Fund	0	0	(3,801)	(3,801)	0	3,801	(100.0)
Other Funds In	10,857	0	0	0	0	0	0.0
Other Funds (Out)	(5,096)	0	0	0	0	0	0.0
Total Other Financing Sources (Uses)	5,761	0	(3,801)	(3,801)	(5,812)	(2,011)	100.0
Net Operating Income (Loss)	856,014	858,352	508,492	770,111	527,193	18,701	3.7
NET POSITION (BEGINNING)	5,300,279	6,156,293	6,851,104	6,853,793	7,623,904	772,800	11.3
Prior Period Adjustment		(160,852)					
NET POSITION (ENDING)	6,156,293	6,853,793	7,359,596	7,623,904	8,151,097	791,501	10.8

**STORM WATER FUND
CASH ANALYSIS SUMMARY**

	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017	Budget 17 vs 16	% Change
Total Receipts	2,251,746	2,294,770	2,186,625	2,300,463	2,269,000	82,375	3.8
Total Payments (less depreciation)	1,566,685	1,294,397	1,421,144	1,273,363	1,453,665	32,521	2.3
Other Expenses							
Capital Equipment	0	0	0	0	25,000	25,000	100.0
Capital Projects	3,458,631	601,882	1,200,000	352,875	2,560,000	1,360,000	113.3
Debt Service - Principal	195,000	200,000	210,000	210,000	220,000	10,000	4.8
Interest Expense	22,202	0	0	0	0	0	0.0
Total Other Expenses	3,675,833	801,882	1,410,000	562,875	2,805,000	1,395,000	98.9
Total Operating and Other Expenses	5,242,518	2,096,279	2,831,144	1,836,238	4,258,665	1,427,521	50.4
Other Financing Sources/(Uses)							
General Fund	0	0	0	0	(5,812)	(5,812)	100.0
Fleet Management Fund	0	0	(3,801)	(3,801)	0	3,801	(100.0)
Other Funds	10,857	0	0	0	0	0	0.0
Construction Retainage	124,227	(176,867)	0	0	0	0	0.0
Restricted Investments	0	0	0	0	0	0	0.0
Proceeds from Sale of Investments	2,448,816	194,580	0	0	0	0	0.0
Total Other Financing Sources/(Uses)	2,583,900	17,713	(3,801)	(3,801)	(5,812)	(2,011)	52.9
Net Increase (Decrease) in Cash and Cash Equivalents	(406,872)	216,204	(648,320)	460,424	(1,995,477)	(1,347,157)	207.8
Cash & Cash Equivalents (Beginning)	2,452,022	2,045,150	1,051,844	2,261,354	2,721,778	1,669,934	158.8
Cash & Cash Equivalents (Ending)	2,045,150	2,261,354	403,524	2,721,778	726,301	322,777	80.0

TRANSPORTATION PLANNING FUND

	<u>Actual FY 2014</u>	<u>Actual FY 2015</u>	<u>Budget FY 2016</u>	<u>Projected FY 2016</u>	<u>Budget FY 2017</u>	<u>Budget 17 vs 16</u>	<u>% Change</u>
<u>REVENUES</u>							
Federal Government	184,751	172,422	210,468	197,700	419,500	209,032	99.3
Other	<u>0</u>	<u>2,125</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0.0</u>
Total Revenues	184,751	174,547	210,468	197,700	419,500	209,032	99.3
<u>EXPENDITURES</u>							
Highway & Transportation Planning	<u>232,847</u>	<u>215,409</u>	<u>271,447</u>	<u>239,700</u>	<u>534,044</u>	<u>262,597</u>	<u>96.7</u>
Total Expenditures	232,847	215,409	271,447	239,700	534,044	262,597	96.7
Excess (Deficiency) of Revenues Over Expenditures	(48,096)	(40,862)	(60,979)	(42,000)	(114,544)	(53,565)	87.8
Other Financing Sources (Uses)							
General Fund	117,967	40,862	54,150	42,000	100,200	46,050	85.0
Other Funds	<u>(5,260)</u>	<u>(35,143)</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0.0</u>
Total Other Financing Sources (Uses)	112,707	5,719	54,150	42,000	100,200	46,050	85
Net Change in Fund Balance	64,611	(35,143)	(6,829)	0	(14,344)	(7,515)	110.0
FUND BALANCE (BEGINNING)	<u>4,057</u>	<u>68,668</u>	<u>134,122</u>	<u>33,525</u>	<u>33,525</u>	<u>(100,597)</u>	<u>(75.0)</u>
FUND BALANCE (ENDING)	<u><u>68,668</u></u>	<u><u>33,525</u></u>	<u><u>127,293</u></u>	<u><u>33,525</u></u>	<u><u>19,181</u></u>	<u><u>(108,112)</u></u>	<u><u>(84.9)</u></u>

WATER/SEWER FUND SUMMARY

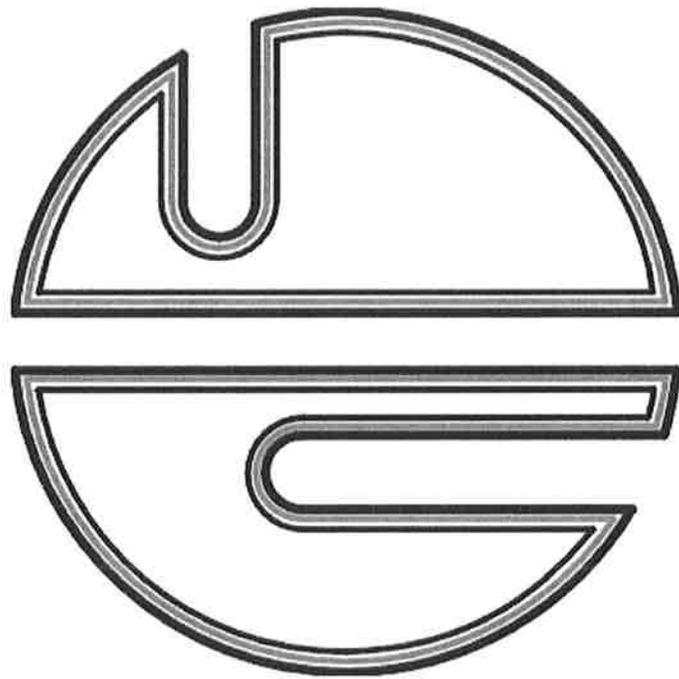
	<u>Actual FY 2014</u>	<u>Actual FY 2015</u>	<u>Budget FY 2016</u>	<u>Projected FY 2016</u>	<u>Budget FY 2017</u>	<u>Budget 17 vs 16</u>	<u>% Change</u>
<u>OPERATING REVENUES</u>							
Water Sales	14,773,569	15,705,353	16,067,000	16,155,122	16,067,000	0	0.0
Sewer Fees	14,882,116	16,170,425	16,253,000	16,558,291	16,253,000	0	0.0
Penalties	465,153	474,314	435,000	469,085	435,000	0	0.0
Customer Services Charges	297,771	334,996	300,000	283,693	300,000	0	0.0
Water Tap Fees	330,916	457,712	332,000	272,774	332,000	0	0.0
Sewer Tap Fees	634,822	747,858	640,000	528,173	640,000	0	0.0
Interest	11,463	22,179	18,000	5,300	0	(18,000)	(100.0)
State of Tennessee - Grant/Contract	187,196	146,134	0	0	0	0	0.0
Other	<u>555,121</u>	<u>680,484</u>	<u>891,999</u>	<u>844,982</u>	<u>724,817</u>	<u>(167,182)</u>	<u>(18.7)</u>
Total Operating Revenues	32,138,127	34,739,456	34,936,999	35,117,419	34,751,817	(185,182)	(0.5)
<u>OPERATING EXPENSES</u>							
Administration	3,125,140	3,588,626	3,753,049	3,625,281	3,786,468	33,419	0.9
Water Operating Expenses	5,005,940	4,947,515	4,295,171	5,028,188	4,399,376	104,205	2.4
Sewer Operating Expenses	2,911,026	3,375,131	2,621,760	2,655,867	2,786,161	164,401	6.3
Water Line Extensions	0	0	1,575,394	1,116,363	1,563,449	(11,945)	(0.8)
Sewer Line Extensions	0	0	1,230,153	819,072	1,174,984	(55,169)	(4.5)
Water Treatment	2,544,663	2,458,928	2,487,207	2,511,151	2,519,040	31,833	1.3
Wastewater Treatment	3,870,213	3,655,351	3,868,829	3,698,753	3,900,803	31,974	0.8
Industrial Monitoring	276,905	273,217	275,206	290,369	250,406	(24,800)	(9.0)
Depreciation	5,548,806	5,707,537	5,970,389	5,970,389	6,074,717	104,328	1.7
Payment In-Lieu	543,950	543,950	543,950	543,950	543,950	0	0.0
Other	<u>4,209,890</u>	<u>3,756,387</u>	<u>4,154,631</u>	<u>4,154,631</u>	<u>3,941,641</u>	<u>(212,990)</u>	<u>(5.1)</u>
Total Operating Expenses	28,036,533	28,306,642	30,775,739	30,414,014	30,940,995	165,256	0.5
Operating Income (Loss)	4,101,594	6,432,814	4,161,260	4,703,405	3,810,822	(350,438)	(8.4)
<u>OTHER FINANCING SOURCES (USES)</u>							
Municipal Solid Waste Fund	53,741	53,741	53,741	53,741	53,741	0	0.0
Regional Solid Waste Fund	24,987	24,987	24,987	24,987	24,987	0	0.0
General Fund	0	0	0	0	(79,050)	(79,050)	100.0
Fleet Management Fund	0	0	(68,422)	(68,422)	0	68,422	(100.0)
Other Funds	398,733	196,759	0	0	0	0	0.0
Other Funds	<u>(453,963)</u>	<u>(4,200)</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0.0</u>
Total Other Financing Sources (Uses)	23,498	271,287	10,306	10,306	(322)	(10,628)	(103.1)
Net Operating Income (Loss)	4,125,092	6,704,101	4,171,566	4,713,711	3,810,500	(361,066)	(8.7)
NET POSITION (BEGINNING)	<u>94,574,999</u>	<u>98,700,091</u>	<u>102,517,247</u>	<u>102,869,987</u>	<u>107,583,699</u>	<u>5,066,452</u>	<u>4.9</u>
Prior Period Adjustment		(2,534,205)					
NET POSITION (ENDING)	<u>98,700,091</u>	<u>102,869,987</u>	<u>106,688,813</u>	<u>107,583,699</u>	<u>111,394,199</u>	<u>4,705,386</u>	<u>4.4</u>

**WATER/SEWER FUND SUMMARY
CASH ANALYSIS SUMMARY**

	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017	Budget 17 vs 16	% Change
Total Receipts	31,664,004	34,445,170	34,936,999	35,117,419	34,751,817	(185,182)	(0.5)
Total Payments (less depreciation)	21,811,086	22,990,566	24,261,400	23,899,675	24,322,328	60,928	0.3
Other Expenses							
Capital Equipment	563,559	257,388	637,000	629,000	774,000	137,000	21.5
Capital Projects	5,367,848	5,190,243	10,311,000	2,807,815	21,832,100	11,521,100	111.7
Debt Service - Principal	4,114,828	10,487,460	4,600,041	4,600,041	3,887,969	(712,072)	(15.5)
Purchase of Investments	3,038,050	299,456	0	0	0	0	0.0
Other	19,429	287,398	0	0	0	0	0.0
Total Other Expenses	13,103,714	16,521,945	15,548,041	8,036,856	26,494,069	10,946,028	70.4
Total Operating and Other Expenses	<u>34,914,800</u>	<u>39,512,511</u>	<u>39,809,441</u>	<u>31,936,531</u>	<u>50,816,397</u>	<u>11,006,956</u>	<u>27.6</u>
Operating Transfers In/Out:							
Payment In-Lieu	(543,950)	(543,950)	(543,950)	(543,950)	(543,950)	0	0.0
Operating Transfers In	78,728	78,728	78,728	78,728	78,728	0	0.0
Fleet Management Fund	0	0	(68,422)	(68,422)	0	68,422	(100.0)
General Fund	0	0	0	0	(79,050)	(79,050)	100.0
Other Funds - In *	398,733	196,759	0	0	0	0	0.0
Other Funds - (Out) *	(453,963)	(4,200)	0	0	0	0	0.0
Total Operating Transfers In/Out:	(520,452)	(272,663)	(533,644)	(533,644)	(544,272)	(10,628)	2.0
Other Financing Sources (Uses)							
Bond Proceeds	0	5,745,000	6,700,000	1,410,610	16,882,100	10,182,100	152.0
Interest on Investments	0	573,392	0	0	0	0	0.0
Proceeds from Sale of Investments	0	2,169,142	0	0	0	0	0.0
Receipts from Advances from Other Fur	4,210,159	0	0	0	0	0	0.0
Total Other Financing Sources (Uses)	4,210,159	8,487,534	6,700,000	1,410,610	16,882,100	10,182,100	152.0
Net Increase (Decrease) in Cash & Cash Equivalents	438,911	3,147,530	1,293,914	4,057,854	273,248	(1,010,038)	(78.1)
Cash & Cash Equivalents (Beginning)	<u>2,892,575</u>	<u>3,331,486</u>	<u>5,247,141</u>	<u>6,479,016</u>	<u>10,536,870</u>	<u>5,289,729</u>	<u>100.8</u>
Cash & Cash Equivalents (Ending)	<u>3,331,486</u>	<u>6,479,016</u>	<u>6,541,055</u>	<u>10,536,870</u>	<u>10,810,118</u>	<u>4,279,691</u>	<u>65.4</u>

FLEET MANAGEMENT FUND SUMMARY

	<u>Actual FY 2014</u>	<u>Actual FY 2015</u>	<u>Budget FY 2016</u>	<u>Projected FY 2016</u>	<u>Budget FY 2017</u>	<u>Budget 17 vs 16</u>	<u>% Change</u>
<u>OPERATING REVENUES</u>							
Maintenance Services	7,732,407	7,643,779	7,580,725	6,337,849	7,450,125	(130,600)	(1.7)
Communication Services	185,790	185,400	1,163,326	252,466	590,196	(573,130)	(49.3)
Other	84,203	12,645	14,000	8,551	8,000	(6,000)	(42.9)
Total Operating Revenues	8,002,400	7,841,824	8,758,051	6,598,866	8,048,321	(709,730)	(8.1)
<u>OPERATING EXPENSES</u>							
Operations	612,006	576,314	625,489	528,347	632,838	7,349	1.2
Vehicles and Equipment	6,639,767	5,859,421	7,050,837	5,350,309	6,566,940	(483,897)	(6.9)
Communications	232,374	226,632	265,629	154,619	278,636	13,007	4.9
Depreciation	524,140	543,488	441,991	552,052	544,767	102,776	23.3
Other	20,187	16,039	55,080	13,539	25,140	(29,940)	0.0
Total Operating Expenses	8,028,474	7,221,894	8,439,026	6,598,866	8,048,321	(390,705)	(4.6)
Operating Income (Loss)	(26,074)	619,930	319,025	0	0	(319,025)	(100.0)
<u>OTHER FINANCING SOURCES</u>							
Other Financing Sources and Operating Transfers							
Other Funds In	1,481,453	535,975	0	0	0	0	0.0
Other Funds (Out)	(52,003)	(577,677)	0	0	0	0	0.0
Total Other Sources	1,429,450	(41,702)	0	0	0	0	0.0
Excess (Deficiency) of Revenues & Other Sources Over Expenditures	1,403,376	578,228	319,025	0	0	(319,025)	(100.0)



CAPITAL

Capital Equipment/Projects Funds

Capital equipment replacement (General Fund) is budgeted at \$2,601,868 which includes a \$2,070,000 transfer from the General Fund, and \$531,868 one-time use of fund balance. Another \$1.3 million in equipment was requested for next year but not funded due to insufficient revenues. Major purchases include \$502,000 for Public Works equipment, which includes the replacement of a 21-year old street sweeper (\$287,000); ten (10) pursuit vehicles for Police (\$350,000); five (5) 78-passenger school buses for Student Transportation (\$470,000); and various technology items totaling \$572,368, and Parks and Recreation equipment (\$203,000).

Budgeted capital equipment replacement for other funds include the following: Fleet Management Fund - \$60,000; Golf Fund - \$75,000; Mass Transit Fund - \$2,215,670; Police Technology Fund - \$50,000; Solid Waste Fund - \$1,549,000; Storm Water Fund - \$25,000; and Water/Sewer Fund - \$774,000.

Capital facilities total \$6,995,000. The majority of these funds are bond proceeds for Freedom Hall renovations. Others include: Athletic Complex – Field Reconstruction (\$400,000 Economic Development Reserve); Boundless Playground (\$430,000 grants and private donations); Fire Station Improvements (\$40,000), Tannery Knob Bike Trail (\$300,000), and Trail Improvements (\$100,000) are funded through one-time fund balance drawdown.

Infrastructure capital projects total \$8,791,627, which is funded through federal grants (\$6,436,627), Economic Development Reserve (\$600,000), and fund balance drawdown. It is anticipated construction will begin on the multi-year intersection improvement project at Indian Ridge and State of Franklin (\$2.4 – 80% federal funded), the Veteran’s Administration access road (\$1,366,627 – 80% federally funded), and the Browns Mill and Mountain View roundabout intersection improvement (\$1,300,000 – 100% federally funded). One project is also budgeted to be funded utilizing economic development reserve dollars: improvements related to the construction of Lark Street (\$600,000).

Budgeted capital projects for other funds include the following:

- Fleet Management Fund - \$240,000 for enclosure of the breezeway. This will connect the heavy duty and light duty garages, as well as creating space to move all oils and fluids inside.
- Golf Fund (using General Fund Transfer) - \$400,000. This includes \$350,000 for re-paving the cart paths at Pine Oaks, and \$50,000 for the Learning Center at Pine Oaks.

- Solid Waste Fund - \$350,000 for Bolton Block Service Center. Storage sheds will be constructed to house solid and yard waste service equipment.
- Storm Water Fund - \$2,560,000. Storm Water projects represent the city's continuing effort to mitigate flooding. Projects include King Creek Basin Park Construction, Commerce Street Improvements, and Market Street Drainage Improvements.
- Water/Sewer Fund - \$21,832,100, of which \$4,950,000 is rate (cash) funded and \$16,882,100 is bond funded. Projects include Lower Brush Creek Interceptor Replacement, Tannery Knob Reservoir Replacement, Knob Creek WWTP and Brush Creek WWTP Improvements, Watauga WTP Hypochlorite Storage Facility, Waterline Rehabilitation and Replacement, and Sewer Line Rehabilitation and Replacement.

School facility capital projects total \$17,005,000, with the majority being new debt (\$16.3 million) and include the following: Acquisition of a new maintenance building and renovations to the Langston School (\$4 million); Energy improvements at school facilities (\$9.3 million); Parking Lot improvements (\$1.5 million); Roof replacement (\$1.5 million). Also included are the Track and Field improvements (\$350,000), Football Stadium lighting (\$175,000), and the Bank Stabilization project at Science Hill High School (\$180,000).

CAPITAL EQUIPMENT - FY 2017

<u>General Fund</u>	Funding Source	<u>Cost</u>
Development Services		
Mid-size SUV	General Fund	24,000
Total - Development Services		24,000
Fire		
Triple Combination Pumper	General Fund	450,000
4x4 Pick-up Truck	General Fund	30,000
Total - Fire		480,000
Information Technology		
Network/Data Center/Server Room Upgrades	General Fund	50,000
Upgrades to backup system (server and data)	General Fund	7,350
CityView: Replace Code Enforcement software, phase 2	General Fund	77,768
eGov/FIS: Replace Financial Application Software	General Fund	392,750
Docstar upgrade to the web based version - Eclipse	General Fund	13,000
Cartograph Work Order System	General Fund	31,500
Total - Information Technology		572,368
Parks and Recreation		
Playground Equipment	General Fund	125,000
55hp Tractor with Flail Mower	General Fund	25,000
3/4 ton pickup truck	General Fund	24,000
72" 29hp zero turn mower	General Fund	9,000
Replace commercial treadmill in MPCC Fitness Room (2)	General Fund	20,000
Total - Parks and Recreation		203,000
Police		
Police Pursuit Vehicles (10)	General Fund	350,000
Total - Police		350,000
Public Works		
Street Sweeper	General Fund	287,000
SUV - Traffic Division	General Fund	25,000
Skid Steer Loader	General Fund	50,000
1-ton 4x4 pickup truck	General Fund	32,500
3/4-ton pickup truck	General Fund	25,500
SUV	General Fund	25,000
Traffic Division Pickup	General Fund	32,500
Compressor	General Fund	25,000
Total - Public Works		502,500
Student Transportation		
78 passenger school bus (5)	General Fund	470,000
Total - Student Transportation		470,000
TOTAL GENERAL FUND		2,601,868
<u>Drug Fund</u>		
Sedan	Drug Fund	26,000
SUV	Drug Fund	32,000
Canine	Drug Fund	15,000
Total - Drug Fund		73,000

CAPITAL EQUIPMENT - FY 2017

	Funding Source	<u>Cost</u>
<u>Fleet Management Fund</u>		
Generator - Buffalo Mountain Communication Tower	Fleet Management Fund	60,000
Total - Fleet Management Fund		<u>60,000</u>
 <u>Golf Fund</u>		
Pine Oaks		
Self-contained Sprayer	Golf Fund	20,000
Zero Turn Rotary Mower	Golf Fund	8,000
Blower	Golf Fund	6,000
Total - Pine Oaks		<u>34,000</u>
 Buffalo Valley		
Triplex mower	Golf Fund	27,000
Zero Turn Rotary Mower	Golf Fund	8,000
Blower	Golf Fund	6,000
Total - Buffalo Valley		<u>41,000</u>
Total - Golf Fund		75,000
 <u>Mass Transit Fund</u>		
Heavy Duty Bus Lift (2) - (local match 11,000)	Mass Transit Fund	110,000
Bus (6) heavy duty 25-38 passenger (re-budget - local match 247,228)	Mass Transit Fund	2,015,670
Paratransit Software (local match 9,000)	Mass Transit Fund	90,000
Total - Mass Transit Fund		<u>2,215,670</u>
 <u>Police Technology Fund</u>		
Car Cameras	Police Technology	50,000
Total - Police Technology Fund		<u>50,000</u>
 <u>Solid Waste Fund</u>		
Municipal:		
Frontloader (3)	Solid Waste Fund	756,000
Frontloader (Cardboard)	Solid Waste Fund	252,000
Curbside Recycler	Solid Waste Fund	240,000
Leaf Machine (2)	Solid Waste Fund	55,000
Roll Off	Solid Waste Fund	158,000
Transfer Trailer	Solid Waste Fund	88,000
Total - Municipal Solid Waste		<u>1,549,000</u>
 <u>Storm Water Fund</u>		
Turf/Utility Tractor	Storm water Fund	25,000
Total - Storm Water Fund		<u>25,000</u>

CAPITAL EQUIPMENT - FY 2017

	Funding Source	<u>Cost</u>
<u>Water/Sewer Fund</u>		
Crew-cab, 4WD pick-up truck	Water/Sewer Fund	33,000
Compact ext. cab, 2WD pick-up (2)	Water/Sewer Fund	50,000
Full-size, ext. cab, 4WD pick-up	Water/Sewer Fund	29,000
Single Axle Dump Truck	Water/Sewer Fund	90,000
12 ton equipment float	Water/Sewer Fund	15,000
Mini-excavator	Water/Sewer Fund	55,000
Service Truck (6)	Water/Sewer Fund	240,000
Facilities Maintenance Construction Service Truck	Water/Sewer Fund	70,000
Locating Equipment	Water/Sewer Fund	7,000
Underground Piercing Tool	Water/Sewer Fund	6,000
Compact SUV (3)	Water/Sewer Fund	69,000
Compact ext cab 4WD pick-up	Water/Sewer Fund	29,000
Lab Dishwasher	Water/Sewer Fund	10,000
Leak & Locating equipment	Water/Sewer Fund	10,000
Confined Space entry equipment	Water/Sewer Fund	12,000
Remote ditch compactor	Water/Sewer Fund	34,000
Sewer point repair equipment	Water/Sewer Fund	<u>15,000</u>
	Total - Water/Sewer	774,000

Total Capital Equipment	<u>7,423,538</u>
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Funding Summary

Federal/State Grants	1,948,442
General Fund	2,601,868
Other Equipment Funded by the General Fund	
Mass Transit Fund (match)	267,228
Police Technology Fund (<i>funded w/percentage of court fines</i>)	<u>50,000</u>
Total General Fund	2,919,096
Other	233,000
Solid Waste Fund	1,549,000
Water/Sewer Fund	<u>774,000</u>
Total Equipment	<u>7,423,538</u>

CAPITAL EQUIPMENT REQUESTED NOT FUNDED - FY 2017

General Fund

Fire		
Triple Combination Pumper		500,000
Heavy Duty 4x4 truck		<u>50,000</u>
	Total - Fire	550,000
Parks & Recreation		
72" 29hp zero turn mower		9,000
Two ton landscape dump truck		50,000
Cargo Van (Senior Center)		<u>25,000</u>
	Total - Parks and Recreation	84,000
Police		
Police Pursuit Vehicles (5)		175,000
Police Motorcycle		<u>13,250</u>
	Total - Police	188,250
Public Works		
Single Axle Dump Truck		125,000
One-ton Utility Truck		46,000
Aerial Bucket Truck		150,000
Wheel Loader		155,000
Thermoplastic Melter		<u>50,000</u>
	Total - Public Works	526,000
	Total - General Fund	1,348,250

Fleet Management Fund

Pool Cars (2)		<u>62,000</u>
	Total - Fleet Management Fund	62,000

Freedom Hall Fund

Emergency Generator		50,000
One Ton Maintenance Truck		35,000
Integrated Assistive Listening Controllers and Devices		50,000
Acoustical Ceiling Tile & Hardware		32,000
Area Flame Retardant Wall Carpet Panels		10,000
Flame Retardant Black Theatrical Curtains Replacement & Vomitorium Curtains		50,000
12 Pieces of 4-leg Stage Platforms; 14 8" Back/Side Safety Rails, 4 Stairway 6 Step Adjustable		32,000
Portable Stage Security Barricade		30,000
Interior and Exterior Cameras, Monitoring Screens and Computer Hardware/Software		<u>20,000</u>
	Total - Freedom Hall Fund	309,000

Golf Fund

Sod Cutter		<u>6,000</u>
	Total - Golf Fund	6,000

Police Technology Fund

Car Cameras		<u>25,000</u>
	Total - Police Technology Fund	25,000

TOTAL CAPITAL EQUIPMENT NOT FUNDED 1,750,250

Capital Project Detail

Department	Project	Land Acquisition	Architectural/ Engineering services	Right-of-Way	Construction	Other	Total
Fire	Improvements at Fire Station #7				40,000		40,000
Parks and Recreation	Boundless Playground				430,000		430,000
Parks and Recreation	Master Plan for Athletic Complex		100,000				100,000
Parks and Recreation	Rebuild Two Fields at Civitan Park				300,000		300,000
Parks and Recreation	Tannery Knob Bike Trail				300,000		300,000
Public Works	Browns Mill/Mountainview Traffic Circle				1,300,000		1,300,000
Public Works	Downtown Streetscape Improvements				100,000		100,000
Public Works	Indian Ridge/State of Franklin Improvements				2,400,000		2,400,000
Public Works	Knob Creek Road			2,500,000			2,500,000
Public Works	Lark Street Extension				600,000		600,000
Public Works	Traffic Signals				300,000		300,000
Public Works	Trail Improvements				100,000		100,000
Public Works	VA Trail Improvements				225,000		225,000
Public Works	VA Access Road				1,366,627		1,366,627
Fleet Management	City Garage Breezeway Enclosure		15,000		200,000	25,000	240,000
Freedom Hall	Upgrades and renovations				5,725,000		5,725,000
Golf Fund	Asphalt at Pine Oaks				350,000		350,000
Golf Fund	Learning Center		50,000				50,000
Solid Waste Fund	Bolton Block Service Center		50,000		300,000		350,000
Storm Water Fund	King Creek Basin Park Construction				1,200,000		1,200,000
Storm Water Fund	Commerce Street Improvements				200,000		200,000
Storm Water Fund	Market Street Drainage				600,000		600,000
Storm Water Fund	Kelly Food Basin Construction				300,000		300,000
Storm Water Fund	King Creek Linear Park			250,000	10,000		260,000
Water/Sewer Fund	New Water/Sewer Service Center	150,000	50,000				200,000
Water/Sewer Fund	State of Franklin Booster Station Improvement		20,000		380,000		400,000
Water/Sewer Fund	Tannery Knob Reservoir Replacement Project		200,000		1,800,000		2,000,000
Water/Sewer Fund	Watauga WTP Hypochlorite Storage Facility		50,000		1,300,100		1,350,100
Water/Sewer Fund	Austin Springs Cast Iron Replacement		50,000	30,000	220,000		300,000
Water/Sewer Fund	Bunker Hill Tank Replacement		50,000		200,000		250,000
Water/Sewer Fund	District Metering and Telemetry					60,000	60,000
Water/Sewer Fund	Local Road Projects/Annexations			10,000	590,000		600,000
Water/Sewer Fund	Mechanical Replacement/Repair					100,000	100,000
Water/Sewer Fund	Recoating Sludge Collector Bridges				120,000		120,000
Water/Sewer Fund	Security and Emergency Preparedness (Standby Power)					75,000	75,000
Water/Sewer Fund	Spring Collection Rehab - Phase 1		20,000				20,000
Water/Sewer Fund	Technology Master Plan (Work Order System)		100,000			400,000	500,000
Water/Sewer Fund	Unicoi PLC					125,000	125,000
Water/Sewer Fund	Water Tank Rehab		35,000		315,000		350,000
Water/Sewer Fund	Waterline Rehab/Replacement				750,000		750,000
Water/Sewer Fund	B Station Sewer Forcemain		50,000	30,000	420,000		500,000
Water/Sewer Fund	Knob Creek and Brush Creek Improvements - Phase 1		200,000		5,732,000		5,932,000
Water/Sewer Fund	Lower Brush Creek Interceptor		500,000	200,000	5,300,000		6,000,000
Water/Sewer Fund	Upper King Creek Interceptor		50,000	20,000	430,000		500,000
Water/Sewer Fund	Regional Treatment Plant Energy Reduction Efforts		50,000		150,000		200,000
Water/Sewer Fund	Sewer Line Rehab/Replacement		70,000	20,000	1,360,000		1,450,000
Water/Sewer Fund	WWTP Architectural/Site Improvements		15,000			35,000	50,000
Total Projects		150,000	1,725,000	3,060,000	35,413,727	820,000	41,168,727

CAPITAL PROJECTS - FY 2017

General Fund	Funding Source	Cost
Fire		
Improvements at Fire Station #7	General Fund	40,000
Total Fire		40,000
Parks and Recreation		
Boundless Playground	State	250,000
	Other	180,000
	Total	430,000
Master Plan for Athletic Complex	Econ Dev Res	100,000
Rebuild Two Fields at Civitan Park	Econ Dev Res	300,000
Tannery Knob Bike Trail	General Fund	300,000
Total Parks and Recreation		1,130,000
Public Works		
Browns Mill/Mountainview Traffic Circle	Federal	1,300,000
Downtown Streetscape Improvements	General Fund	100,000
Indian Ridge/State of Franklin Improvements	Federal	1,420,000
	Bond Proceeds	980,000
	Total	2,400,000
Knob Creek Road	Federal	2,500,000
Lark Street Extension	Econ Dev Res	600,000
Traffic Signals	Federal	300,000
Trail Improvements	General Fund	100,000
VA Trail Improvements	General Fund	225,000
VA Access Road	Federal	916,627
	Bond Proceeds	450,000
	Total	1,366,627
Total Public Works		8,891,627
Total General Fund Projects		10,061,627
<u>Fleet Management Fund</u>		
Enclosure of Breezeway	Fleet Mgm't Fund	240,000
Total Fleet Management Projects		240,000
<u>Freedom Hall</u>		
HVAC Improvements, Elevator, Parking lot G, Restroom Renovations, Additional Restrooms, Wheelchair Accessible Seating	Bond Proceeds	5,725,000
Total Freedom Hall Projects		5,725,000

CAPITAL PROJECTS - FY 2017

	Funding Source	Cost
<u>Golf Fund</u>		
Asphalt at Pine Oaks	General Fund	350,000
Learning Center	General Fund	50,000
	Total Golf Fund Projects	400,000
<u>Solid Waste Fund</u>		
Bolton Block Service Center	Solid Waste Fund	350,000
	Total Solid Waste Projects	350,000
<u>Storm Water Fund</u>		
King Creek Basin Park Construction	Storm Water	1,200,000
Commerce Street Improvements	Storm Water	200,000
Market Street Drainage	Storm Water	600,000
Kelly Food Basin Construction	Storm Water	300,000
King Creek Linear Park	Storm Water	260,000
	Total Storm Water Projects	2,560,000
<u>Water/Sewer Fund</u>		
<u>Water System Improvements</u>		
New Water/Sewer Service Center	Bond Proceeds	100,000
State of Franklin Booster Station Improvement	Bond Proceeds	400,000
Tannery Knob Reservoir Replacement Project	Bond Proceeds	2,000,000
Watauga WTP Hypochlorite Storage Facility	Bond Proceeds	1,350,100
Austin Springs Cast Iron Replacement	Rate Funded	300,000
Bunker Hill Tank Replacement	Rate Funded	250,000
District Metering and Telemetry	Rate Funded	60,000
Local Road Projects/Annexations	Rate Funded	300,000
Mechanical Replacement/Repair	Rate Funded	50,000
Recoating Sludge Collector Bridges	Rate Funded	120,000
Security and Emergency Preparedness (Standby Power)	Rate Funded	37,500
Spring Collection Rehab - Phase 1	Rate Funded	20,000
Technology Master Plan (Work Order System)	Rate Funded	250,000
Unicoi PLC	Rate Funded	125,000
Water Tank Rehab	Rate Funded	350,000
Waterline Rehab/Replacement	Rate Funded	750,000
	Total Water System Projects	6,462,600

CAPITAL PROJECTS - FY 2017

	Funding Source	Cost
Sewer System Improvements		
B Station Sewer Forcemain	Bond Proceeds	500,000
Knob Creek and Brush Creek Improvements - Phase 1	Bond Proceeds	5,932,000
Lower Brush Creek Interceptor	Bond Proceeds	6,000,000
New Water/Sewer Service Center	Bond Proceeds	100,000
Upper King Creek Interceptor	Bond Proceeds	500,000
Local Road Projects/Annexations	Rate Funded	300,000
Mechanical Replacement/Repair	Rate Funded	50,000
Regional Treatment Plant Energy Reduction Efforts	Rate Funded	200,000
Security and Emergency Preparedness (Standby Power)	Rate Funded	37,500
Sewer Line Rehab/Replacement	Rate Funded	1,450,000
Technology Master Plan (Work Order System)	Rate Funded	250,000
WWTP Architectural/Site Improvements	Rate Funded	50,000
Total Sewer System Projects		15,369,500
Total Water/Sewer Fund		21,832,100

Water/Sewer Funding Summary

	Bond Proceeds	Rate Funded
Water System Projects	3,850,100	2,612,500
Sewer System Projects	13,032,000	2,337,500
	16,882,100	4,950,000

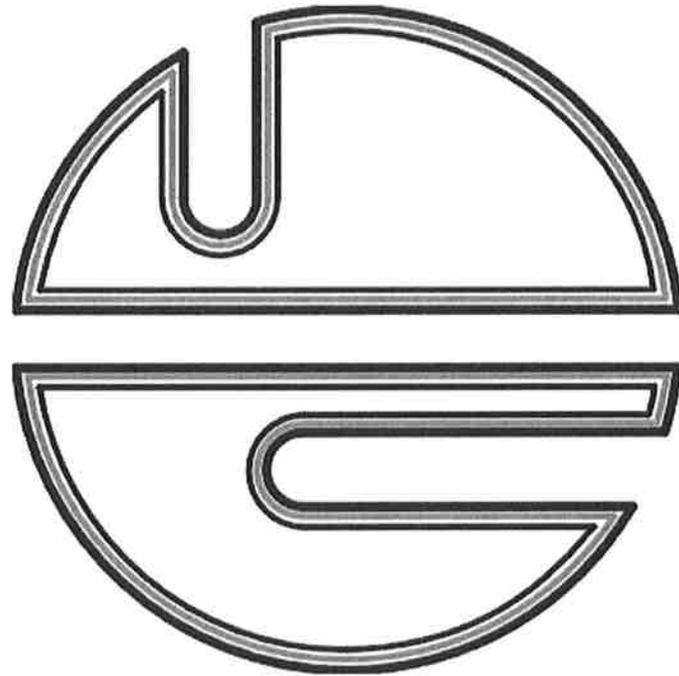
TOTAL CAPITAL PROJECTS 41,168,727

Funding Summary

General Obligation Bond Proceeds	7,155,000
Federal/State Grants	6,686,627
Economic Development Reserve	1,000,000
Fleet Management Fund	240,000
General Fund	1,165,000
Other	180,000
Solid Waste Fund	350,000
Storm Water Fund	2,560,000
Water/Sewer Fund	21,832,100
TOTAL CAPITAL PROJECTS	41,168,727

CAPITAL PROJECTS REQUESTED NOT FUNDED- FY 2017

<u>General Fund</u>	<u>Cost</u>
Development Services	
Reformatting Zoning Code into eZone	15,400
Total - Development Services	15,400
 Fire	
Station #4: Removal/replacement of rock base and concrete pad	25,000
Station #4: Repair and resurfacing of parking lot	30,000
Total - Fire	55,000
 Parks & Recreation	
Multi-Generational Game Room: Interactive fitness and gaming products	30,000
Winged Deer Park Pavilions	50,000
Restroom at Carver	50,000
Picnic Shelters at Willow Springs Park	36,000
Web based work order system: in conjunction with public works	10,735
Kiwanis Park Pavilion: demolish bandstand; construct new restroom and new pavilion	125,000
MPCC Healing Garden Pavilion with a fireplace and concrete floor (Senior Ctr)	55,000
Total - Parks & Recreation	356,735
 Public Works	
Public Works Office Upgrade	150,000
Swadley Road Upgrade	150,000
Southwest Avenue Trail	200,000
Post Office Re-roof	500,000
Total - Public Works	1,000,000
TOTAL - GENERAL FUND	1,427,135
 Freedom Hall	
Erosion Correction and Brick Wall Replacement on south side;	150,000
Installation of Concrete Stairway between lots A and B	
Removal of exterior plaza bricks and replace with concrete surface	30,000
Construction of a maintenance storage and work facility	75,000
Demolition of exterior storage building & construction of catering kitchen and restroom	150,000
TOTAL - FREEDOM HALL	405,000
 Golf Fund	
Re-grassing: conversion to hybrid Bermuda grass	75,000
Parking lot improvements	50,000
TOTAL - GOLF FUND	125,000
 Storm Water Fund	
Keystone Drainage	600,000
Knob Creek Sinkhole Upgrade	600,000
TOTAL - STORM WATER FUND	1,200,000
 TOTAL CAPITAL PROJECTS NOT FUNDED	 3,157,135



DEBT SERVICE

**CITY OF JOHNSON CITY
DEBT SERVICE**

BOND ISSUE	INTEREST RATE	ISSUED	MATURING	ORIGINAL AMOUNT	06/30/2017	2017 PRINCIPAL	2017 INTEREST	2017 TOTAL
					OUTSTANDING PRINCIPAL			
GENERAL FUND								
2006 G.O. REFUNDING	3.50% - 4.125%	Mar-06	2020	6,230,000	1,810,000	555,000	95,388	650,388
2007 SERIES D-9-A (Swap Payment)	VARIABLE	**	2021	**	0	0	77,059	77,059
2008 TN MUNICIPAL BOND FUND (City)	VARIABLE	Jan-09	2029	14,898,315	10,180,772	695,592	326,291	1,021,883
2008 TN MUNICIPAL BOND FUND (Schools)	VARIABLE	Jan-09	2024	5,200,000	2,898,000	339,000	97,110	436,110
2009 TN SERIES V-K-1	2.50% - 5.00%	Mar-09	2025	25,334,000	10,216,346	1,787,504	495,325	2,282,829
2009 G.O. REFUNDING	3.00% - 5.00%	Jun-09	2026	11,390,000	4,500,000	955,000	244,788	1,199,788
2009 QUALIFIED SCHOOL CONSTRUCTION	1.52%	Dec-09	2026	8,160,000	4,680,664	509,171	123,624	632,795
2010A BUILD AMERICAN BONDS *	3.64%	Jun-10	2040	22,500,000	21,580,000	320,000	1,200,720	1,520,720
2011 TN SERIES VII-J-1	VARIABLE	Feb-11	2020	2,643,000	784,410	309,010	32,803	341,813
2012 G.O. (New)	2.00% - 5.00%	Apr-12	2019	800,000	250,000	120,000	8,650	128,650
2012 G.O. Refunding	2.93%	Apr-12	2025	9,147,058	5,889,682	780,034	179,110	959,144
2014 Capital Outlay Note - 7 years	1.62%	Dec-14	2021	870,000	635,000	119,000	15,279	134,279
2014 Capital Outlay Note - 7 years	2.20%	Dec-14	2021	500,000	365,000	68,000	8,778	76,778
2014 TMBF Fieldhouse - Schools	2.58%	Dec-14	2034	1,300,000	1,199,000	52,000	31,605	83,605
2014 TMBF Farmers Market - City	2.56%	Dec-14	2029	350,000	311,325	19,950	8,225	28,175
2014 TMBF Farmers Market - TIF	2.56%	Dec-14	2029	1,650,000	1,467,675	94,050	38,776	132,826
2016 G.O (New) - Freedom Hall	4%	Dec-15	2036	11,205,000	10,900,000	305,000	532,382	837,382
2017 (New) School Maintenance Building	3.5%	Nov-16	2036	4,000,000	4,000,000	0	70,000	70,000
2017 (New) School Energy Improvements	3.5%	Nov-16	2031	9,300,000	9,300,000	0	162,750	162,750
TOTAL				135,477,373	90,967,874	7,028,311	3,748,663	10,776,974

* See note on debt schedule (p. C-3)

** Total original issue 03/2007 for \$3,510,560 (which no longer exists)
Interest payment is the differential between original fixed rate
and the variable rate, currently based on an indices.

MED TECH PARK FUND

2009 TN SERIES V-K-1	2.50% - 5.00%	Mar-09	2025	1,311,000	528,654	92,496	25,631	118,127
2011 TN SERIES VII-J-1	VARIABLE	Feb-11	2020	137,000	40,590	15,990	1,697	17,687
2012 G.O. Refunding	2.93%	Apr-12	2025	850,916	595,166	68,441	17,821	86,262
TOTAL				2,298,916	1,164,410	176,927	45,149	222,076

EDUCATIONAL FACILITIES TRUST FUND

2007 SERIES D-9-A (Swap Payment)	VARIABLE	**	2021	**	0	0	565,430	565,430
2010 SERIES VII - I - 1	VARIABLE	Dec-10	2034	27,945,000	26,255,000	285,000	796,200	1,081,200
2011 SERIES VII-J-1	VARIABLE	Feb-11	2023	4,765,000	3,505,000	590,000	122,850	712,850
2012 G.O. (New)	2.00% - 5.00%	Apr-12	2023	1,910,000	1,755,000	40,000	50,388	90,388
2012 G.O. Refunding	2.93	Apr-12	2019	1,725,000	720,000	350,000	25,050	375,050
2013 G.O.	2.00% - 4.00%	May-13	2017	2,800,000	0	740,000	29,600	769,600
2017 (New) School roofs/resurfacing	3.5%	Nov-16	2020	3,000,000	3,000,000	0	52,500	52,500
TOTAL				42,145,000	35,235,000	2,005,000	1,642,018	3,647,018

** Total original issue on 03/2007 for \$3,510,560 (which no longer exists)
Interest payment is the differential between original fixed rate
and the variable rate, currently based on an indices.

**CITY OF JOHNSON CITY
DEBT SERVICE**

BOND ISSUE	INTEREST RATE	ISSUED	MATURING	ORIGINAL AMOUNT	06/30/2017	2017 PRINCIPAL	2017 INTEREST	2017 TOTAL	
					OUTSTANDING PRINCIPAL				
WATER/SEWER FUND									
2003 RDA LIMESTONE COVE #1	4.65%	Mar-03	2041	450,000	362,362	8,210	17,014	25,224	
2004 RDA WATAUGA FLATS	4.38%	Apr-04	2042	380,000	310,145	6,835	13,733	20,568	
2005 RDA LIMESTONE COVE #2	4.25%	Apr-05	2043	125,000	103,830	2,184	4,464	6,648	
2006 W/S REVENUE REFUNDING	3.50% - 4.12%	Mar-06	2020	1,795,000	520,000	160,000	27,425	187,425	
2008 TENNESSEE MUNICIPAL BOND FUND	VARIABLE	Jan-09	2029	901,685	641,228	38,408	33,982	72,390	
2009 G.O. REFUNDING	3.00% - 5.00%	Jun-09	2031	35,385,000	22,525,000	1,810,000	1,131,313	2,941,313	
2009 RDA GREGGTOWN	3.25%	Jan-10	2048	435,000	385,905	7,332	12,672	20,004	
2010A BUILD AMERICAN BONDS*	3.62%	Jun-10	2040	22,000,000	20,685,000	515,000	1,153,223	1,668,223	
2013 G.O.	2.00% - 4.00%	May-13	2033	23,970,000	22,395,000	545,000	742,063	1,287,063	
2015 G.O. Refunding	1.83%	Feb-15	2022	5,745,000	4,170,000	795,000	87,163	882,163	
				TOTAL	91,186,685	72,098,470	3,887,969	3,223,052	7,111,021
* See note on debt schedule (p. C-3)									
MUNICIPAL SOLID WASTE FUND									
2012 G.O. Refunding	2.93%	Apr-12	2023	17,026	10,153	1,525	314	1,839	
				TOTAL	17,026	10,153	1,525	314	1,839
GOLF FUND									
2016 Capital Lease - Carts	3.50%	Jul-15	2020	167,000	103,626	32,232	4,755	36,987	
				TOTAL	167,000	103,626	32,232	4,755	36,987
STORM WATER FUND									
2013 G.O.	2.00% - 4.00%	May-13	2033	5,785,000	4,960,000	220,000	161,913	381,913	
				TOTAL	5,785,000	4,960,000	220,000	161,913	381,913
FLEET MANAGEMENT (INTERNAL SERVICE FUND)									
2008 TENNESSEE MUNICIPAL BOND FUND	VARIABLE	Jan-09	2029	4,000,000	391,000	1,019,000	25,140	1,044,140	
				TOTAL	4,000,000	391,000	1,019,000	25,140	1,044,140
				TOTAL DEBT SERVICE		204,930,533	14,370,964	8,851,004	23,221,968

City of Johnson City
Debt Service Schedule by Fund
As of June 30, 2016

Description																FY 2031	Total
	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY2022	FY2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	and Beyond		
Governmental Funds																	
General Fund - Principal																	
2006 GO Refunding	555,000	575,000	605,000	630,000													2,365,000
2008 TMBF Variable Rate Loan	695,592	729,734	766,669	804,604	845,333	887,061	931,583	978,037	767,283	805,461	845,502	887,404	932,100				10,876,364
2009 Series V-K-1	1,787,504	1,868,322	1,958,648	2,044,220	1,350,136	1,411,938	503,924	527,694	551,464								12,003,850
2009 GO Refunding	955,000	995,000	350,000	375,000	395,000	415,000	440,000	460,000	475,000	595,000							5,455,000
2009 Qualified School Construction - Schools	509,171	509,171	509,171	509,171	509,171	509,171	509,171	509,171	509,171	509,172	48,002						5,189,835
2010A Build America Bonds	320,000	325,000	590,000	615,000	645,000	675,000	700,000	740,000	765,000	800,000	845,000	880,000	915,000	960,000	12,125,000		21,900,000
2011 Series VII-J-1 (Variable)	309,010	332,780	332,780	118,850													1,093,420
2012 General Obligation (New)	120,000	125,000	125,000														370,000
2012 GO Refunding	780,034	798,660	812,685	840,478	868,219	895,955	923,686	370,833	379,167								6,669,716
2014 Capital Outlay Note - 7 yrs	119,000	121,000	124,000	127,000	130,000	133,000											754,000
2014 Capital Outlay Note - 7 yrs	68,000	70,000	71,000	73,000	75,000	76,000											433,000
2014 TMBF Loan - Fieldhouse - Schools**	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	250,000	950,000
2014 TMBF Loan - Fieldhouse - City	2,000	3,000	5,000	6,000	7,000	9,000	10,000	12,000	14,000	15,000	17,000	19,000	20,000	22,000	140,000		301,000
2014 TMBF Loan - Farmer's Market - City	19,950	20,475	21,000	21,525	22,050	22,575	23,275	23,800	24,500	25,025	25,725	26,425	27,125	27,825			331,275
2014 TMBF Loan - Farmer's Market - TIF**	94,050	96,525	99,000	101,475	103,950	106,425	109,725	112,200	115,500	117,975	121,275	124,575	127,875	131,175			1,561,725
2016 Series - Freedom Hall, Roads	305,000	380,000	395,000	415,000	435,000	455,000	465,000	490,000	515,000	540,000	565,000	590,000	615,000	640,000	4,400,000		11,205,000
FY 2017 New Debt - School Maint. Bldg.			157,354	162,861	168,561	174,461	180,567	186,887	193,428	200,198	207,205	214,457	221,963	229,731	1,702,327		4,000,000
Total General Fund Principal	6,689,311	6,999,667	6,972,307	6,894,184	5,604,420	5,820,586	4,846,931	4,460,622	4,359,514	3,707,952	2,724,709	2,791,861	2,909,063	2,060,731	18,617,327		85,459,185
General Fund - Interest																	
2006 GO Refunding	95,388	73,187	50,188	25,987													244,750
2007 Series D-9-A (Swap Payment)	77,059	60,779	43,414	24,095	4,124												209,471
2008 TMBF Variable Rate Loan	326,291	305,423	283,531	260,531	236,393	211,033	184,421	156,474	127,133	104,114	79,951	54,585	27,963				2,357,842
2009 Series V-K-1	495,325	423,825	349,092	270,746	188,977	133,284	73,277	50,600	26,195								2,011,321
2009 GO Refunding	244,788	206,588	156,838	139,338	124,338	106,563	87,888	69,188	49,638	28,263							1,213,426
2009 Qualified School Construction - Schools	123,624	123,624	123,624	123,624	123,624	123,624	123,624	123,624	123,624	123,624	10,302						1,246,542
2010A Build America Bonds*	1,200,720	1,188,720	1,175,720	1,149,170	1,120,572	1,089,613	1,056,200	1,021,200	982,720	941,792	898,193	852,140	804,620	754,295	4,101,800		18,337,475
2011 Series VII-J-1 (Variable)	32,803	23,532	13,549	3,565													73,449
2012 General Obligation (New)	8,650	6,250	3,750														18,650
2012 GO Refunding	179,110	163,445	147,385	123,019	97,828	77,089	50,210	22,500	11,375								871,962
2014 Capital Outlay Note - 7yrs	15,279	12,639	9,944	7,183	4,356	1,463											50,864
2014 Capital Outlay Note - 7yrs	8,778	7,260	5,709	4,125	2,497	836											29,205
2014 TMBF Loan - Fieldhouse - City	31,605	30,251	28,857	27,425	25,968	24,471	22,936	21,362	19,737	18,073	16,370	14,616	12,823	10,991	25,671		331,156
2014 TMBF Loan - Farmer's Market - City	8,225	7,708	7,177	6,633	6,075	5,504	4,917	4,314	3,696	3,062	2,412	1,745	1,060	356			62,884
2014 TMBF Loan - Farmer's Market - TIF**	38,776	36,337	33,834	31,268	28,639	25,946	23,179	20,339	17,424	14,436	11,373	8,226	4,995	1,679			296,451
2016 Series - Freedom Hall, Roads	532,382	459,450	444,250	424,500	403,750	382,000	372,900	349,650	325,150	299,400	272,400	249,800	226,200	201,600	635,600		5,579,032
FY 2017 New Debt - School Maint. Bldg.	70,000	140,000	140,000	134,493	128,792	122,893	116,787	110,467	103,926	97,156	90,149	82,897	75,391	67,622	231,748		1,712,321
Total General Fund Interest	3,488,802	3,269,018	3,016,862	2,755,702	2,495,932	2,304,318	2,116,339	1,949,717	1,790,617	1,629,920	1,381,150	1,264,010	1,153,051	1,036,543	4,994,819		34,646,800
Total General Fund Debt Service	10,178,113	10,268,684	9,989,169	9,649,886	8,100,351	8,124,904	6,963,270	6,410,339	6,150,131	5,337,872	4,105,859	4,055,871	4,062,114	3,097,274	23,612,146		120,105,984
GP School Fund - Principal																	
2008 TMBF Variable Rate Loan - Schools**	339,000	356,000	374,000	392,000	412,000	433,000	454,000	477,000									3,237,000
FY 2017 New Debt - School Energy Imp.		481,973	498,842	516,302	534,372	553,075	572,433	592,468	613,204	634,667	656,880	679,871	703,666	728,295	1,533,952		9,300,000
Total GP School Fund - Principal	339,000	837,973	872,842	908,302	946,372	986,075	1,026,433	1,069,468	613,204	634,667	656,880	679,871	703,666	728,295	1,533,952		12,537,000
GP School Fund - Interest																	
2008 TMBF Variable Rate Loan - Schools**	97,110	86,940	76,260	65,040	53,280	40,920	27,930	14,310									461,790
FY 2017 New Debt - School Energy Imp.	162,750	325,500	308,631	291,171	273,101	254,398	235,040	215,005	194,269	172,807	150,593	127,602	103,807	79,179	80,994		2,974,847
Total GP School Fund - Interest	259,860	412,440	384,891	356,211	326,381	295,318	262,970	229,315	194,269	172,807	150,593	127,602	103,807	79,179	80,994		3,436,637
Total GP School Fund Debt Service	598,860	1,250,413	1,257,733	1,264,513	1,272,753	1,281,393	1,289,403	1,298,783	807,473	807,474	807,473	807,473	807,473	807,474	1,614,946		15,973,637

* Interest Expense recorded at Gross; IRS subsidy to be recorded as Income; Interest expense above reflected at Gross. **City Debt per auditors; Record full expense in Debt Service Fund offset by Operating Transfer In

City of Johnson City
Debt Service Schedule by Fund
As of June 30, 2016

Description	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY2022	FY2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031 and Beyond	Total
Governmental Funds (continued)																
Med Tech Park - Principal																
2009 Series V-K-1	92,496	96,678	101,352	105,780	69,864	73,062	26,076	27,306	28,536							621,150
2011 Series VII-J-1 (Variable)	15,990	17,220	17,220	6,150												56,580
2012 GO Refunding	68,441	69,773	70,715	72,863	75,064	77,270	79,481	74,167	75,833							663,607
Total Med Tech Park - Principal	176,927	183,671	189,287	184,793	144,928	150,332	105,557	101,473	104,369	-	-	-	-	-	-	1,341,337
Med Tech Park - Interest																
2009 Series V-K-1	25,631	21,931	18,064	14,010	9,779	6,897	3,792	2,618	1,355							104,077
2011 Series VII-J-1 (Variable)	1,697	1,218	701	184												3,801
2012 GO Refunding	17,821	16,516	15,210	13,074	10,865	9,203	6,885	4,500	2,275							96,348
Total Med Tech Park - Interest	45,149	39,665	33,975	27,268	20,644	16,100	10,677	7,118	3,630	-	-	-	-	-	-	204,226
Total Med Tech Park Debt Service	222,076	223,336	223,262	212,061	165,572	166,431	116,233	108,591	107,999	-	-	-	-	-	-	1,545,562
Educational Facilities - Principal																
2010 Series VII-I-1 (Variable)	285,000	315,000	350,000	385,000	400,000	415,000	885,000	1,790,000	1,855,000	1,920,000	1,985,000	2,055,000	2,125,000	2,200,000	9,575,000	26,540,000
2011 Series VII-J-1 (Variable)	590,000	605,000	615,000	630,000	665,000	700,000	290,000									4,095,000
2012 General Obligation (New)	40,000	50,000	50,000	400,000	410,000	420,000	425,000									1,795,000
2012 GO Refunding	350,000	355,000	365,000													1,070,000
2013 GO	740,000															740,000
FY 2017 New Debt - Roofs, Resurfacing		711,753	736,665	762,448	789,134											3,000,000
Total Educ. Facilities Principal	2,005,000	2,036,753	2,116,665	2,177,448	2,264,134	1,535,000	1,600,000	1,790,000	1,855,000	1,920,000	1,985,000	2,055,000	2,125,000	2,200,000	9,575,000	37,240,000
Educational Facilities - Interest																
2007 Series D-9-A (Swap Payment)	565,430	445,973	318,552	176,796	30,262											1,537,013
2010 Series VII-I-1 (Variable)	796,200	787,650	778,200	767,700	756,150	744,150	731,700	705,150	651,450	595,800	538,200	478,650	417,000	353,250	729,300	9,830,550
2011 Series VII-J-1 (Variable)	122,850	105,150	87,000	68,550	49,650	29,700	8,700									471,600
2012 General Obligation (New)	50,388	49,587	48,588	47,087	35,088	25,350	12,750									268,838
2012 GO Refunding	25,050	18,050	10,950													54,050
2013 GO	29,600															29,600
FY 2017 New Debt - Roofs, Resurfacing	52,500	105,000	80,089	54,305	27,620											319,514
Total Educ. Facilities Interest	1,642,018	1,511,410	1,323,379	1,114,438	898,770	799,200	753,150	705,150	651,450	595,800	538,200	478,650	417,000	353,250	729,300	12,511,165
Total Educ. Facilities Debt Service	3,647,018	3,548,163	3,440,044	3,291,886	3,162,904	2,334,200	2,353,150	2,495,150	2,506,450	2,515,800	2,523,200	2,533,650	2,542,000	2,553,250	10,304,300	49,751,165
Total Governmental Fund Principal	9,210,238	10,058,064	10,151,101	10,164,727	8,959,853	8,491,993	7,578,921	7,421,563	6,932,087	6,262,619	5,366,589	5,526,732	5,737,729	4,989,026	29,726,279	136,577,521
Total Governmental Fund Interest	5,435,829	5,232,533	4,759,107	4,253,619	3,741,726	3,414,936	3,143,136	2,891,300	2,639,966	2,398,527	2,069,943	1,870,262	1,673,858	1,468,972	5,805,113	50,798,827
Total Gov. Fund Debt Service	14,646,067	15,290,596	14,910,209	14,418,347	12,701,580	11,906,928	10,722,056	10,312,862	9,572,053	8,661,146	7,436,532	7,396,994	7,411,587	6,457,998	35,531,392	187,376,348
*General Fund - IRS Subsidy (Revenue)																
2010A Build America Bonds	389,994	386,096	381,874	373,251	363,962	353,907	343,054	331,686	319,187	305,894	291,733	276,775	261,341	244,995	1,332,265	5,956,013

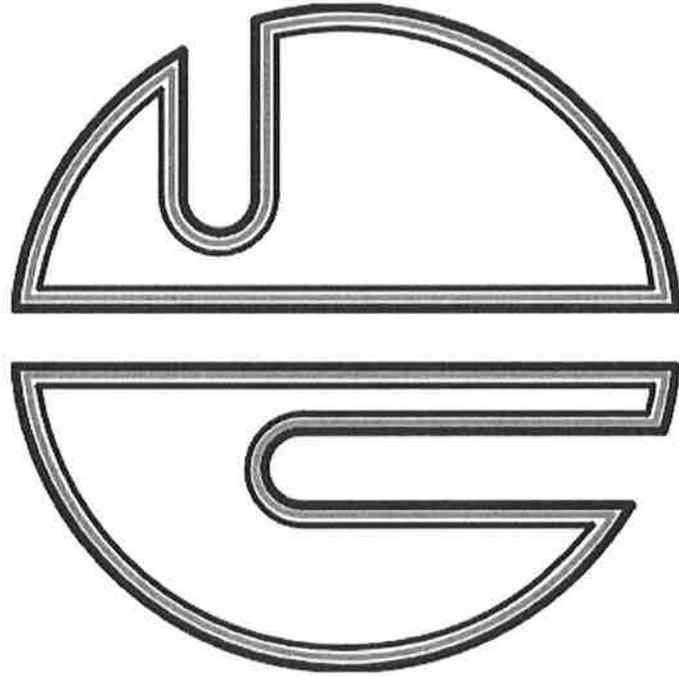
City of Johnson City
Debt Service Schedule by Fund
As of June 30, 2016

Description	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY2022	FY2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031 and Beyond	Total
Proprietary Funds																
Water/Sewer - Principal																
2003 RDA Limestone Cove #1	8,210	8,600	9,008	9,433	9,880	10,349	10,837	11,353	11,890	12,453	13,042	13,661	14,309	14,987	212,560	370,572
2004 RDA Watauga Flats	6,835	7,141	7,459	7,757	8,138	8,502	8,881	9,247	9,690	10,123	10,575	11,021	11,539	12,054	188,018	316,980
2005 RDA Limestone Cove #2	2,184	2,279	2,378	2,469	2,588	2,700	2,817	2,929	3,066	3,199	3,338	3,474	3,633	3,790	65,170	106,014
2006 Water/Sewer Revenue Refunding	160,000	165,000	175,000	180,000												680,000
2008 TMBF Variable Rate Loan	38,408	40,266	42,331	44,396	46,667	48,939	51,417	53,963	56,717	59,539	62,498	65,596	68,900			679,636
2009 GO Refunding	1,810,000	1,880,000	1,120,000	1,170,000	1,235,000	1,275,000	1,445,000	1,510,000	1,545,000	1,685,000	1,750,000	1,845,000	1,910,000	2,005,000	2,150,000	24,335,000
2009 RDA Greggton Road	7,332	7,574	7,824	8,049	8,347	8,623	8,907	9,171	9,503	9,817	10,141	10,449	10,820	11,177	265,503	393,237
2010A Build America Bonds	515,000	535,000	560,000	585,000	735,000	760,000	660,000	710,000	760,000	725,000	780,000	820,000	860,000	890,000	11,305,000	21,200,000
2013 GO	545,000	570,000	580,000	600,000	620,000	645,000	670,000	690,000	705,000	720,000	740,000	760,000	780,000	805,000	13,510,000	22,940,000
2015 Series G. O. Refunding	795,000	805,000	820,000	835,000	845,000	865,000										4,965,000
Total Water/Sewer - Principal	3,867,969	4,020,860	3,324,000	3,442,104	3,510,620	3,624,113	2,857,859	2,996,663	3,100,866	3,225,131	3,369,594	3,529,201	3,659,201	3,742,008	27,696,251	75,986,439
Water/Sewer - Interest																
2003 RDA Limestone Cove #1	17,014	16,624	16,216	15,791	15,344	14,875	14,387	13,871	13,334	12,771	12,182	11,563	10,915	10,238	57,528	252,653
2004 RDA Watauga Flats	13,733	13,427	13,109	12,811	12,430	12,066	11,687	11,321	10,878	10,445	9,993	9,547	9,029	8,514	52,583	211,573
2005 RDA Limestone Cove #2	4,464	4,369	4,270	4,179	4,060	3,948	3,831	3,719	3,582	3,449	3,310	3,174	3,015	2,858	19,302	71,530
2006 Water/Sewer Revenue Refunding	27,425	21,025	14,425	7,425												70,300
2008 TMBF Variable Rate Loan	33,982	32,061	30,048	27,932	25,712	23,378	20,931	18,361	15,662	12,827	9,849	6,725	3,445			260,913
2009 GO Refunding	1,131,313	1,058,913	964,913	908,913	862,113	806,538	749,163	687,750	623,575	554,050	474,013	390,888	303,250	207,750	107,500	9,830,639
2009 RDA Greggton Road	12,672	12,430	12,180	11,955	11,657	11,381	11,097	10,833	10,501	10,187	9,863	9,555	9,184	8,827	82,521	234,843
2010A Build America Bonds*	1,153,223	1,133,910	1,112,510	1,087,310	1,060,107	1,024,828	987,207	954,208	917,288	876,628	837,115	794,605	750,325	703,025	3,845,179	17,237,468
2013 GO	742,063	720,262	708,863	691,462	667,463	642,662	616,863	596,762	582,963	567,100	549,100	529,675	506,875	483,475	3,445,031	12,050,619
2015 Series G. O. Refunding	87,163	75,237	63,163	48,812	34,200											325,875
Total Water/Sewer - Interest	3,223,051	3,088,258	2,939,697	2,816,589	2,693,085	2,556,976	2,415,166	2,296,825	2,177,783	2,047,457	1,905,425	1,755,732	1,596,038	1,424,687	7,609,644	40,546,413
Total Water/Sewer Debt Service	7,111,020	7,109,118	6,263,697	6,258,693	6,203,706	6,181,089	5,273,025	5,293,488	5,278,649	5,272,587	5,275,019	5,284,933	5,255,239	5,166,695	35,305,895	116,532,852
*Interest Expense recorded at Gross; IRS subsidy to be recorded as Income; Interest expense above reflected at Gross.																
City Solid Waste - Principal																
2012 GO Refunding	1,525	1,567	1,600	1,659	1,717	1,776	1,834									11,678
Total City Solid Waste - Principal	1,525	1,567	1,600	1,659	1,717	1,776	1,834	-	11,678							
City Solid Waste - Interest																
2012 GO Refunding	314	282	249	201	152	108	55									1,360
Total City Solid Waste - Interest	314	282	249	201	152	108	55	-	1,360							
Total City Solid Waste Debt Service	1,839	1,849	1,848	1,860	1,869	1,884	1,889	-	13,037							
Golf - Principal																
2016 FY - New Capital Lease - Carts	32,232	33,361	34,528	35,737												135,858
Total Golf Principal	32,232	33,361	34,528	35,737	-	135,858										
Golf - Interest																
2016 FY - New Capital Lease - Carts	4,755	3,627	2,459	1,251												12,092
Total Golf Interest	4,755	3,627	2,459	1,251	-	12,092										
Total Golf Debt Service	36,987	36,988	36,987	36,988	-	147,950										

City of Johnson City
Debt Service Schedule by Fund
As of June 30, 2016

Description	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY2022	FY2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031 and Beyond	Total
Proprietary Funds (continued)																
Storm Water - Principal																
2013 GO	220,000	225,000	230,000	240,000	250,000	260,000	270,000	275,000	280,000	290,000	295,000	305,000	315,000	320,000	1,405,000	5,180,000
Total Storm Water Principal	220,000	225,000	230,000	240,000	250,000	260,000	270,000	275,000	280,000	290,000	295,000	305,000	315,000	320,000	1,405,000	5,180,000
Storm Water - Interest																
2013 GO	161,913	153,112	148,613	141,712	132,113	122,112	111,713	103,612	98,113	91,812	84,563	76,819	67,669	58,219	120,486	1,672,581
Total Storm Water Interest	161,913	153,112	148,613	141,712	132,113	122,112	111,713	103,612	98,113	91,812	84,563	76,819	67,669	58,219	120,486	1,672,581
Total Storm Water Debt Service	381,913	378,112	378,613	381,712	382,113	382,112	381,713	378,612	378,113	381,812	379,563	381,819	382,669	378,219	1,525,486	6,852,581
Motor Transport - Principal																
2008 TMBF Variable Rate Loan	1,019,000	391,000														1,410,000
Total Motor Transport Principal	1,019,000	391,000														1,410,000
Motor Transport - Interest																
2008 TMBF Variable Rate Loan	25,140	11,730														36,870
Total Motor Transport Interest	25,140	11,730														36,870
Total Motor Transport Debt Service	1,044,140	402,730														1,446,870
Total Proprietary Principal	5,160,726	4,671,788	3,590,128	3,719,500	3,762,338	3,885,888	3,129,692	3,271,663	3,380,866	3,515,131	3,664,594	3,834,201	3,974,201	4,062,008	29,101,251	82,723,975
Total Proprietary Interest	3,415,173	3,257,009	3,091,017	2,959,753	2,825,350	2,679,196	2,526,934	2,400,437	2,275,896	2,139,269	1,989,988	1,832,551	1,663,707	1,482,906	7,730,130	42,269,315
Total Proprietary Debt Service	8,575,899	7,928,797	6,681,145	6,679,253	6,587,688	6,565,084	5,656,626	5,672,100	5,656,762	5,654,399	5,654,582	5,666,752	5,637,908	5,544,914	36,831,381	124,993,290
*Water/Sewer - IRS Subsidy (Revenue)																
2010A Build America Bonds	374,567	368,294	361,344	353,158	344,323	332,864	320,644	309,927	297,934	284,729	271,895	258,088	243,706	228,343	1,248,914	5,598,730
Total Debt Service																
Total Principal	14,370,964	14,729,852	13,741,229	13,884,227	12,722,191	12,377,881	10,708,613	10,693,226	10,312,953	9,777,750	9,031,183	9,360,933	9,711,930	9,051,034	58,827,530	219,301,496
Total Interest	8,851,002	8,489,541	7,850,124	7,213,372	6,567,076	6,094,132	5,670,070	5,291,737	4,915,862	4,537,795	4,059,931	3,702,813	3,337,565	2,951,878	13,535,243	93,068,143
Total Debt Service	23,221,966	23,219,393	21,591,353	21,097,599	19,289,267	18,472,013	16,378,683	15,984,963	15,228,815	14,315,545	13,091,114	13,063,746	13,049,495	12,002,912	72,362,773	312,369,639

Note: 2017 Motor Transport principal payment includes additional \$572,000 payment by Washington County



QUASI-GOVERNMENTAL

QUASI-GOVERNMENTAL AGENCIES

Quasi-Governmental agencies are supported by the City and the County, but are managed privately. Each agency is required to submit an application annually, along with a copy of their latest year-end financial statements or audit. The City Commission determines the level of funding each agency will receive as a part of the annual budget process. Financial support for these agencies is a portion of the General Government expenditures

The following agencies received an appropriation in the FY 2017 budget.

Quasi-Governmental Agencies

Johnson City Development Authority

\$ 135,000

The mission of the Johnson City Development Authority is to promote and assist with the development and redevelopment of Johnson City, with specific emphasis on downtown, in collaboration with other entities throughout the community; identifying needs and implementing actions.

The Chamber of Commerce/Convention & Visitors Bureau

\$ 610,642

The mission of the Chamber of Commerce and Convention & Visitors Bureau is to generate economic impact through marketing, hosting, and advertising in the following areas: transportation, education, health care, tourism, and workforce development. The Chamber/CVB membership consists of businesses and business leaders, as well as partnering with Johnson City, Jonesborough, and Washington County.

Tri-Cities Airport Commission

\$ 16,930

The Tri-Cities Airport Commission is the Grantee of Foreign Trade Zone No. 204. The FTZ Committee was established by the Airport Commission to provide guidance in the areas of Zone marketing and administration. In addition to the City of Johnson City, membership in the FTZ No. 204 is comprised of the City of Kingsport, Sullivan County, TN, Washington County, TN, Bristol, TN, Bristol, VA, Washington County, VA, and the Tri-Cities Regional Airport. FTZ No. 204 is a vital component of our region's economic development efforts. Communities use the FTZ to attract new business and industry, as well as retain existing businesses.

Washington County Emergency Communications District (E-911)

\$ 713,792

This organization is responsible for answering all 9-1-1 calls and dispatching both emergency and non-emergency communications to all public safety agencies within Johnson City and Washington County. The goal of E-911 is to provide professional and prompt service to all citizens who contact 9-1-1, as well as to dispatch those calls to the appropriate agency in a quick and accurate manner.

Washington County/Johnson City Animal Control Shelter

\$ 230,000

This organization was created as a joint venture with Washington County and the City of Johnson City to enforce the animal control laws of the City and state. The Shelter is designed to protect individuals from the dangers of uncontrolled animals, as well as protect the animal population against abuse by people. The

goal of the Shelter encompasses promoting, motivating, and enforcing responsible pet ownership. In addition to the operating appropriation, the City has pledged to contribute to the debt service payment on the new animal shelter facility. A separate appropriation for debt service in FY 2017 is \$109,080.

Washington County/Johnson City Emergency Medical Services (EMS)

\$ 756,163

This organization provides advanced and basic life support via ground ambulance transportation to the citizens of Johnson City and Washington County. In addition, EMS provides highly capable rescue personnel and equipment, along with support for specialized rescue teams. Quality patient care and timely response are the priorities of this agency.

Washington County/Johnson City Health Department

\$ 70,476

The mission of the Tennessee Department of Health is to promote, protect, and improve the health of persons living in, working in, or visiting the State of Tennessee. This branch was established in 1926 to provide quality health services to all citizens of Johnson City and Washington County. Services provided include, but are not limited to, dental health services, environmental health services, primary care, health promotion, immunizations, and nutrition education.

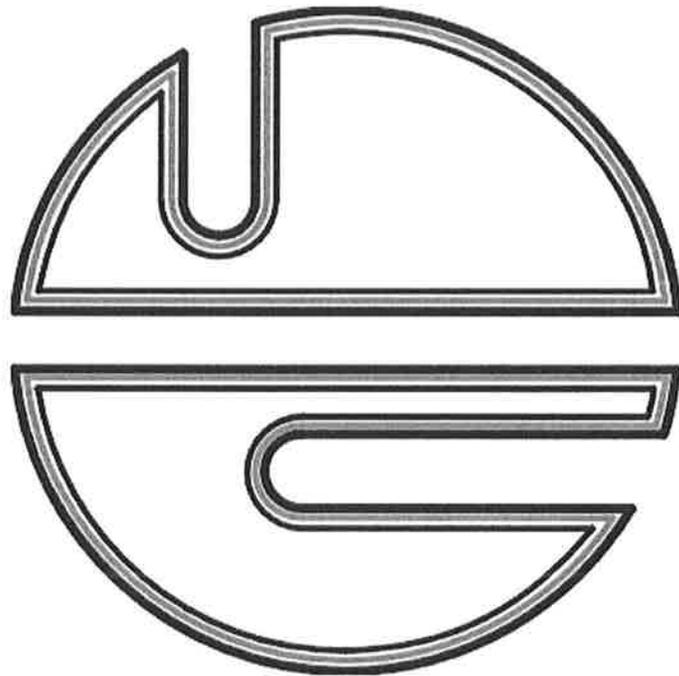
Washington County Economic Development Council

\$ 240,248

The Council is an intergovernmental organization established between Washington County, the City of Johnson City, and the Town of Jonesborough. The purpose of the council is to enhance economic development in Washington County in the following ways: 1) business attraction/marketing; 2) downtown development; 3) existing business retention; 4) small business entrepreneur development; and 5) tourism development. Beginning in FY 2012, the boards of the Johnson City Development Authority, the Public Building Authority, and the Economic Development Board have come together under the WCEDC organizational structure. A separate appropriation for the Industrial Development Board in FY 2017 is \$15,000.

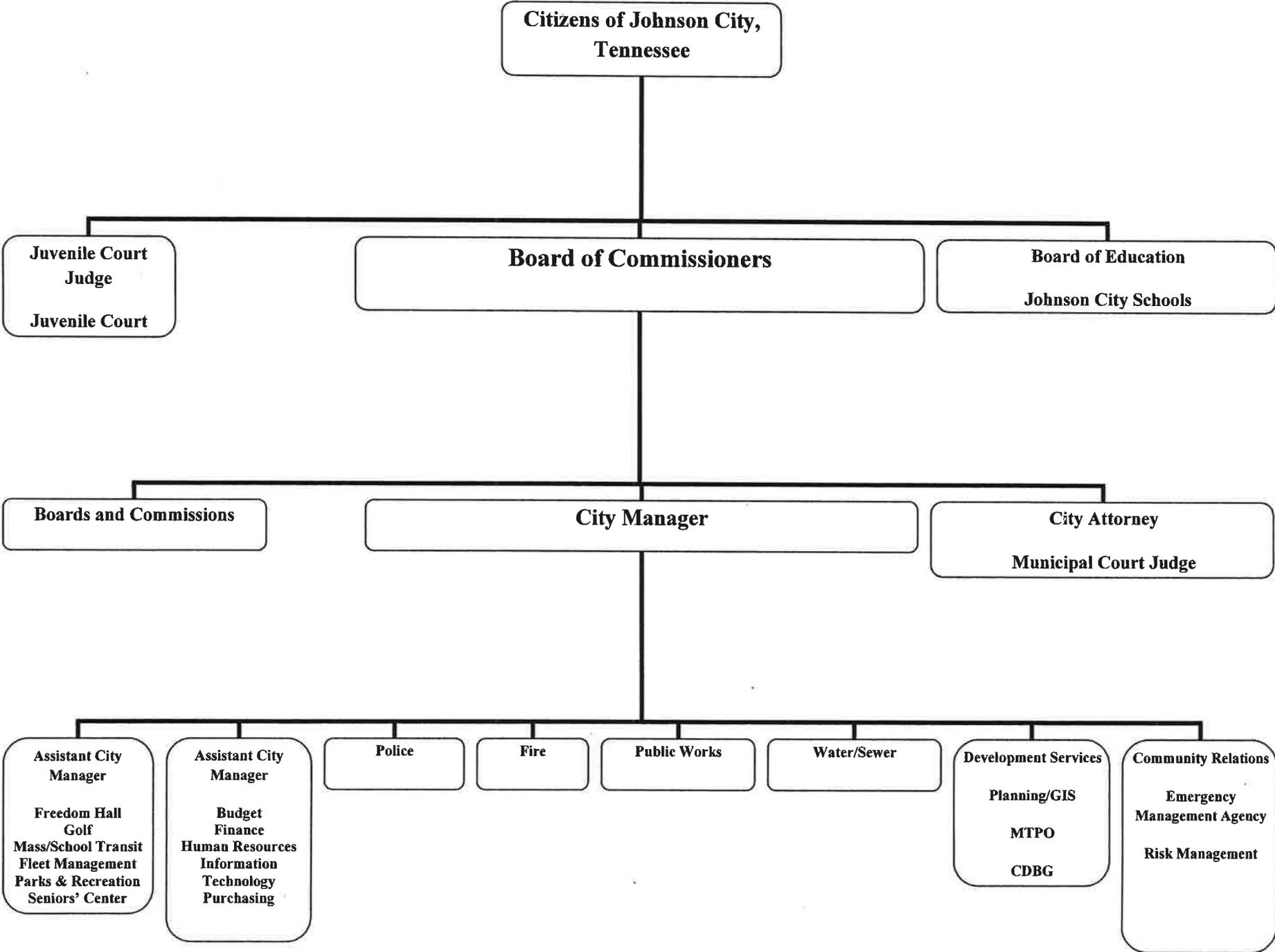
**Quasi-Governmental
FY 2017**

	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	Budget FY 2017	Increase	
							\$	%
Animal Control	158,000	175,000	185,000	185,000	195,000	230,000	35,000	17.95
Animal Control (Debt Service Appropriation)	-	-	-	110,373	109,080	109,080	-	0.00
Convention and Visitor's Bureau	510,000	518,000	537,870	537,870	566,311	610,642	44,331	7.83
Emergency Communications	546,246	590,000	590,000	590,000	685,400	713,792	28,392	4.14
EMS	583,495	583,495	583,495	583,495	616,722	756,163	139,441	22.61
ETSU College of Pharmacy		50,000	50,000	50,000	50,000	-	(50,000)	(100.00)
Industrial Development Board	-	-	-	-	-	15,000	15,000	100.00
Johnson City Development Authority	-	-	-	120,000	135,000	135,000	-	0.00
Tri-Cities Airport Commission	-	-	17,706	15,885	16,336	16,930	594	3.64
Washington County Economic Development Council	360,248	360,248	360,248	240,248	240,248	240,248	-	0.00
Washington County Health Dept.	70,476	70,476	70,476	70,476	70,476	70,476	-	0.00
Total	2,228,465	2,347,219	2,394,795	2,503,347	2,684,573	2,897,331	212,758	8.88

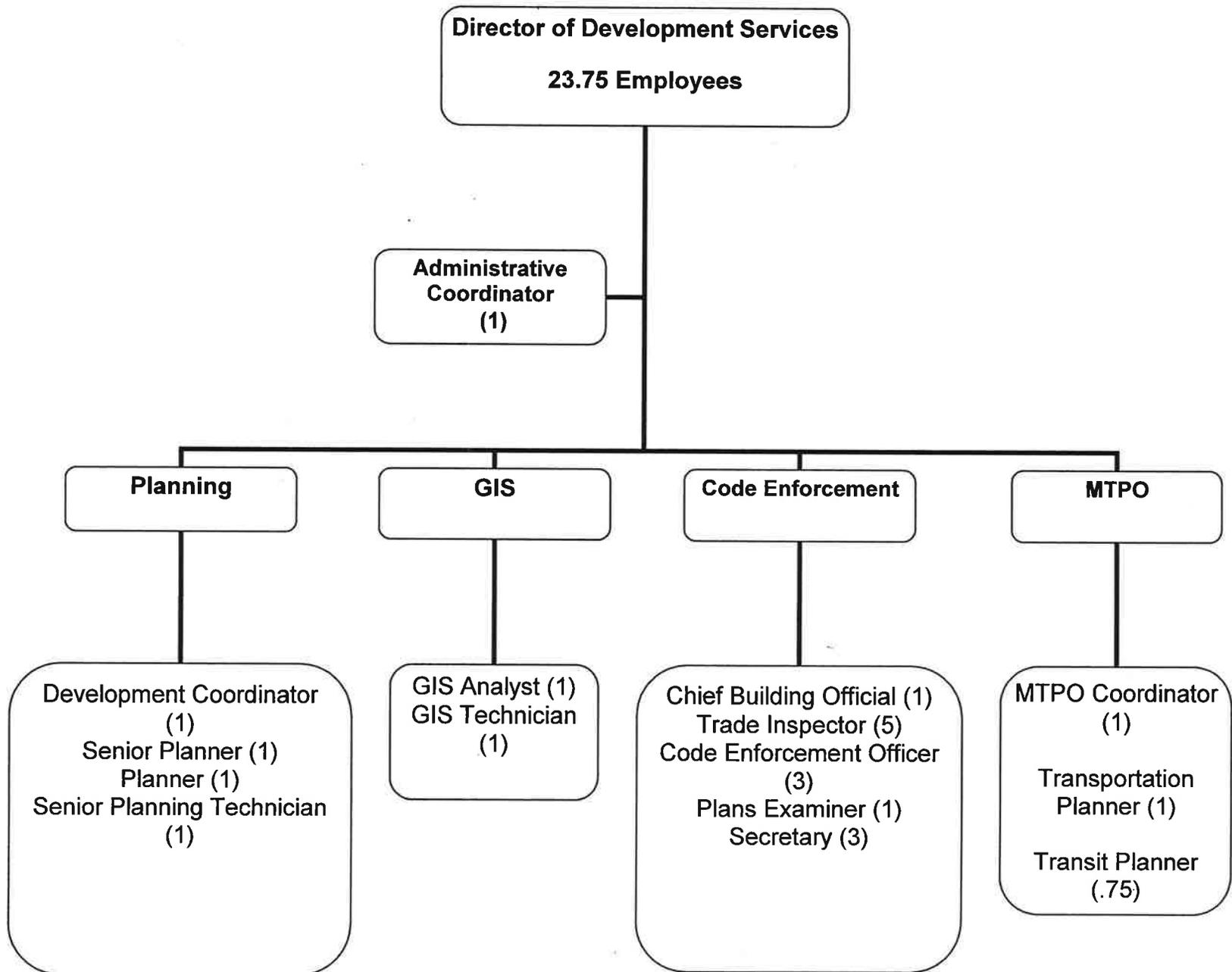


DEPARTMENTAL SUMMARIES

**CITY OF JOHNSON CITY, TENNESSEE
ORGANIZATION CHART**



DEVELOPMENT SERVICES



Development Services

The City of Johnson City's Development Services Department provides professional advice and technical expertise to elected officials, appointed boards and commissions, city departments, the development community, and citizens to assist in understanding and addressing development and redevelopment issues in the community. The overall mission of this department is: "The Johnson City Development Services Department is committed to a comprehensive approach to guide and shape quality development in our region".

Our guiding principles in achieving this mission are as follows: 1) Responsiveness and Exceptional Service; 2) Fairness and Impartiality; and 3) Integrity and Professionalism.

Departmental Organization

The Department is comprised of 23 full-time members who are organized into four divisions: Planning, Geographic Information Systems (GIS), and Code Enforcement. The Metropolitan Transportation Planning Organization (MTPO) is also under the department's responsibility.

The Planning division develops and administers city-wide planning in accordance with the Comprehensive Plan, a legal document that reflects the community's vision for its long-range physical development, as well as its neighborhood planning process, which guides future development of the City and its Urban Growth Boundary. The division strives to foster and promote citizen participation through the administration of citizen surveys and collecting and analyzing Census data.

Within the division, staff provides development related guidance and support to those building or subdividing land with the City through the use of Subdivision Regulations and the Zoning Code. During FY 2016, staff processed 93 minor subdivisions, 11 subdivisions, and a total of 139 new lots.

Other duties of staff include administering land use controls in the Zoning Code, as well as review requests for annexations, re-zonings, right-of-way abandonments, and text amendments to the Zoning Code. The staff serves the Planning Commission, the Board of Zoning Appeals (BZA), and the Historic Zoning Commission (HZC). During FY 2016, staff completed one annexation, two text amendments, and three zoning requests.

The Geographic Information System (GIS) division's primary function is to provide mapping and spatial analysis to city departments and to offer such services to other public and private entities for a fee. GIS activities focus primarily on: 1) creating, managing, and enhancing a database consisting of geographic features and their characteristics; 2) creating maps and statistical data from the database; 3) performing geographic analyses using the database with special purpose spatial models; and 4) helping other city units in their efforts to utilize the GIS application programs.

The Code Enforcement division is responsible for accepting plans and generating plans review on all phases of construction in Johnson City, including building, electrical, plumbing, gas/mechanical, site, fire, etc. This applies to all new residential and commercial development, renovations, repairs, and additions. Following completion of the plans review, permits are issued for each phase of construction to licensed and bonded contractors. Required inspections are conducted by the Code Enforcement division with results documented throughout the construction process. Once the process is complete, a certificate of occupancy is issued for each project. In addition, the Code Enforcement division is responsible for resolving issues concerning dilapidated structures and all property maintenance violations. The division also works with the Board of Building Codes and the Board of Dwelling Standards to resolve disputes.

The Metropolitan Transportation Planning Organization serves as the regional transportation planning and coordination agency for the Johnson City Urbanized Area. This area includes the City of Johnson City, the Town of Jonesborough, the City of Elizabethton, Town of Bluff City, a portion of the Town of Unicoi, and Carter, Sullivan, and Washington Counties. It should be noted that the Urbanized Area is defined by the U.S. Census Bureau. Federal law requires an MTPO to be established for any urbanized area over 50,000. The total population of the Johnson City Urbanized area in 2000 was 102,456. In 2010, the urbanized area grew to 120,415 people, with the largest growth occurring in Washington County.

The MTPO has an Executive Board, which is comprised of elected officials from each representative jurisdiction, and an Executive Staff, which is comprised of the chief administration officials of jurisdictions and agencies that are involved in the transportation planning activities.

The MTPO is charged with the “Continuing, Cooperative, and Comprehensive” (3 C’s) planning process for transportation projects often referred to as the MTPO planning process. In addition, the MTPO strives to ensure the continuation of federal funding for the MTPO area. The department continually works with local, state, and federal agencies, as well as the general public, to develop and administer a wide range of transportation planning activities.

These activities and funding for these activities are identified annually in the Unified Planning Work Program for the MTPO. The Unified Planning Work Program must be approved by the Tennessee Department of Transportation, Federal Highway Administration, and Federal Transit Administration, as well as adopted by the MTPO Executive Board.

Included in the Unified Planning Work Program are tasks for the development and maintenance of the Long Range Transportation Plan and the Transportation Improvement Program. All transportation projects in the MTPO area must be included in the Johnson City Long Range Transportation Plan in order to receive federal and state funding. The plan covers a thirty-year time frame and is updated every five years.

Our current Long Range Transportation Plan will expire in March of 2018, and staff is currently in the process of planning an update. A project can then be programmed in the Transportation Improvement Program for implementation. The Transportation Improvement Program covers a four-year time frame, identifies the project, project scope, funding source, and expected year funds will be expended for projects.

Examples of such projects are the State Route 36 (Kingsport Highway) Improvement Project in Washington County, the Gray and Boones Creek exits on I-26, and all transit related projects.

The Long Range Transportation Plan and Transportation Improvement Program go through the same approval process as the Unified Planning Work Program.

Development Services Major Objectives – FY 2017

Complete the Economic Development Update for the Comprehensive Plan.

Complete the Southside Neighborhood Plan.

Complete electronic Storage of the backlog.

Provide more stringent penalties for repeat offenders, collect data on a number of repeat offenders, types of offenses, and research other cities. After these steps are completed, prepare a new penalty schedule for approval by the Board of Commissioners.

Complete the retail webpage on the City's website with updated demographics, aerials for developers, and prospective retail businesses.

Complete implementation of new software for all divisions.

Implement 2012 ICC Energy Code.

Ensure Exit 17 on I-26 (I-26 @ S.R. 354 Boones Creek Road) stays on schedule by: 1) tracking the project as it moves through the TDOT system until the construction phase begins; 2) keeping in contact with TDOT staff as the project moves from division to division at TDOT; and 3) keeping City Administration updated when milestones are achieved.

Have the majority of the long range transportation plan draft completed for state and federal review process to begin in FY 2017 by: 1) complete the RFP process and select a consultant to assist in the development of the plan; 2) submit the schedule for plan completion to TDOT for concurrence; 3) complete the draft for submission to TDOT by July 2017; 4) address comments from TDOT during the 30-day window for review; and 5) address comments from FHWA Review during the 30-day window for review.

Update the Human Services Coordination plan to remain eligible to receive certain categories of federal funds from FTA by: 1) incorporating this as a task in the update of the Long Range Transportation Plan Update; and 2) overseeing the development of the Human Services Coordination plan to ensure it meets Johnson City's needs.

Update the TIP (Transportation Improvement Plan).

Achieve 10% reduction in citizen complaints for code violations from the previous year.

Increase number of sign permits by 10% from previous year.

Increase sign removals by 10% from the previous year.

90% of major commercial building plans will have first review completed within 10 days.

90% of residential building plans will have first review completed within 5 days.

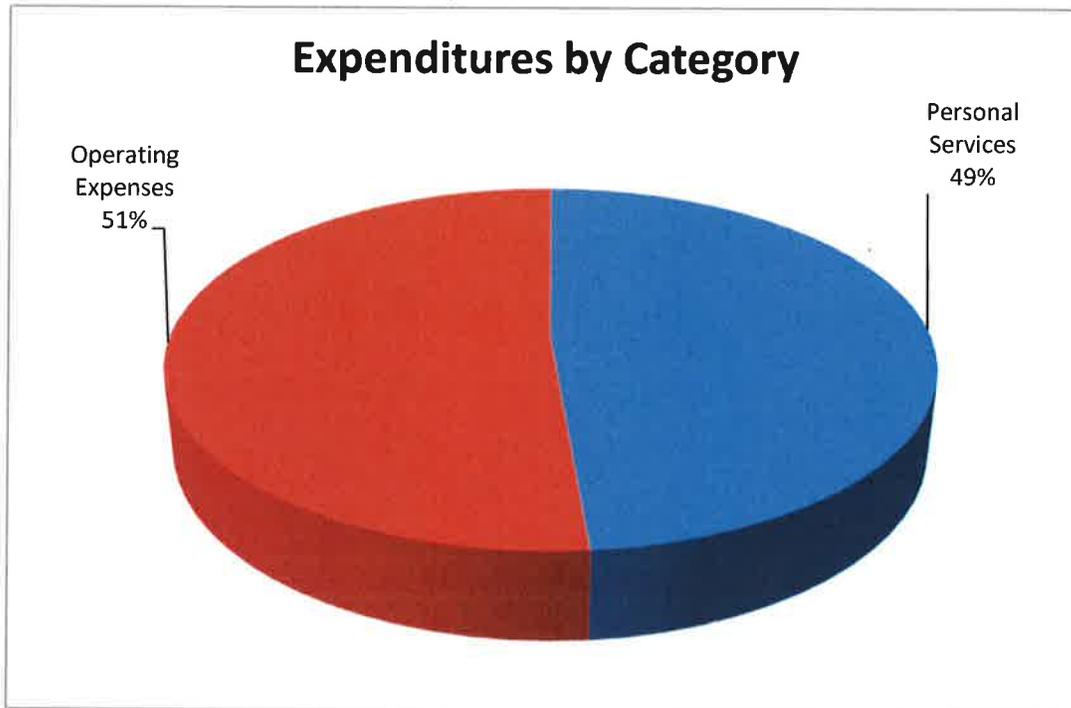
90% of code enforcement cases will be voluntarily solved.

Reviews and comments for subdivisions/replats will be completed within 8 days.

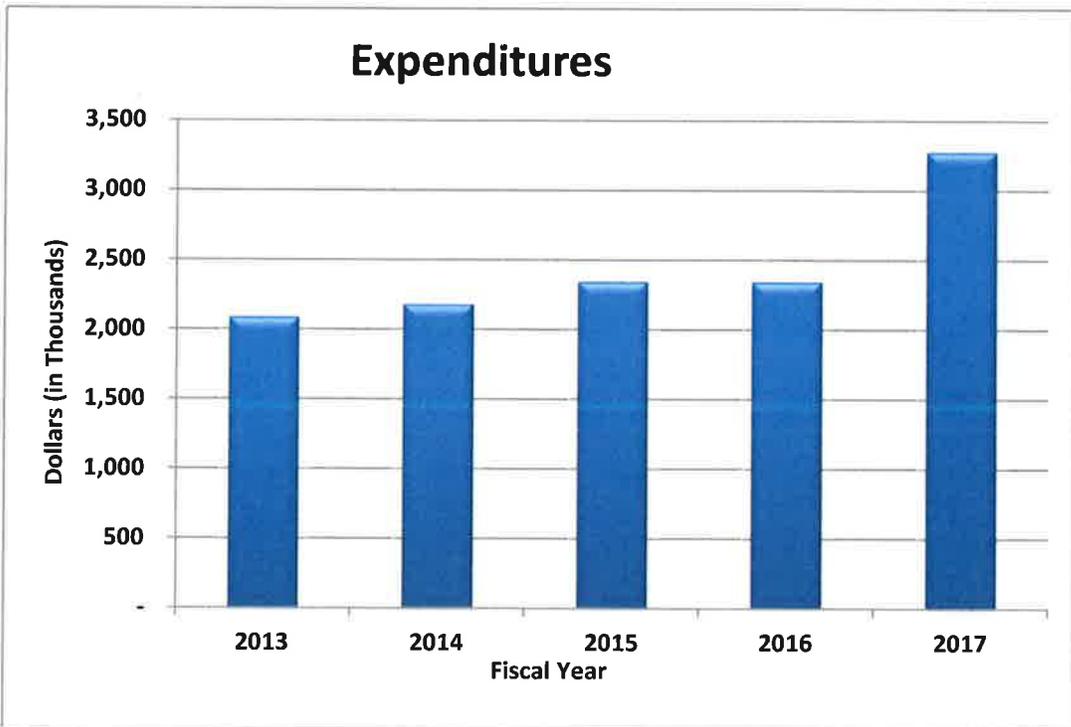
Development Services	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017	Budget 17 vs. 16	% Change
GENERAL FUND							
Development Services							
Code Enforcement	773,503	772,472	869,845	856,797	882,465	12,620	1.5%
Planning /GIS	604,045	612,266	667,934	657,915	683,779	15,845	2.4%
Total - Development Services	1,377,548	1,384,738	1,537,779	1,514,712	1,566,244	28,465	1.9%
GENERAL FUND EXPENDITURE SUMMARY							
Personal Services	1,264,456	1,271,247	1,349,499	1,329,257	1,397,871	48,372	3.6%
Operating	113,092	113,491	188,280	185,456	168,373	(19,907)	-10.6%
Total Expenditures	1,377,548	1,384,738	1,537,779	1,514,712	1,566,244	28,465	1.9%
COMMUNITY DEVELOPMENT FUND							
CDBG Administration	106,076	104,535	95,539	65,947	151,366	55,827	58.4%
Housing Administration	109,909	103,781	122,283	84,053	185,003	62,720	51.3%
Housing Rehabilitation	233,756	271,414	249,143	269,047	719,979	470,836	189.0%
THDS Emergency Services Grant	103,145	130,571	168,781	168,781	120,661	(48,120)	-28.5%
Other	10,000	97,743	-	-	-	-	0.0%
Total Community Development Fund	562,886	708,044	635,746	587,828	1,177,009	541,263	85.1%
EXPENDITURE SUMMARY							
Personal Services	184,736	161,630	176,544	139,479	-	(176,544)	-100.0%
Operating	368,150	448,671	459,202	448,349	1,177,009	717,807	156.3%
Other	10,000	97,743	-	-	-	-	-
Total Expenditures	562,886	708,044	635,746	587,828	1,177,009	541,263	85.1%
MTPO Fund							
MTPO - FWHA	196,562	225,377	235,241	200,325	476,085	240,844	102.4%
MTPO - FTA	32,473	25,175	36,206	39,375	57,959	21,753	60.1%
MTPO - ITS	9,072	-	-	-	-	-	0.0%
Total - MTPO	238,107	250,552	271,447	239,700	534,044	262,597	96.7%
EXPENDITURE SUMMARY							
Personal Services	142,612	162,011	182,539	204,905	194,836	12,297	6.7%
Operating	95,495	88,541	88,908	34,795	339,208	250,300	281.5%
Total Expenditures	238,107	250,552	271,447	239,700	534,044	262,597	96.7%
TOTAL DEVELOPMENT SERVICES	2,178,541	2,343,334	2,444,972	2,342,240	3,277,297	832,325	34.0%

Development Services

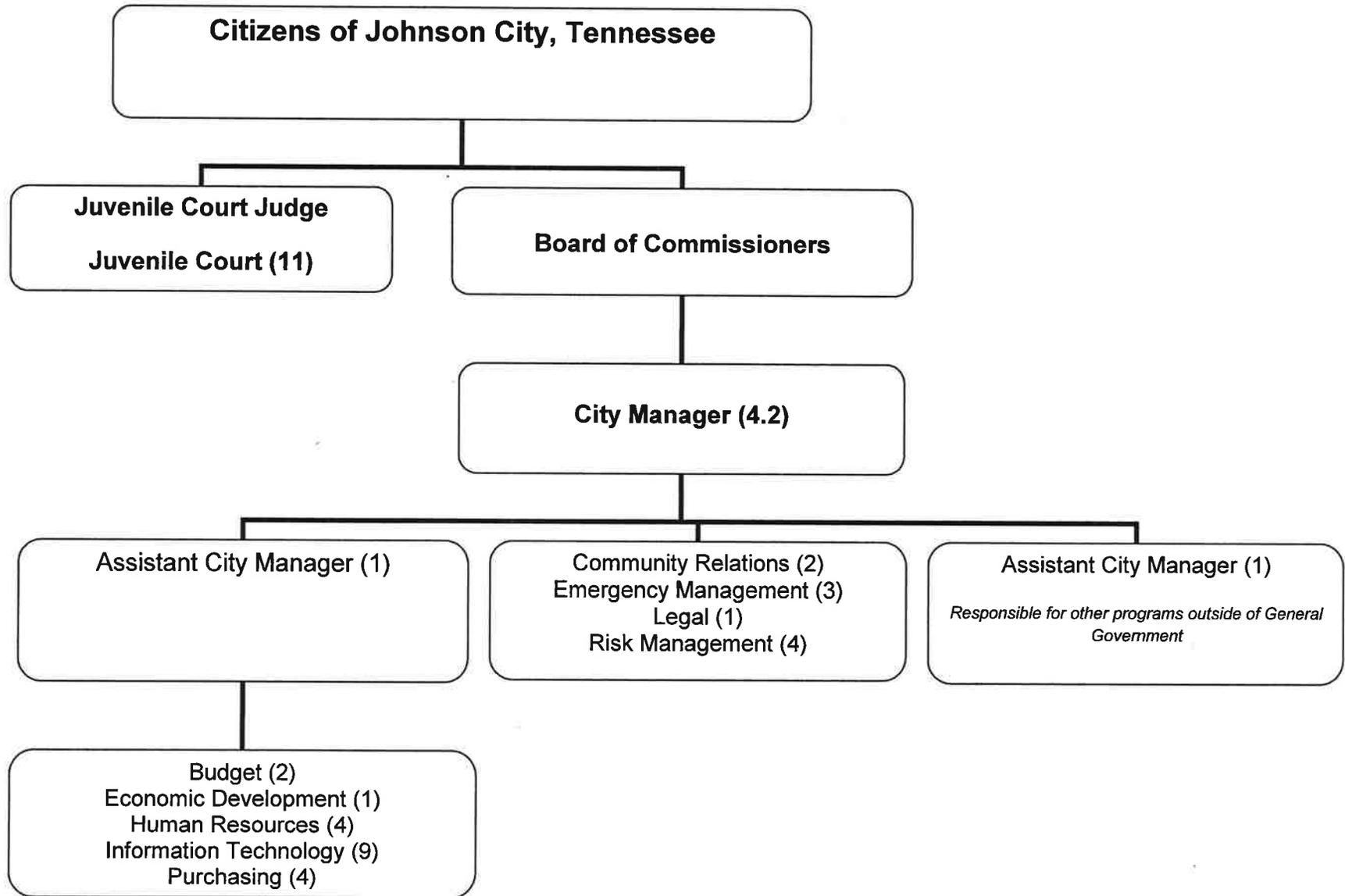
Expenditures by Category



Expenditures



GENERAL GOVERNMENT



General Government

The general government divisions of the city include: City Commission, Administration (City Manager/Assistant City Managers/Budget), City Court, Community Relations, Emergency Management, Human Resources, Information Technology, Juvenile Court, Legal, Purchasing, and Risk Management.

City Commission

The City of Johnson City operates under the commission-manager form of government. There are five City Commissioners that serve overlapping four-year terms. After a recent change to the City of Johnson City's charter by voter referendum, the next election for the City Commission will be held in November, 2016. The City Commissioners meet regularly the first and third Thursday each month at 6:00 p.m. in the commission chambers at the Municipal and Safety Building. The Commission meetings are open to the public and are televised on the government information channel.

Administration

The Administration division consists of the office of the City Manager, two Assistant City Managers, the Director of Budget and Performance Management, and a Management Analyst, as well as, their support staff. The City Commission appoints a City Manager to serve as the Chief Executive Officer and the Chief Administrative Officer under their leadership. The City Manager has the responsibility to implement the policies established by the City Commission by enforcing all adopted resolutions and ordinances. It is also the responsibility of the City Manager to oversee the operations of the government within the guidelines of the City Charter.

Johnson City currently has two Assistant City Managers, each responsible for different divisions/departments. They serve as a support to the City Manager in managing the day-to-day operations of the City. The Director of Budget and Performance Management is responsible for generating budget forms for each department, compiling the budget requests for management review, and preparing the budget document, as well as compiling and preparing the City's five-year capital improvement plan. In addition, this position is responsible for coordinating the collection of performance measurement data and the preparation of monthly departmental performance dashboards to be reviewed by the City Manager and the Board of Commissioners.

City Court

The City Charter establishes a municipal court and the municipal judge. The court convenes in the Municipal Court chambers located in the Municipal and Safety Building. Responsibilities of the court include hearing matters regarding city ordinances and violations of state law. The court also sets fees for traffic violations. The City Judge is appointed by the City Commission for a term of two years.

Community Relations

The Community Relations department provides information to the public about government activities and services in a variety of formats: the government information channel (JCTV), city website, citizen awareness classes, annual reports, presentations, publications, social media, news releases, etc. This office coordinates all media requests, distributes internal communications, and organizes events such as inaugural ceremonies. Community Relations also assists the Board of Commissioners with special recognitions, proclamations, resolutions, and appearances.

Emergency Management

The Emergency Management Agency is a city-county cooperative that is working to ensure proper planning has been accomplished to achieve rapid mobilization, direction, and control of all community resources in the event a disaster should occur. This department is in direct support to the Police Department and the Fire Department, both city and county. EMA also works directly with the Department of Homeland Security, the Federal Emergency Management Agency, and the Tennessee Emergency Management Agency to assist with federal, state, and local threat assessments and coordination of First Responders.

Human Resources

The Human Resources department is the focal point for all city employees. The responsibilities of this department include recruitment of qualified employees for all departments, new employee orientation, training and professional development, and maintaining complete and accurate employee records. They also review and modify all personnel policies and procedures. The Human Resources department strives to assure position classification is properly maintained, in order that employees are evaluated and compensated appropriately.

Information Technology

The department of Information Technology provides a variety of technology services and support for all city departments' computer based operations. Major areas of responsibilities are: 1) audio/visual communications (City Website, Intranet, Government TV, Commission and special meetings, text alerts); 2) central server systems (main servers, electronic data storage, data backup, e-mail, and document management); 3) WAN/LAN network systems (internet, anti-virus, firewalls/security, network routers, fiber for internal/outlying facilities); 4) user/client systems (personal computers, customer call center, printers, inventory management, mobile devices); and 5) all networked software applications.

Juvenile Court

Juvenile Court provides a forum for the presentation of legal matters concerning juveniles within the geographic boundaries of Johnson City. Legal proceedings within the jurisdiction of the court include: juvenile delinquency, child abuse/neglect, unruly children, paternity, custody of children born outside of marriage, and child support. The court also provides probation supervision to juvenile offenders who have been adjudicated by the court as delinquent or unruly in order to protect the community, hold offenders accountable for their actions, and increase the competencies of youth on probation. The Juvenile Court Judge is elected for an eight-year term by the citizens of Johnson City.

Legal

The Staff Attorney serves as the in-house legal counsel for the city. The responsibilities of the Legal department involve the following: 1) preparation and review of ordinances, leases, options, contracts, legal briefs, court documents, and other legal documents; 2) oversight of the acquisition of real estate; 3) rendering advice on legal matters pertaining to inquiries of the City Commission and all City departments; 4) rendering opinions and advice regarding personnel matters, civil rights, annexation, zoning, planning, utilities, and solid waste disposal; 5) litigation in state and federal courts; and 6) providing assistance to various City appointed boards and commissions.

Purchasing

The Purchasing department's primary objective is to provide professional services to acquire quality goods and services in a timely manner to departments of the City and Schools at the least possible cost, while ensuring an open and competitive environment consistent with the quality required and in compliance with all applicable procurement legislation. Annually, the department processes approximately \$29.4 million on contracts for goods and services and has realized \$184,400 in net proceeds from surplus vehicle/equipment sales. In fiscal year 2014, the Purchasing department obtained 52 new sources of supply (vendors).

The Print Shop provides in-house printing, bindery, full digital color, and black and white printing/copying services for all city departments. Annually, this represents approximately 730 jobs (offset and bindery) and over 300,000 copies.

Risk Management

The Risk Management department handles all insurance issues with regard to worker's compensation, liability, and all other insurance concerns (except for medical insurance) involving the City, as well as loss prevention analysis. The Risk Management staff strives to provide techniques and training to reduce the risk of property loss and personal injury for both the citizens and the employees of the City.

General Government Major Objectives – FY 2017

Administration

Coordinate the City's participation in the ICMA performance management program and assist departments in the development of dashboards for monthly reporting to City Administration and the Board of Commissioners.

Coordinate the five-year capital improvements program for fiscal years 2018 - 2022 and prepare a document of city-wide projects by December 31, 2016.

Coordinate the annual budget process for fiscal year 2018.

Coordinate with the National Research Center to conduct the National Citizens Survey, including mailed and web surveys, with a final report before December 31, 2016.

Community Relations

Develop and produce the annual report for posting by December 31, 2016.

Coordinate one JC101 Citizen Awareness class during the fiscal year and expand civic education into the schools.

Send a minimum of five news releases per week (260 per year), with follow-up resulting in a minimum of 24 expanded stories.

Facilitate Commission recognition of businesses, organizations, and non-profit agencies for significant achievements and historical milestones with a goal of at least one per month (12 per year).

Foster positive employee relations through Insite (recognitions, employee news, photos, etc.) and through in-person visits to recognize hard work and/or exceptional performance.

Provide at least three media and/or customer service trainings to employees to include presentation on public relations, media, interview, coaching, news release writing instructions, and general speaking/grammar tips.

Collaborate with the Information Technology department to redesign the City's website and develop a complementing mobile app.

Collaborate with the Information Technology department to purchase a new JCTV operating system that will allow for expanding programming.

General Government Major Objectives – FY 2017 (cont'd)

Emergency Management

Update and distribute the Washington County/Johnson City Emergency Operations Plan.

Update and distribute the Washington County Hazard Mitigation Plan.

Complete one, state-wide, full scale exercise in conjunction with the Tennessee Army National Guard's Tennessee Maneuvers and the Tennessee Emergency Management Agency's TNCAT 16 at Bristol Motor Speedway.

Continue to host FEMA and TEMA training opportunities for city and county employees, as well as first responders.

Provide Active Shooter Awareness by meeting with public school administrators, civic organizations, and area church leaders throughout the year to provide training and guidance in active shooter scenarios and drills focusing on "Run-Hide-Fight" survival method.

Human Resources

Conduct 26 training programs specific to employee development, such as, time management, handling stress, motivation, etc.

In conjunction with Mountain States Health Alliance, conduct an employee wellness program during the year, with health assessments completed by December 31, 2016.

Review and revise four personnel policies. Develop new policies as required.

Monitor and implement Health Insurance provisions to comply with the Patient Protection and Affordable Health Care Acts.

Information Technology

Review website survey results; assess website improvement initiatives and full redesign.

Media Storage Solution and VOD (Video on Demand) for Commission meetings.

Work with MC Productions on more departmental PSAs (public service announcements) and partner with Science Hill High School and MC Productions to discuss playback and/or streaming of sporting events.

Collaborate with the Community Relations department to redesign the City's website, develop a complementing mobile app, and purchase a new JCTV operating system that will allow for expanding programming.

General Government Major Objectives – FY 2017 (cont'd)

Implement Contact Center – Cisco Unified Contact Center express is an easy-to-deploy and easy-to-use customer interaction solution designed for mid-size companies. This supports powerful agent-based services and fully integrated self-service applications, including automatic call distributor (ACD), interactive voice response (IVR), and computer telephone integration (CTI). It also enables this accuracy with sophisticated business rules for inbound and outbound voice, email, web chat, and customer integration management.

Implement Informacast – Informacast is a software virtual appliance certified by Cisco to run co-resident with the Unified Communications Manager. Informacast Basic Paging provides free live audio paging only between Cisco IP phones or to groups of up to 50 phones simultaneously. Audio is broadcast to the speaker on the Cisco IP desktop phone (and will skip phones currently in use).

Implement IVR – Interactive Voice Response. IVR is a technology that allows a computer to interact with humans through the use of voice and DTMF (Dual-tone multi-frequency signaling) tones input via keypad.

Collaborate with Finance, Budget, Purchasing, and Human Resources to replace the current Financial Software. Implement software that specializes in converting customers from Local Government to API software that will transform the way we do business. Modules need to include finance (AP/AR/General Ledger), tax collection, payroll, inventory, budget, purchasing, utility billing, as well as an easy to use system for online payments (utility and tax collections).

Upgrade Symantec Endpoint Protection and VEEM – anti-virus and server imaging and back-up.

Implement CAD software link between Firehouse (Fire Department) and Hi-tech Systems (9-11).

Research and develop disaster recovery and business continuity options.

Partner with Water/Sewer Services to implement the FY 2017 Technology Master Plan goals and initiatives.

Upgrade DocStar (document management software) to the web based version Eclipse, which will allow remote access, automated program integration, advance workflow, and real-time scanning and document management.

Replace code enforcement software (BluePrince) with CityView, which provides: 1) an automated solution for building, engineering, planning code enforcement, fire, and GIS; 2) customers the ability to enter information online, check the status of their application, and automate building inspections; and 3) reduction in staff data entry and potential input errors, while allowing field staff to enter real time inspection data.

Upgrade to the web-based version of Cartegraph, which is the Public Works' department existing work order system.

Upgrade 50% of the licenses (50) to Microsoft Office Pro 2016.

General Government Major Objectives – FY 2017 (cont'd)

Juvenile Court

Research, develop, and implement a formal program of intensive probation to be administered by the Juvenile Court probation officers.

Research, develop, and implement a trauma training program for all Juvenile Court staff to educate them about child/juvenile trauma in order to better serve the children and families involved with the Juvenile Court.

Continue to provide prompt and courteous assistance to individuals, agencies, and attorneys in filing, docketing, and issuing summons on petitions containing allegations of neglect and abuse, delinquency, unruliness, parentage, and custody.

Continue with the electronic storing of Orders of the Court in the DocStar scanning system to facilitate the ability to promptly receive copies of orders by the clerical staff without the necessity of pulling paper files and to eliminate the storage and expense of maintaining hard copies of orders in notebooks.

Continue with the CANS (Child and Adolescent Needs Survey) screening and assessment tool by the Court's probation officers to assess the risks and needs of juvenile offenders who are under the supervision of the Juvenile Court with the goal of identifying and referring appropriate youth for mental health treatment.

Coordinate with SofTec software programmers to correct all programming errors and/or omissions so that accurate information is available to the Court for transmission to the Tennessee Administrative Office of the Courts monthly.

Continue to hold Juvenile Court offenders accountable to the community by enforcing the completion of community service requirements set by the court.

Purchasing

Conduct a minimum of five (5) on-line vehicle/equipment auctions.

Purchasing staff to complete required training to attain/maintain public procurement certifications.

Maintain cost savings for in-house printing as compared to outside printing at a minimum of 38%.

Prepare bid documents along with supporting documentation for 10 request for proposals and 60 bids/formal quotes.

Revise the Procurement Policy and Procedure Manual.

General Government Major Objectives – FY 2017 (cont'd)

Risk Management

Reduce the number of recordable work related injuries by 5% (five) through increased safety awareness and departmental accountability.

Reduce the number of lost workdays caused by work-related injuries by 10% (80) through an aggressive return-to-work program to include departmental accountability.

Conduct job specific safety training on eighteen (18) safety topics in various departments/divisions.

Conduct fifty (50) work-site inspections.

General Government	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017	Budget 17 vs. 16	% Change
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GENERAL FUND

GENERAL GOVERNMENT

City Commission	43,822	23,455	34,440	34,440	46,140	11,700	34.0%
City Court	368,520	328,191	392,719	386,828	416,496	23,777	6.1%
Administration	741,075	812,013	901,460	901,460	965,306	63,846	7.1%
Community Relations	191,041	188,395	212,104	212,104	216,971	4,867	2.3%
Elections	-	1,187	-	-	-	-	0.0%
Emergency Management	217,070	196,503	224,415	222,171	261,043	36,628	16.3%
Human Resources	401,749	349,233	400,086	400,086	421,141	21,055	5.3%
Information Technology	980,655	963,988	1,078,137	1,072,746	1,263,705	185,568	17.2%
Juvenile Court	731,253	679,864	704,712	694,142	739,079	34,367	4.9%
Legal	278,293	252,411	264,402	264,402	260,012	(4,390)	-1.7%
Miscellaneous	926,189	468,705	900,000	660,875	870,000	(30,000)	-3.3%
Purchasing/Print Shop	307,697	314,392	325,015	325,015	331,448	6,433	2.0%
Risk Management	152,397	151,317	235,272	231,743	235,877	605	0.3%
Total General Government	5,339,761	4,729,654	5,672,762	5,406,012	6,027,218	354,456	6.2%

OTHER PROGRAMS

Johnson City Public Library	1,558,100	1,528,400	1,624,100	1,624,100	1,763,825	139,725	8.6%
Johnson City Public Library - Building Insurance	3,814	4,017	4,074	4,074	2,957	(1,117)	-27.4%
Johnson City Schools - Building Insurance	101,675	108,049	110,378	110,378	80,154	(30,224)	-27.4%
Millennium Centre - Building/Garage Insurance	10,207	10,748	10,893	10,893	7,912	(2,981)	-27.4%
Public Building Authority	1,414,779	1,434,933	1,462,526	1,462,526	1,468,336	5,810	0.4%
Quasi-Governmental Appropriations	2,393,689	2,571,267	2,684,573	2,684,573	2,897,331	212,758	7.9%
Special Appropriations	342,694	-	-	-	-	-	0.0%
Total Other Programs	5,824,958	5,657,414	5,896,544	5,896,544	6,220,515	323,971	5.5%

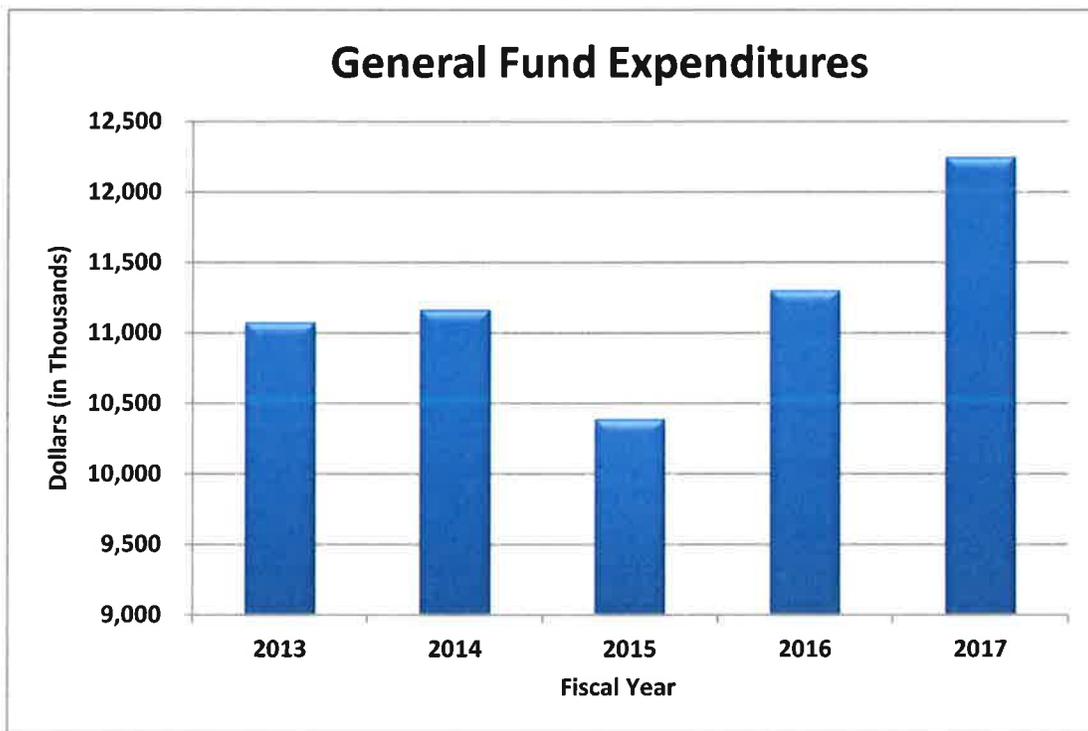
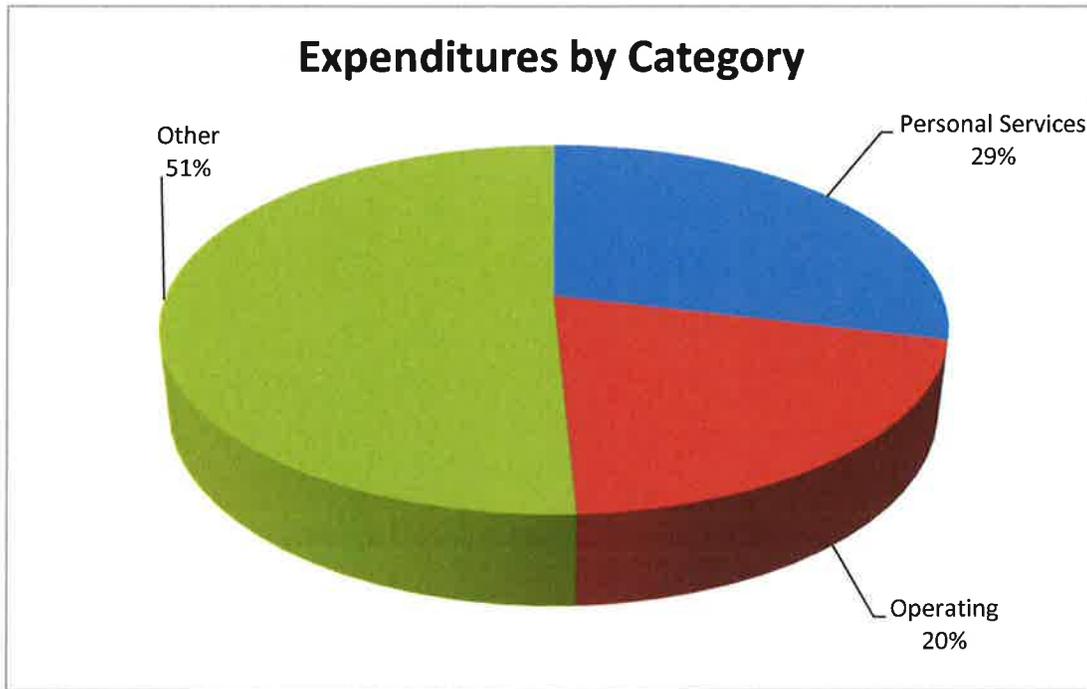
Total General Fund	11,164,719	10,387,068	11,569,306	11,302,556	12,247,733	678,427	5.9%
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GENERAL FUND

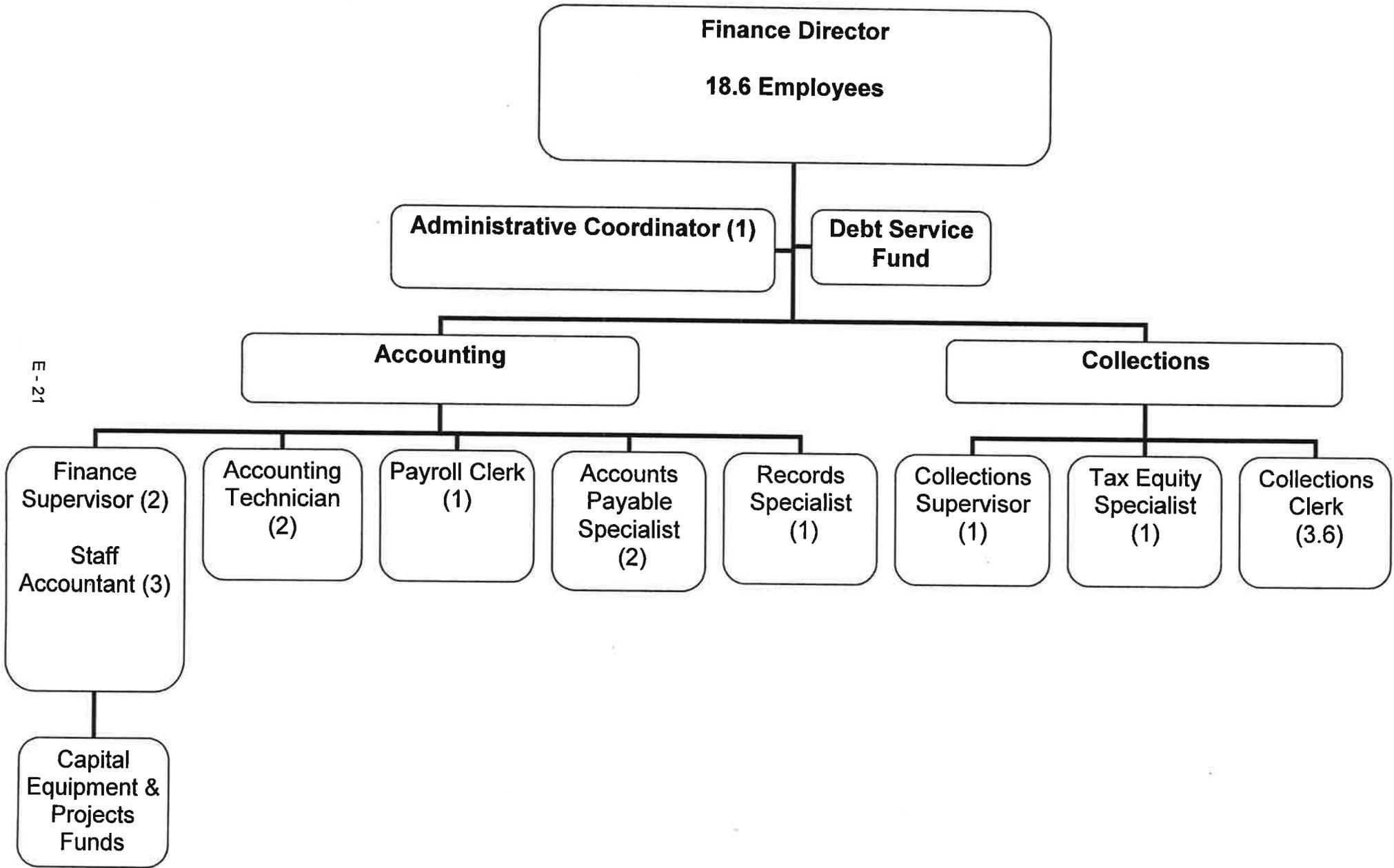
EXPENDITURE SUMMARY

Personal Services	3,233,901	3,186,887	3,412,154	3,395,094	3,531,622	119,468	3.5%
Operating	2,105,860	1,542,767	2,260,608	2,010,918	2,495,596	234,988	10.4%
Other	5,824,958	5,657,414	5,896,544	5,896,544	6,220,515	323,971	5.5%
Total General Government	11,164,719	10,387,068	11,569,306	11,302,556	12,247,733	678,427	5.9%

General Government



FINANCE DEPARTMENT



Finance Department

The Finance Department is comprised of four divisions, all of which are under the supervision of the Finance Director/City Recorder/Treasurer. These four divisions include Administration, Accounting, Collections, and Records.

Administration

The Administration Division is comprised of the Finance Director/City Recorder/Treasurer and an Administrative Assistant. The Finance Director insures that all divisions of the Finance Department operate efficiently in accordance with the City Charter and proper accounting procedures. The City Charter and the City Manager prescribe the responsibilities of this function. The office is also responsible for maintaining official records of the City, providing financial information to City departments and citizens, preparing proclamations, ordinances, and resolutions, as well as conducting research requested by the Board of Commissioners and the City Manager.

Accounting

The Governmental Accounting Standards Board (GASB) is the independent organization that establishes and improves standards of accounting and financial reporting for the U.S. state and local governments. This board is recognized as the official source of generally accepted accounting principles (GAAP) for state and local governments. Recognition of the authority of GAAP by the State of Tennessee Division of Municipal Audit is handled through various state mandates. In addition, various federal entities uphold Governmental GAAP and audit certain local activities on a regular basis.

The cornerstone of any acceptable accounting system is an adequate internal control system. State guidance asserts that control over the Accounting function should be centralized under one official who is responsible for all recordkeeping and reporting, as well as who has the authority to supervise the entire financial operation (see Finance Director above). This guidance further states that duties must be separated so that no one person has control over a complete transaction from beginning to end, thus the mandate for the Accounting function.

The Accounting function ensures that all cash receipts and expenditures are properly authorized, valued, and recorded in the official books of record; that all related assets and liabilities, including accruals, are properly valued and recorded, and that all local, state, and federal reports are prepared in an accurate and timely manner. Also, this division is responsible for month-end close and preparation of monthly financial statements for all departments of the City. In addition, this function processes all disbursements related to school construction and ensures that all such transactions are properly authorized, valued, and reflected in the official books of record. Capital project tracking and fixed asset reporting are maintained for the City fixed assets, as well as school, land, and buildings. Annually, the Accounts Payable staff processes approximately 12,000 checks for goods and services purchased by the City.

Collections

The Tennessee Division of Property Assessments and State Board of Equalization enforce property tax laws on local governments. The Collections Division is responsible for ensuring adherence to these various laws, including administering the State Tax Relief program at the local level.

The State Department of Revenue governs other areas of collections, including state sales tax and business tax affecting the local level. In addition to maintaining business tax files for the Department of Revenue and working with them on sales tax collections, this division is responsible for the billing and collection of real, personal, and public utility property taxes, 5% wholesale liquor tax, 17% wholesale beer tax, gross receipts tax, beer server permits, and other fees, licenses, permits, and special assessments. The most current fiscal year property tax collection rate is 95.75%, with a long-term collection rate of approximately 99.93%.

The Collections Division also serves as the receiving point for all utility payments and receipt collections for Parks and Recreation, the Senior Center, Police Records, Transit, Golf, and Freedom Hall.

Records

The Tennessee Open Records Act is a series of laws designed to guarantee that the public has access to public records of government bodies at all levels in Tennessee. The Records Management Division is responsible for preserving the official records of the City by scanning, filing, and storing them.

Finance Major Objectives – FY 2017

Complete the FY 2016 audit in a Comprehensive Annual Financial Report (CAFR format and receive the “Certificate of Achievement” for financial reporting from the Government Finance Officers Association.

Coordinate borrowing of funds process for any debt-funded capital approved by the City Commission.

Coordinate the verification of TIF properties and complete the calculation of the tax increment payment to the Johnson City Development Authority for the current fiscal year.

Complete Internal Control Policy in compliance with new State of Tennessee legislation.

Memorialize all Internal Control Procedures in a document to be distributed to City Departments. Publish educational news bulletins to aid the departments in understanding the responsibility of management and staff in supporting and emphasizing the controls, in addition to understanding the steps required to accomplish compliance with the procedures.

Develop a monthly snapshot of key indicators for operating departments that summarizes hot spots in actual to budget comparison.

Finance	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017	Budget 17 vs. 16	% Change
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GENERAL FUND

FINANCE

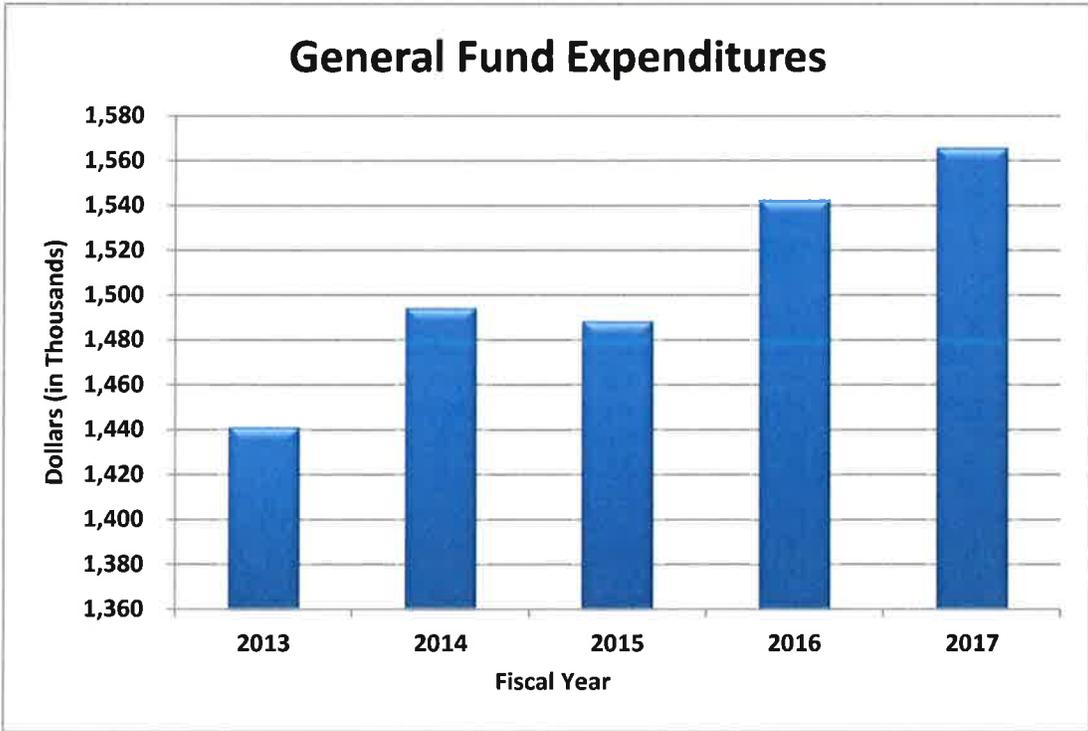
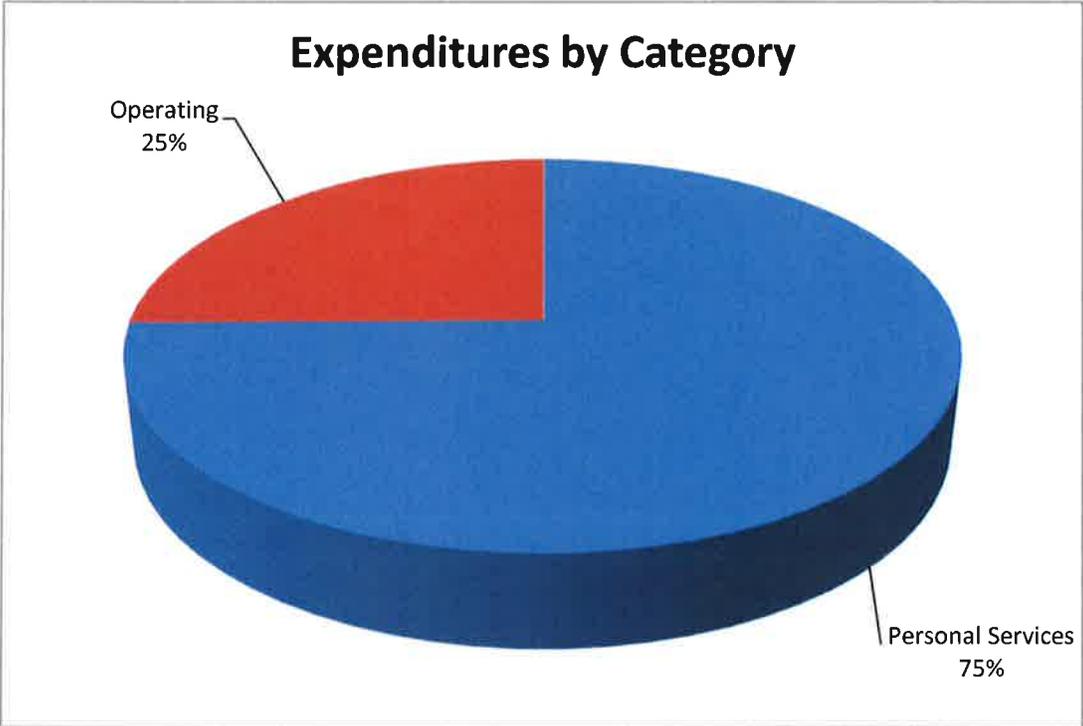
Administration	197,013	195,237	204,858	204,858	211,503	6,645	3.2%
Accounting	794,751	800,106	832,528	832,528	841,070	8,542	1.0%
Collections	443,827	433,765	444,046	444,046	466,911	22,865	5.1%
Records Management	58,513	59,253	61,061	61,061	46,293	(14,768)	-24.2%
Total Finance	1,494,104	1,488,361	1,542,493	1,542,493	1,565,777	23,284	1.5%

FINANCE

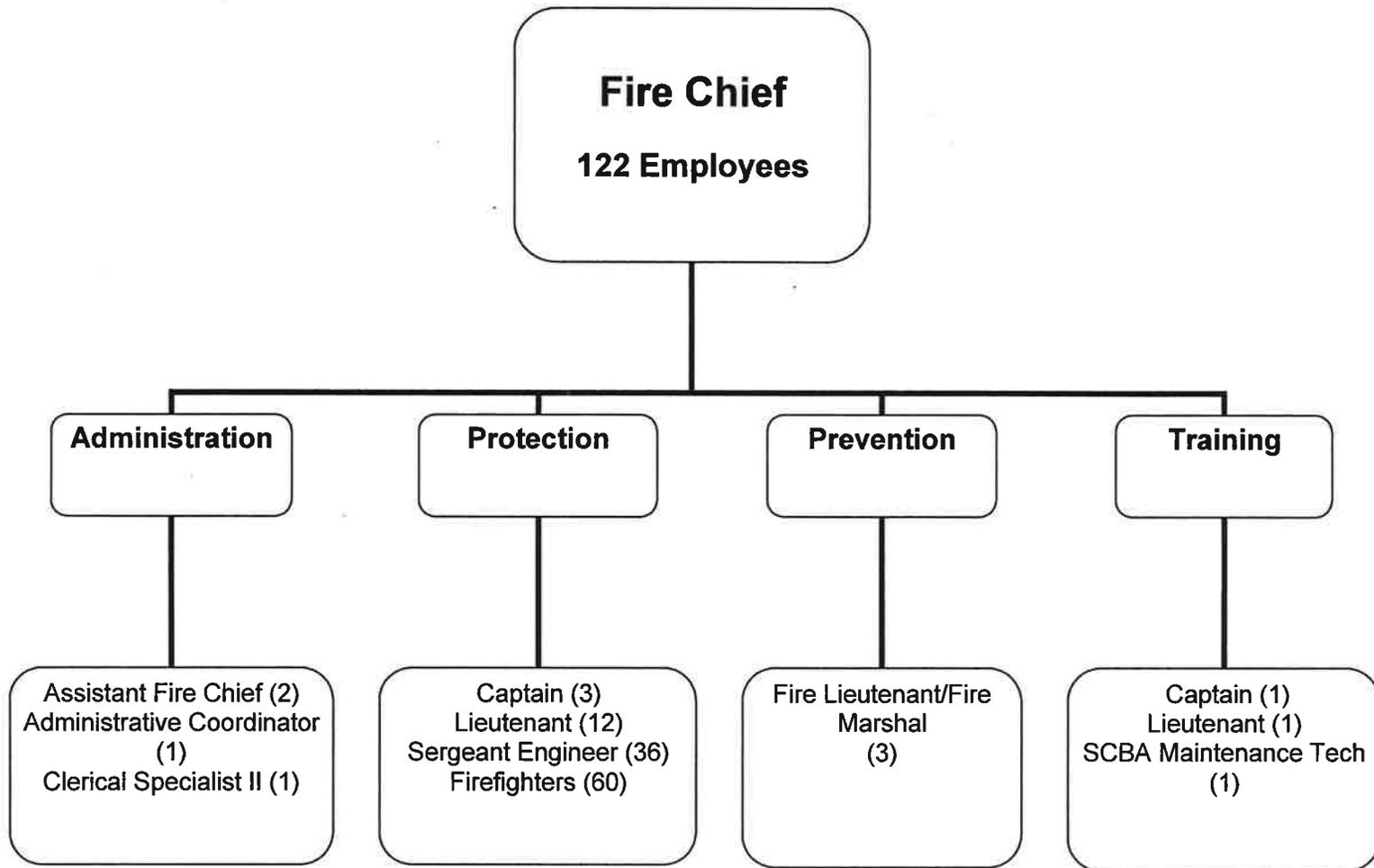
EXPENDITURE SUMMARY

Personal Services	1,117,965	1,115,832	1,168,254	1,168,254	1,170,914	2,660	0.2%
Operating	376,139	372,529	374,239	374,239	394,863	20,624	5.5%
Total Expenditures	1,494,104	1,488,361	1,542,493	1,542,493	1,565,777	23,284	1.5%

Finance



FIRE DEPARTMENT



Fire Department

The Johnson City Fire Department's mission is to provide diversified emergency services through trust, education, teamwork, professionalism, and pride, while pursuing the highest standards of safety for all those who face the loss of life, property, or livelihood.

The department's nine fire stations and support facilities are staffed by 119 career personnel who provide fire suppression, emergency medical services, inspections, fire investigations, code enforcement, public education, hazardous materials response, special rescue operations, training and related functions to approximately 65,000 citizens across Johnson City.

The department consists of four divisions, which include Administration, Protection, Training, and Prevention.

Administration

The Administration Division directs and oversees the activities of the Fire Department, which includes planning, implementation, and review of departmental short and long-range goals. The Division's responsibilities are to develop general policies for the direction of the department, to conduct the needs assessments, to evaluate the needs, to make recommendations for the construction of fire stations and the purchase of apparatus and equipment, and to conduct project management. This division also develops recommendations for the protection of life and property in the City. Coordinating and communicating with other City services and divisions to accomplish the overall mission of the City is within the purview of this division. This division is comprised of the Chief, the Administrative Chief, the Operations Chief, an Administrative Coordinator, and a Records Clerk.

Protection

Firefighters in the Protection/Suppression Division provide service to the Community 24 hours a day and are assigned to nine (9) engine companies, three (3) ladder companies, and one (1) shift commander for three (3) distinct shifts. The staff is responsible for the day-to-day provision of emergency services to City residents and guests; responding to all calls for emergency medical assistance, regardless of the nature of the call. The staff is continuously involved in neighborhood and community events, such as fire safety talks, smoke detector programs, CPR training, Community Emergency Response Team (CERT) training, homeowners' association meetings, demonstrations, community gatherings, etc. Members of this division conduct equipment maintenance, coordinate apparatus maintenance with Fleet Management, maintain Insurance Service Office (ISO) components, perform hydrant maintenance, accomplish hose testing, and implement organizational programs.

Training

The Training Division provides fire and emergency medical, rescue, management, and leadership training classes to departmental personnel in accordance with the department, state, and federal requirements/standards. The training staff also ensures that personnel are competent in their duties, safe in their actions, and are productive during emergency operations. A subdivision of the Training Division is the oversight of inventory, care, and maintenance of all personal protective equipment, including structural firefighting ensembles, special operations equipment, and self-contained breathing apparatus (SCBA). The Training Division teams with Risk Management in the oversight of the OSHA Respiratory Protection Program. This division also coordinates special projects and administers the Tennessee Commission on Firefighting (TCCF) annual in-service training program.

Prevention

The Prevention Division of the Fire Department provides fire protection, code enforcement, building plans review, fire suppression systems inspections, and investigations to determine the origin and cause of fires. Prevention also serves the citizens by providing service for the Community Public Fire Education program, the Juvenile Fire Starter Program, and the Neighborhood Smoke Detector program. This division also coordinates site visits pertaining to new construction with the Protection Division crews, issues facility hazard notifications to the Protection Division, and assists in the coordination of preplan activities.

Fire Major Objectives – FY 2017

Develop and implement an After Incident Response Program to provide customer support, care, and assistance to promote customer recovery by June 30, 2017.

Seek accreditation from the Center for Public Safety Excellence (CPSE) during the FY 2017 fiscal year.

Seek Fire Officer credentialing from the Center for Public Safety Excellence (CPSE) during the FY 2017 fiscal year.

Pursue and obtain Intra-Local Agreements with neighboring departments by June 30, 2017.

Implement a training program with the goal of having each member of the Prevention Division trained as a Public Fire Educator by January 31, 2017.

Fire Prevention Division members to coordinate with the Training Division and implement a training class pertaining to joint pre-plan and fire inspection integration by September 30, 2016.

Fire Prevention Division members to obtain training for Juvenile Setting Intervention Program Level 1 by February 28, 2017.

Identify and host a continuing education class on fire penetrations for all inspectors by November 15, 2016.

Identify and implement a format for recording weekly Fire Prevention reports into the Firehouse software, in order for the report to be automatically generated and sent to administrative staff, by December 31, 2016.

Implement annual written testing for the purpose of establishing the initial roster for promotion across all positions by December 31, 2016.

Establish a project to the development stage to make recommendations for a program pertaining to managing vacant and abandoned properties by June 30, 2017.

Establish an annual review process of policies and programs to ensure they meet the most current safety standards (NFPA, OSHA, etc.) by October 31, 2016.

Revise and update the Johnson City Fire Department website by October 31, 2016.

Complete 72 Pre-plans per month (864 annually).

Average turn out time for fire calls will be 80 seconds or less (per NFPA 1710).

Average turn out times for medical call will be no greater than 90 seconds (150% of the NFPA Standard of 60 seconds).

Overall average response time will be five minutes or less (per NFPA 1710).

60 smoke detectors will be installed per month (720 annually).

FIRE	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017	Budget 17 vs. 16	% Change
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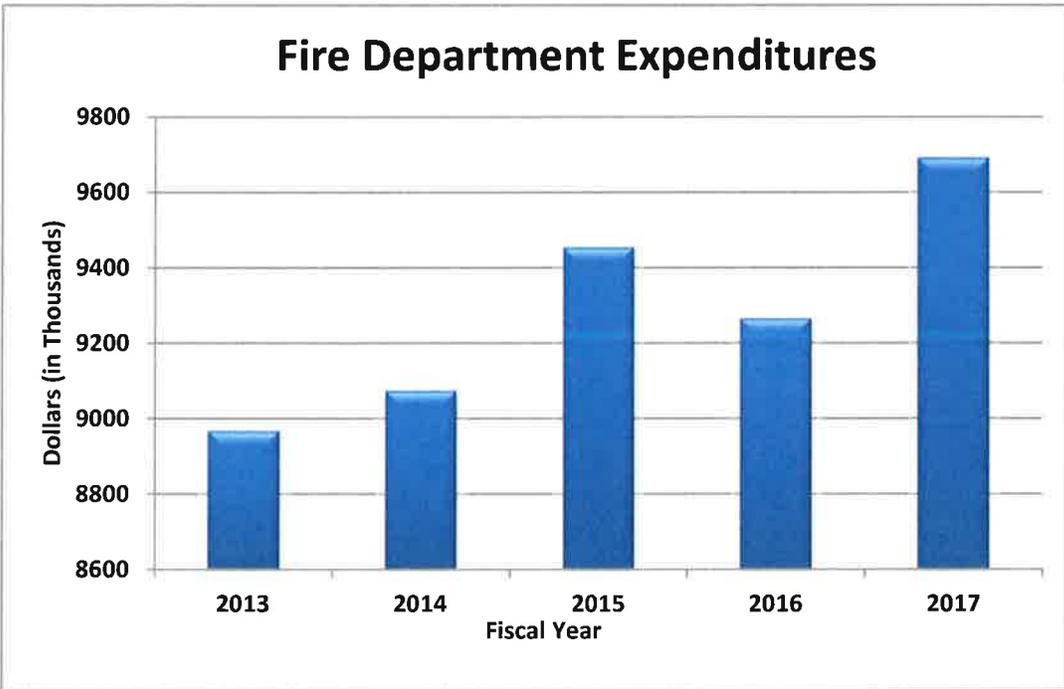
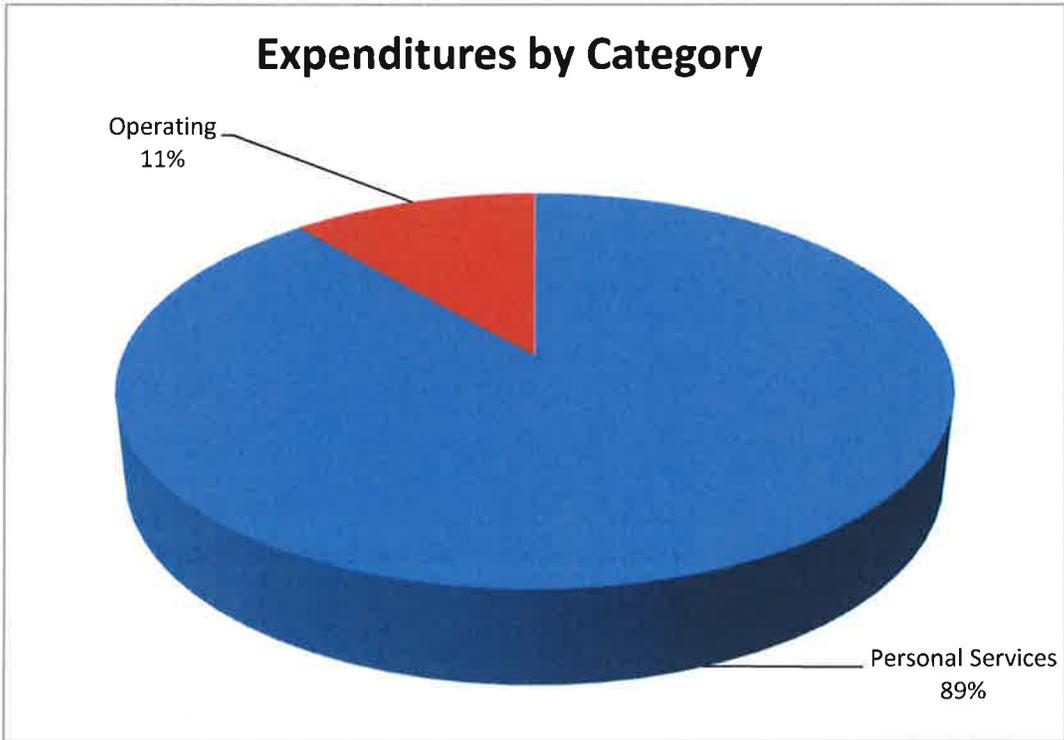
FIRE

Administration	360,473	389,995	468,899	464,210	477,563	8,664	1.8%
Accreditation	-	-	-	-	12,860	12,860	100.0%
Protection	8,226,174	8,479,061	8,310,023	8,226,923	8,574,217	264,194	3.2%
Prevention	265,203	296,510	282,537	279,712	283,163	626	0.2%
Training	221,598	287,944	296,936	293,967	343,427	46,491	15.7%
Total Fire	9,073,448	9,453,510	9,358,395	9,264,811	9,691,230	332,835	3.6%

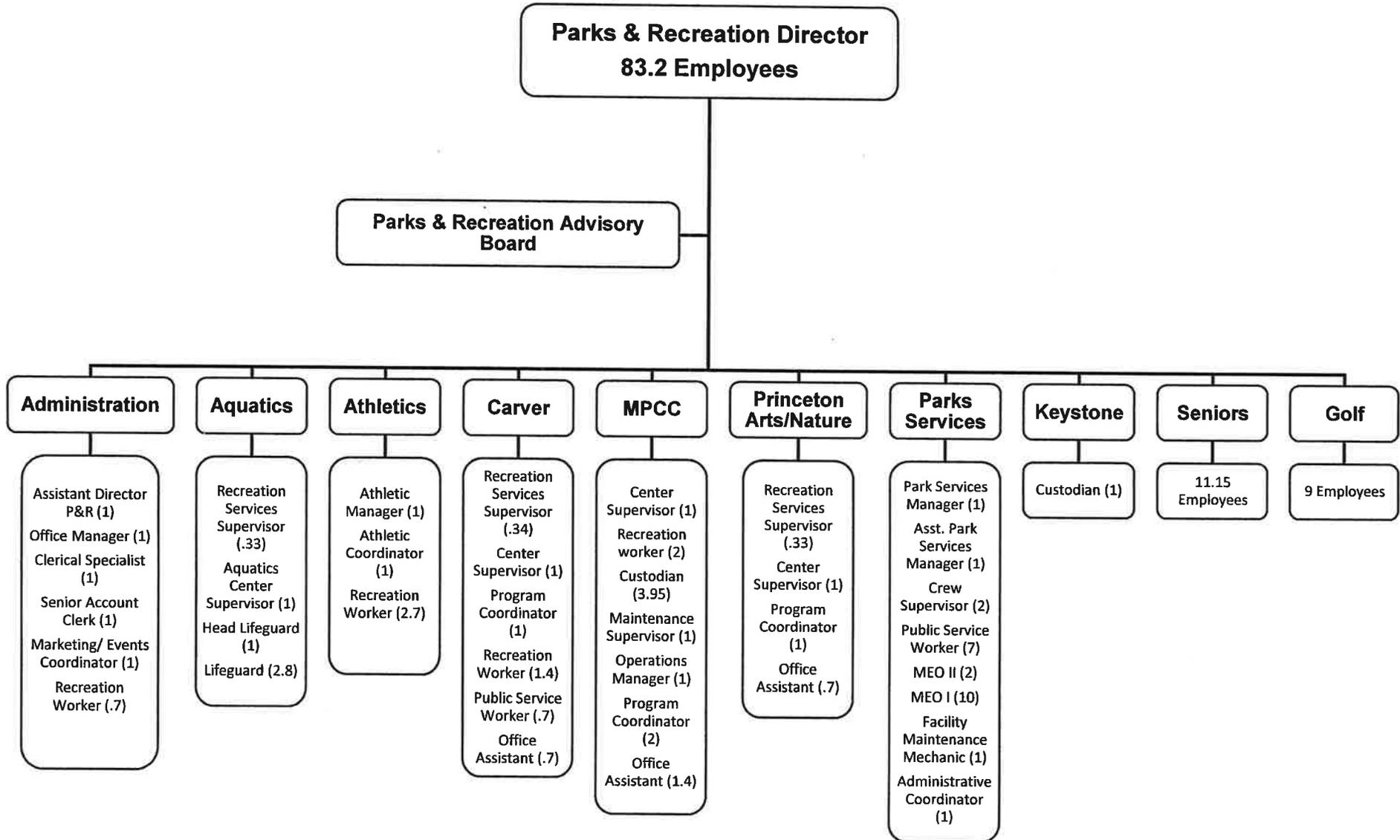
**FIRE DEPARTMENT
EXPENDITURE SUMMARY**

Personal Services	8,110,846	8,446,660	8,343,175	8,259,743	8,596,499	253,324	3.0%
Operating	962,602	1,006,850	1,015,220	1,005,068	1,094,731	79,511	7.8%
Total Expenditures	9,073,448	9,453,510	9,358,395	9,264,811	9,691,230	332,835	3.6%

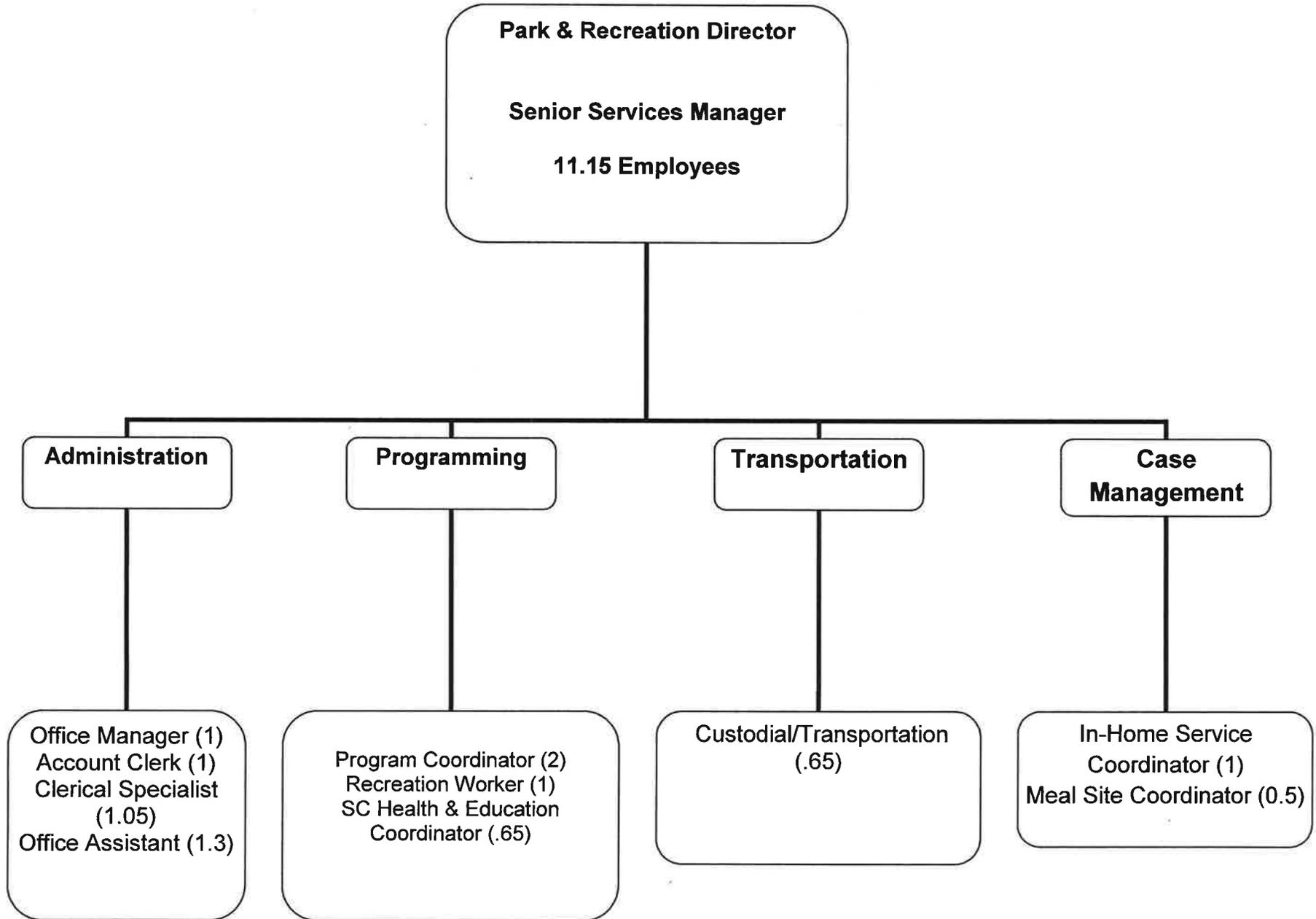
Fire Department



Parks & Recreation



SENIORS' CENTER



Parks and Recreation Department

The Johnson City Parks and Recreation Department's first park was Powell Square, a small 1.4-acre neighborhood park established in 1889. This area became a gathering place for the public and, in 1920, it was developed into a community park. With the establishment of the Park Board in 1944, the planning and development of the park system has continued to grow to approximately 1,150 acres of park land, with 414 maintained park acres.

Today, the Johnson City Parks and Recreation department operates the following: 24 parks, 23 lighted tennis courts, 16 play structures, 5 indoor basketball courts, 6 sand volleyball courts, 18-hole disc golf course, 9 basketball courts, 11 youth baseball fields, 10 softball fields, 12 rectangular fields, 19.75 miles of hiking and walking trails, 1 dog park, 1 football stadium, 1 baseball stadium, 1 arts center, 1 recreation center, 1 multi-generational community center with amphitheater, 6 swimming pools, and one lakefront area, including two boat ramps, an amphitheater, boardwalk, festival plaza, and a picnic pavilion. The department also maintains the historic Robert Young Cabin, as well as schedules and maintains 29 picnic rental facilities.

The department is divided into five divisions: 1) Administration; 2) Athletic Services; 3) Memorial Park Community Center; 4) Park Services, and 5) Recreation Services.

Administration

A team of six full-time employees manages the Administrative Office. This team provides leadership to all divisions within the department. Daily management of the park system is conducted by 48 full-time employees, 16 part-time employees, and approximately 75-150 temporary employees depending on the season.

The Johnson City Parks & Recreation Advisory Board consists of ten Johnson City residents who assist the department in making recommendations to the Board of Commissioners.

Athletic Services

The Athletic Services division is responsible for coordinating league and tournament play for over 350 teams and 9,000 participants. During the last fiscal year, athletic event attendance exceeded 317,000 individuals. Volunteers contributed over 19,000 hours to the city's various athletic programs. The Athletic Services division also coordinates schedules for more than 25 user groups, including State of Franklin Adult Soccer, Tennessee Mountain Empire Tennis Association, etc. In addition, the Athletic Services division provides athletic facilities, coordinates schedules, and provides maintenance for the following Johnson City Schools programs: 1) Seventh grade baseball; 2) Eighth grade baseball, football, and soccer; and 3) freshman, junior varsity, varsity, and college events for football, baseball, tennis, and soccer.

Memorial Park Community Center

Memorial Park Community Center is a state-of-the-art, 72,000 square foot recreational center that opened its doors in December 2012. MPCC represents the area's first intergenerational facility, which houses Recreation Services division, including Aquatics and the Senior Services divisions. The Community Center was built on existing city-owned property.

Located in the heart of Johnson City's Memorial Park Neighborhood, it serves residents throughout Washington County and other communities nearby. The center is equipped with a 75-foot lap pool, a therapy pool, and a teaching pool, which enables the aquatics programs to accommodate a wide range of individuals. There are several recreation opportunity areas within the Center, including a two-court gymnasium, two dance and aerobic rooms, a fitness room, a billiards room, and four outdoor tennis courts. In addition, several other rooms are available to fit the needs of a variety of programs, including performing arts, socials, computer programs, foreign arts, crafts, and many more. An amphitheater and a plaza honoring veterans are on the campus of the Community Center, with the famous Doughboy as its centerpiece.

Park Services

To be an effective and efficient provider of services to the community, the Park Services division handles the daily schedule of events and services to the many park patrons and participants in programmed sporting leagues. With a staff of 24 full-time, the division covers a schedule that spans a minimum of 84 hours of operation per week. Each week, the division contributes nearly 1,600 staff hours and over 500 inmate labor hours to the maintenance of the entire park system.

The Park Services division maintains all the city's park system structures, athletic fields, and common landscaped areas for residents, visitors, and guests of Johnson City. The goals of this division is to provide an inviting park environment and safe facilities for our patrons to enjoy.

Recreation Services

The Recreation Services division encompasses programs and events to include Aquatics, Carver Recreation Center, Princeton Arts Center, Nature Program, and Fairmont Gymnasium. A total of 119,796 individuals participated in programs offered. Volunteers provided approximately 4,500 hours for the Recreation Services division.

The Aquatics division includes Memorial Park Community Center pools, Freedom Hall pool, and Legion outdoor pool. The Aquatics staff coordinated and instructed 99 youth swim programs, 264 adult and senior programs, which included classes for arthritis, cardio waves, and silver sneakers. In addition, the outdoor pool at Legion Street recorded a total of 4,600 swimmers.

Princeton Arts Center coordinated and scheduled programs in art, music, dance, clay sculpture, and summer day camps during the past fiscal year, with attendance estimated at 21,000 for the same time period.

Carver Recreation Center attendance of approximately 52,000 in the prior fiscal year includes 132 youth programs, such as afterschool programs, special holiday events, camps, and community events. Also, Carver Recreation Center staff coordinated programs for adults and seniors.

Senior Services

The Senior Services division, operating as the Johnson City Senior Center at Memorial Park Community Center, is a multi-purpose center serving adults 50 years of age and older. The Johnson City Senior Center has been national accredited through the National Institute of Senior Centers/National Council of Aging since 2000. The Senior Center was reaccredited in April 2015, which remains in effect for five years. Among the strengths noted by the Peer Reviewer were a concise strategic plan, extensive and varied programs and activities, a dedicated and skilled staff, and a beautiful facility able to accommodate groups from 20 to 500 people.

The mission of the Johnson City Senior Center is to engage adults in Active Life through Active Living. To achieve this mission, the Johnson City Senior Center operates from a philosophy of Whole Person Wellness by offering a broad range of education and enrichment opportunities in the areas of Health Awareness, Active Lifestyle, Functional Fitness, Lifelong Learning, Social Enrichment, Volunteers, Transportation, Travel, and Social Services.

Parks & Recreation Major Objectives – FY 2017

Replace one playground structure.

Implement two (2) additional age divisions to spring soccer.

Increase on-line registration to 72%

Increase the number of youth and athletic teams in our program by ten (10).

Finish the Boundless Playground and splash pad at Rotary Park.

Convert the game room at the Memorial Park Community Center to a multi-generational game room.

Develop one new community partnership to expand programming for senior adults.

Produce twelve (12) Life Story videos for the senior oral history project.

Develop a balance program led by a certified instructor.

Average 140 rentals per month.

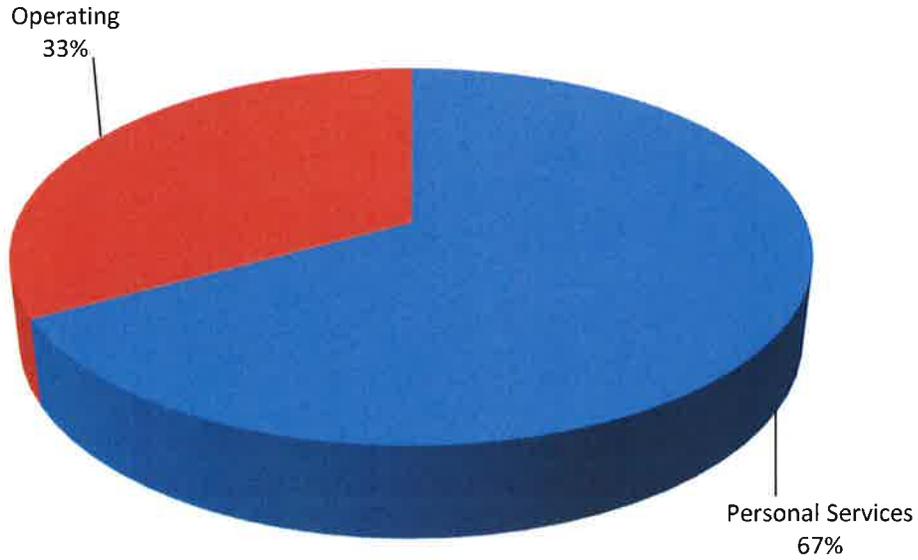
Achieve 20,000 total program participants.

Achieve 55 participants per month in the Silver Sneakers program.

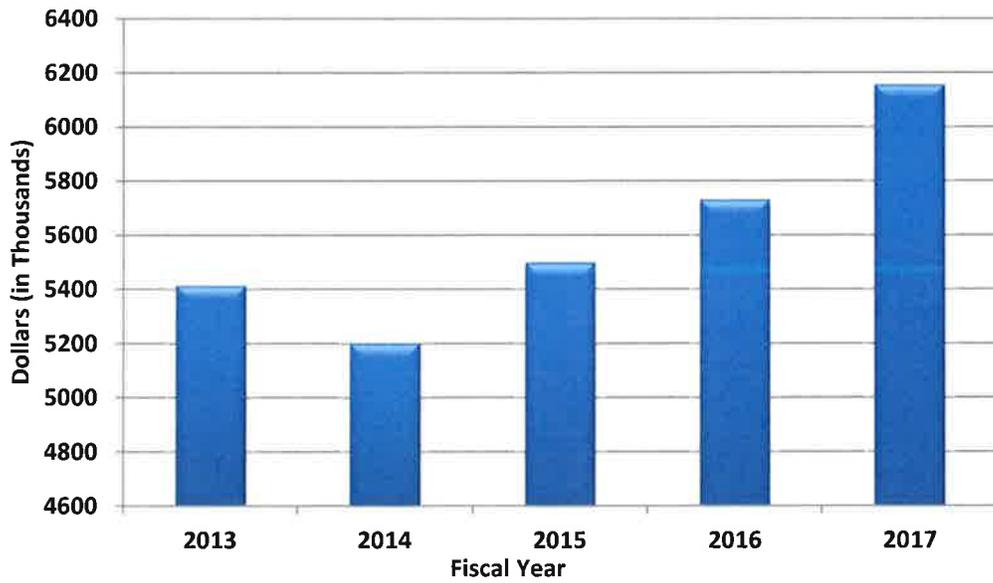
Parks & Recreation	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017	Budget 17 vs. 16	% Change
GENERAL FUND							
PARKS & RECREATION							
Administration	477,113	588,512	564,412	564,412	577,905	13,493	2.4%
Aquatics	418,242	397,650	433,913	433,913	436,086	2,173	0.5%
Athletics	316,491	285,303	340,948	340,948	374,538	33,590	9.9%
Carver Recreation Center	303,154	327,760	327,298	327,298	321,085	(6,213)	-1.9%
Keystone	-	-	-	-	128,945	128,945	100.0%
Legion Recreation Center	42,629	34,212	41,253	9,582	-	(41,253)	-100.0%
Memorial Park Community Center	763,801	761,190	842,152	842,152	875,468	33,316	4.0%
Park Services	2,040,011	2,311,535	2,314,421	2,346,092	2,501,031	186,610	8.1%
Princeton Arts Center/Nature	231,069	211,013	261,219	261,219	249,464	(11,755)	-4.5%
Total Parks & Recreation	4,592,510	4,917,175	5,125,616	5,125,616	5,464,522	338,906	6.6%
EXPENDITURE SUMMARY							
Personal Services	3,081,280	3,205,832	3,406,883	3,406,883	3,601,513	194,630	5.7%
Operating	1,511,230	1,711,343	1,718,733	1,718,733	1,863,009	144,276	8.4%
Total Expenditures	4,592,510	4,917,175	5,125,616	5,125,616	5,464,522	338,906	6.6%
SENIORS' CENTER							
Administration	268,234	155,818	212,045	210,985	273,230	61,185	28.9%
Programming	202,182	219,195	227,922	226,782	249,073	21,151	9.3%
Activities	69,519	103,300	58,950	58,655	63,820	4,870	8.3%
Transportation	25,096	50,459	42,193	41,982	38,723	(3,470)	-8.2%
Volunteers	4,665	3,934	6,200	6,169	8,300	2,100	33.9%
Health Education	38,356	48,637	59,876	59,577	58,186	(1,690)	-2.8%
	608,052	581,343	607,186	604,150	691,332	84,146	13.9%
EXPENDITURE SUMMARY							
Personal Services	459,686	391,270	450,915	448,660	521,998	71,083	15.8%
Operating	148,366	190,073	156,271	155,490	169,334	13,063	8.4%
Total Expenditures	608,052	581,343	607,186	604,150	691,332	84,146	13.9%
TOTAL PARKS & RECREATION AND SENIORS	5,200,562	5,498,518	5,732,802	5,729,766	6,155,854	423,052	7.4%

Parks & Recreation

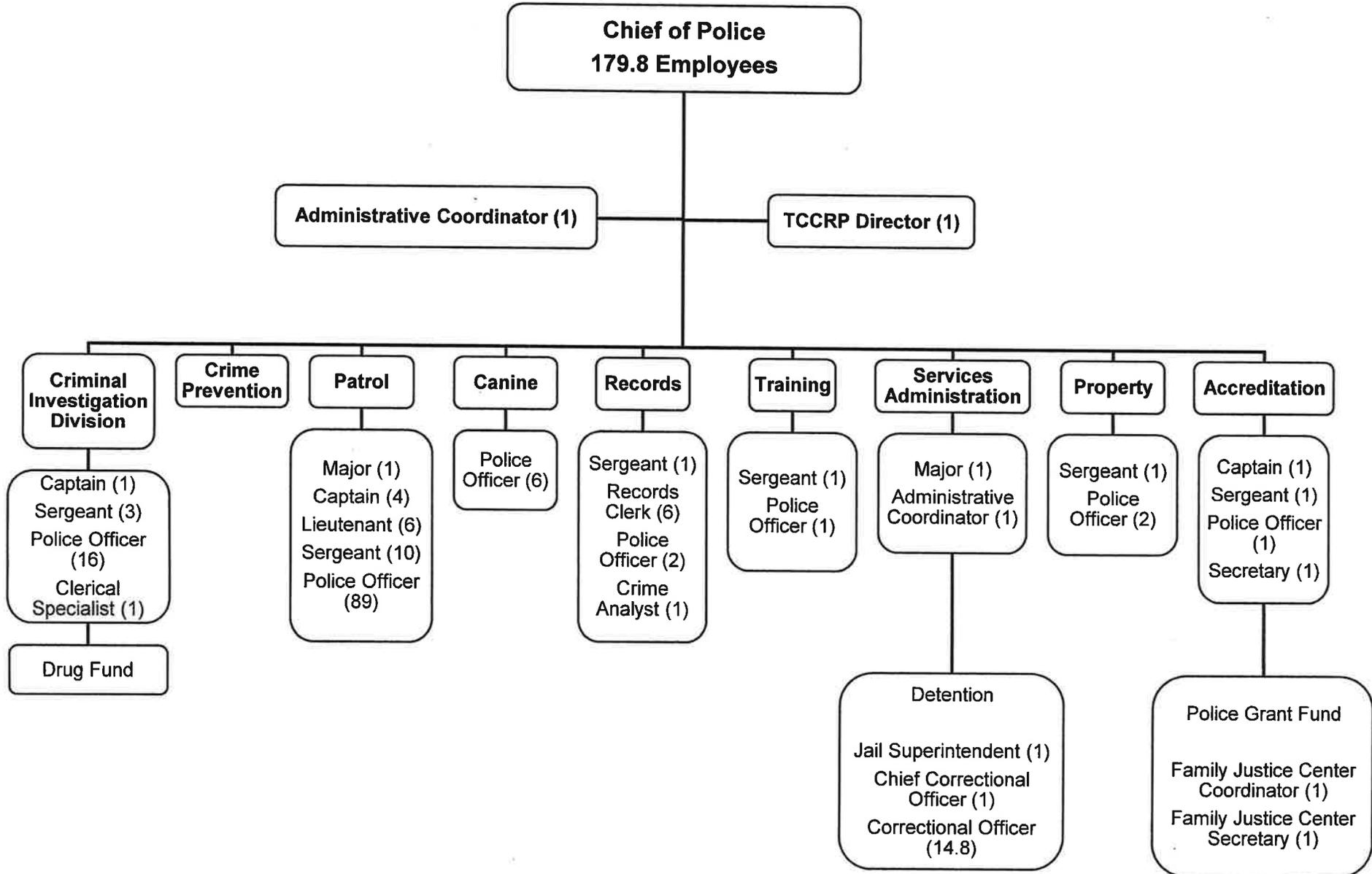
Expenditures by Category



Parks & Recreation Expenditures



Police Department



Police Department

The Johnson City Police Department is a mid-size law enforcement agency with a current authorized strength of 149 sworn officers, 28 full-time and four part-time civilian positions, which provides services within a 44 square mile area that includes 506 miles of roadway. The department serves as a population of 65,813 (U.S. Census Bureau, 2010).

The primary task of the Police Department is to respond to calls for service and report the facts, enforce the laws, and investigate the crimes. In addition to and in support of this mission, the Johnson City Police Department is very involved with the community on many projects and programs designed to improve partnerships toward a safer community.

The Police Department is organized into three divisions under the Chief of Police: Operations, Administration, and Criminal Investigation. The Operations Division provides front-line law enforcement services for the community (patrol, call response, reporting, investigations, etc.). The Administrative Division serves in a support capacity (records management, personnel training, grants, policies and procedures, community policing, community relations, school resource officers, etc.). The Criminal Investigation Division is charged with the responsibility of handling criminal investigations, which require special expertise. CID also conducts follow-up investigations committed within the department's jurisdiction and assists the District Attorney General's office in the prosecution of criminal cases.

Within each division are sections and/or units that are assigned specific responsibilities. The Operations Division consists of four major components, including: four Patrol Platoons, Criminal Investigation, Traffic Enforcement, and Special Operations. The Administrative Division consists of the following major components: Training, Records, Property and Facilities, Detention, Planning and Research, and Internal Investigations.

Additional components of these divisions include: the Accreditation Unit, Canine Unit, Explosive Ordinance Unit/Bomb Squad, SWAT Unit, Hostage Negotiations Unit, Bicycle Patrol Unit, Drug Task Force Unit, Crime Analysis Unit, Special Investigative Squad, Special Victims Squad, Crisis Intervention Team, Downtown Officers, Juvenile Court Officer, and the Underwater Search and Recovery Unit.

Many of these activities are made possible through the acquisition and management of grant funding from federal and state agencies, such as: 1) U.S. Department of Justice (Justice Assistance Grants, Project Safe Neighborhoods, Bullet Proof Vest Partnership); 2) Tennessee Department of Transportation (Governor's Highway Safety Office traffic safety grants); and 3) Tennessee Office of Criminal Justice Programs.

Other funding sources support the Police Department's mission and include the Technology Fund, a municipal court set-aside percentage of citation revenue, defensive driving school fees, and the Drug Fund, which is collected from fines and forfeitures.

The department operates a minimum-security detention facility that is authorized to house up to 88 state female inmates. As part of their confinement, the inmates perform janitorial and mowing services to various city facilities.

Police Major Objectives – FY 2017

Continue implementation of recommendations of the ICMA Center for Public Safety Management operational review for the Johnson City Police Department, with a particular focus on:

- 1) Development and implementation of a performance-based approach to managing the police department by the following: establish objectives in the six performance domains, which are to reduce crime, hold offenders accountable, reduce fear of crime and promote security, encourage public-centered crime defense program, improve traffic safety, and provide essential emergency service.
- 2) Establish a calls-for-service committee to evaluate service demands and attempt to reduce nonemergency responses.
- 3) Reconstitute the Community Policing Unit as two teams of four officers each. Assign CPU officers specific geographic responsibility and hold them accountable for providing crime prevention programs and proactive law enforcement in their zones.
- 4) Facilitate, with outside consultation, improvement to the property and evidence management function, focusing primarily on storage challenges.

Prioritize recruitment objectives through one-to-one contacts, job fairs, visits to educational institutions, service organizations, and community-level functions.

Decrease the Part I crime rate (homicide, aggravated assault, rape, burglary, larceny, motor vehicle theft, and arson) by three percent (from 4,251) over calendar year 2015.

Maintain or exceed in calendar year 2016 the Part I crime clearance rate of 51.6% (2015).

Decrease the calendar year 2015 injury-to-collision ratio (11.5%) by selective traffic enforcement, traffic safety cameras, and education during calendar year 2016.

Reduce the number of traffic fatalities in calendar year 2015 from the prior year (nine).

Establish a Futures Committee to identify and plan for long-term needs of the Johnson City Police Department.

Enhance crime analysis and crime mapping capabilities to support proactive policing and apprehension.

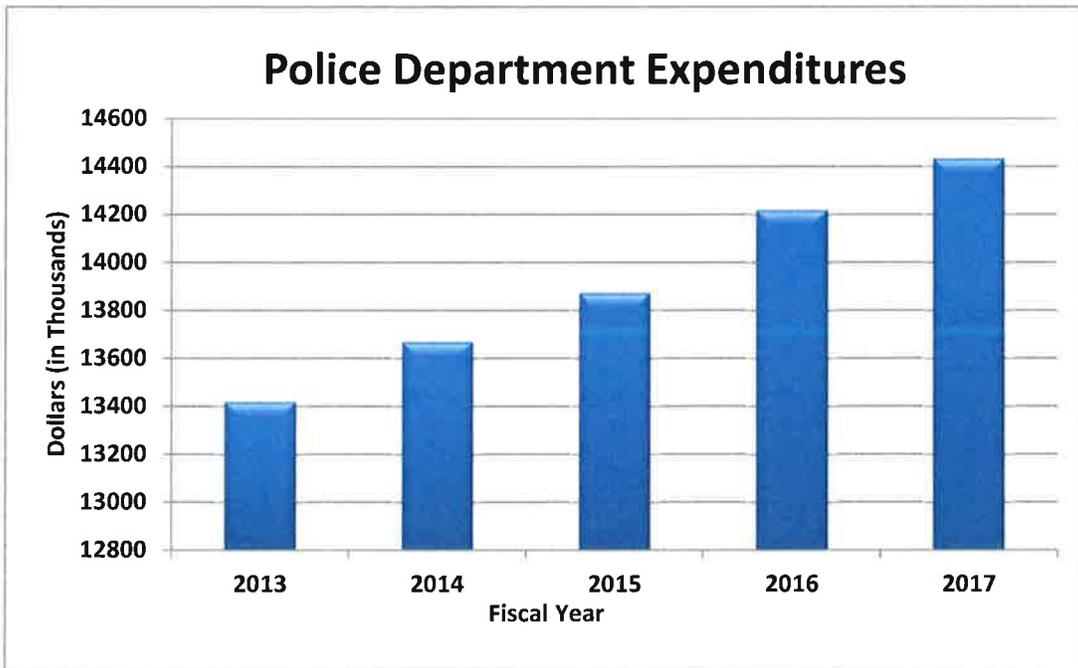
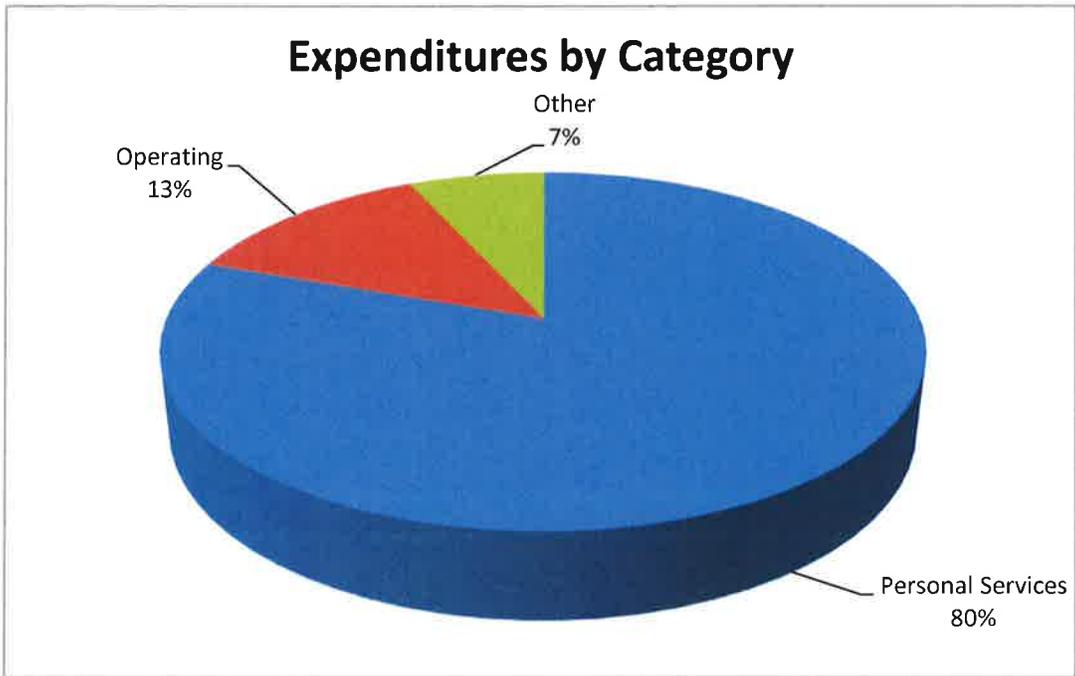
Support the COPS School Resource Officer Program in the City's eight elementary schools.

Transition the Targeted Community Crime Reduction Project from a grant-funded program to the sustainment plan as developed by the TRRCP staff and partners.

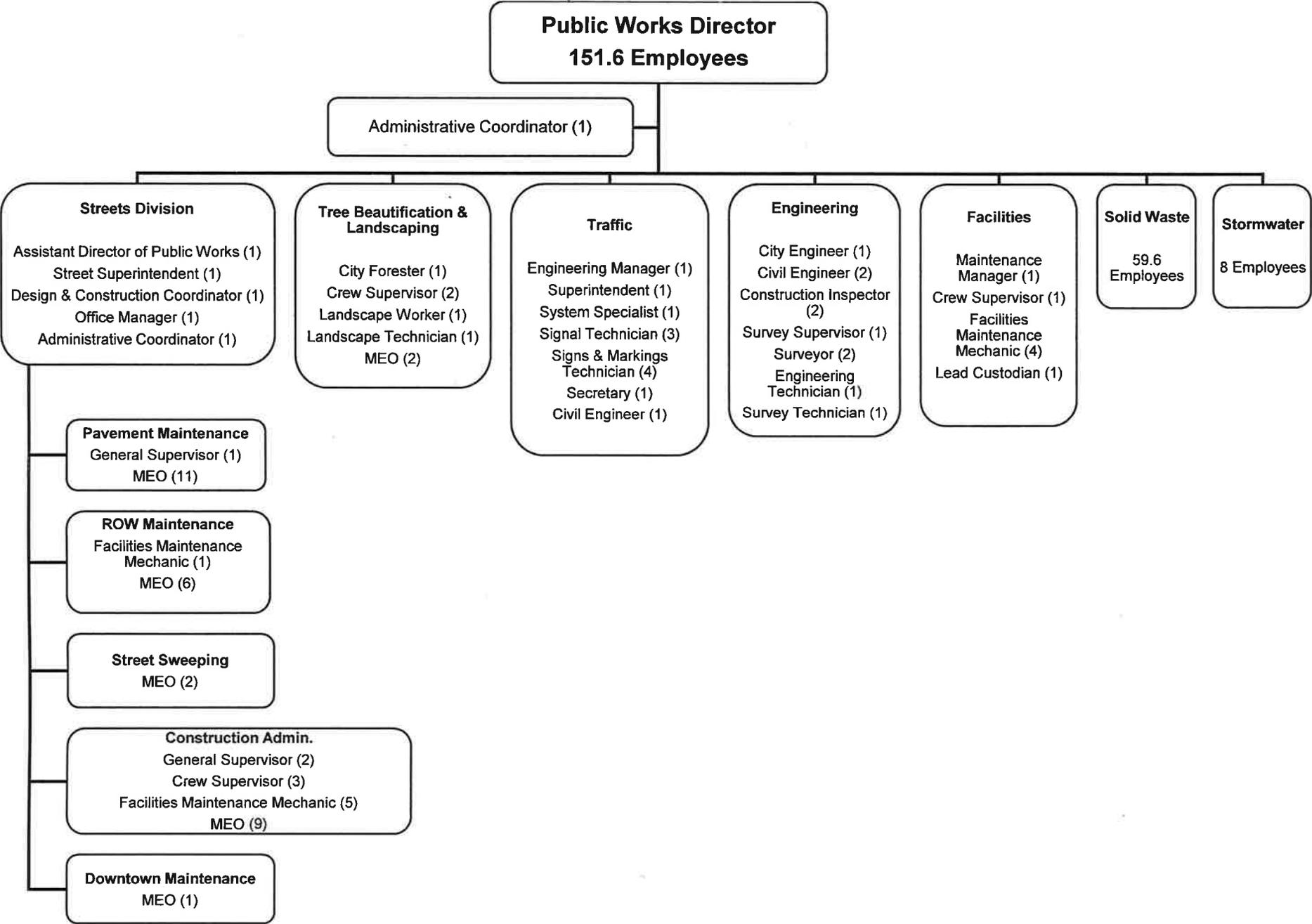
Achieve second-year goals of the Family Justice Center project (Office of the Criminal Justice Programs grant). The FJC concept brings together a multi-disciplinary, multi-agency team of family violence professionals and services under one roof, to more comprehensively, efficiently facilitate the needs of domestic violence victims.

Police	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017	Budget 17 vs. 16	% Change
GENERAL FUND							
POLICE							
Administration	255,088	307,525	268,420	267,078	333,242	64,822	24.1%
Criminal Investigation Division	1,907,469	1,863,109	1,766,276	1,757,445	1,651,453	(114,823)	-6.5%
Crime Prevention	14,834	23,718	10,888	10,834	10,888	-	0.0%
Patrol	7,408,170	7,407,381	7,919,043	7,879,448	8,181,881	262,838	3.3%
Canine	266,333	263,568	309,176	307,630	396,246	87,070	28.2%
SWAT	13,530	14,191	15,663	15,585	15,184	(479)	-3.1%
EOD (Bomb Squad)	2,694	4,191	4,635	4,612	4,135	(500)	-10.8%
Records	623,340	594,100	617,109	614,023	628,910	11,801	1.9%
Training	233,204	279,385	224,606	223,483	254,731	30,125	13.4%
Services Administration	230,505	304,199	257,767	256,478	266,411	8,644	3.4%
Property	263,884	275,118	293,476	292,009	288,418	(5,058)	-1.7%
Accreditation	367,088	323,834	346,091	344,361	363,676	17,585	5.1%
Detention	1,049,426	964,661	1,035,070	1,029,895	1,049,186	14,116	1.4%
Total General Fund	12,635,565	12,624,980	13,068,220	13,002,879	13,444,361	376,141	2.9%
OTHER PROGRAMS							
Police Grant Fund	546,703	683,608	569,737	501,368	319,890	(249,847)	-43.9%
Drug Fund	141,109	169,670	252,174	245,065	215,174	(37,000)	-14.7%
Police Technology Fund	345,775	394,600	517,418	469,032	453,616	(63,802)	-12.3%
Total Other Programs	1,033,587	1,247,878	1,339,329	1,215,465	988,680	(350,649)	-26.2%
Total Police	13,669,152	13,872,858	14,407,549	14,218,344	14,433,041	25,492	0.2%
POLICE EXPENDITURE SUMMARY							
Personal Services	10,883,978	10,826,297	11,277,410	11,221,023	11,604,055	326,645	2.9%
Operating	1,751,587	1,798,683	1,790,810	1,781,856	1,840,306	49,496	2.8%
Other	1,033,587	1,247,878	1,339,329	1,215,465	988,680	(350,649)	-26.2%
Total Expenditures	13,669,152	13,872,858	14,407,549	14,218,344	14,433,041	25,492	0.2%

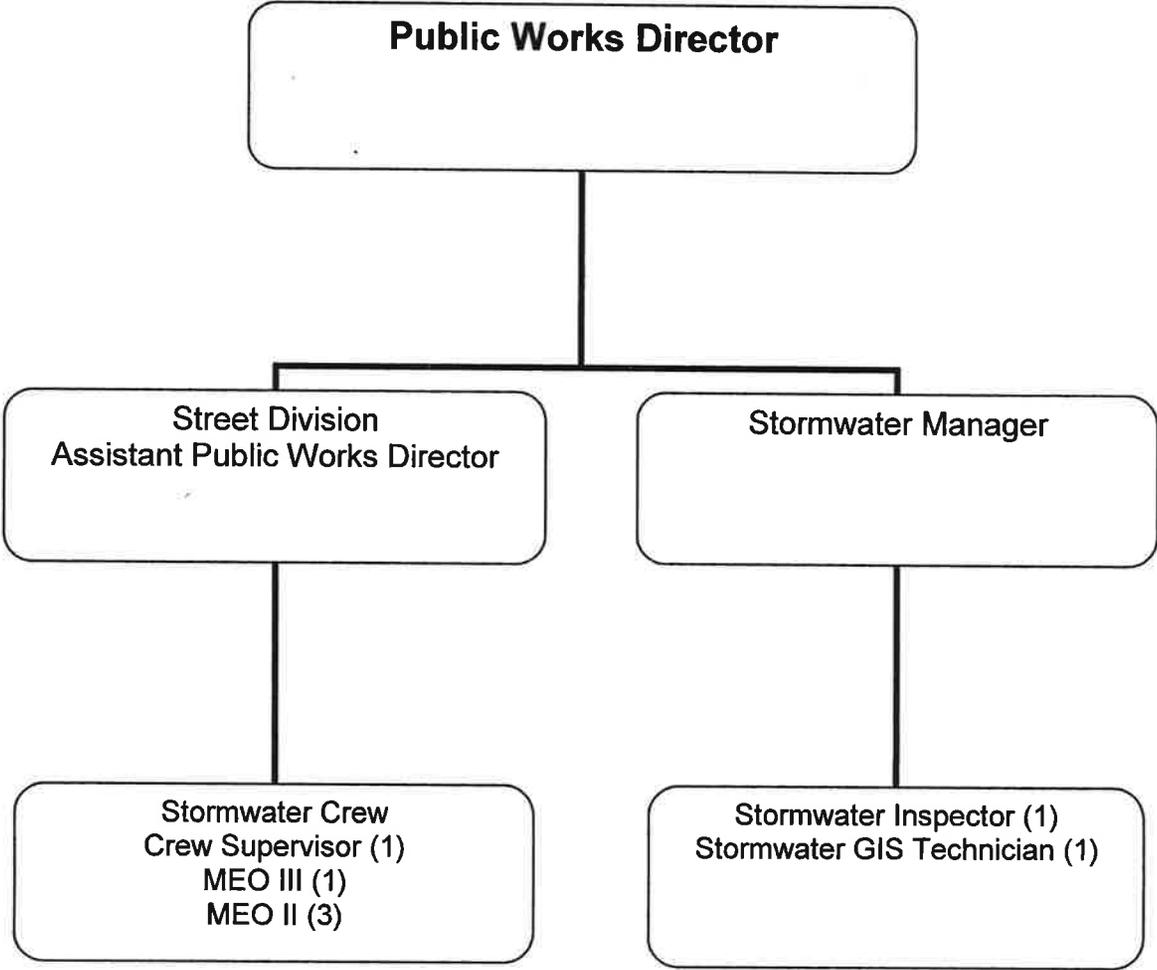
Police Department



Public Works



**PUBLIC WORKS
STORMWATER DIVISION**



Public Works

The Public Works Department provides a variety of services intended to maintain the health, safety, and welfare of the community, as well as enhance the quality of life through right-of-way maintenance and transportation improvements. The department consists of five major divisions: Engineering, Streets, Stormwater, Traffic, and Solid Waste.

Engineering

The Engineering division provides civil engineering, construction inspection, surveying, plans review, and graphic design to various departments of the City. Some of the services provided by the division include: 1) engineering design and construction management, which includes management of the work of outside consultants, monitoring project progress, and answering consultant's technical questions; 2) plan review, which includes the review of one- and two-family residential construction, subdivision plan review, and zoning change plan review; 3) construction inspection, which includes the inspection of commercial, subdivision, and city project development for compliance with existing standards and site plans; 4) surveying, which consists of a four member team that provides the raw field information and research that forms the basis of in-house construction plans; and 5) computer drafting and graphics, which involves engineering technicians use of various computer software to draft construction plans and enhance photographs to provide a preview of a potential project.

Streets

The Street division provides the following services to the City: pavement maintenance, right-of-way maintenance, urban forestry, yard waste, construction and general maintenance, and facilities maintenance.

Pavement maintenance crews provide safe and smooth streets and alleys for those living in and traveling through Johnson City. The staff is involved in the repair of pavement failures and potholes, as well as, grading, patching, and constructing traffic calming devices.

Right-of-way maintenance personnel seek to ensure an attractive, clean, and safe public right-of-way environment. The primary activities of this group include mowing, trimming, vegetation control, street sweeping, and snow and/or ice removal.

The Urban Forestry program is responsible for removing and protecting public trees through a program of comprehensive management. Program activities include, tree pruning, hazardous tree removal, new tree planting, and the maintenance of landscaped areas at 85 sites across the City.

The Yard Waste work group has the task of scheduling yard waste collection and disposal for the residents of Johnson City. They provide collection of residential brush, limbs, and logs placed at the roadside, as well as, fallen leaves that have been raked to the curbside.

The Construction and general maintenance crews are responsible for maintaining and improving the roadways, walkways, and drainage systems in the City by constructing and maintaining storm major upgrades to the infrastructure, such as intersection improvements and new bridges.

The Facilities maintenance work group maintains, repairs, and renovates all city-owned facilities, except for schools. They provide building maintenance services for 40 buildings, as well as, construction and remodeling services for various city departments.

The Street division maintains 742.8 lane miles of city streets, 153 lane miles of state highway, and 176 miles of city sidewalks.

Stormwater

The Stormwater division performs work in three primary areas: 1) stormwater utility program oversight, which ensures all customers are charged proper fees, answer customer concerns, and updates the billing system as necessary; 2) state permit compliance, which ensures that the City meets all the requirements of the State of Tennessee for stormwater management through inspection of construction sites, mapping of the stormwater system, educating the public, and inspection of City sites and operations; and 3) construction and maintenance services, which strive to maintain and improve the drainage system within the City by designing stormwater facilities, drainpipes, catch basins, and ditches.

Traffic

The Traffic division has three primary responsibilities. These include: 1) signage and painting, which installs and maintains signs and pavement markings to ensure safe streets and guidance for drivers and pedestrians; 2) street lighting, which installs and maintains street lights along public streets; 3) and traffic signals, which installs and maintains traffic signals and the Intelligent Traffic Systems (ITS) for the safe and efficient movement of drivers and pedestrians along public streets. The Traffic division adheres to the standards of the Manual of Uniform Traffic Control Devices (MUTDC) for the installation and maintenance of traffic control devices, which is a national standard to provide consistency in types, sizes, and placement of signs and pavement markings.

Public Works Major Objectives – FY 2017

Complete 30 lane miles of street resurfacing during the fiscal year.

Complete Sidewalk/Trail master plan, including State of Franklin loop and 95% neighborhood connectivity.

Complete the Traffic Congestion/Safety Mitigation Plan.

Reduce annual pothole complaints by 50% (220 in 2015 as a base year).

Respond to citizen pothole complaints within two days.

Street sweep neighborhoods four times per year.

Street sweep downtown once per week.

R.O.W maintenance work orders will have a one week response time.

Stormwater Divison Objectives FY 2017

Complete the King Creek Basin project.

Public Works	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017	Budget 17 vs. 16	% Change
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GENERAL FUND

PUBLIC WORKS

Administration	283,986	386,322	366,186	366,186	401,458	35,272	9.6%
Street Division	527,455	544,279	543,848	543,848	556,783	12,935	2.4%
Pavement Maintenance	715,591	730,113	748,643	768,643	783,643	35,000	4.7%
Street Resurfacing/Reconstruction	1,651,603	1,649,189	3,212,150	3,225,150	3,411,150	199,000	6.2%
ROW Maintenance	406,601	437,708	466,464	466,464	462,262	(4,202)	-0.9%
Street Sweeping	215,766	200,423	207,502	207,502	213,382	5,880	2.8%
Mowing	329,566	362,610	336,098	336,098	326,246	(9,852)	-2.9%
Tree Beautification	291,104	277,508	303,653	303,653	315,638	11,985	3.9%
Snow Removal	172,371	260,815	267,980	443,077	386,798	118,818	44.3%
Landscaping	198,400	195,169	217,071	217,071	232,281	15,210	7.0%
Construction Administration	1,418,745	1,455,053	1,630,247	1,630,247	1,581,536	(48,711)	-3.0%
Downtown Maintenance	-	-	-	-	183,637	183,637	100.0%
Traffic Calming	5,595	450	10,000	7,500	10,000	-	0.0%
Sidewalk New /Replacement	346,322	44,026	156,100	156,100	157,400	1,300	0.8%
Signage/Painting	869,309	919,724	1,012,830	1,012,830	1,291,075	278,245	27.5%
Street Lighting	1,689,779	1,727,869	1,639,000	1,639,000	1,639,000	-	0.0%
Traffic Signals	101,007	92,675	128,500	128,500	191,800	63,300	49.3%
Engineering	816,991	818,184	849,536	849,536	850,442	906	0.1%
General Facilities	509,086	507,978	479,929	479,929	648,428	168,499	35.1%
Municipal Building	262,504	254,424	254,797	254,797	254,827	30	0.0%
Keystone	122,341	137,995	129,299	129,299	-	(129,299)	-100.0%
Facilities Center	11,363	15,353	12,570	12,570	12,810	240	1.9%
Post Office Building	2,911	14,258	55,000	22,000	10,500	(44,500)	-80.9%
Total Public Works	10,948,396	11,032,125	13,027,403	13,200,000	13,921,096	893,693	6.9%

GENERAL FUND

EXPENDITURE SUMMARY

Personal Services	5,050,341	5,046,542	5,405,585	5,405,585	5,516,984	111,399	2.1%
Operating	5,898,055	5,985,583	7,621,818	7,794,415	8,404,112	782,294	10.3%
Total Expenditures	10,948,396	11,032,125	13,027,403	13,200,000	13,921,096	893,693	6.9%

Public Works	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017	Budget 17 vs. 16	% Change
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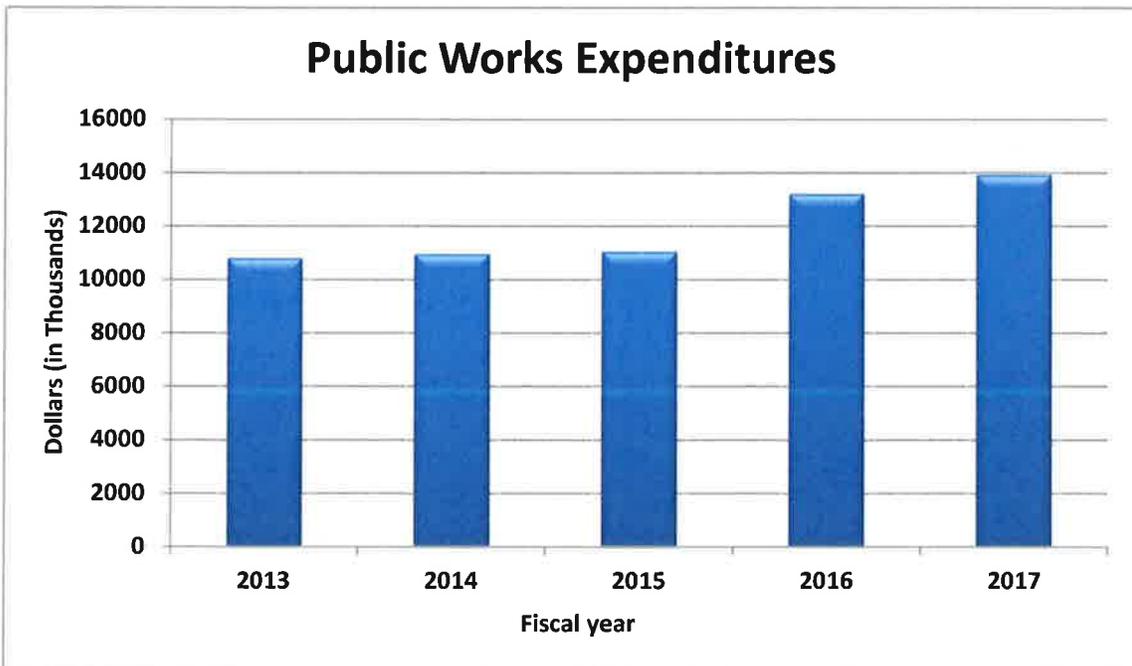
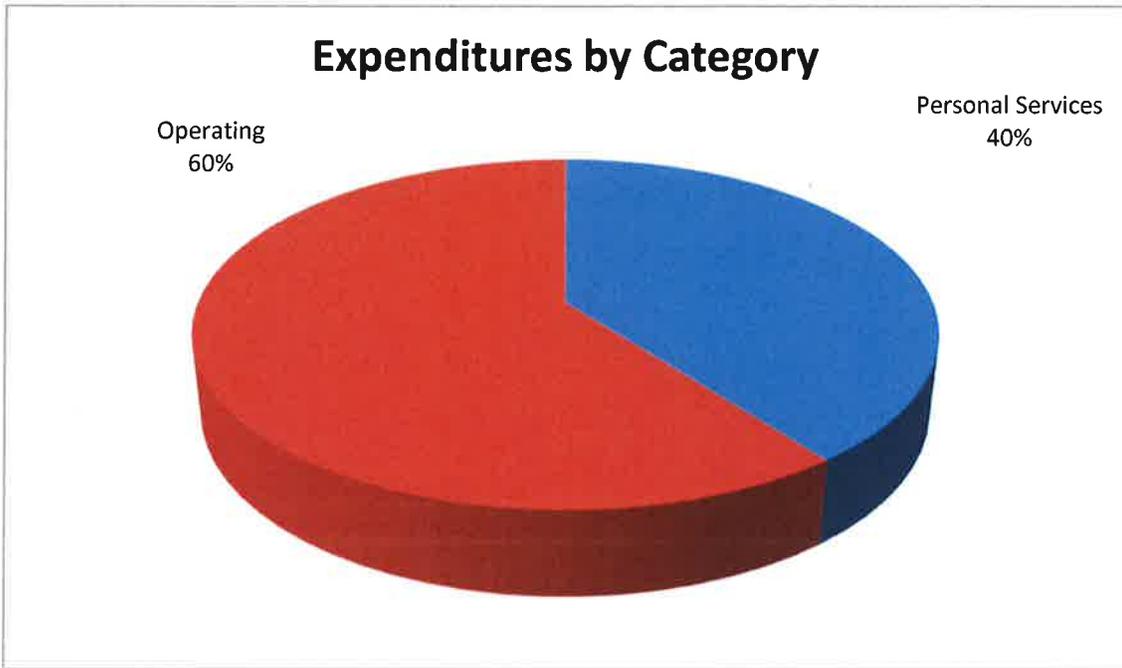
OTHER FUNDS:

Storm Water Management

Operations	1,004,205	948,978	1,116,099	968,318	1,157,019	40,920	3.7%
Other*	<u>360,548</u>	<u>480,851</u>	<u>558,233</u>	<u>558,233</u>	<u>578,976</u>	<u>20,743</u>	<u>3.7%</u>
Total Storm Water Management	<u>1,364,753</u>	<u>1,429,829</u>	<u>1,674,332</u>	<u>1,526,551</u>	<u>1,735,995</u>	<u>61,663</u>	<u>3.7%</u>

* Other Includes debt service interest, depreciation, admin fees, and other fees

Public Works



Johnson City Schools

The mission of the Johnson City Schools is to enable all students to achieve excellence in learning, social responsibility, and self-worth. The system has ten schools. Science Hill High School is comprised of the 9-12 campus. Liberty Bell Middle School houses 7th and 8th graders. Indian Trail Intermediate School houses 5th and 6th graders. There are also eight elementary schools in the Johnson City School System. The school system currently has 963.25 full-time equivalent employees.

Johnson City Schools consistently scores above the state and national ACT and SAT scores. Our TCAP academic performance exceeds state and national averages in every discipline and grade level tested. We also achieve exemplary ratings at all levels on all non-academic indicators, such as attendance, promotion, and drop-out rate.

Schools routinely benefit from our talented and educated community. To expand student learning, teachers often invite guest speakers into the classrooms to discuss their personal experiences, whether it relates to their hobbies, occupations, or experiences in other countries. Volunteers help with individual monitoring programs and reading or math tutoring. Schools host job career fairs for 8th and 11th grades, inviting business members to share with students what their jobs entail, as well as what level of education and experience is needed to prepare for life after school. Community programs include, but are not limited to, the following: 1) Active PTA's in all schools; 2) Youth Leadership 2020 Program; 3) Johnson City Area Arts Council "Arts in Education; and 4) Chamber of Commerce – Tennessee Scholars (12th grade).

Our schools incorporate a variety of learning strategies, including cooperative learning, multiage groupings, looping, balanced literacy, alternative assessments, and technology. Many athletic and fine arts opportunities are available at all levels, as well as foreign language course offerings. Other programs and services include, but are not limited to, the following: 1) Honors Advanced Placement (AP) and International Baccalaureate (IB) courses; 2) Army ROTC – offered at Science Hill High School; 3) Nationally recognized band, orchestra chorus, theater/drama programs; and 4) Lindamood-Bell Reading Program.

Johnson City Schools and its students have been recognized in several areas as providing the best in academics. Among those are: 1) names Top Ten in Tennessee regarding student value-added growth; 2) recognized in the Lindamood-Bel International Meeting in California for excellence in implementing the program; 3) Science Hill High School seniors awarded record amounts of scholarships; and 4) Science Hill High School athletes averaged a 3.4 GPA.

Board of Education

The focus of the Johnson City Board of Education is the success of our students in both education and in life. We value our community and the part our schools play in its future. Elected by the community, the members of the Board of Education serve four year terms. Our seven-member, non-partisan Board determines the operational policies of the school system. The Johnson City Board of Education has been named TSBA "Board of Distinction" since 2000.

The Johnson City Board of Education meets in regular session on the first Monday of each month at 6:00 p.m. in the Columbus Powell Service Center Board Room, 100 East Maple Street. Meetings are open to the public.

Administration	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017	Budget 17 vs. 16	% Change
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General Purpose School Fund

Schools

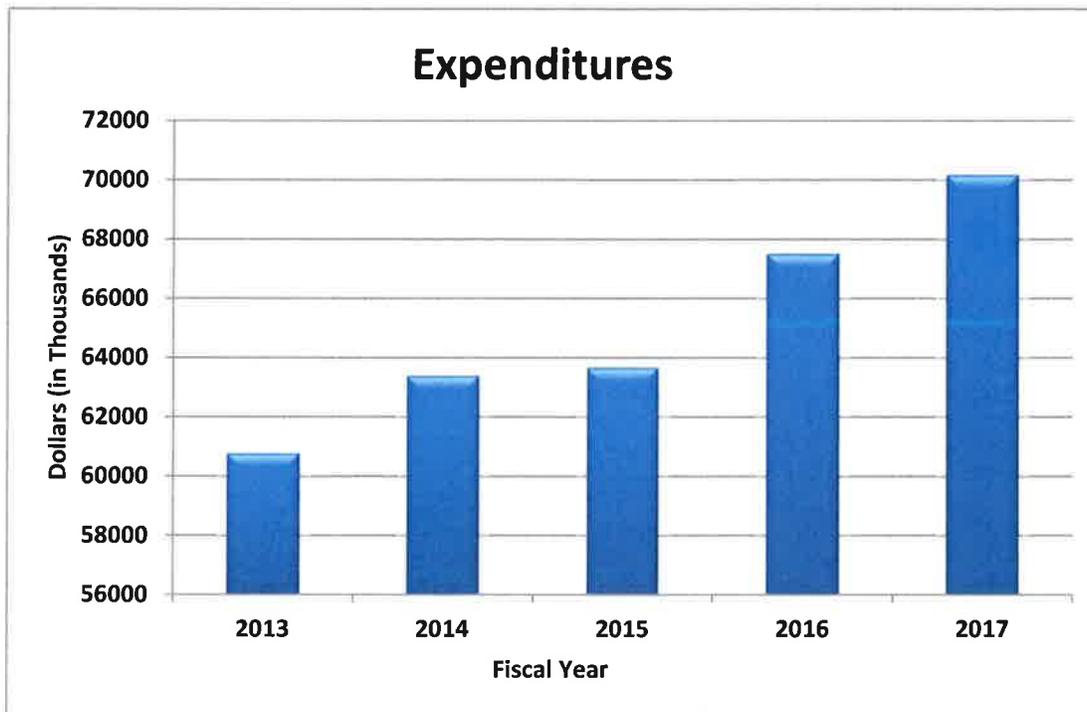
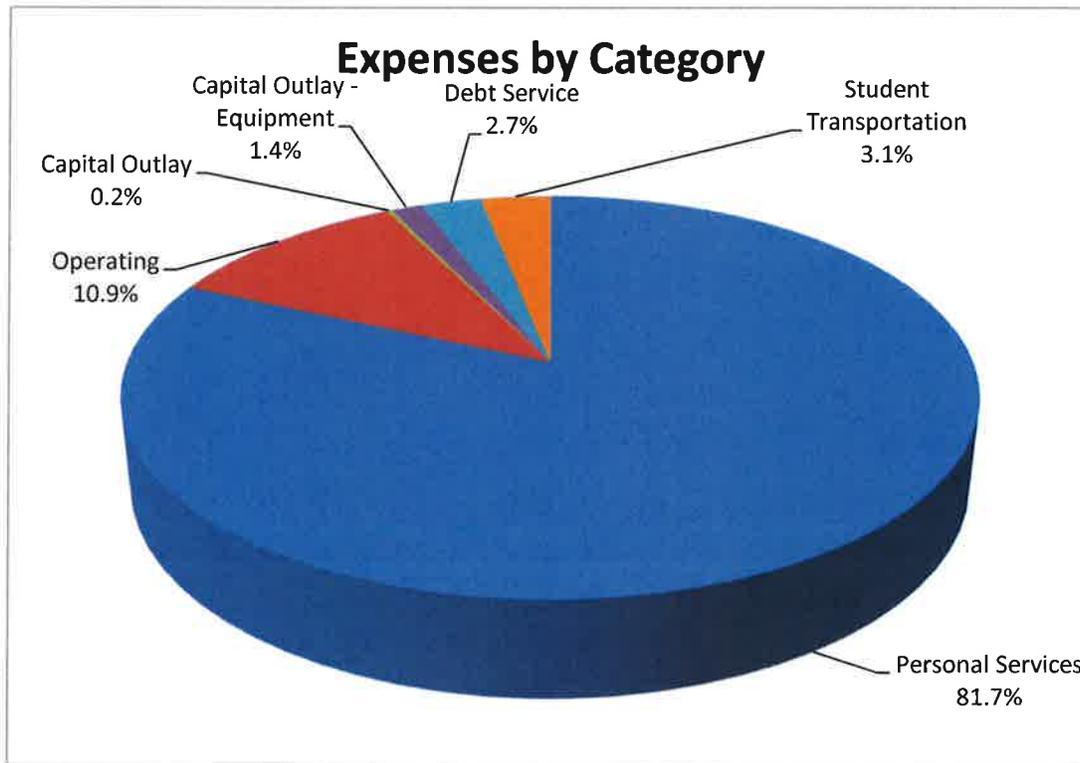
Instruction	36,016,588	36,782,785	38,745,699	39,161,106	40,083,421	1,337,722	3.5%
Alternative Education	665,250	669,977	701,026	703,000	818,169	117,143	16.7%
Special Education	4,463,741	4,537,303	4,540,887	4,523,000	4,676,616	135,729	3.0%
Vocational Education	1,692,784	1,712,933	1,779,737	1,785,000	1,723,912	(55,825)	-3.1%
Adult Education	12,509	0	0	0	0	0	0.0%
Health Services	223,773	217,202	316,911	319,000	457,951	141,040	44.5%
Student Support	1,560,739	1,500,825	1,569,244	1,500,000	1,704,239	134,995	8.6%
Technology	0	0	0	0	1,157,208	1,157,208	100.0%
Board of Education	777,835	839,877	880,584	877,000	919,243	38,659	4.4%
Office of Superintendent	510,952	546,325	579,979	550,000	599,332	19,353	3.3%
Office of the Principal	4,106,716	4,131,414	4,290,214	4,225,000	4,545,223	255,009	5.9%
Fiscal Services	437,643	436,432	439,696	438,000	462,557	22,861	5.2%
Operation of Plant	4,833,840	4,840,168	5,193,114	5,000,000	5,256,966	63,852	1.2%
Maintenance of Plant	1,701,574	1,660,372	1,714,465	1,798,000	1,788,176	73,711	4.3%
Transportation	2,304,262	2,333,305	2,300,827	2,325,000	2,306,609	5,782	0.3%
Public Relations	849,836	981,170	1,066,596	1,063,000	65,252	(1,001,344)	-93.9%
Community Service - Educare	895,807	873,934	975,000	1,012,000	1,166,722	191,722	19.7%
Early Childhood Education	178,693	178,529	200,000	263,000	267,043	67,043	33.5%
Capital Outlay	67,656	86,444	0	270,000	132,162	132,162	0.0%
Debt Service	1,485,242	1,236,014	1,626,879	1,573,000	1,888,209	261,330	16.1%
Operating Transfers	603,018	99,911	90,500	132,000	157,444	66,944	74.0%
Total General Purpose School	63,388,458	63,664,920	67,011,358	67,517,106	70,176,454	3,165,096	4.7%

GENERAL FUND

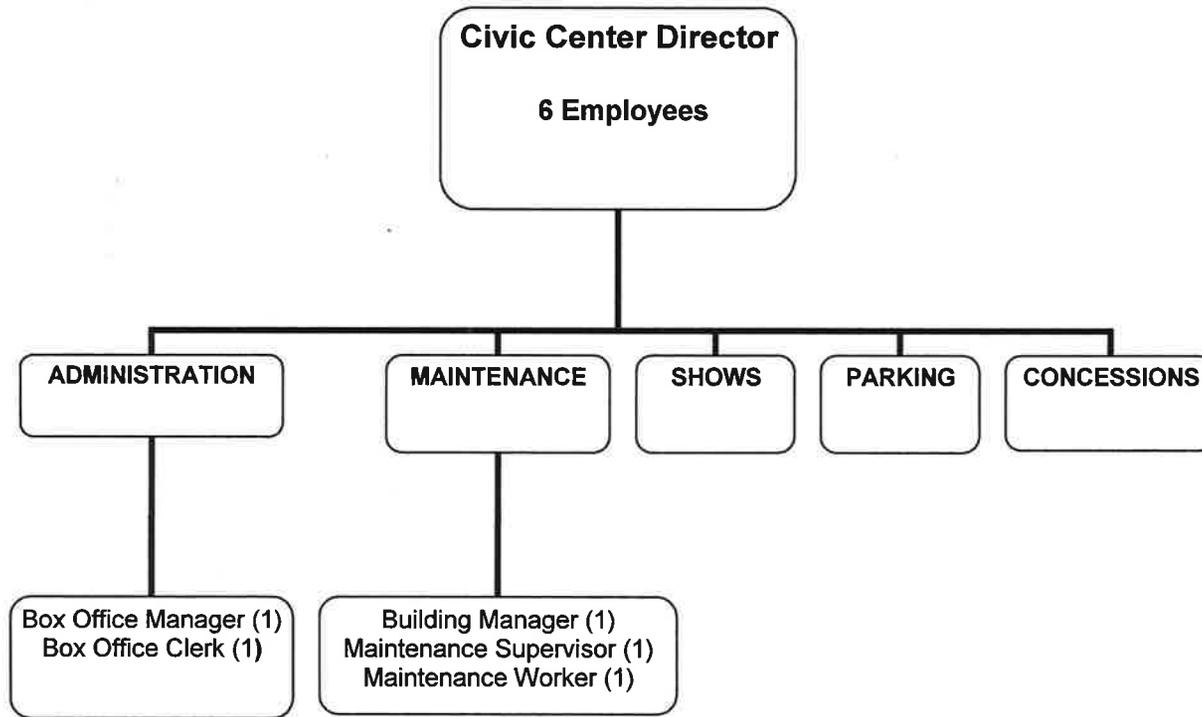
EXPENDITURE SUMMARY

Personal Services	51,820,064	52,045,455	54,681,066	55,088,000	57,317,045	2,635,979	4.8%
Operating	6,896,664	6,997,202	7,348,033	7,426,000	7,665,549	317,516	4.3%
Capital Outlay	67,656	86,444	0	270,000	132,162	132,162	100.0%
Capital Outlay - Equipment	951,214	1,082,304	1,175,553	1,000,629	1,000,641	(174,912)	-14.9%
Debt Service	1,485,242	1,236,014	1,626,879	1,573,000	1,875,448	248,569	15.3%
Student Transportation	2,167,618	2,217,501	2,179,827	2,159,477	2,185,609	5,782	0.3%
Total General Purpose School	63,388,458	63,664,920	67,011,358	67,517,106	70,176,454	3,165,096	4.7%

General Purpose School Fund



FREEDOM HALL CIVIC CENTER



Freedom Hall Civic Center

Freedom Hall Civic Center is a multi-purpose arena that began operations on July 5, 1974, providing assembly, cultural, sports, entertainment facilities and services to the Johnson City schools, community and region. It is located on the Liberty Bell campus and is adjacent to the Liberty Bell Middle School. The Freedom Hall staff is responsible for the scheduling, production, maintenance, and promotion of the Civic Center. The arena has a fixed seating capacity of 5,600 and a maximum capacity of 7,302, which will vary depending on the nature of the event.

Over the last 40 years, Freedom Hall has entertained several million visitors with rodeos, ice shows, circuses, horse shows, sporting events, conventions, music concerts, lecturers, and other events. During FY2016, public events were staged in the arena with approximately 141,000 patrons in attendance, with 116,000 for ticketed events and 25,000 for non-ticketed events.

Two sold-out concerts were held at FHCC during FY2016 – Electric 94.9 “Acoustic Christmas Concert” featuring Panic! At The Disco and Elton John & His Band “Wonderful Crazy Night Tour 2016”. Other ticketed events included TobyMac, Third Day “Lead Us Back Tour”, Spring Fling Tour featuring Cage The Elephant, Halestorm, Sesame Street Live “Make A New Friend”, WWE Wrestling “Holiday Tour”, SEBRA Bull Riding, The Harlem Globetrotters “90th Anniversary Performance”, Disney on Ice “Let’s Celebrate”. Numerous Johnson City not-for-profit agencies and community groups also benefited from the use of Freedom Hall for their activities, such as the 30th Annual Pepsi Independence Day Celebration & Fireworks, Tri-Cities College Fair, Jericho Shrine Temple sponsored Brett Carden Circus International, Jehovah’s Witnesses, Fountain of Life Bible Church, and two Firefighter Association benefit concerts featuring Lonestar and Sister Hazel. Additionally, Freedom Hall hosted two ETSU SGA student events during their Fall and Spring semesters – Rapper Lupe Fiasco and Echosmith.

East Tennessee State University (ETSU) played their 16 Men’s home basketball games at Freedom Hall during the 2015-2016 season. The City of Johnson City and ETSU completed a 5-year Lease Agreement to play their Men’s basketball games at Freedom Hall with an option to renew the agreement for an additional five years.

The Johnson City Schools continue to be active users of the facility, with the arena being one of their two primary physical education facilities for Liberty Bell Middle School (LBMS). The arena is also used regularly for school-sponsored programming, events, and sports team practices, including the SHHS ROTC drill competition, NETCO Food Show, and other programs. However, in Spring 2015, they were unable to hold the LBMS 7th/8th Grade Awards Day, Science Hill High School (SHHS) Graduation in the arena due to the ongoing FHCC HVAC, Roof, and Restroom capital projects.

Freedom Hall Major Objectives – FY 2017

Conduct 15 ticketed events at Freedom Hall with a total attendance of a minimum of 70,000 persons during the fiscal year, not including ETSU Men's basketball home games.

Recover a minimum of 88% of operating expenses from current revenues at Freedom Hall during the fiscal year.

Evaluate concessions operations to identify ways to potentially add menu items and increase revenue.

Prepare a Request for Qualifications (RFQ) for ticketing vendors with an emphasis on revenue and diverse marketing/promotion opportunities to evaluate whether to remain with TicketSage or to recommend a ticketing vendor change.

Freedom Hall	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017	Budget 17 vs. 16	% Change
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FREEDOM HALL

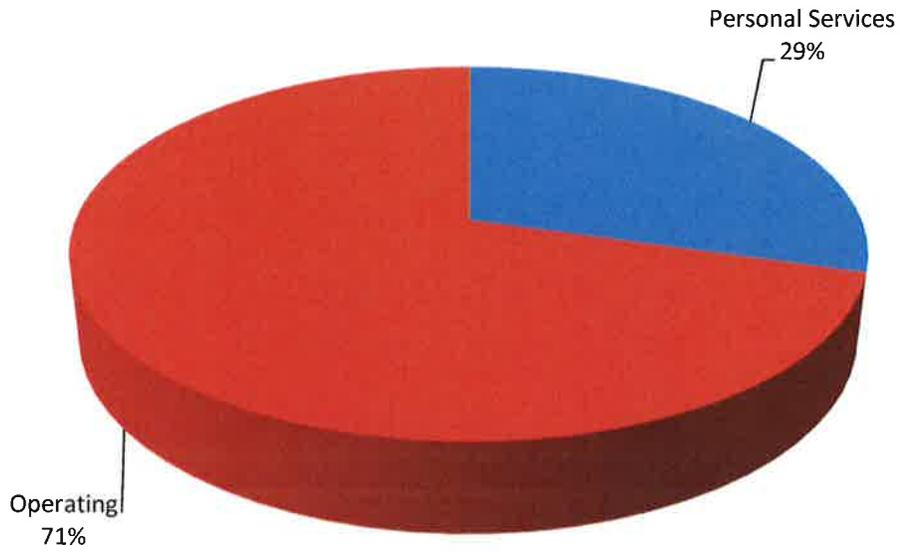
Administration	278,766	283,069	289,183	283,728	295,322	6,139	2.1%
Shows	819,747	1,058,079	937,563	2,037,827	928,365	(9,198)	-1.0%
Maintenance	303,567	283,665	317,764	296,565	287,717	(30,047)	-9.5%
Concessions	47,976	74,984	79,345	97,436	77,245	(2,100)	-2.6%
Parking	8,080	10,140	12,700	10,348	13,500	800	6.3%
Other	15,451	-	5,702	5,702	-	(5,702)	100.0%
Total Freedom Hall	1,473,587	1,709,937	1,642,257	2,731,606	1,602,149	(40,108)	-2.4%

**FREEDOM HALL
EXPENDITURE SUMMARY**

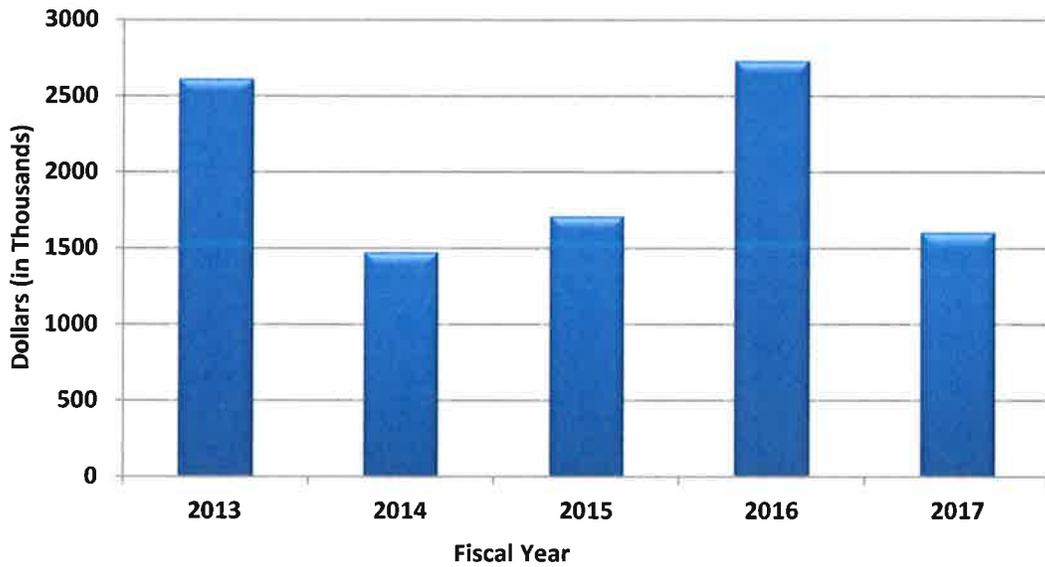
Personal Services	454,066	490,207	507,190	505,566	471,439	(35,751)	-7.0%
Operating	1,004,070	1,219,730	1,129,365	2,220,339	1,130,710	1,345	0.1%
Other	15,451	-	5,702	5,702	-	(5,702)	100.0%
Total Expenditures	1,473,587	1,709,937	1,642,257	2,731,606	1,602,149	(40,108)	-2.4%

Freedom Hall

Expenditures by Category



Freedom Hall Expenditures



GOLF FUND
BUFFALO VALLEY GOLF COURSE
PINE OAKS GOLF COURSE

Parks & Recreation Director
Director of Golf
9 employees

Buffalo Valley Golf Course

Pine Oaks Golf Course

Assistant Golf Maintenance Manager (.5)
Golf Shop Attendant (1)
Auto Technician (.5)
Public Service Worker (1)

Golf Professional (1)
Assistant Golf Maintenance Manager (.5)
Golf Course Superintendent (1)
Golf Shop Attendant (1)
Auto Technician (.5)
Public Service Worker (1)

Golf Department

The Golf department operates two 18-hole facilities, Pine Oaks and Buffalo Valley Golf Courses. Johnson City first became involved in the golf business in 1963, with golf becoming a separate department in 1986.

Pine Oaks Golf Course

In 1963, the City constructed Pine Oaks Golf Course through the Federal Urban Renewal Program to supply a needed recreational provision to the community. Located inside the city limits, the golf course is a 6,271-yard course measured from the championship tees and spans 125 acres. Pine Oaks is estimated to have 28,000 rounds of golf played annually, and appears to cater to beginners, juniors, women, and seniors with its somewhat shorter, open layout and park-like setting.

Buffalo Valley Golf Course

Buffalo Valley Golf Course was constructed in 1968 and was operated as a private club until the City purchased it in 1993. Located in Unicoi County, the golf course is a 6,700-yard course measured from the championship tees and spans 125 acres. Buffalo Valley is estimated to have 23,000 rounds of golf played annually, and seems to appeal more to traveling golfers and those desiring group outings or tournaments. With its green space, the golf course is a great wildlife habitat, with common sightings of deer, foxes, and blue herons. Buffalo Valley has been a leader in the State Eastern Bluebird promotion, having bluebird houses that provide approximately 150 new fledglings each year.

Both golf courses are open 363 days a year, only closing on Thanksgiving and Christmas.

Golf Major Objectives – FY 2017

Continue with in-house course improvements, such as leveling of tees, construction of new tees, drainage improvements, tree clearing, landscaping, etc.

Improve operation through replacement of aging maintenance equipment at both courses.

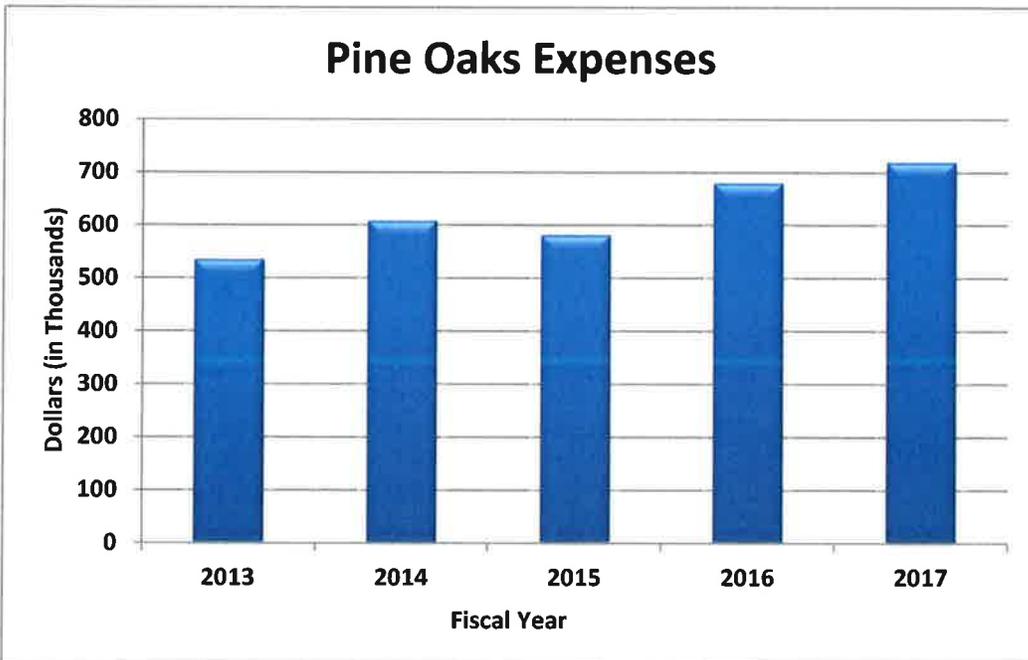
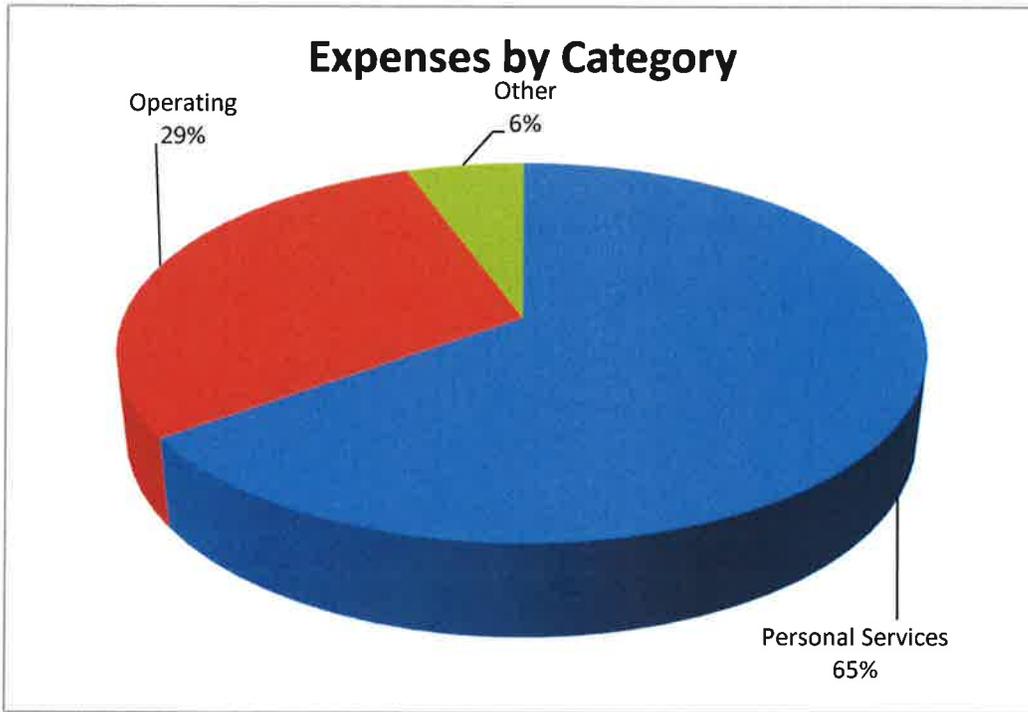
Complete cart path improvements at Pine Oaks.

Complete Learning Center upgrades at Pine Oaks, and implement programming and educational elements.

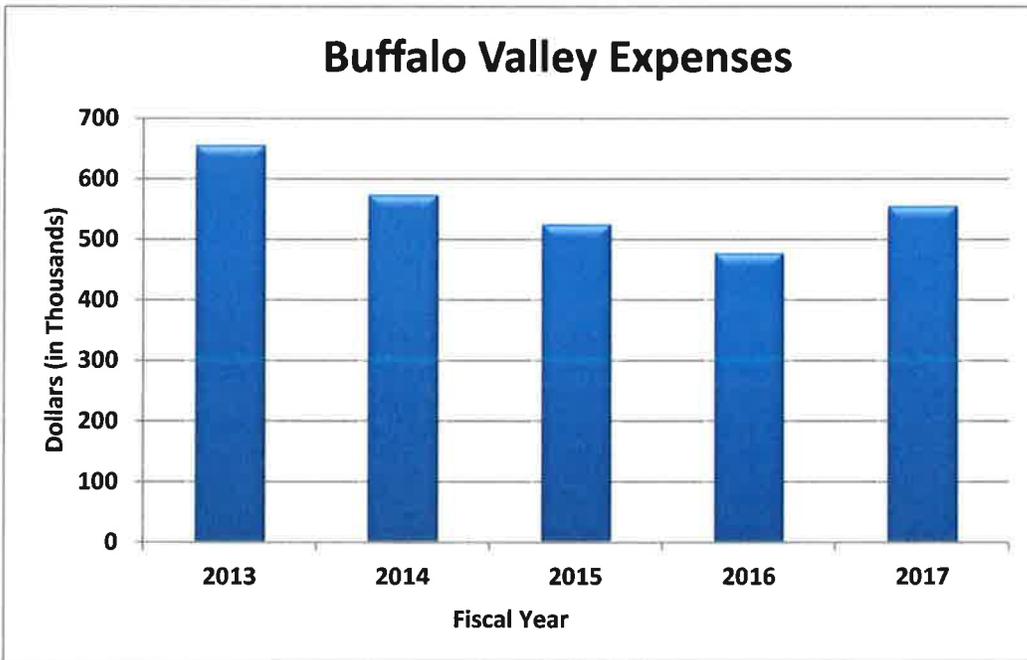
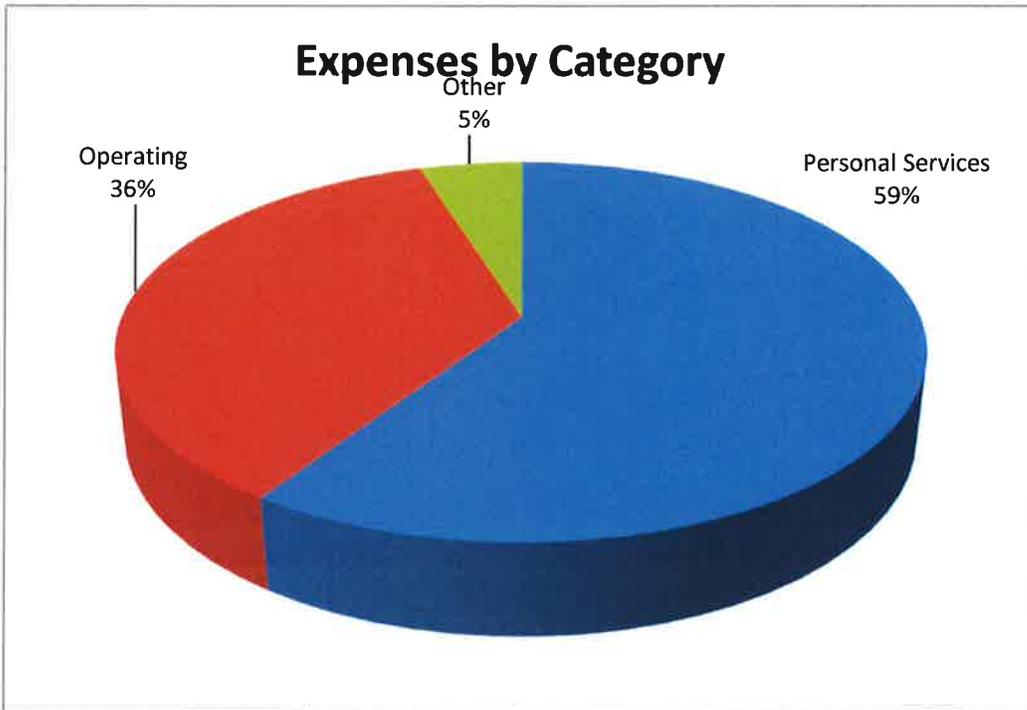
Implement and upgrade point-of-sale systems at both golf pro-shops.

Golf Fund	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017	Budget 17 vs. 16	% Change
PINE OAKS GOLF COURSE							
Administration	265,794	240,100	257,591	248,113	259,975	2,384	0.9%
Pro Shop	7,191	8,039	8,125	8,114	8,625	500	6.2%
Concessions	6,354	6,641	7,350	5,845	7,200	(150)	-2.0%
Golf Car Operations	24,598	23,862	38,800	56,338	15,700	(23,100)	-59.5%
Maintenance	271,406	269,862	352,330	328,420	387,827	35,497	10.1%
Other	32,539	32,539	32,539	32,539	40,111	7,572	23.3%
Total Pine Oaks Golf Course	607,882	581,043	696,735	679,368	719,438	22,703	3.3%
PINE OAKS EXPENDITURE SUMMARY							
Personal Services	392,098	360,901	453,664	428,001	467,232	13,568	3.0%
Operating	183,245	187,603	210,532	218,828	212,095	1,563	0.7%
Other	32,539	32,539	32,539	32,539	40,111	7,572	23.3%
Total Expenditures	607,882	581,043	696,735	679,368	719,438	22,703	3.3%
BUFFALO VALLEY GOLF COURSE							
Administration	211,841	199,235	198,777	185,746	209,786	11,009	5.5%
Pro Shop	7,836	8,479	11,000	8,263	9,500	(1,500)	-13.6%
Concessions	9,183	8,274	11,800	8,544	10,000	(1,800)	-15.3%
Golf Car Operations	36,244	2,590	22,300	8,845	22,300	-	0.0%
Maintenance	243,584	251,106	259,035	229,421	276,568	17,533	6.8%
Other	64,962	55,023	36,398	36,398	27,071	(9,327)	-25.6%
Total	573,650	524,707	539,310	477,217	555,225	15,915	3.0%
BUFFALO VALLEY EXPENDITURE SUMMARY							
Personal Services	325,392	318,715	315,378	293,606	329,273	13,895	4.4%
Operating	183,296	150,969	187,534	147,213	198,881	11,347	6.1%
Other	64,962	55,023	36,398	36,398	27,071	(9,327)	-25.6%
Total Expenditures	573,650	524,707	539,310	477,217	555,225	15,915	3.0%
TOTAL GOLF FUND	1,181,532	1,105,750	1,236,045	1,156,585	1,274,663	38,618	3.1%

Pine Oaks Golf Course



Buffalo Valley Golf Course



**Director of Public Works
Solid Waste Manager
59.6 Employees**

**Assistant Solid Waste Manager
(1)**

Municipal Solid Waste

Regional Solid Waste

Administration
Solid Waste Equipment Operator (.5)
Management Analyst (.5)
Office Manager (.8)
Customer Service Clerk (1.95)

City Collections
Sanitation Equipment Operator III (2)
Sanitation Equipment Operator II (4)
Sanitation Equipment Operator (4)

Commercial Collections
Sanitation Equipment Operator (6)

Industrial Collections
Sanitation Equipment Operator (6)

Iris Glen Landfill
Environmental Auditor (.6)

Recycling
General Supervisor (1)
Sanitation Equipment Operator (9)

Refuse Collection
General Supervisor (1)
MEO III (.5)
MEO II (5)
MEO I (1)

Litter Collection
MEO I (1)

Leaf Collection

Solid Waste Equipment Trainer (.5)
Management Analyst (.5)
Office Manager (.2)
Automotive Technician (2)
MEO III (.5)
Sanitation Equipment Operator III (1)
Sanitation Equipment Operator II (4)
Sanitation Equipment Operator (3)

Yard Waste Diversion

Solid Waste

Solid Waste, a division of Public Works, is responsible for the collection of residential, commercial, and industrial refuse in Johnson City and Washington County. Currently, the Solid Waste division operates an average of 28 routes daily, with additional brush and leaf collection provided to 34 weeks annually. With a service area of 320 square miles, Solid Waste vehicles drive approximately 70,000 miles annually.

In the previous fiscal year, the Solid Waste Division collected/disposed of approximately 86,936 tons of residential and commercial waste, 5,889 tons of recyclables, and 15,366 tons of brush and leaves, for a total of 108,191 tons.

Solid Waste offers curbside recycling for the residents of Johnson City. Approximately 60% of households in the City participate in this program. Curbside collection makes up 1,730 tons of the recyclables disposed of. There are five recycling drop-off sites located throughout the City: 1) Solid Waste Services Complex at 91 New Street; 2) behind Kroger Supermarket located on Browns Mill Road; 3) Winged Deer boat ramp parking lot located on Carroll Creek Road; 4) adjacent to the Johnson City Power Board on Boones Creek Road; and 5) behind Sonic Drive-In on West Market Street. Recycling efforts in Johnson City resulted in a 24.18% diversion of waste from the landfill.

Other services provided annually are brush collection and leaf collection to the residents inside the City limits. Brush collection is provided with 4 trucks and trailers for 34 weeks and 3 trucks and trailers for 18 weeks. Leaf collection is provided with 11 machines for 7 weeks and 1 machine for 5 weeks.

Solid Waste Major Objectives – FY 2017

Survey City rear loader residential customer routes and develop a plan to provide refuse carts.

Hire a Solid Waste Trainer and implement a comprehensive training program for Solid Waste drivers.

Move paper route to curbside route.

Create an Employee Team to represent each discipline within the Solid Waste Division

Construct the storage sheds at the Bolton Block property.

Achieve landfill diversion rate of 25%.

Solid Waste	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017	Budget 17 vs. 16	% Change
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SOLID WASTE

Municipal Solid Waste

Administration	504,056	459,539	486,549	491,922	516,944	30,395	6.2%
Residential Collection	1,738,656	1,555,429	1,709,239	1,559,418	1,723,543	14,304	0.8%
Commercial Collection	1,677,651	1,767,639	1,742,881	1,646,063	1,793,620	50,739	2.9%
Industrial Collection	1,750,364	1,789,469	1,864,457	1,718,105	1,867,452	2,995	0.2%
Bowser Ridge Landfill	(4,670)	(6,888)	76,000	48,656	76,000	-	0.0%
Cash Hollow	1,387	3,743	6,000	2,825	6,000	-	0.0%
Iris Glen Landfill	68,540	75,300	69,109	66,393	69,599	490	0.7%
Civitan Landfill	195	300	2,000	667	2,000	-	0.0%
Recycling	775,391	906,129	901,865	897,418	931,240	29,375	3.3%
Litter Collection	47,484	62,087	51,904	39,642	59,452	7,548	14.5%
Refuse Collection	569,620	526,280	631,313	567,741	675,351	44,038	7.0%
Leaf Collection	186,495	202,901	214,903	259,319	213,771	(1,132)	-0.5%
Yard Waste Diversion	245,514	170,623	228,268	213,307	230,488	2,220	1.0%
Other*	1,774,911	1,279,660	1,144,280	1,144,280	1,026,640	(117,640)	-10.3%
Total	9,335,594	8,792,211	9,128,768	8,655,755	9,192,100	63,332	0.7%

**MUNICIPAL SOLID WASTE
EXPENDITURE SUMMARY**

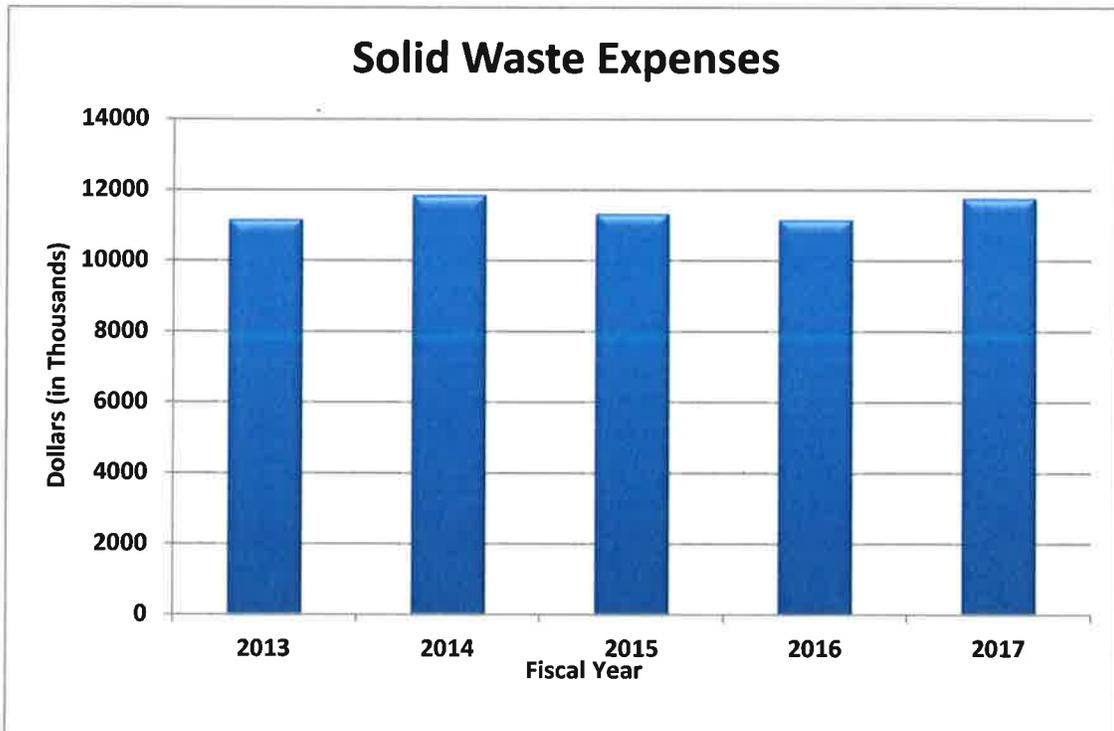
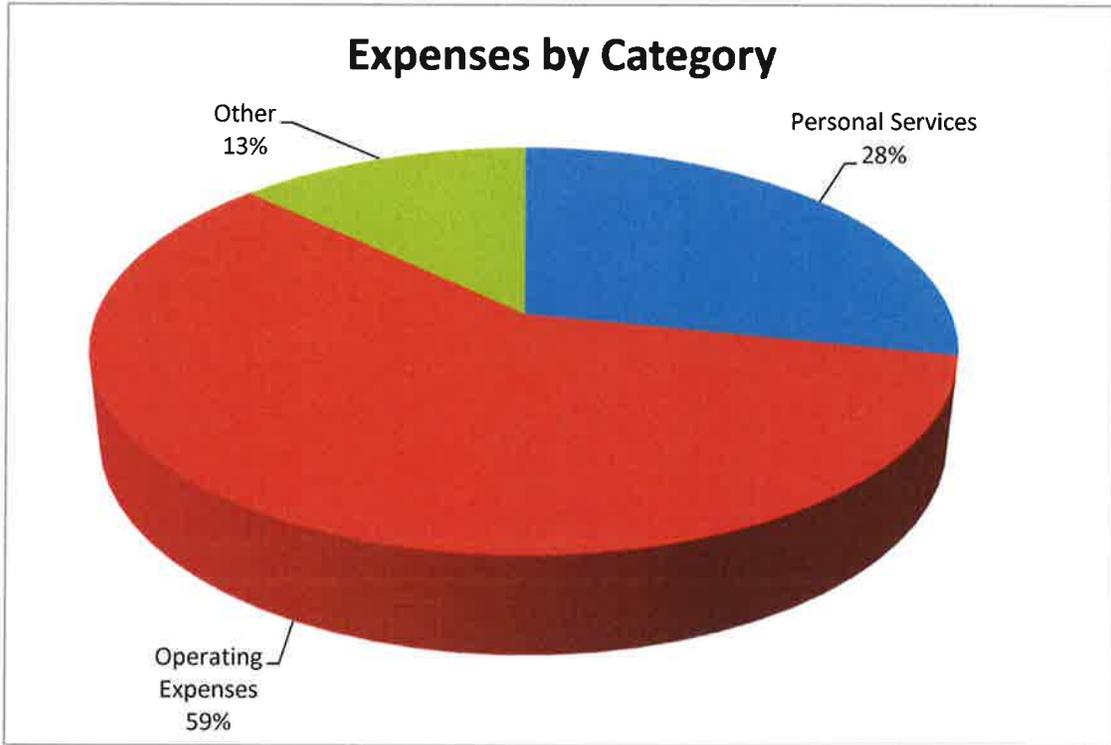
Personal Services	2,309,428	2,159,062	2,449,559	2,299,126	2,507,398	57,839	2.4%
Operating	5,251,255	5,353,489	5,534,929	5,212,349	5,658,062	123,133	2.2%
Other	1,774,911	1,279,660	1,144,280	1,144,280	1,026,640	(117,640)	-10.3%
Total Expenditures	9,335,594	8,792,211	9,128,768	8,655,755	9,192,100	63,332	0.7%

* Other Includes debt service interest, depreciation, admin fees, and other fees

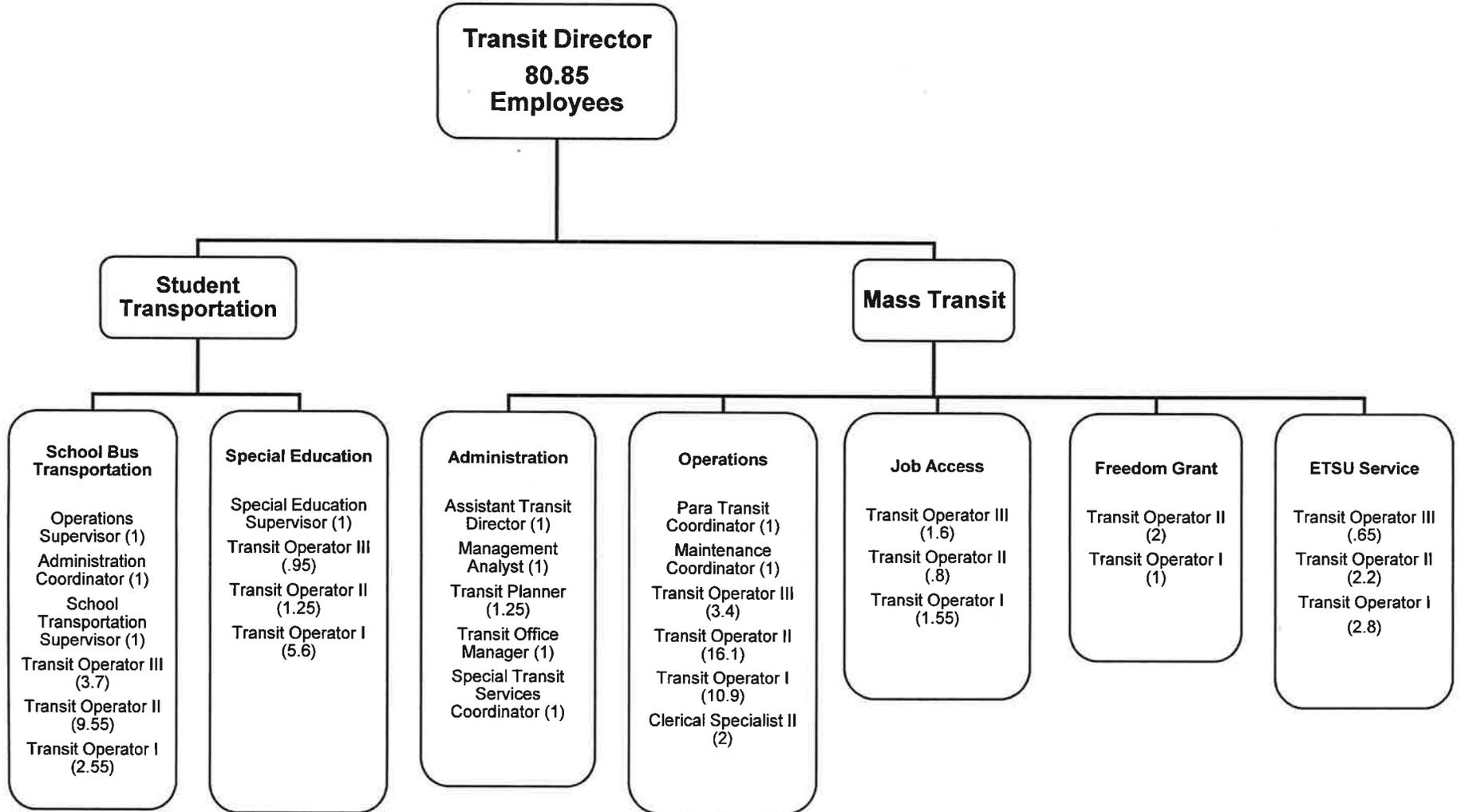
Solid Waste	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017	Budget 17 vs. 16	% Change
SOLID WASTE							
REGIONAL SOLID WASTE							
Administration	1,888,318	1,974,213	2,024,802	1,903,929	2,074,617	49,815	2.5%
WCUD Landfill	5,588	5,060	5,000	4,729	5,000	-	0.0%
Other*	623,656	553,655	597,884	597,884	498,705	(99,179)	-16.6%
Total	2,517,562	2,532,928	2,627,686	2,506,542	2,578,322	(49,364)	-1.9%
REGIONAL SOLID WASTE EXPENDITURE SUMMARY							
Personal Services	754,311	702,749	779,658	788,515	811,572	31,914	4.1%
Operating	1,139,595	1,276,524	1,250,144	1,120,143	1,268,045	17,901	1.4%
Other	623,656	553,655	597,884	597,884	498,705	(99,179)	-16.6%
Total Expenditures	2,517,562	2,532,928	2,627,686	2,506,542	2,578,322	(49,364)	-1.9%
TOTAL SOLID WASTE	11,853,156	11,325,139	11,756,454	11,162,296	11,770,422	13,968	0.1%

* Other Includes debt service Interest, depreciation, admin fees, and other fees

Solid Waste



Transit



Mass Transit

Johnson City Transit (JCT) began operations in October 1979. JCT received federal grant funding through the Federal Transit Administration and state grant funding through the Tennessee Department of Transportation. As a grant recipient, JCT falls under various federal and state requirements (of which it is in full compliance), including Title VI of the Civil Rights Act of 1964 and the Americans with Disabilities Act of 1990, as amended.

Regular Fixed Route

JCT operates thirteen fixed routes in the City. Ten of the JCT's fixed routes each have 30-minute operating times and are paired together using five buses, which serve two routes. Therefore, each of these ten routes is served once per hour. One fixed route not paired with another route, has a 60-minute running time and is served every hour. Either of the other two fixed routes has a 45-minute running time. These two routes alternate between two route legs, each resulting in each route being served every 1 ½ hours. The fixed routes all originate and terminate at the Johnson City Transit Center, which is located in the downtown area and also serves the Greyhound Bus Lines.

The Transit Center is the only terminal for the fixed route system and is where most transfers occur. The Transit Center provides a passenger lobby and is equipped with restrooms, seating, vending machines, telephones, and an information window. Benches and passenger waiting shelters are provided at key points along each route for passenger comfort.

The fixed route base fare is \$1.00. Seniors (age 65 or older), children (grades K-5), and individuals with disabilities or with Medicare cards can pay half fare (50 cents). Children under the age of five ride free. Discounted multi-ride passes are available. Transfers are also free of charge. Hours of operation for the fixed route system are from 6:15 a.m. to 6:15 p.m. Monday through Friday. JCT buses do not operate on Sundays or major holidays. The regular fixed route covers a total of 6,489 miles per week, with 1,166 miles covered each day of the week (Monday morning through Friday evening), and 659 miles covered on Saturdays.

BucShot

Since August, 2003, JCT has operated BucShot service per a contractual agreement between the City and ETSU. The BucShot provides shuttle service on the ETSU Campus and adjacent housing areas. This service, which is open to the public, is provided during ETSU's fall and spring semesters (typically the last week of August and the first week of May).

For the academic year 2015-2016, four "base BucShot" routes are available, with one vehicle on each route (Blue, Gold, Red, and Teal). Routes will operate from 7:30 a.m. to 5:00 p.m. for the Gold and 7:45 a.m. to 4:00 p.m. for the Blue, Red, and Teal Monday through Friday, with an additional vehicle to serve each route during the four peak hours of demand.

Beginning at 5:00 p.m. each operating day, one vehicle services the campus until midnight Monday through Friday. BucShot does not operate on weekends, JCT holidays, or ETSU holidays or breaks. Buses arrive at 15-minute intervals on each of the base routes and on a 20-minute interval for BucShot Red Route.

All buses used for BucShot are ADA accessible. ETSU students, faculty, and staff ride the BucShot free with a valid ETSU ID. These individuals, as well as all University School Students, may also ride the entire JCT route system free with a valid ETSU ID.

Paratransit

JCT provides curb-to-curb paratransit service for mobility-impaired individuals who meet ADA eligibility criteria and complete a JCT application process. This demand response service, called JCT "XTRA", is available with prior day request and within the city limits of Johnson City. Long-term demographic projections show that the region's growing elderly population will ensure that demand and ridership will remain stable with periodic increases. Paratransit operating hours are Monday through Friday from 6:15 a.m. to 6:15 p.m. and on Saturday from 8:15 a.m. to 5:15 p.m. The fare for XTRA is \$2.00 per one-way trip if the trip is located within ¼ miles of the fixed route service area. JCT will accommodate trips to points within the city limits that are outside of the established ADA paratransit area as space allows with a higher fare, which is determined by trip distance. JCT's XTRA vehicles are equipped with wheelchair lifts, grab rails, and low steps.

Job Access

Grant funding for the Job Access and Reverse Community Grant Program became available in 1999 and has continued since that time. The Job Access Program is intended to support the implementation of a variety of transportation services to connect welfare recipients, disabled individuals, and low-income persons to job and related employment activities. Job Access grant funds have allowed JCT to expand operating hours for Job Access trips from 5:30 p.m. until midnight, Monday through Saturday and provide Job Access Trips to locations in the urbanized area not served by the fixed route system. Job Access service is available on a demand response basis, with a 48-hour advance request. The Job Access fare is \$2.50 per one-way trip.

New Freedom

JCT received the first New Freedom Program funding in 2010. The New Freedom Program funds new transportation services, beyond those required by the Americans with Disabilities Act and assists individuals with disabilities with transportation, including transportation to and from jobs and employment support services. JCT is using New Freedom grant funding to provide the Orange Route fixed route service to Boones Creek and Med-Tech areas of the City. The Orange Routes, which are available to all JCT patrons, serve various employers, including Franklin Woods Hospital and medical offices, which previously were not served by the JCT fixed route service. The buses serving the new Orange Routes are low-floored with ramps and are fully accessible.

JCT will begin new Evening Service in the spring of 2016 utilizing New Freedom Funding. This service will provide one bus running two 45-minute routes and will run from 6:15 p.m. to 11:00 p.m.

JCT Ridership

Fiscal Year:	Total Ridership:
2007-2008	482,975
2008-2009	585,000
2009-2010	601,380
2010-2011	643,850
2011-2012	713,100
2012-2013	733,159
2013-2014	721,334
2014-2015	646,319

Student Transportation

The Student Transportation division operates 42 large school buses in the regular bus service and 17 small school buses in the special education service. These buses operate along 206 routes within the corporate boundaries of Johnson City. School bus service is provided for eight (8) elementary schools, one (1) intermediate school, one (1) middle school, and one (1) high school. Service for Special Education students is provided for ages 3-21 throughout the school system.

Student Transportation school buses operated 469,210 miles of service during the 2014-2015 academic year, providing 1,246,394 passenger trips, or an average of 6,831 riders per day.

Various factors, classified as “routing factors”, “stop location factors”, and “time frame factors”, affect daily operations of the student transportation service.

Routing factors include: 1) right turns, 2) avoiding back-up: 3) avoiding dangerous intersections; and 4) avoiding physical barriers, such as railroad tracks and traffic calming measures, such as speed humps and roundabouts.

Stop location factors include: 1) safety; 2) type of neighborhood, including such factors as the existence of sidewalks, the amount of traffic, traffic patterns, and whether the street is two-lane or four-lane; 4) age of student; and 5) sight distance.

The primary time frame factor is the arrival time (breakfast) for elementary schools, since this determines the beginning times for each route.

Contributing factors to the Student Transportation costs include school location and configuration, as well as, the location of special programs for students.

Student Transportation Major Objectives – FY 2017

Maintain 100% state inspection rate for 100% of the school bus fleet as part of the annual fleet inspection.

Conduct emergency evacuation training for all elementary school students and teachers.

Continue to hire and train new drivers for replacement and expansion of services based on demand.

Evaluate the options for enhanced school bus security (GPS, AVL, and Routing Software).

Mass Transit Major Objectives – FY 2017

Prepare documentation for FTA pre-review and meet with FTA representatives to conduct the 2017 FTA Triennial Review.

Secure federal and state funding for JCT capital and operations projects.

Maintain BUCSHOT contract and fixed route service during academic year.

Issue RFP for medium duty buses to begin replacement of Arboc buses.

Prepare and submit the Title VI Program Update and Companion LEP Update, as well as the Triennial goals and methodology.

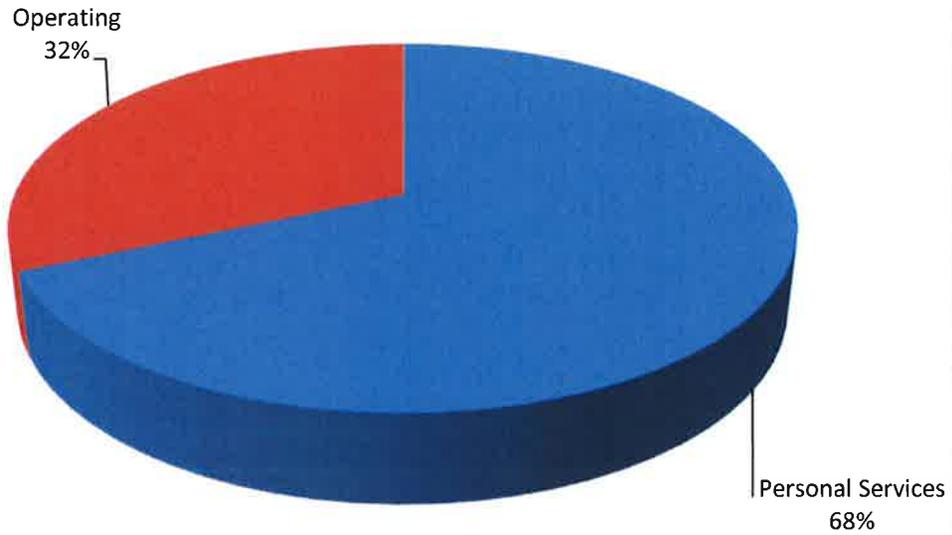
Expand New Freedom service for additional ADA service areas and service hours.

Update aging security camera system for transit building.

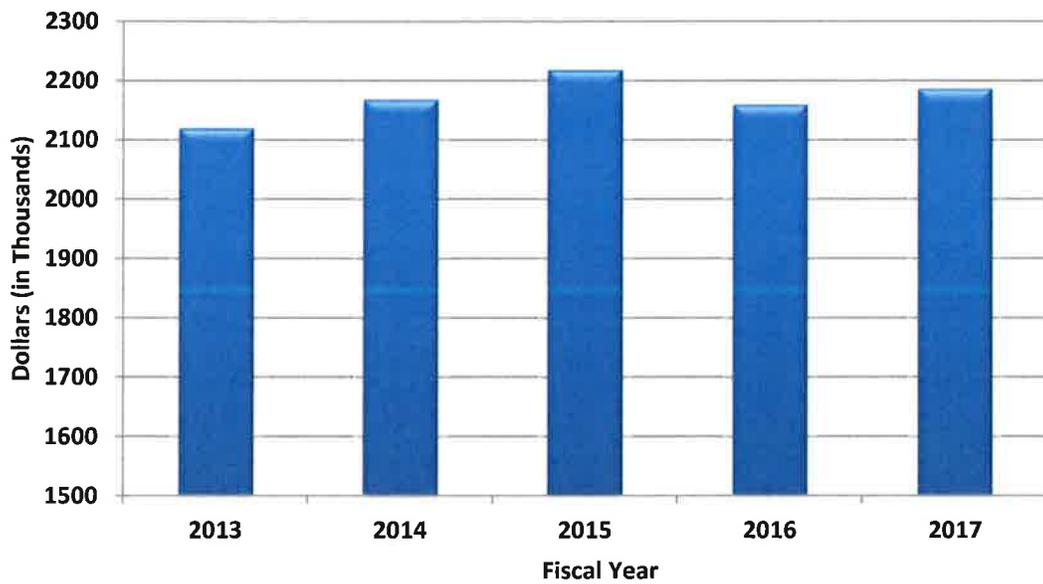
Transit	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017	Budget 17 vs. 16	% Change
GENERAL FUND							
School Transportation							
School Transit Operations	1,521,923	1,542,822	1,498,619	1,491,126	1,514,117	15,498	1.0%
Special Education Vans	645,695	674,679	671,710	668,351	671,492	(218)	0.0%
Total General Fund	2,167,618	2,217,501	2,170,329	2,159,477	2,185,609	15,280	0.7%
EXPENDITURE SUMMARY							
Personal Services	1,530,708	1,502,967	1,449,771	1,442,522	1,495,632	45,861	3.2%
Operating	636,910	714,534	720,558	716,955	689,977	(30,581)	-4.2%
Total Expenditures	2,167,618	2,217,501	2,170,329	2,159,477	2,185,609	15,280	0.7%
MASS TRANSIT FUND							
Administration	570,205	509,117	533,275	512,500	544,174	10,899	2.0%
Operations	2,228,578	2,074,935	2,092,572	2,070,720	2,270,524	177,952	8.5%
Job Access	232,497	220,109	226,324	239,500	240,995	14,671	6.5%
Demand Response	-	103,340	130,000	98,000	120,000	(10,000)	100.0%
ETSU	244,714	278,743	296,118	297,600	321,476	25,358	8.6%
Freedom Grant	86,440	90,203	181,302	95,300	166,896	(14,406)	-7.9%
Other	1,237,287	831,259	669,516	669,516	471,800	(197,716)	-29.5%
Total Mass Transit Fund	4,599,721	4,107,706	4,129,107	3,983,136	4,135,865	6,758	0.2%
EXPENDITURE SUMMARY							
Personal Services	2,482,679	2,429,263	2,524,541	2,503,956	2,728,000	203,459	8.1%
Operating	879,755	847,184	935,050	809,664	936,065	1,015	0.1%
Other	1,237,287	831,259	669,516	669,516	471,800	(197,716)	-29.5%
Total Expenditures	4,599,721	4,107,706	4,129,107	3,983,136	4,135,865	6,758	0.2%
TOTAL SCHOOL AND MASS TRANSIT	6,767,339	6,325,207	6,299,436	6,142,614	6,321,474	22,038	0

Student Transportation

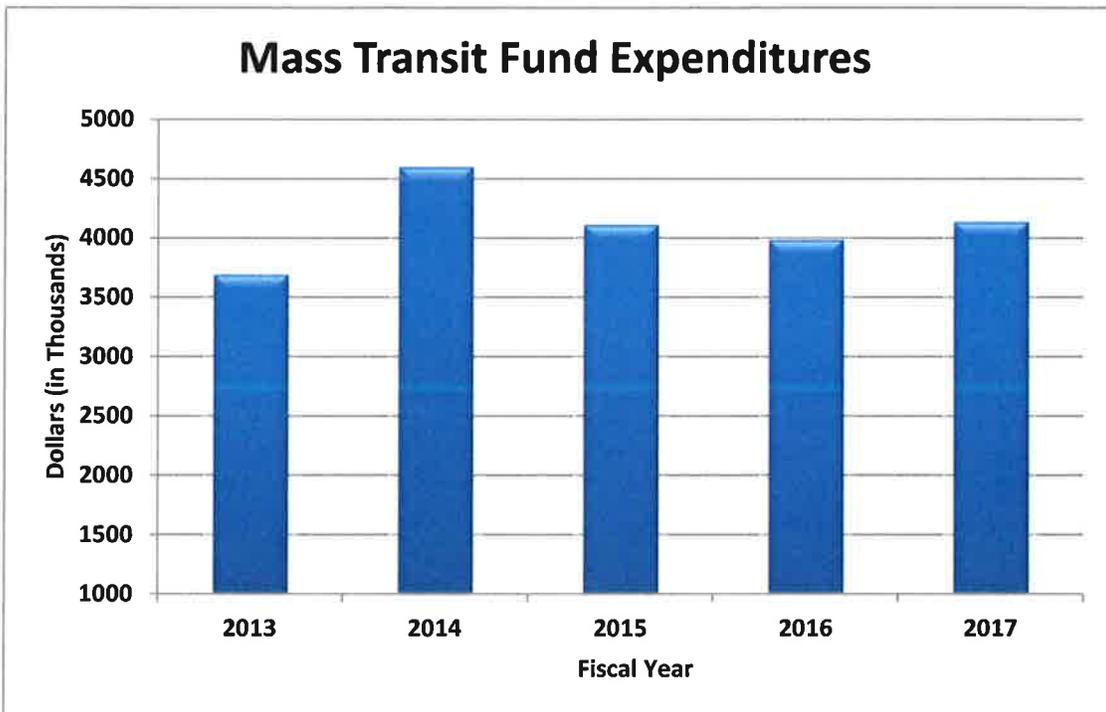
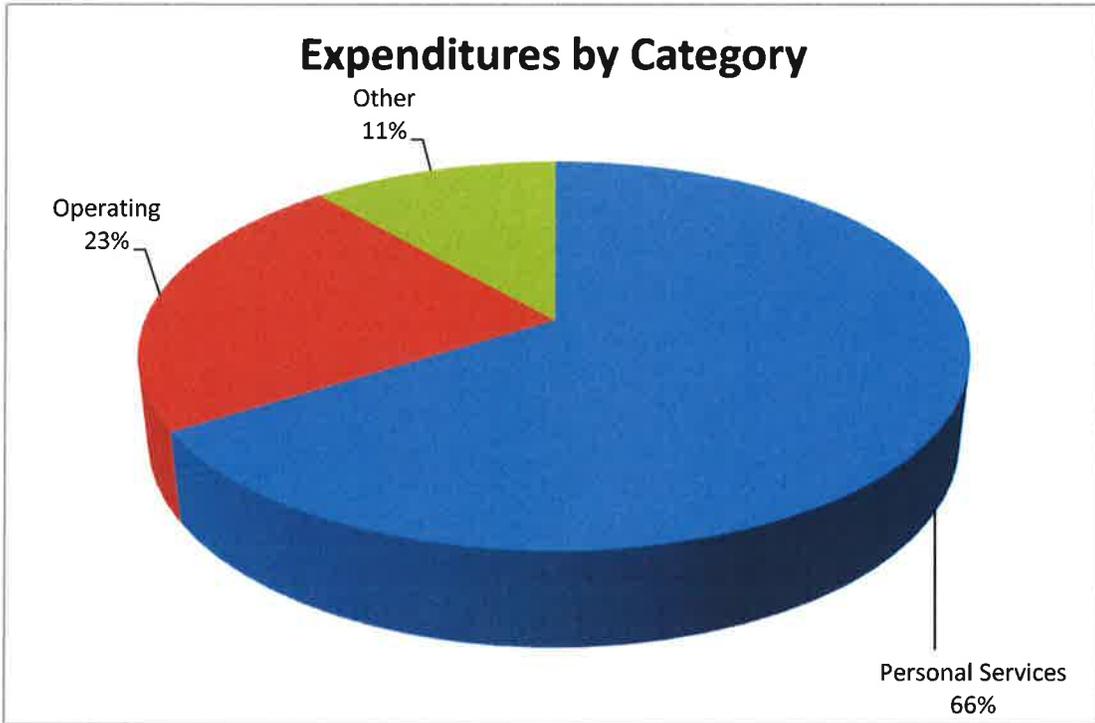
Expenditures by Category



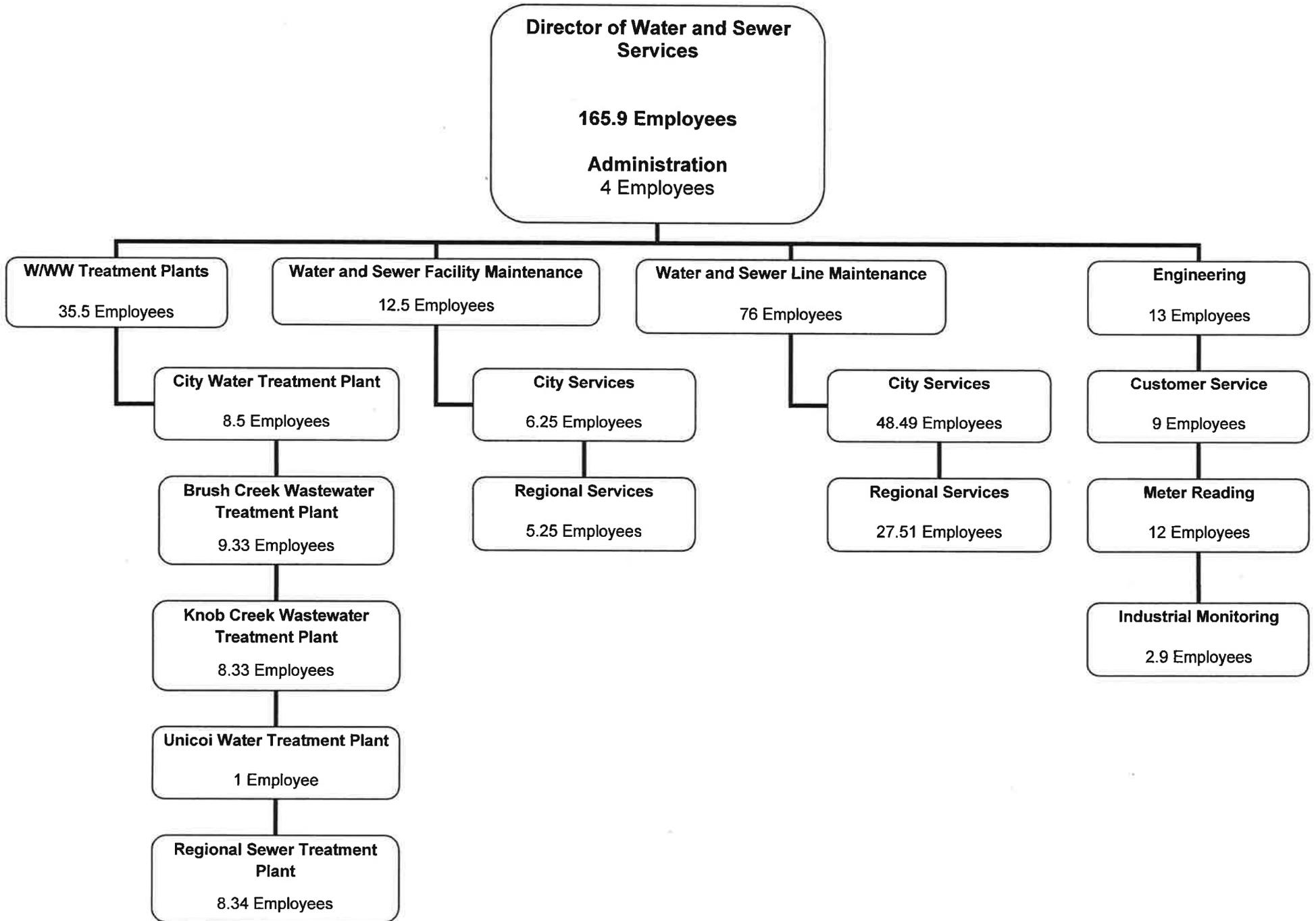
General Fund Expenditures



Mass Transit



WATER AND SEWER SERVICES



Water and Sewer Services

The City of Johnson City Water and Sewer Services Department began its operations in the early 1900's, providing potable water service to the citizens and businesses of the city. Treatment of wastewater began in the mid-1950's. Over the years, the department has expanded to serve residents in parts of four counties that surround the corporate limits of Johnson City, Tennessee. As of June, 2015, the department serves 44,184 water accounts, of which 27,549 are inside the city limits and 16,635 are outside the city limits, and 28,545 wastewater customers, of which 24,402 are inside the city limits and 4,163 are outside the city limits. The system serves a total population of approximately 100,000 individuals.

The department has two water treatment plants with the capacity to produce 28 million gallons of potable water per day. The Unicoi Water Treatment Plant, located to the south of the city with Unicoi springs being the source of raw water, can produce an average of 4 million gallons per day. The Watauga Water Treatment Plant, located on the eastern edge of the city with the Watauga River being the source of raw water, can provide 24 million gallons per day. There are 942 miles of water transmission lines dispersed throughout the service area, along with 99 booster stations, reservoirs, and pressure control valves.

The department also operates three wastewater treatment plants with the total capacity to treat 26 million gallons of wastewater per day. The Brush Creek Wastewater Treatment Plant, located on the eastern edge of the city, can treat 16 million gallons per day. The Knob Creek Wastewater Treatment Plant, located in the northeastern part of the city, has the capacity to treat 4 million gallons per day. The Regional Wastewater Treatment Plant, located near the Tri-Cities Regional Airport, can treat 6 million gallons per day. There are currently 579 miles of wastewater collection lines and 99 lift stations throughout the system.

Water & Sewer Services Major Objectives – FY 2017

Achieve full compliance with all federal and state Drinking Water Standards.

Achieve full compliance with each of the three major wastewater NPDES permits.

Achieve full compliance with the minor wastewater NPDES permit.

Achieve full compliance with the two minor contract wastewater NPDES permits.

Internally clean and televise 10% of the sanitary sewer system annually (274k ft.)

Smoke program of 10% of the sanitary sewer system to help identify inflow sources (274k ft).

Continue manhole inspection.

Implement revised root control methodology.

Implement sleeved no-dig repairs for sewer point repairs.

Repurpose resources to increase water line replacements (polyethylene and others).

Continued growth in utilization of the GIS system for asset information repository.

Perform sonic leak detection on 1/3 of the potable water system (314 miles).

Perform large meter testing and repair of all potable water meters 3" and larger.

Perform small meter change-out combining a 1.5-2" meter 5-10 year change-out plan with continued residential change-out

Prepare for TDEC water system annual inspection (Spring 2017).

Install additional water district meters.

Complete standby power installation at wastewater lift stations WJSO and Indian Ridge.

Continue utilize leakage metrics to identify high loss areas and reduce run time of known and unknown leaks.

Utilize WRF software to analyze and prioritize potential improvements necessary to reduce real water loss levels for calendar year 2016.

Further continue CMOM implementation with wastewater force main air release program by replacing 10% minimum and servicing 100% of those remaining.

Continue CMOM implementation with wastewater H2S Control program enhancements by addition of sites treated and more optimized sampling and feed control utilizing temporary employees.

Begin installation of wastewater lift station flow metering and replacement of existing.

Begin replacement of WWTP magmeters, which have reached useful service life.

Re-purpose wastewater telemetry auto dialers to sites with horns and lights only.

Utilize contract collection system flow monitoring to evaluate future investment of sewer rehab and capacity improvements.

Continue to keep force account design levels within 10% of calendar year 2016 levels or higher.

Develop and implement delivery process for prioritizing and correction of Wastewater Collection System 4 and 5 rating segments.

Evaluate, design, and replace 20% of the water ARV in place or needed and service the remaining.

Complete design of the Lower Brush Creek Interceptor, procure right-of-way, and advertise for bidding.

Construct disinfection modifications at the Brush Creek Wastewater Treatment Plant.

Construct Phase III rehab work at the Cash Hollow Basin.

Select and begin design process – Design Phase III rehab work generated from the annual TV assessment work.

Procure materials and begin force account construction Phase I wet weather modifications at the Brush Creek and Knob Creek Wastewater Treatment Plants.

Procure materials and begin force account construction headworks replacement at the Brush Creek and Knob Creek Wastewater Treatment Plants.

Construct Brush Creek solids handling.

Complete design, right-of-way procurement, and bidding of Upper King Creek and Division Street interceptors for rehabilitation and/or replacement.

Reactivate B Station force main Phase II right-of-way, procurement, and bidding.

Complete design of the Tannery Knob Reservoir replacement and advertise for bids.

Complete construction of the Liberty Bell transmission line.

Complete construction of the State of Franklin water booster electrical improvements and standby power.

Complete construction Phase IV galvanized replacement.

Bid and begin construction Phase V galvanized replacement.

Design, bid, and recoat the Unicoi backwash tank.

Design and replace the Bunker Hill water tank.

Construct Watauga Water Treatment Plant chlorine conversion.

Replace 50% of the Watauga flocculators drives and complete LED external lighting conversion.

Replace, complete rehab, or improve rating of 0.5 – 1.0% of the sanitary sewer system annually (15.3 – 30.6k ft).

Replace and/or abandon 0.5 – 1.0% or greater of the potable water system annually (24.9 – 49.8K ft).

Finalize Service Center site selection and preliminary design.

Complete State Route 36 utility relocations.

Monitor call center goals/objectives and modify work group if necessary to achieve.

Fully implement enhanced management system to monitor and reduce bad debt exposure.

Evaluate re-procuring collection agency work.

Consider implementation of customer survey system.

Revisit 8 ½ x 11 billing.

Promote e-billing.

Assist in rolling fleet reduction in stock.

Begin procurement process and implementation of a new work order management system.

Implement AVL (Automatic Vehicle Location) dashboards.

Continue development and analysis of benchmarking efforts.

Develop a three-year plan for employee development (safety, skills, organizational SOP, etc.).

Complete implementation of Phase II Arc-flash safety program and begin evaluation of Phase III.

Evaluate implementation of ISO 14001, Effective Utility management benchmarking.

Begin social networking implementation and incorporation into business model.

Evaluate implementation of customer survey for employee contact and field work performance.

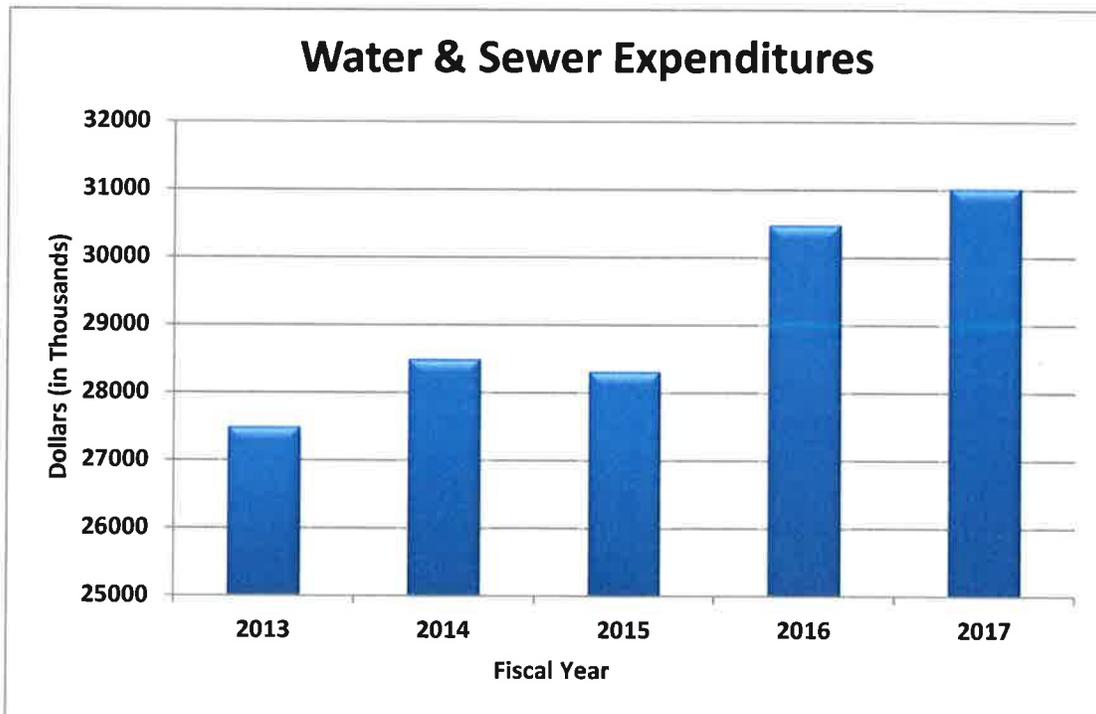
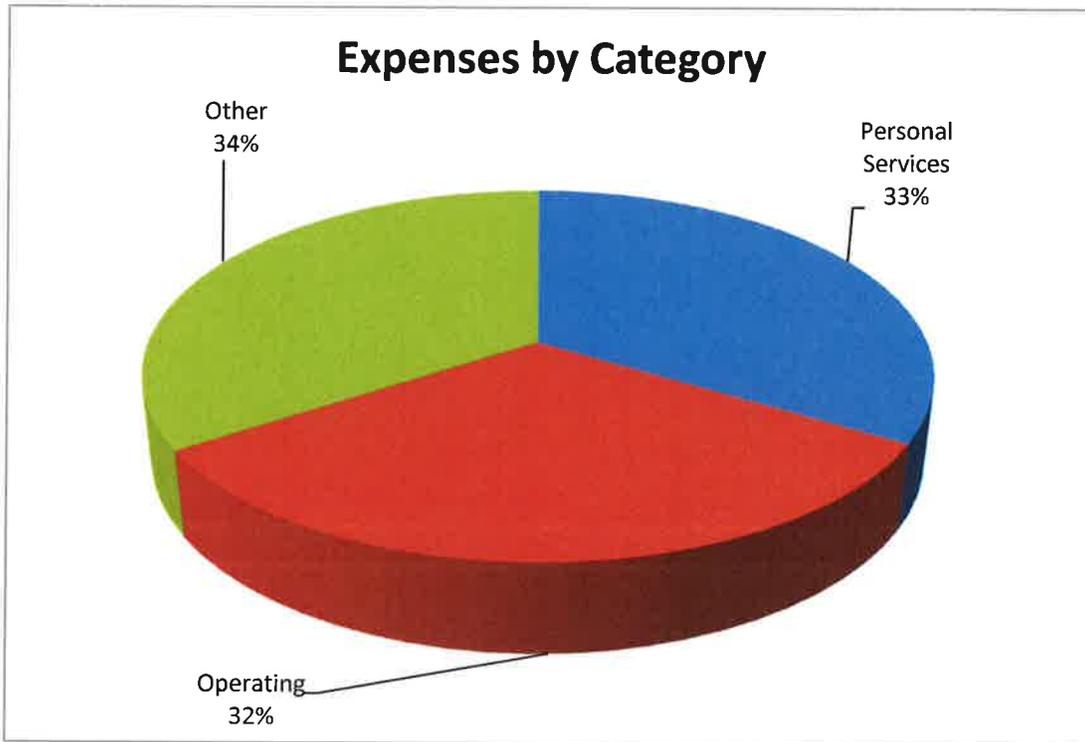
Continue efforts to optimize operating costs at treatment and pumping facilities.

Water/Sewer	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017	Budget 17 vs. 16	% Change
ADMINISTRATION							
Municipal							
Administration	972,578	1,388,309	1,245,142	1,287,981	1,279,416	34,274	2.8%
Engineering	885,169	924,533	1,076,478	1,006,501	1,117,143	40,665	3.8%
Meter Reading	477,834	468,540	518,713	510,885	517,661	(1,052)	-0.2%
Customer Service	408,423	405,064	445,040	391,475	409,248	(35,792)	-8.0%
Other*	8,106,266	7,806,692	8,433,309	8,433,309	8,325,535	(107,774)	-1.3%
Total	10,850,270	10,993,138	11,718,682	11,630,152	11,649,003	(69,679)	-0.6%
Regional							
Administration	44,335	122,875	146,496	141,763	143,059	(3,437)	-2.3%
Meter Reading	240,811	188,919	220,204	187,005	217,409	(2,795)	-1.3%
Customer Service	95,990	90,386	100,976	99,670	102,532	1,556	1.5%
Other*	2,650,343	2,205,382	2,304,083	2,304,083	2,313,823	9,740	0.4%
Total	3,031,479	2,607,562	2,771,759	2,732,521	2,776,823	5,064	0.2%
Total Expenditures	13,881,749	13,600,700	14,490,441	14,362,673	14,425,826	(64,615)	-0.4%
EXPENDITURE SUMMARY							
Personal Services	2,215,527	2,201,130	2,431,479	2,314,975	2,508,832	77,353	3.2%
Operating Expenses	909,613	1,387,496	1,321,570	1,310,306	1,277,636	(43,934)	-3.3%
Other	10,756,609	10,012,074	10,737,392	10,737,392	10,639,358	(98,034)	-0.9%
Total	13,881,749	13,600,700	14,490,441	14,362,673	14,425,826	(64,615)	-0.4%
WATER							
Municipal							
Water Facility Maintenance	692,136	943,535	651,010	702,731	718,102	67,092	10.3%
Water Line Maintenance	2,770,693	2,458,619	2,274,567	2,680,107	2,267,721	(6,846)	-0.3%
Water Line Extension	-	-	1,095,950	757,731	1,111,912	15,962	1.5%
Unicol Water Treatment	223,804	173,606	231,503	162,108	228,743	(2,760)	-1.2%
Water Treatment	2,270,606	2,242,162	2,212,954	2,308,629	2,247,547	34,593	1.6%
Total	5,957,239	5,817,922	6,465,984	6,611,306	6,574,025	108,041	1.7%
Regional							
Water Facility Maintenance	293,367	328,229	278,849	551,909	292,919	14,070	5.0%
Water Line Maintenance	1,249,744	1,217,132	1,090,745	1,093,441	1,120,634	29,889	2.7%
Water Line Extension	-	-	479,444	358,633	451,537	(27,907)	-5.8%
Water Treatment	50,253	43,160	42,750	40,414	42,750	-	0.0%
Total	1,593,364	1,588,521	1,891,788	2,044,396	1,907,840	16,052	0.8%
Total Expenditures	7,550,603	7,406,443	8,357,772	8,655,702	8,481,865	124,093	1.5%
EXPENDITURE SUMMARY							
Personal Services	3,223,772	2,949,379	3,474,198	3,684,999	3,654,608	180,410	5.2%
Operating Expenses	4,326,831	4,457,064	4,883,574	4,970,702	4,827,257	(56,317)	-1.2%
Total	7,550,603	7,406,443	8,357,772	8,655,702	8,481,865	124,093	1.5%

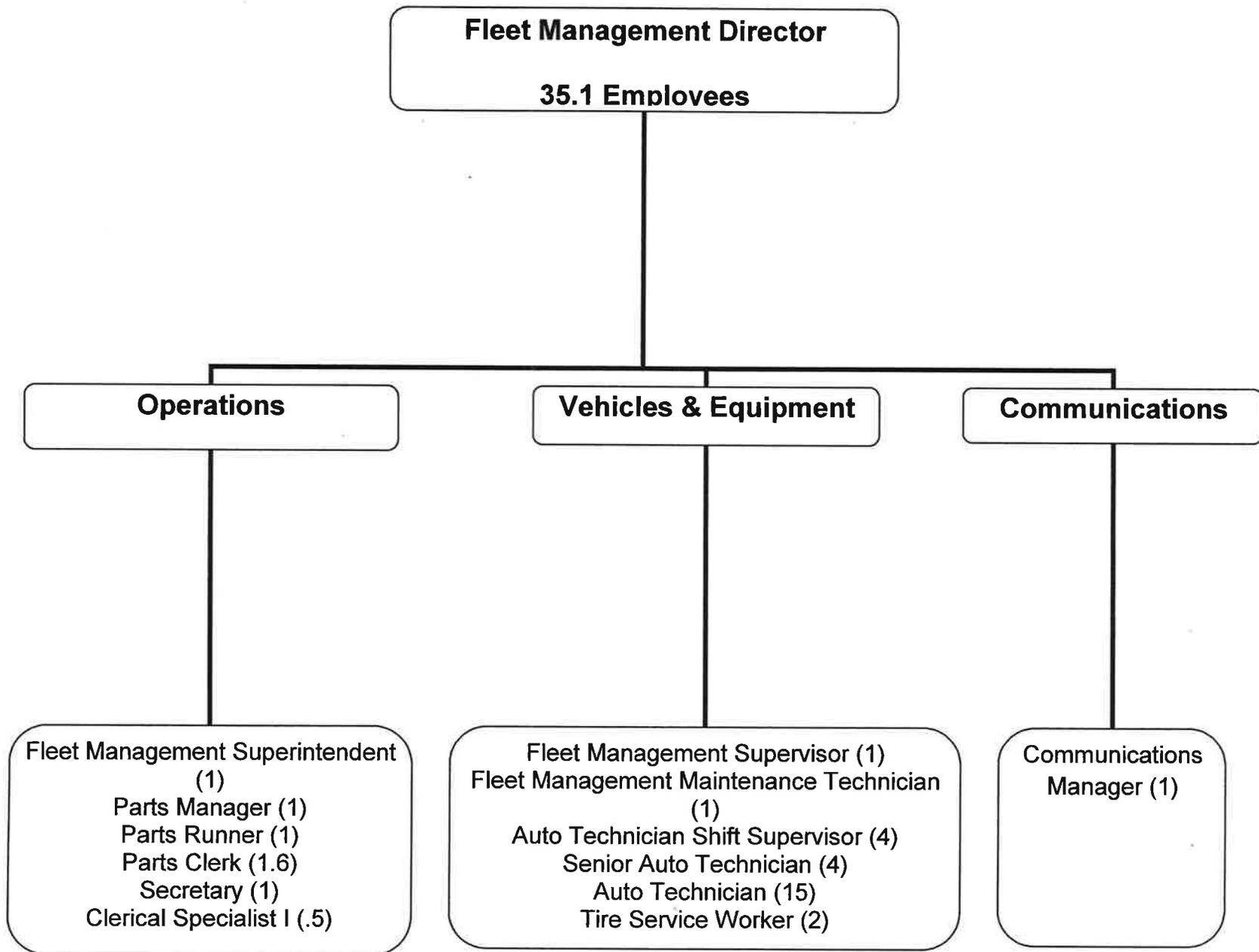
Water/Sewer	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017	Budget 17 vs. 16	% Change
SEWER							
Municipal							
Sewer Facility Maintenance	544,178	510,805	479,235	433,581	498,529	19,294	4.0%
Sewer Line Maintenance	1,565,317	2,013,148	1,133,065	1,348,513	1,243,849	110,784	9.8%
Sewer Line Extension	-	-	824,034	577,214	809,248	(14,786)	-1.8%
Brush Creek Wastewater	1,981,583	1,798,320	1,866,246	1,691,478	1,812,391	(53,855)	-2.9%
Knob Creek Wastewater	887,298	822,951	1,009,590	954,866	1,058,507	48,917	4.8%
Industrial Monitoring	276,905	273,217	275,206	290,369	250,406	(24,800)	-9.0%
Total	5,255,281	5,418,441	5,587,376	5,296,021	5,672,930	85,554	1.5%
Regional							
Sewer Facility Maintenance	614,368	620,546	548,596	569,047	573,529	24,933	4.5%
Sewer Line Maintenance	187,163	230,632	460,864	304,726	470,254	9,390	2.0%
Sewer Line Extension	-	-	406,119	241,858	365,736	(40,383)	-9.9%
Sewer Wastewater Treatment	1,001,332	1,034,080	992,993	1,052,409	1,029,905	36,912	3.7%
Total	1,802,863	1,885,258	2,408,572	2,168,040	2,439,424	30,852	1.3%
Total Expenditures	7,058,144	7,303,699	7,995,948	7,464,061	8,112,354	116,406	1.5%
EXPENDITURE SUMMARY							
Personal Services	3,194,084	2,961,338	4,135,708	3,716,519	4,215,016	79,308	1.9%
Operating Expenses	3,864,060	4,342,361	3,860,240	3,747,542	3,897,338	37,098	1.0%
Total Expenditures	7,058,144	7,303,699	7,995,948	7,464,061	8,112,354	116,406	1.5%
TOTAL WATER/SEWER	28,490,496	28,310,842	30,844,161	30,482,436	31,020,045	175,884	0.6%

* Other Includes debt service Interest, depreciation, admin fees, PILOT, and other fees

Water & Sewer Services



FLEET MANAGEMENT



Fleet Management Services

(Internal Service Fund)

Fleet Management Department provides fuel, preventive maintenance and repairs on all city vehicles, equipment and radios. Fleet Management also performs these services for the following outside agencies Animal Control and the Johnson City Schools.

Fleet Management's primary objective is to insure all city departments have the resources available in vehicles, equipment and radios to provide efficient services to the citizens of Johnson City.

Fleet Management's goal is to maintain city owned equipment by providing essential products and services to user departments and support agencies in a timely, cost effective manner. A constant goal is to maintain the 100% rating on State of Tennessee inspections of School Buses, Special-Ed Buses and Fire Trucks. The diversity and age of the city fleet with 44% being 10 years old or older creates a challenge in achieving these goals.

In this capacity the department maintains six operations (heavy truck garage, transit garage, light vehicle garage, tire shop, parts department and communication shop) which utilizes approximately 33,000 square foot of space at the city service complex. Presently the department is maintaining 808 city owned vehicles/ equipment and another 45 vehicles for outside agencies. These shops performed over (22,200) services and repairs in the past year. Fleet Management is one of only twelve organizations in the state to have earned a Blue Seal of Excellence from the National Institute for Automotive Service Excellence.

The department maintains two fuel sites and an automated fueling system. Over nine hundred thousand (950,000) gallons of fuel/lubricants were dispensed during the past year.

The communication shop presently maintains 832 radios and has responsibility for the communication system and tower sites.

Fleet Management Major Objectives – FY 2017
(Internal Service Fund)

Vehicles/Equipment with preventative maintenance on schedule. 75% should be performed on schedule, which will reduce down time, cost, and safety issues.

Evaluate the productivity and efficiency of each technician, striving to maintain an 80% production rating for each technician.

Maintain a 100% safety rating for all School and Fire Vehicles.

Continue training for all personnel to maintain ASE Certification. We want to have 60% of technicians with Master ASE Certifications.

Keep all fuel sites 100% compliant with the Department of Environmental Protection guidelines.

Scheduled vs. Non- scheduled maintenance. (60% of maintenance should be scheduled.)

Provide the most cost effective method in achieving the highest quality repair by comparing the percentage of costs of outside repairs to those performed in-house. (85% of repairs should be performed in-house.)

Evaluate overall fleet through proper utilization of vehicles/equipment (driven less 3,000 miles annually or utilized less than 3 days per week) to obtain the most effective practice for operations.

Continue to develop and implement safety improvements to meet OSHA requirements.

Fleet Management	Actual FY 2014	Actual FY 2015	Budget FY 2016	Projected FY 2016	Budget FY 2017	Budget 17 vs. 16	% Change
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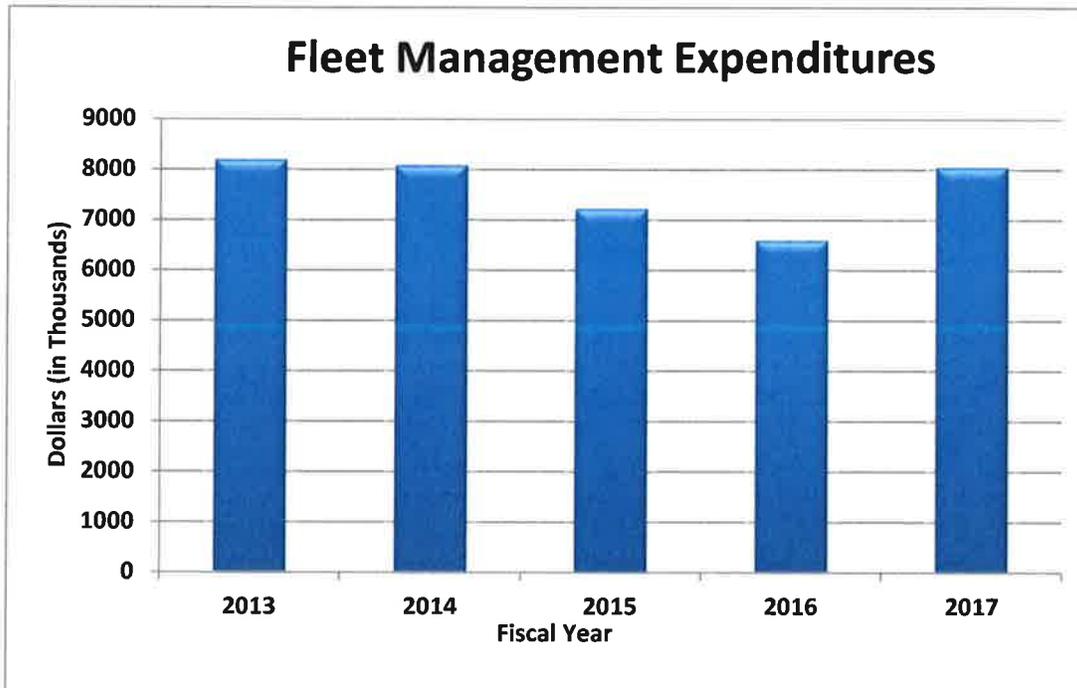
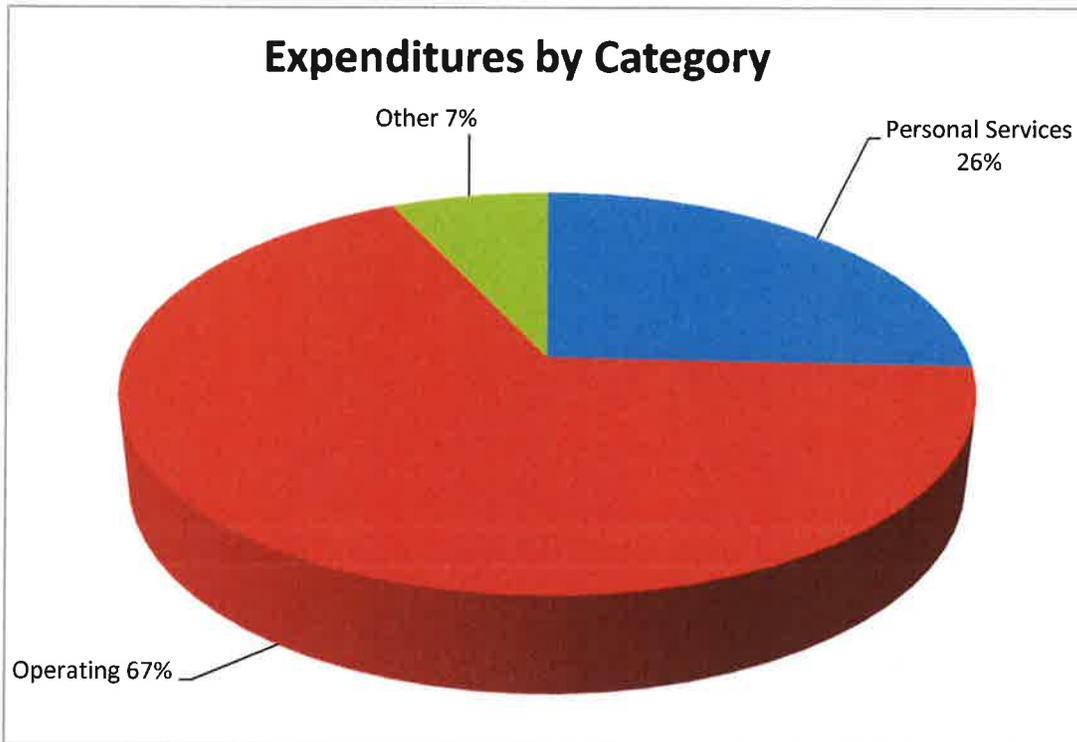
FLEET MANAGEMENT

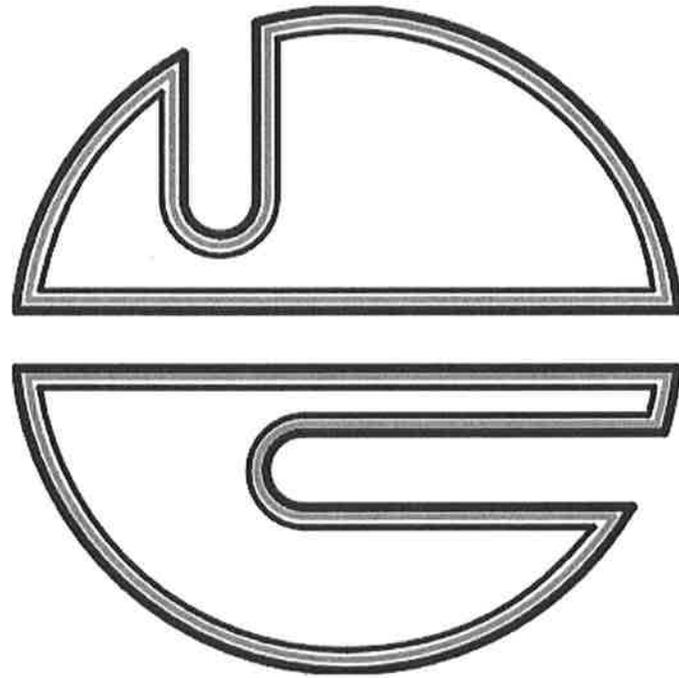
Operations	687,602	576,314	625,489	528,347	632,838	7,349	1.2%
Vehicles and Equipment	6,655,549	5,859,422	7,050,837	5,350,309	6,566,940	(483,897)	-6.9%
Communications	232,374	226,632	265,629	154,619	278,636	13,007	4.9%
Other	504,954	559,527	497,071	562,591	569,907	72,836	14.7%
Total	8,080,479	7,221,895	8,439,026	6,595,866	8,048,321	(390,705)	-4.6%

**FLEET MANAGEMENT
EXPENDITURE SUMMARY**

Personal Services	2,012,797	1,778,947	1,986,771	1,810,152	2,070,360	83,589	4.2%
Operating	5,562,728	4,883,421	5,955,184	4,223,123	5,408,054	(547,130)	-9.2%
Other	504,954	559,527	497,071	562,591	569,907	72,836	14.7%
Total Expenditures	8,080,479	7,221,895	8,439,026	6,595,866	8,048,321	(390,705)	-4.6%

Fleet Management





MISCELLANEOUS

Ordinance No. 4602-16

**An Ordinance to Establish the Property Tax Rates, Appropriate Funds, and
Adopt a Budget for the Fiscal Year July 1, 2016 through June 30, 2017**

BE IT ORDAINED BY THE CITY OF JOHNSON CITY AS FOLLOWS:

SECTION 1. In order to provide revenue for municipal purposes, there is hereby imposed on the value of all property within the City of Johnson City located within Washington County a levy at the rate of \$1.87 upon each One Hundred Dollars' (\$100.00) worth of assessed value of all taxable property, this levy to be the tax rate for the year 2016.

SECTION 2. Further, for the same said purposes of raising revenue, there is hereby imposed on the value of all property within the City of Johnson City located within Carter County a levy at the rate of \$1.87 upon each One Hundred Dollars' (\$100.00) worth of assessed value of all taxable property, this levy to be the tax rate for the year 2016.

SECTION 3. Further, for the same said purposes of raising revenue, there is hereby imposed on the value of all property within the City of Johnson City located within Sullivan County a levy at the rate of \$1.87 upon each One Hundred Dollars' (\$100.00) worth of assessed value of all taxable property, this levy to be the tax rate for the year 2016.

SECTION 4. The following funding amounts shall be and hereby are adopted as appropriations for the operation of the City of Johnson City, Tennessee, along with revenue projections for the fiscal year 2017:

General Fund

Revenues

Local Taxes	69,533,492
Licenses and Permits	749,500
Intergovernmental Revenues	10,217,400
Charges for Services	2,600,087
Fines and Forfeitures	1,650,000
Other Revenues	832,500
Transfers In	116,250
Fund Balance	61,608
Total	<u>85,760,837</u>

Expenditures

Fire and Emergency Management	9,952,273
General Government	8,028,196
Other Programs	7,090,515
Parks and Recreation/Seniors	6,155,854
Police	13,444,361
Public Works	13,921,096
Student Transportation	<u>2,185,609</u>
General Fund Total	60,777,904

General Purpose School Fund

Revenues	
County Taxes/Licenses	25,536,641
Charges for Services	1,545,257
Other Local Revenue	143,654
State/Federal Education Funds	30,120,000
City Appropriations & Transfers	12,562,345
Fund Balance	<u>268,557</u>
Total	70,176,454
Expenditures	
	70,176,454

School Food Services Fund

Revenues	
Charges for Services	820,000
Federal	2,575,000
Other	<u>33,600</u>
Total	3,428,600
Expenditures	
	3,428,600

School Federal Projects Fund

Revenues	
Federal	5,189,119
Expenditures	
	5,189,119

School Special Projects Fund

Revenues	
Federal	535,214
Expenditures	
	535,214

Capital Equipment Fund

Revenues	
Transfers In	2,070,000
Fund Balance	<u>531,868</u>
Total	2,601,868
Expenditures	
	2,601,868

Capital Projects - Facilities & Infrastructure Funds

Revenues		
Federal		6,436,627
State of Tennessee		250,000
Transfer In - Economic Development Reserve		1,000,000
Other		180,000
Fund Balance		<u>7,920,000</u>
	Total	15,786,627
Expenditures		15,786,627

Capital Projects - Schools Fund

Revenues		
Bond Proceeds		12,300,000
Note Proceeds		4,000,000
Other		29,000
Fund Balance		<u>676,000</u>
	Total	17,005,000
Expenditures		17,005,000

Community Development Fund

Revenues		
Grants		1,177,009
Expenditures		1,177,009

Debt Service Fund

Revenues		
Interest		439,994
Transfers In		<u>10,559,057</u>
	Total	10,999,051
Expenditures		10,999,051

Drug Fund

Revenues		
Fines and Forfeitures		130,000
Other		34,500
Fund Balance		<u>50,674</u>
	Total	215,174
Expenditures		215,174

Educational Facilities Trust Fund

Revenues		
Local Option Sales Tax		2,331,377
Operating Transfers In		1,312,761
Other		2,500
Fund Balance		<u>3,380</u>
	Total	3,650,018
Expenditures		3,650,018

Freedom Hall Fund

Revenues		
Ticket Sales		1,000,000
Other		440,000
Transfers In		<u>200,000</u>
	Total	1,640,000
Expenditures		1,602,149

Police Grant Fund

Revenues		
Grants		284,890
Transfers In		<u>35,000</u>
	Total	319,890
Expenditures		319,890

Police Technology Fund

Revenues		
Fines and Forfeitures		420,000
Fund Balance		<u>33,616</u>
	Total	453,616
Expenditures		453,616

Transportation Planning Fund

Revenues		
Federal		419,500
Transfers In		100,200
Fund Balance		14,344
	Total	<u>534,044</u>
Expenditures		534,044

SECTION 5. The following amounts in the proprietary-type funds are projected expenses for fiscal year 2017:

Golf Fund

Revenues		
Cart Rentals		281,500
Green Fees		393,000
Other		107,300
Transfers In		901,000
	Total	<u>1,682,800</u>
Expenditures, Operations		1,274,663
Capital Equipment		75,000
Capital Projects		400,000

Mass Transit Fund

Revenues		
Federal/State		2,500,085
Other		488,040
Transfers In		2,765,091
	Total	<u>5,753,216</u>
Expenditures, Operations		4,135,865
Capital Equipment		2,215,670

Solid Waste - Municipal Fund

Revenues		
Collections		7,129,206
Other		2,273,650
Transfers In		119,274
	Total	<u>9,522,130</u>
Expenditures, Operations		9,106,971
Transfers Out		85,129
Capital Equipment/Projects		1,899,000

Solid Waste - Regional Fund

Revenues		
Collections		2,519,000
Other		190,275
	Total	<u>2,709,275</u>
Expenditures, Operations		2,434,061
Transfers Out		144,261

Storm Water Fund

Revenues		
Fees		2,247,000
Other		22,000
	Total	<u>2,269,000</u>
Expenditures, Operations		1,735,995
Transfers Out		5,812
Capital Equipment/Projects		2,585,000

Water/Sewer Fund

Revenues		
Water Sales		16,067,000
Sewer Fees		16,253,000
Other		2,431,817
Transfers In		78,728
	Total	<u>34,830,545</u>
Expenditures, Operations		30,940,995
Transfers Out		79,050
Water/Sewer Fund Capital Equipment		774,000
Water/Sewer Fund Capital Projects		21,832,100

SECTION 6. In order to provide funds to meet the expenditure requirements, the following transfers are projected for fiscal year 2017 and are provided for informational purposes:

<u>To Johnson City Schools for Operations</u>		
From General Fund		10,090,736
From Mixed Drink Tax		286,000
<u>To Capital Equipment Fund</u>		
From General Fund		2,070,000

<u>To Debt Service Fund</u>	
From General Fund	9,960,197
<u>To Educational Facilities Fund</u>	
From Washington County	1,312,761
<u>To Freedom Hall Fund</u>	
From General Fund	200,000
<u>To General Fund</u>	
From Water/Sewer Fund	79,050
From Solid Waste Fund	31,388
From Storm Water Fund	5,812
<u>To Golf Fund</u>	
From General Fund	901,000
<u>To Mass Transit Fund</u>	739,800
From General Fund	
<u>To Police Grant Fund</u>	
From General Fund	35,000
<u>To Public Building Authority</u>	
From General Fund	600,000
<u>To Solid Waste - Municipal Fund</u>	
From Solid Waste - Regional Fund	119,274
<u>To Transportation Planning Fund</u>	
From General Fund	100,200
<u>To Water/Sewer Fund</u>	
From Solid Waste - Municipal Fund	53,741
From Solid Waste - Regional Fund	24,987

SECTION 7. Payments-in-lieu from the Water and Sewer Fund to the General Fund are budgeted at \$543,950 for fiscal year 2017.

SECTION 8. Property tax revenues collected exclusively from properties located in Med Tech Park are designated as an economic development reserve in the General Fund with fiscal year 2017 collections estimated at \$450,000.

SECTION 9. Each department and fund, per Section 4, shall limit its expenditures to the amount appropriated, unless an amendment is approved by ordinance by the City Commission.

SECTION 10. BE IT FURTHER ORDAINED that a public hearing on this ordinance shall be held by the City Commission on first reading, prior to adoption.

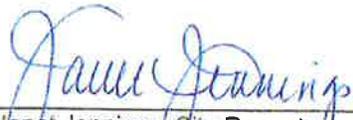
SECTION 11. BE IT FURTHER ORDAINED that inasmuch as the fiscal year of the City begins July 1, 2016, this ordinance shall take effect from and after its passage on third and final reading on July 1, 2016, the public welfare requiring it.

Approved and signed in open meeting on the 23rd day of June 2016, following passage on Third Reading.

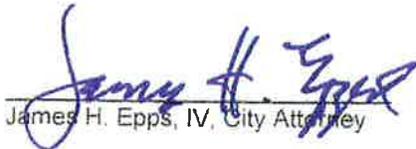


Clayton Stout, Mayor

Attest:


Janet Jennings, City Recorder

Approved as to Form:


James H. Epps, IV, City Attorney

Public Hearing: June 2, 2016
Passed on First Reading: June 2, 2016
Passed on Second Reading: June 16, 2016
Passed on Third Reading: June 23, 2016

Personnel Summary

Includes Full-Time and Part-Time Employees

	Actual FY 2013	Actual FY 2014	Actual FY 2015	Actual FY 2016	Budget FY 2017	Change 17 vs 13
Administration	7.2	7.2	7.2	8.2	8.2	1
City Court	1	1	1	1	1	0
Economic Development	1	1	1	1	1	0
Community Relations	3	2	2	2	2	-1
Development Services	24.15	24.5	21	21	21	-3.15
Emergency Management	3	3	3	3	3	0
Finance	18.6	18.6	18.6	18.6	18.6	0
Fire	122	122	119	119	122	0
Human Resources	5	5	5	5	4	-1
Information Technology	8	8	8	9	9	1
Juvenile Court	12	11	11	11	11	-1
Legal	2	2	2	1	1	-1
Parks and Recreation	55.1	54.85	55.1	60.7	63.05	7.95
Police	170.5	173	176.8	175.8	177.8	7.3
Public Works	84	84	83	84	84	0
Purchasing	3	4	4	4	4	1
Risk Management	0.5	0.5	0.5	0.5	0.5	0
Senior Services	9.35	9.35	9.35	10.65	11.15	1.8
Student Transportation	27.75	27.7	27.7	28.1	28.1	0.35
GENERAL FUND TOTAL	557.15	558.7	555.25	563.55	570.4	13.25

OTHER FUNDS

Community Development Fund	1.85	2	2	2	0	-1.85
Fleet Management Fund	37.1	37.1	35.1	34.1	35.1	-2
Freedom Hall Fund	6	6	6	6	6	0
Golf Fund	10	10	10	9	9	-1
Insurance Fund	3.5	3.5	3.5	3.5	3.5	0
Mass Transit Fund	48.5	50.55	50.55	52.75	52.75	4.25
Police Grants Fund	8	10	7	7	2	-6
Solid Waste Fund	59.6	58.6	58.6	58.6	59.6	0
Storm Water Fund	8	8	8	8	8	0
Transportation Planning Fund	2.5	2.75	2.75	2.75	2.75	0.25
Water & Sewer Fund	<u>163.9</u>	<u>163.9</u>	<u>163.9</u>	<u>164.9</u>	<u>165.9</u>	<u>2</u>
OTHER FUNDS TOTAL	<u>348.95</u>	<u>352.4</u>	<u>347.4</u>	<u>348.6</u>	<u>344.6</u>	<u>-4.35</u>
TOTAL ALL FUNDS	<u><u>906.1</u></u>	<u><u>911.1</u></u>	<u><u>902.65</u></u>	<u><u>912.15</u></u>	<u><u>915</u></u>	<u><u>8.9</u></u>

Personnel Schedule

Activity	Position	Actual 2014	Actual 2015	Actual 2016	Budget 2017
Administration					
41321	City Manager	1	1	1	1
	Executive Assistant	1	1	1	1
	Administrative Coordinator	1	1	1	1
	Total Employees	<u>3</u>	<u>3</u>	<u>3</u>	<u>3</u>
41351	Assistant City Manager	2	2	2	2
	Director of Budget and Performance Management	0	0	1	1
	Budget Manager	1	1	0	0
	Management Analyst	0	0	1	1
	<i>Receptionist</i>	1.2	1.2	1.2	1.2
	Total Employees	<u>4.2</u>	<u>4.2</u>	<u>5.2</u>	<u>5.2</u>
	Total Full Time	3	3	4	4
	Total Part Time	1.2	1.2	1.2	1.2
	Total Full Time - Administration	6	6	7	7
	Total Part Time - Administration	1.2	1.2	1.2	1.2
	Total Employees	<u>7.2</u>	<u>7.2</u>	<u>8.2</u>	<u>8.2</u>
41211	City Court				
	Municipal Court Clerk	1	1	1	1
	Total Employees	<u>1</u>	<u>1</u>	<u>1</u>	<u>1</u>
Development Services					
41711	Planning				
	Director of Development Services	1	1	1	1
	Development Coordinator	1	1	1	1
	GIS Analyst	1	1	1	1
	GIS Technician	2	1	1	1
	Senior Planner	1	1	1	1
	Planner	3	1	1	1
	Senior Planning Technician	1	1	1	1
	Administrative Coordinator	1	1	1	1
	Total Employees	<u>11</u>	<u>8</u>	<u>8</u>	<u>8</u>
41721	Code Administration				
	Chief Building Official	1	1	1	1
	Trade Inspector III	1	1	1	1
	Trade Inspector II	1	1	1	2
	Trade Inspector	3	3	3	2
	Code Enforcement Officer II	1	1	1	1
	Code Enforcement Officer	2	2	2	2
	Plans Examiner	1	1	1	1
	Office Manager	1	0	0	0
	Secretary	2	3	3	3
	<i>Secretary</i>	0.5	0	0	0
	Total Employees	<u>13.5</u>	<u>13</u>	<u>13</u>	<u>13</u>
	Total Full Time	13	13	13	13
	Total Part Time	0.5	0	0	0
	Total Full Time - Development Services	24	21	21	21
	Total Part Time - Development Services	0.5	0	0	0
	Total Employees	<u>24.5</u>	<u>21</u>	<u>21</u>	<u>21</u>

Personnel Schedule

Activity	Position	Actual 2014	Actual 2015	Actual 2016	Budget 2017
	Economic Development				
41412	Business Management Analyst	1	1	1	1
	Total Employees	<u>1</u>	<u>1</u>	<u>1</u>	<u>1</u>
41381	Community Relations				
	Community Relations Director	1	1	1	1
	Public Information Specialist	1	1	1	1
	Total Employees	<u>2</u>	<u>2</u>	<u>2</u>	<u>2</u>
42511	Emergency Management				
	Emergency Management Director	1	1	1	1
	Operations/Training Officer	1	1	1	1
	Administrative Coordinator	1	1	1	1
	Total Employees	<u>3</u>	<u>3</u>	<u>3</u>	<u>3</u>
	Finance				
41511	Administration				
	Finance Director	1	1	1	1
	Administrative Coordinator	1	1	1	1
	Total Employees	<u>2</u>	<u>2</u>	<u>2</u>	<u>2</u>
41531	Accounting				
	Finance Supervisor	1	1	1	2
	Staff Accountant	4	4	4	3
	Accounting Technician	2	2	2	2
	Payroll Specialist	1	1	1	1
	Accounts Payable Specialist	2	2	2	2
	Total Employees	<u>10</u>	<u>10</u>	<u>10</u>	<u>10</u>
41551	Collections				
	Collection Supervisor	1	1	1	1
	Tax Specialist	1	1	1	1
	Collections/Customer Service Clerk	2	2	3	3
	<i>Collections/Customer Service Clerk</i>	1.6	1.6	0.6	0.6
	Total Employees	<u>5.6</u>	<u>5.6</u>	<u>5.6</u>	<u>5.6</u>
	Total Full Time	4	4	5	5
	Total Part Time	1.6	1.6	0.6	0.6
41561	Records Management				
	Records Specialist	1	1	1	1
		<u>1</u>	<u>1</u>	<u>1</u>	<u>1</u>
	Total Full Time - Finance	17	17	18	18
	Total Part Time - Finance	1.6	1.6	0.6	0.6
	Total Employees	<u>18.6</u>	<u>18.6</u>	<u>18.6</u>	<u>18.6</u>

Personnel Schedule

Activity	Position	Actual 2014	Actual 2015	Actual 2016	Budget 2017
	Fire Department				
42211	Administration				
	Fire Chief	1	1	1	1
	Asst Fire Chief MFF II/EMT	2	2	2	2
	Administrative Coordinator	1	1	1	1
	Clerical Specialist II	1	1	1	1
	Total Employees	5	5	5	5
42221	Protection				
	Fire Captain MFF II/EMT	3	3	3	3
	Fire Lieutenant MFF II/EMT	12	12	12	12
	Fire Sergeant Engineer/EMT	32	32	31	31
	Fire Sergeant Engineer	4	4	5	5
	Firefighter EMT	37	37	31	31
	Firefighter	22	20	26	29
	Total Employees	110	108	108	111
42231	Prevention				
	Fire Captain	0	0	1	1
	Fire Lieutenant/EMT	0	3	2	2
	Asst Fire Marshall III	1	0	0	0
	Asst Fire Marshall	3	0	0	0
	Total Employees	4	3	3	3
42241	Training				
	Fire Captain MFF II/EMT	0	1	1	1
	Fire Lieutenant	1	0	1	1
	Fire Sergeant Engineer MFF II/EMT	1	1	0	0
	SCBA Maint Tech	1	1	1	1
	Total Employees	3	3	3	3
	Total Employees	122	119	119	122
41651	Human Resources				
	Director of Human Resources	1	1	1	1
	Training & Development Coordinator	1	1	1	0
	Human Resource Manager	1	1	1	1
	Human Resource Generalist	2	2	2	2
	Total Employees	5	5	5	4
51111	Information Technology				
	Information Technology Director	1	1	1	1
	IT Administrator	1	1	1	1
	Technology Administrator	1	1	1	1
	Network Administrator	1	1	1	1
	Communication Specialist	1	1	1	1
	Technology Supervisor	0	1	1	1
	IT Specialist	3	2	2	2
	GIS Coordinator	0	0	1	1
	Total Employees	8	8	9	9

Personnel Schedule

Activity	Position	Actual 2014	Actual 2015	Actual 2016	Budget 2017
41281	Juvenile Court				
	Director of Court Services	1	1	1	1
	Juvenile Court Judge	1	1	1	1
	Juvenile Court Clerk	1	1	1	1
	Probation Officer	4	4	4	4
	Child Support Enforcement Specialist	1	1	1	1
	Clerical Spec II	2	2	2	2
	Court Reporter	1	1	1	1
	Total Employees	<u>11</u>	<u>11</u>	<u>11</u>	<u>11</u>
41275	Legal				
	Associate Legal Counsel	1	1	1	1
	Administrative Coordinator	1	1	0	0
	Total Employees	<u>2</u>	<u>2</u>	<u>1</u>	<u>1</u>
	Parks & Recreation				
44500	Administration				
	Director of Parks and Recreation	1	1	1	1
	Assistant Director of Parks and Recreation	1	1	1	1
	Marketing and Events Coordinator	0	0.5	1	1
	Office Manager	1	1	1	1
	Account Clerk	1	1	1	1
	Clerical Specialist I	1	1	1	1
	<i>Recreation Worker</i>	0	0.7	0.7	0.7
	Total Employees	<u>5</u>	<u>6.2</u>	<u>6.7</u>	<u>6.7</u>
	Total Full Time	5	5.5	6	6
	Total Part Time	0	0.7	0.7	0.7
44501	Aquatics				
	Recreation Services Manager	0.5	0.5	0.33	0.33
	Aquatics Center Supervisor	1	1	1	1
	Head Lifeguard	1	1	1	1
	<i>Lifeguard</i>	0	0	2.8	2.8
	Total Employees	<u>2.5</u>	<u>2.5</u>	<u>5.13</u>	<u>5.13</u>
	Total Full Time	2.5	2.5	2.33	2.33
	Total Part Time	0	0	2.8	2.8
44502	Athletic Services				
	Athletic Coordinator	0	0	1	1
	Athletic Manager	1	1	1	1
	Recreation Worker	3	3	2	2
	<i>Recreation Worker</i>	0	0	0.7	0.7
	Total Employees	<u>4</u>	<u>4</u>	<u>4.7</u>	<u>4.7</u>
	Total Full Time	4	4	4	4
	Total Part Time	0	0	0.7	0.7

Personnel Schedule

Activity	Position	Actual 2014	Actual 2015	Actual 2016	Budget 2017
44503	Carver Recreation Center				
	Recreation Services Manager	0.5	0.5	0.34	0.34
	Center Supervisor	1	1	1	1
	Program Coordinator	1	1	1	1
	Recreation Worker	0.75	0.7	1.4	1.4
	Public Service Worker	0	0	0.7	0.7
	Office Assistant	0.75	0.7	0.7	0.7
	Total Employees	4	3.9	5.14	5.14
	Total Full Time	2.5	2.5	2.34	2.34
	Total Part Time	1.5	1.4	2.8	2.8
44504	Community Center				
	Center Supervisor	1	1	1	1
	MPCC Operations Manager	1	1	1	1
	Program Coordinator	2	2	2	2
	Recreation Worker	2	2	2	2
	Maintenance Supervisor	1	1	1	1
	Custodian	0	0	0	2
	Recreation Worker	0.75	0.7	0	0
	Office Assistant	0	0	1.4	1.4
	Custodian	2.6	2.6	2.6	1.95
Total Employees	10.35	10.3	11	12.35	
Total Full Time	7	7	7	9	
Total Part Time	3.35	3.3	4	3.35	
44506	Princeton Arts Center/Nature				
	Recreation Services Manager	0	0	0.33	0.33
	Marketing and Events Coordinator	0.5	0.5	0	0
	Center Supervisor	1	1	1	1
	Program Coordinator	1	1	1	1
	Office Assistant	0.75	0.7	0.7	0.7
	Total Employees	3.25	3.2	3.03	3.03
Total Full Time	2.5	2.5	2.33	2.33	
Total Part Time	0.75	0.7	0.7	0.7	
44507	Park Services				
	Park Services Manager	1	1	1	1
	Assistant Park Services Manager	1	1	1	1
	Administrative Coordinator	0	0	1	1
	Crew Supervisor	2	2	2	2
	MEO II	2	2	2	2
	MEO I	10	10	10	10
	Facilities Maintenance Mechanic	1	1	1	1
	Public Service Worker	7	7	7	7
	Secretary	1	1	0	0
Total Employees	25	25	25	25	

Personnel Schedule

Activity	Position	Actual 2014	Actual 2015	Actual 2016	Budget 2017
44509	Special Events/Keystone Building				
	Custodian	0	0	0	1
	Marketing and Events Coordinator	0.5	0	0	0
	<i>Recreation Worker</i>	0.75	0	0	0
	Total Employees	1.25	0	0	1
	Total Full Time	0	0	0	1
	Total Part Time	0.75	0	0	0
	Total Full Time - Park & Recreation	48.5	49	49	52
	Total Part Time - Park & Recreation	6.35	6.1	11.7	11.05
	Total Employees	54.85	55.1	60.7	63.05
	Police				
42111	Police Administration				
	Police Chief	1	1	1	1
	Administrative Coordinator	1	1	1	1
	TCCRP Director	0	0	0	1
	Total Employees	2	2	2	3
42121	Police CID				
	Police Captain	1	1	1	1
	Police Lieutenant	1	1	0	0
	Police Sergeant	3	3	3	3
	Police Officer	18	18	16	16
	Clerical Spec II	2	2	2	1
	Total Employees	25	25	22	21
42131	Police Patrol				
	Police Major	1	1	1	1
	Police Captain	4	4	4	4
	Police Lieutenant	5	5	6	6
	Police Sergeant	10	10	10	10
	Police Officer	83	87	87	89
	Total Employees	103	107	108	110
42132	Police Canine				
	Police Officer K9	4	4	6	6
	Total Employees	4	4	6	6
42152	Police Records				
	Police Sergeant	1	1	1	1
	Police Officer	2	2	2	2
	Police Records Clerk	7	7	6	6
	Crime Analyst	1	1	1	1
	Total Employees	11	11	10	10
42153	Police Training				
	Police Officer	2	2	2	2
	Total Employees	2	2	2	2

Personnel Schedule

Activity	Position	Actual 2014	Actual 2015	Actual 2016	Budget 2017
42154	Police Services Administration				
	Police Major	1	1	1	1
	Administrative Coordinator	1	1	1	1
	Total Employees	2	2	2	2
42155	Police Property				
	Police Sergeant	1	1	1	1
	Police Officer	2	2	2	2
	Total Employees	3	3	3	3
42156	Accreditation				
	Police Captain	1	1	1	1
	Police Sergeant	1	1	1	1
	Police Officer	1	1	1	1
	Secretary	1	1	1	1
	Total Employees	4	4	4	4
42158	Police Detention				
	Jail Superintendent	1	1	1	1
	Chief Correctional Officer	1	1	1	1
	Correctional Officer	12	12	12	12
	Correctional Officer	3	2.8	2.8	2.8
	Total Employees	17	16.8	16.8	16.8
	Total Full Time	14	14	14	14
	Total Part Time	3	2.8	2.8	2.8
	Total Full Time - Police	170	174	173	175
	Total Part Time - Police	3	2.8	2.8	2.8
	Total Employees	173	176.8	175.8	177.8
	Public Works				
43111	Administration				
	Director of Public Works	1	1	1	1
	Administrative Coordinator	1	1	1	1
	Total Employees	2	2	2	2
43311	Streets Administration				
	Asst Director of Public Works	1	1	1	1
	Office Manager	1	1	1	1
	Administrative Coordinator	1	1	1	1
	Street Superintendent	1	1	1	1
	Design & Construction Coordinator	1	1	1	1
	Total Employees	5	5	5	5
43321	Pavement Maintenance				
	General Supervisor	1	1	1	1
	MEO III	2	2	2	2
	MEO II	8	8	8	8
	MEO I	1	1	1	1
	Public Service Worker	1	0	0	0
	Total Employees	13	12	12	12

Personnel Schedule

Activity	Position	Actual 2014	Actual 2015	Actual 2016	Budget 2017
43331	ROW Maintenance				
	MEO III	1	1	1	1
	MEO II	5	5	5	5
	Facilities Maintenance Mechanic	1	1	1	1
	Total Employees	<u>7</u>	<u>7</u>	<u>7</u>	<u>7</u>
43332	Street Sweeping				
	MEO II	2	2	2	2
	Total Employees	<u>2</u>	<u>2</u>	<u>2</u>	<u>2</u>
43334	Tree Beautification				
	City Forester Career III	1	1	1	1
	Crew Supervisor	1	1	1	1
	MEO III	1	1	1	1
	MEO II	1	1	1	1
	Total Employees	<u>4</u>	<u>4</u>	<u>4</u>	<u>4</u>
43337	Downtown Maintenance				
	MEO II	0	0	0	1
	Total Employees	<u>0</u>	<u>0</u>	<u>0</u>	<u>1</u>
43338	Landscaping				
	Crew Supervisor	1	1	1	1
	Landscape Worker	1	1	1	1
	Landscape Technician	1	1	1	1
	Total Employees	<u>3</u>	<u>3</u>	<u>3</u>	<u>3</u>
43351	Construction Administration				
	General Supervisor	2	2	2	2
	Crew Supervisor	3	3	3	3
	Facilities Maintenance Mechanic	5	5	5	5
	MEO III	3	3	3	3
	MEO II	6	6	6	6
	Total Employees	<u>19</u>	<u>19</u>	<u>19</u>	<u>19</u>
43511	Traffic				
	Traffic Engineering Manager	1	1	1	1
	Traffic Engineer	0	0	1	1
	Traffic Superintendent	1	1	1	1
	Traffic System Specialist	1	1	1	1
	Traffic Signal Technician	3	3	3	3
	Traffic S/M Technician	4	4	4	4
	Secretary	1	1	1	1
	Total Employees	<u>11</u>	<u>11</u>	<u>12</u>	<u>12</u>
43711	Engineering				
	City Engineer	1	1	1	1
	Civil Engineer III-PE	2	2	2	2
	Construction Inspector	2	2	2	2
	Survey Supervisor	1	1	1	1
	Surveyor	2	2	2	2
	Engineering Technician II	1	1	1	1
	Survey Technician	1	1	1	1
	Total Employees	<u>10</u>	<u>10</u>	<u>10</u>	<u>10</u>

Personnel Schedule

Activity	Position	Actual 2014	Actual 2015	Actual 2016	Budget 2017
43911	General Facilities				
	Crew Supervisor	1	1	1	1
	Facilities Maintenance Manager	1	1	1	1
	Facilities Maintenance Mechanic II	3	3	3	3
	Facilities Maintenance Mechanic	1	1	1	1
	Lead Custodian	1	1	1	1
	Total Employees	<u>7</u>	<u>7</u>	<u>7</u>	<u>7</u>
43914	Keystone				
	Custodian	1	1	1	0
	Total Employees	<u>1</u>	<u>1</u>	<u>1</u>	<u>0</u>
	Total Full Time - Public Works	84	83	84	84
	Purchasing				
41611	Purchasing				
	Director of Purchasing	1	1	1	1
	Assistant Director of Purchasing	0	1	1	1
	Buyer	1	0	0	0
	Administrative Coordinator	1	1	1	1
	Total Employees	<u>3</u>	<u>3</u>	<u>3</u>	<u>3</u>
	Total Full Time	3	3	3	3
51411	Central Printing				
	Printer Specialist	1	1	1	1
	Total Employees	<u>1</u>	<u>1</u>	<u>1</u>	<u>1</u>
	Total Full Time - Purchasing	4	4	4	4
41993	Risk Management				
	Director of Risk Management	0.2	0.2	0.2	0.2
	Risk Management Specialist	0.3	0.3	0.3	0.3
	Total Employees	<u>0.5</u>	<u>0.5</u>	<u>0.5</u>	<u>0.5</u>
	Senior Services				
44911	Administration				
	Senior Services Manager	1	1	1	1
	Office Manager	1	1	1	1
	Account Clerk	1	1	1	1
	Clerical Specialist II	1.05	1.05	1.05	1.05
	Office Assistant	0	0	1.3	1.3
	Total Employees	<u>4.05</u>	<u>4.05</u>	<u>5.35</u>	<u>5.35</u>
	Total Full Time Employees	3	3	3	3
	Total Part Time Employees	1.05	1.05	2.35	2.35
44912	Programming				
	Seniors Program Development Supervisor	1	1	0	0
	Program Coordinator	1	1	2	2
	Recreation Worker	1	1	1	1
	SC H & E Coordinator	0.65	0.65	0.65	0.65
	Total Employees	<u>3.65</u>	<u>3.65</u>	<u>3.65</u>	<u>3.65</u>
	Total Full Time	3	3	3	3
	Total Part Time	0.65	0.65	0.65	0.65

Personnel Schedule

Activity	Position	Actual 2014	Actual 2015	Actual 2016	Budget 2017
44916	Transportation				
	Seniors Trans & Maint	0	0	0	0
	Senior Custodial/Transp	0.65	0.65	0.65	0.65
	Senior Branch Services Aide	0	0	0	0
	Custodian	0	0	0	0
	Total Employees	0.65	0.65	0.65	0.65
	Total Part Time	0.65	0.65	0.65	0.65
44917	Case Management				
	In-Home Service Coordinator	1	1	1	1
	Meal Site Coordinator	0	0	0	0.5
	Total Employees	1	1	1	1.5
	Total Full-Time Employees	1	1	1	1
	Total Part-Time Employees	0	0	0	0.5
	Total Full Time - Senior Services	7	7	7	7
	Total Part Time - Senior Services	2.35	2.35	3.65	4.15
	Total Employees	9.35	9.35	10.65	11.15
	Transit General Fund Transportation				
55231	Student Transportation (Transit)				
	Transit Director	0.25	0.25	0.25	0.25
	Operations Supervisor	1	1	1	1
	Administrative Coordinator	1	1	1	1
	School Transportation Supervisor	1	1	1	1
	Transit Operator III	2.1	2.1	2.1	2.1
	Transit Operator II	4.15	4.15	5.75	5.75
	Transit Operator III	1.6	1.6	1.6	1.6
	Transit Operator II	5.3	5.3	3.8	3.8
	Transit Operator I	2.25	2.25	2.55	2.55
	Total Employees	18.65	18.65	19.05	19.05
	Total Full Time	9.5	9.5	11.1	11.1
	Total Part Time	9.15	9.15	7.95	7.95
55241	Special Education Transportation				
	Transit Director	0.25	0.25	0.25	0.25
	Special Education Supervisor	1	1	1	1
	Transit Operator II	0.4	0.4	0.4	0.4
	Transit Operator I	2	2	2	2
	Transit Operator III	1.8	1.8	0.95	0.95
	Transit Operator II	0.85	0.85	0.85	0.85
	Transit Operator I	2.75	2.75	3.6	3.6
	Total Employees	9.05	9.05	9.05	9.05
	Total Full Time	3.65	3.65	3.65	3.65
	Total Part Time	5.4	5.4	5.4	5.4
	Total Full Time - Transit General Fund	13.15	13.15	14.75	14.75
	Total Part Time - Transit General Fund	14.55	14.55	13.35	13.35
	Total Employees	27.7	27.7	28.1	28.1
	TOTAL GENERAL FUND - FULL TIME	529.15	526.65	530.25	537.25
	TOTAL GENERAL FUND - PART TIME	29.55	28.6	33.3	33.15
	TOTAL EMPLOYEES	558.7	555.25	563.55	570.4

Personnel Schedule

Activity	Position	Actual 2014	Actual 2015	Actual 2016	Budget 2017
Community Development Fund					
47111	Community Development Administration				
	Community Development Coordinator	0.35	0.35	0.3	0
	Community Development Program Manager	0.75	0.75	0.75	0
	Total Employees	1.1	1.1	1.05	0
47113	Community Development Housing				
	Community Development Coordinator	0.65	0.65	0.7	0
	Community Development Program Manager	0.25	0.25	0.25	0
	Total Employees	0.9	0.9	0.95	0
	Total Full Time - Community Development Fund	2	2	2	0
Fleet Management Fund					
51211	Operations				
	Fleet Management Director	1	1	1	1
	Fleet Management Superintendent	1	1	1	1
	Parts Manager II	1	1	1	1
	Parts Runner	1	1	1	1
	Parts Clerk	1	1	1	1
	Secretary	1	1	1	1
	<i>Clerical Specialist I</i>	0.5	0.5	0.5	0.5
	<i>Parts Clerk</i>	0.6	0.6	0.6	0.6
	Total Employees	7.1	7.1	7.1	7.1
	Total Full Time	6	6	6	6
	Total Part Time	1.1	1.1	1.1	1.1
51221	Vehicles & Equipment				
	Fleet Management Supervisor	1	1	1	1
	Fleet Management Maintenance Technician	1	1	1	1
	Auto Technician Shift Supervisor II	1	1	0	0
	Auto Technician Shift Supervisor I	3	3	2	2
	Auto Technician Shift Supervisor	0	0	2	2
	Senior Auto Technician II	1	1	2	2
	Senior Auto Technician	3	3	2	2
	Auto Technician I	3	3	2	2
	Auto Technician	13	12	12	13
	Tire Service Worker	2	2	2	2
	Total Employees	28	27	26	27
51231	Communications				
	Communications Manager	1	1	1	1
	Communications Manager	1	0	0	0
	Communications Technician	2	1	1	1
	Total Employees	4	2	2	2
	Total Full Time - Fleet Management Fund	36	34	33	34
	Total Part Time - Fleet Management Fund	1.1	1.1	1.1	1.1
	Total Employees	37.1	35.1	34.1	35.1

Personnel Schedule

Activity	Position	Actual 2014	Actual 2015	Actual 2016	Budget 2017
Freedom Hall Fund					
44311	Freedom Hall Administration				
	Civic Center Director	1	1	1	1
	Box Office Manager	1	1	1	1
	Box Office Clerk	1	1	1	1
	Total Employees	<u>3</u>	<u>3</u>	<u>3</u>	<u>3</u>
44331	Freedom Hall Maintenance				
	Freedom Hall Building Manager	1	1	1	1
	Freedom Hall Maintenance Supervisor	1	1	1	1
	Freedom Hall Maintenance Worker	1	1	1	1
	Total Employees	<u>3</u>	<u>3</u>	<u>3</u>	<u>3</u>
	Total Full Time - Freedom Hall Fund	6	6	6	6
Golf Fund					
44611	Pine Oaks Administration				
	Director of Golf	0.5	0.5	0.5	0.5
	Golf Professional	1	1	1	1
	Golf Shop Attendant	1	1	1	1
	Total Employees	<u>2.5</u>	<u>2.5</u>	<u>2.5</u>	<u>2.5</u>
44681	Pine Oaks Maintenance				
	Assistant Golf Maintenance Manager	0.5	0.5	0.5	0.5
	Golf Course Superintendent	1	1	1	1
	Auto Technician	0.5	0.5	0.5	0.5
	Public Service Worker	0	1	1	1
	Total Employees	<u>2</u>	<u>3</u>	<u>3</u>	<u>3</u>
44811	Buffalo Valley Administration				
	Director of Golf	0.5	0.5	0.5	0.5
	Assistant Golf Professional	1	1	0	0
	Golf Shop Attendant	1	1	1	1
	Public Service Worker	1	0	0	0
	Total Employees	<u>3.5</u>	<u>2.5</u>	<u>1.5</u>	<u>1.5</u>
44881	Buffalo Valley Maintenance				
	Assistant Golf Maintenance Manager	0.5	0.5	0.5	0.5
	Auto Technician	0.5	0.5	0.5	0.5
	Public Service Worker	1	1	1	1
	Total Employees	<u>2</u>	<u>2</u>	<u>2</u>	<u>2</u>
	Total Employees Pine Oaks	4.5	5.5	5.5	5.5
	Total Employees Buffalo Valley	5.5	4.5	3.5	3.5
	Total Employees - Golf Fund	10	10	9	9
Insurance Fund					
44392	Insurance Fund - Workers Comp				
	Director of Risk Management	0.5	0.5	0.5	0.5
	Occupational HSS Coordinator	0.6	0.6	0.6	0.6
	Risk Management Specialist	1.1	1.1	1.1	1.1
	Total Employees	<u>2.2</u>	<u>2.2</u>	<u>2.2</u>	<u>2.2</u>

Personnel Schedule

Activity	Position	Actual 2014	Actual 2015	Actual 2016	Budget 2017
44393	Insurance Fund - Liability				
	Director of Risk Management	0.3	0.3	0.3	0.3
	Occupational HSS Coordinator	0.4	0.4	0.4	0.4
	Risk Management Specialist	0.6	0.6	0.6	0.6
	Total Employees	1.3	1.3	1.3	1.3
	Total Employees - Insurance Fund	3.5	3.5	3.5	3.5
	Mass Transit Fund				
55111	Administration				
	Transit Director	0.5	0.5	0.5	0.5
	Assistant Transit Director	1	1	1	1
	Management Analyst	0	0	1	1
	Transit Planner	2.25	2.25	1.25	1.25
	Transit Office Manager	1	1	1	1
	Special Transit Services Coordinator	1	1	1	1
	Total Employees	5.75	5.75	5.75	5.75
55131	Operations				
	Operation Coordinator	0	0	0	0
	Maintenance Coordinator	1	1	1	1
	Para Transit Coordinator	1	1	1	1
	Mass Transit Driver	0	0	0	0
	Para Transit Driver	0	0	0	0
	Transit Technician	0	0	0	0
	Transit Operator III	6.4	6.4	3.4	3.4
	Transit Operator II	13.95	13.95	16.1	16.1
	Transit Operator I	8.9	8.9	10.9	10.9
	Clerical Specialist II	2	2	2	2
	Total Employees	33.25	33.25	34.4	34.4
	Total Full Time	33.25	33.25	34.4	34.4
55141	Job Access				
	Transit Operator III	1.6	1.6	1.6	1.6
	Transit Operator II	0	0	0.3	0.3
	Transit Operator I	0.3	0.3	1.05	1.05
	<i>Transit Operator II</i>	0	0	0.5	0.5
	<i>Transit Operator I</i>	1.55	1.55	0.5	0.5
	Total Employees	3.45	3.45	3.95	3.95
	Total Full Time	1.9	1.9	2.95	2.95
	Total Part Time	1.55	1.55	1	1
55154	ETSU/BucShot				
	Transit Operator III	0.65	0.65	0.65	0.65
	Transit Operator II	3.4	3.4	2.2	2.2
	Transit Operator I	1.55	1.55	2.3	2.3
	<i>Para Transit Driver</i>	0	0	0	0
	<i>Transit Operator I</i>	0.9	0.9	0.5	0.5
	Total Employees	6.5	6.5	5.65	5.65
	Total Full Time	5.6	5.6	5.15	5.15
	Total Part Time	0.9	0.9	0.5	0.5

Personnel Schedule

Activity	Position	Actual 2014	Actual 2015	Actual 2016	Budget 2017
55168	Freedom Grant				
	Transit Operator II	0.6	0.6	2	2
	Transit Operator I	1	1	1	1
	Total Employees	1.6	1.6	3	3
	Total Full Time - Mass Transit Fund	48.1	48.1	51.25	51.25
	Total Part Time - Mass Transit Fund	2.45	2.45	1.5	1.5
	Total Employees	50.55	50.55	52.75	52.75
42170	Police Grants				
	TCCRP Project Director	1	1	1	0
	Police Officer	9	5	5	0
	Family Justice Center Site Coordinator	0	1	1	1
	Family Justice Center Secretary	0	0	0	1
	Total Employees	10	7	7	2
	Solid Waste				
43411	Regional Solid Waste Administration				
	Solid Waster Manager	0.2	0.2	0.2	0.2
	Assistant Solid Waste Manager	0.8	0.8	0.8	0.8
	Solid Waste Equipment Trainer	0	0	0	0.5
	Management Analyst	0	0	0.5	0.5
	Marketing Coordinator	0.5	0.5	0	0
	Office Manager	0.2	0.2	0.2	0.2
	Customer Service Clerk	1.05	1.05	1.05	1.05
	MEO III	0.5	0.5	0.5	0.5
	Sanitation Equipment Operator III	0	0	0	1
	Sanitation Equipment Operator II	0	0	0	4
	Sanitation Equipment Operator	8	8	8	3
	Automotive Technician	2	2	2	2
	Total Employees	13.25	13.25	13.25	13.75
43211	Municipal Solid Waste Administration				
	Solid Waste Manager	0.8	0.8	0.8	0.8
	Assistant Solid Waste Manager	0.2	0.2	0.2	0.2
	Solid Waste Equipment Trainer	0	0	0	0.5
	Management Analyst	0	0	0.5	0.5
	Marketing Coordinator	0.5	0.5	0	0
	Office Manager	0.8	0.8	0.8	0.8
	Customer Service Clerk	1.95	1.95	1.95	1.95
	Total Employees	4.25	4.25	4.25	4.75
43221	Municipal Solid Waste City Collections				
	Sanitation Equipment Operator III	0	0	0	2
	Sanitation Equipment Operator II	0	0	0	4
	Sanitation Equipment Operator	10	10	10	4
	Total Employees	10	10	10	10
43222	Municipal Solid Waste Commercial Collections				
	Sanitation Equipment Operator	6	6	6	6
	Total Employees	6	6	6	6
43223	Municipal Solid Waste Industrial Collections				
	Sanitation Equipment Operator	6	6	6	6
	Total Employees	6	6	6	6

Personnel Schedule

Activity	Position	Actual 2014	Actual 2015	Actual 2016	Budget 2017
43233	Municipal Solid Waste Iris Glen Landfill/Environmental Auditor				
	Environmental Auditor	0.6	0.6	0.6	0.6
	Total Employees	0.6	0.6	0.6	0.6
43241	Municipal Solid Waste Recycling				
	General Supervisor	1	1	1	1
	Sanitation Equipment Operator	9	9	9	9
	Total Employees	10	10	10	10
43341	Municipal Solid Waste Refuse Collection				
	General Supervisor	1	1	1	1
	MEO III	0.5	0.5	0.5	0.5
	MEO II	5	5	5	5
	MEO I	1	1	1	1
	Total Employees	7.5	7.5	7.5	7.5
43342	Municipal Solid Waste Litter Collection				
	MEO I	1	1	1	1
	Total Employees	1	1	1	1
	Total Employees	45.35	45.35	45.35	45.85
	Total Employees - Solid Waste	58.6	58.6	58.6	59.6
56111	Storm Water Fund				
	Storm Water Manager	1	1	1	1
	Storm Water Inspector	1	1	1	1
	Crew Supervisor	1	1	1	1
	GIS Technician	1	1	1	1
	MEO III	1	1	1	1
	MEO III	3	3	3	3
	Total Employees	8	8	8	8
	Transportation Planning Fund				
41741	MTPO - FWHA				
	Transportation Planning Coordinator	0.95	1	0.95	0.95
	Transportation Planner	0.8	0.8	0.9	0.9
	Transit Planner	0.25	0.25	0.25	0.25
	Total Employees	2	2.05	2.1	2.1
41742	MTPO - Federal Transportation				
	Transportation Planning Coordinator	0.05	0	0.05	0.05
	Transportation Planner	0.2	0.2	0.1	0.1
	Transit Planner	0.5	0.5	0.5	0.5
	Total Employees	0.75	0.7	0.65	0.65
	Total Employees - Transportation Planning Fund	2.75	2.75	2.75	2.75
	Water & Sewer Fund				
52111	City W/S Administration				
	Director of W/WW	1	1	1	1
	W/WW Project Manager	1	1	1	1
	Customer Service Manager	1	1	1	1
	W/S Health, Safety, & Skills Training Specialist	0	0	1	1
	Management Analyst	1	1	1	1
	Total Employees	4	4	5	5

Personnel Schedule

Activity	Position	Actual 2014	Actual 2015	Actual 2016	Budget 2017
52121	City W/S Engineering				
	Assistant Director of W/WW	1	1	1	1
	Administrative Coordinator	1	1	1	1
	W/WW Engineering Services Coordinator	1	1	1	1
	Construction Inspector	3	3	3	3
	Civil Engineer III-PE	1	2	2	2
	Civil Engineer II	1	0	0	0
	Engineering Technician II	0	1	1	1
	Engineering Technician	1	1	1	1
	Survey Supervisor	1	1	1	1
	Survey Technician	1	0	0	0
	GIS Analyst	0	0	1	1
	GIS Data Base Specialist	1	1	0	0
	GIS Technician	1	1	1	1
	W/WW Services Coordinator	0.5	0	0	0
	Total Employees	13.5	13	13	13
Total Full Time	13	13	13	13	
Total Part Time	0.5	0	0	0	
52122	City W/S Meter Reading				
	Customer Service Supervisor	1	1	1	1
	Meter Reader Level III	3	5	4	4
	Meter Reader	4	2	3	3
Total Employees	8	8	8	8	
52123	City W/S Customer Service				
	Office Manager	1	1	0	0
	Secretary	0	0	1	1
	Customer Service Clerk	4	5	5	5
	W/WW Warehouse Supervisor	1	1	1	1
	Customer Service Clerk	0.5	0	0	0
	Total Employees	6.5	7	7	7
Total Full Time	6	7	7	7	
Total Part Time	0.5	0	0	0	
52131	City W/S Water Facility				
	W/WW Superintendent	0.125	0.125	0.125	0.125
	Inst/Control Tech	0.125	0.125	0.125	0.25
	Mechanical Engineer	0	0	0	1
	W/WW Maintenance Supervisor	0.25	0.25	0.25	0.25
	W/WW Maintenance Mechanic II	0	0	0.5	0.375
	W/WW Maintenance Mechanic I	2	2	1.5	1.5
	Public Service Worker	1	1	0	0
Secretary	1	1	1	1	
Total Employee	4.5	4.5	3.5	4.5	

Personnel Schedule

Activity	Position	Actual 2014	Actual 2015	Actual 2016	Budget 2017
52132	City W/S Sewer Facility				
	WWW Superintendent	0.125	0.125	0.125	0.125
	Inst/Control Tech	0.125	0.125	0.125	0.25
	WWW Maintenance Supervisor	0.25	0.25	0.25	0.25
	WWW Maintenance Mechanic II	0	0	0.5	0.375
	WWW Maintenance Mechanic I	0	2	1.75	1.75
	WWW Maintenance Mechanic	1	0	0	0
	WW Plant Operator	1	0	0	0
	Public Service Worker	2	0	0	0
	Total Employees	4.5	2.5	2.75	2.75
52141	City W/S Water Line Maintenance				
	Asst WWW Superintendent	0.16	0.16	0.16	0.16
	Senior Auto Tech	0.125	0.125	0.125	0.125
	WWW Maint Superintendent	0.125	0.125	0.125	0.125
	Asst WWW Maint Superintendent	0.5	0.5	0.5	0.5
	Crew Supervisor	3	3	2	2
	General Supervisor	0	0	1	1
	MEO III	1	1	1	1
	MEO II	4	5	6	6
	WWW Service Worker	8	6	6	6
	Total Employees	16.91	15.91	16.91	16.91
52142	City W/S Sewer Line Maintenance				
	Senior Auto Tech	0.125	0.125	0.125	0.125
	WWW Maint Superintendent	0.125	0.125	0.125	0.125
	Asst WWW Maint Superintendent	0.5	0.5	0.5	0.5
	General Supervisor	1	0	0	0
	Safety Training Coordinator	0	1	0	0
	Sewer Rehabilitation Coordinator	1	1	1	1
	Crew Supervisor	1	1	1	1
	MEO III	1	0	0	0
	MEO II	3	3	3	3
	Public Service Worker	2	2	2	2
WWW Service Worker	3	5	5	5	
	Total Employees	12.75	13.75	12.75	12.75
52151	City W/S Water Line Extension				
	Asst WWW Superintendent	0.16	0.16	0.16	0.16
	Senior Auto Tech	0.125	0.125	0.125	0.125
	WWW Maint Superintendent	0.125	0.125	0.125	0.125
	General Supervisor	1	1	1	1
	MEO III	1	2	2	2
	MEO II	3	2	2	2
	Public Service Worker	2	2	2	2
WWW Service Worker	3	3	3	3	
	Total Employees	10.41	10.41	10.41	10.41

Personnel Schedule

Activity	Position	Actual 2014	Actual 2015	Actual 2016	Budget 2017
52152	City W/S Sewer Line Extension				
	Asst W/WW Superintendent	0.17	0.17	0.17	0.17
	Senior Auto Tech	0.125	0.125	0.125	0.125
	WWW Maint Superintendent	0.125	0.125	0.125	0.125
	Crew Supervisor	2	2	0	0
	General Supervisor	0	0	2	2
	MEO III	3	3	3	3
	MEO II	1	1	1	1
	Blaster Equipment Operator	1	1	1	1
	W/WW Service Worker	1	1	1	1
	Total Employees	8.42	8.42	8.42	8.42
52161	City W/S Water Treatment				
	WWW Superintendent	0.125	0.125	0.125	0.125
	Inst/Control Tech	0.375	0.375	0.375	0.5
	WWW Maintenance Mechanic II	0	0	0.5	0.375
	WWW Maintenance Mechanic I	0	0	0.5	0.5
	Chief Water Plant Operator	1	1	1	1
	Laboratory Analyst	1	1	1	1
	Water Plant Operator III	1	1	1	1
	Water Plant Operator II	3	3	3	4
	Water Plant Operator I	1	1	1	0
	Total Employees	7.5	7.5	8.5	8.5
52162	City W/S Brush Creek				
	W/WW Superintendent	0.125	0.125	0.125	0.125
	Inst/Control Tech	0.375	0.375	0.375	0.5
	Chief WW Plant Operator	0.33	0.33	0.33	0.33
	Laboratory Analyst	1	1	1	1
	MEO III	2	2	1	1
	WW Plant Operator III	0	1	1	1
	WW Plant Operator II	2	2	1	1
	WW Plant Operator I	2	2	3	3
	W/WW Maintenance Mechanic II	1	1	0.5	0.375
	W/WW Maintenance Mechanic I	0	0	1	1
	Total Employees	8.83	9.83	9.33	9.33
52163	City W/S Knob Creek				
	WWW Superintendent	0.125	0.125	0.125	0.125
	Inst/Control Tech	0.375	0.375	0.375	0.5
	Chief WW Plant Operator	0.33	0.33	0.33	0.33
	Laboratory Analyst	1	1	1	1
	WW Plant Operator III	1	1	1	1
	WW Plant Operator II	0	0	1	1
	WW Plant Operator I	4	4	3	3
	MEO III	0	0	0.5	0.5
	W/WW Maintenance Mechanic II	1	1	0.5	0.375
	W/WW Maintenance Mechanic I	0	0	0.5	0.5
	Total Employees	7.83	7.83	8.33	8.33
52164	City W/S Unicoi				
	Water Plant Operator I	1	1	1	1
	Total Employees	1	1	1	1

Personnel Schedule

Activity	Position	Actual 2014	Actual 2015	Actual 2016	Budget 2017
52171	City W/S Industrial Monitoring				
	Environmental Auditor	0.4	0.4	0.4	0.4
	Laboratory Analyst	0.5	0.5	0	0
	Cross Connection Inspector	1	1	1	1
	Pre-Treatment Coordinator	1	1	1	1
	<i>Cross Connection Inspector</i>	0.5	0.5	0.5	0.5
	Total Employees	3.4	3.4	2.9	2.9
	Total Full Time	2.9	2.9	2.4	2.4
	Total Part Time	0.5	0.5	0.5	0.5
	Total Full Time - City Water & Sewer Services	116.55	116.55	117.3	118.3
Total Part Time - City Water & Sewer Services	1.5	0.5	0.5	0.5	
Total Employees	118.05	117.05	117.8	118.8	
53122	Regional W/S Meter Reading				
	Senior Meter Reader	1	1	0	0
	Senior Meter Reader III	0	0	1	1
	Meter Reader II	3	3	2	2
	Meter Reader I	0	0	1	1
Total Employees	4	4	4	4	
53123	Regional W/S Customer Service				
	Customer Service Clerk	1	1	1	1
	Stores Clerk	1	1	1	1
Total Employees	2	2	2	2	
53131	Regional W/S Water Facilities Maintenance				
	WWW Superintendent	0.125	0.125	0.125	0.125
	Inst/Control Tech	0.125	0.125	0.125	0.25
	WWW Maintenance Supervisor	0.25	0.25	0.25	0.25
	WWW Maintenance Mechanic II	1	1	0.5	0.375
	WWW Maintenance Mechanic	1	1	1.5	1.5
Total Employees	2.5	2.5	2.5	2.5	
53132	Regional W/S Sewer Facilities Maintenance				
	WWW Superintendent	0.125	0.125	0.125	0.125
	Inst/Control Tech	0.125	0.125	0.125	0.25
	WWW Maintenance Supervisor	0.25	0.25	0.25	0.25
	WWW Maintenance Mechanic II	0	0	0.5	0.375
	WWW Maintenance Mechanic I	3	3	1.75	1.75
Total Employees	3.5	3.5	2.75	2.75	
53141	Regional W/S Water Line Maintenance				
	Senior Auto Tech	0.125	0.125	0.125	0.125
	WWW Maint Superintendent	0.125	0.125	0.125	0.125
	Asst WWW Maint Superintendent	0.5	0.5	0.5	0.5
	Asst WWW Superintendent	0.17	0.17	0.17	0.17
	Crew Supervisor	2	2	2	2
	MEO III	1	0	0	0
	MEO II	4	4	4	4
	Public Service Worker	1	1	2	2
	WWW Service Worker	2	2	2	2
Total Employees	10.92	9.92	10.92	10.92	

Personnel Schedule

Activity	Position	Actual 2014	Actual 2015	Actual 2016	Budget 2017
53142	Regional W/S Sewer Line Maintenance				
	W/WW Maint Superintendent	0.125	0.125	0.125	0.125
	Asst W/WW Maint Superintendent	0.5	0.5	0.5	0.5
	Senior Auto Tech	0.125	0.125	0.125	0.125
	Crew Supervisor	1	1	1	1
	MEO III	0	1	1	1
	MEO II	2	4	3	3
	Public Service Worker	1	1	1	1
	W/WW Service Worker	1	2	2	2
	Total Employees	5.75	9.75	8.75	8.75
53151	Regional W/S Water Line Extension				
	W/WW Maint Superintendent	0.125	0.125	0.125	0.125
	Asst W/WW Maint Superintendent	0.17	0.17	0.17	0.17
	Senior Auto Tech	0.125	0.125	0.125	0.125
	MEO III	2	2	2	2
	MEO II	2	0	0	0
	W/WW Service Worker	2	1	1	1
	Total Employees	6.42	3.42	3.42	3.42
53152	Regional W/S Sewer Line Extension				
	W/WW Maint Superintendent	0.125	0.125	0.125	0.125
	Asst W/WW Maint Superintendent	0.17	0.17	0.17	0.17
	Senior Auto Tech	0.125	0.125	0.125	0.125
	Blaster Equipment Operator	1	1	1	1
	MEO III	1	1	1	1
	Public Service Worker	1	2	1	1
	W/WW Service Worker	1	1	1	1
	Total Employees	4.42	5.42	4.42	4.42
53162	Regional W/S Sewer Treatment				
	W/WW Superintendent	0.125	0.125	0.125	0.125
	Chief WW Plant Operator	0.34	0.34	0.34	0.34
	Inst/Control Tech	0.375	0.375	0.375	0.5
	Laboratory Analyst	0.5	0.5	1	1
	W/WW Maintenance Mechanic II	0	0	0.5	0.375
	W/WW Maintenance Mechanic I	0	0	0.5	0.5
	WW Plant Operator III	2	1	1	1
	WW Plant Operator I	3	4	4	4
	MEO III	0	0	0.5	0.5
	Total Employees	6.34	6.34	8.34	8.34
	Total Employees	45.85	46.85	47.1	47.1
	Total Full Time - Water & Sewer Fund	162.4	163.4	164.4	165.4
	Total Part Time - Water & Sewer Fund	1.5	0.5	0.5	0.5
	Total Employees	163.9	163.9	164.9	165.9
	GRAND TOTAL FULL TIME	876.5	870	875.75	878.75
	GRAND TOTAL PART TIME	34.6	32.65	36.4	36.25
	TOTAL EMPLOYEES	911.1	902.65	912.15	915

City of Johnson City, Tennessee

J.C. Stats

(Updated as of July 2016)

<u>Incorporated</u>	1869
<u>Form of Government</u>	Council-Manager Home Rule, adopted 1955
<u>Number of Registered Voters</u>	38,237
<u>Voters in Last Local Election</u>	4,455
<u>Population*</u>	63,152
<u>Number of Households*</u>	26,274
<u>Land Area</u>	43.2
<u>Density</u>	1,461.9 persons per square mile

Climate

Average daily temperature: (January)	36.7 Degrees F
Average daily temperature: (July)	75.8 Degrees F
Average Precipitation	44 inches
Average Snowfall	8.6 inches

<u>Property Tax Rate</u>	<u>Per \$100 of A.V.</u>	<u>Annual Tax on \$100,000 Residence</u>	<u>One Cent Generates</u>
City of Johnson City	\$1.87	\$467.50	\$181,241
Washington County	\$1.98	\$494.95	\$291,642
City (Carter County)	\$1.87	\$467.50	-
City (Sullivan County)	\$1.87	\$467.50	-

<u>Total Assessed Value</u>	\$1,812,412,462	<u>Assessed Percentage to Actual Value</u>
<u>Actual Taxable Value</u>	\$5,831,826,480	31.08

<u>Largest Property Tax Payers</u>	<u>Taxable Assessed Value</u>	<u>% of Total</u>
1 Glimcher Mall JC, LLC	\$21,709,720	1.2
2 Wal-Mart/Sams Real Estate	20,285,340	1.1
3 Mountain States Properties	19,022,091	1.0
4 United Telephone SE Inc	15,603,142	0.9
5 American Water Heater Co	12,342,219	0.7
6 The Haven at Knob Creek	10,402,400	0.6
7 Atmos Energy Corporation	10,218,225	0.6
8 Sofha Real Estate	8,894,400	0.5
9 Johnson City Crossing LP	8,799,840	0.5
10 Bank of Tennessee	6,896,440	0.4
Top 10 Total	\$134,173,817	7.4

City of Johnson City, Tennessee

J.C. Stats

(Updated as of July 2016)

<u>Total City Debt</u>	\$219,301,496
General Obligation Bonds	88,210,522
Water and Sewer	75,986,439
Sales Tax Revenue	37,240,000
Other	17,864,535
Bond Ratings:	AA- Standard & Poor's
	AA Fitch
	Aa2 Moody's

<u>City of Johnson City</u>	
Budget (all funds)	\$244,080,287
General Fund	60,777,904
Total Employment	
Full Time	878.75
Part Time	36.25

<u>City Schools</u>	
Budget (all funds)	\$79,329,387
General Purpose	70,176,454
Enrollment	7,875
Number of elementary schools	8
Number of intermediate schools	1
Number of middle schools	1
Number of high schools	1
Total Employment	1047
Teachers (certified)	593

<u>Parks and Recreation</u>	
Total parks	24
Park acreage	1,150
Athletic fields	36
Recreation centers	3
Golf courses	2
Swimming pools	6
Tennis courts	23

<u>Lane Miles of City Streets</u>	742.8
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<u>Water and Sewer</u>	
Average Daily Consumption (Water)	16.5 mgd (million gallons per day)
Maximum Daily Capacity (Water)	28.0 mgd
Miles of Water Lines	498 City / 449 Regional / 937 Total
Miles of Sewer Lines	445 City / 135 Regional / 581 Total
Fire Hydrants	3,559
Water Customers (Inside/Outside City Limits)	44,184 (27,549 inside / 16,635 outside)
Sewer Customers (Inside/Outside City Limits)	28,510 (24,367 inside / 4,134 outside)

City of Johnson City, Tennessee

J.C. Stats

(Updated as of July 2016)

Employment**

Total	29,975
Mean travel time to work	18.5 minutes

Largest Employers

	<u>Employees</u>	<u>% of Total (County)</u>
1 Mountain States Health Alliance	8,610	15.7%
2 East Tennessee State University	2,370	4.3%
3 James H. Quillen VA Medical Center	2,188	4.0%
4 CITI Commerce Solution	1,700	3.1%
5 Washington County School System	1,200	2.2%
6 Advanced Call Center Technologies	1,179	2.2%
7 A.O. Smith (American Water Heater)	1,076	2.0%
8 Frontier Health	1,016	1.9%
9 City of Johnson City	947	1.7%
10 Johnson City School System	850	1.6%
Top 10 Total	21,136	38.7%

Median Age* 37.5

Male	47.3%
Female	52.7%

Race**

White	83.9%
Black or African American	6.8%
American Indian and Alaska Native	0.3%
Asian	2.4%
Hispanic or Latino (of any race)	4.2%
Other	2.4%

Average Household Size** 2.21

Average Family Size* 2.87

Total Housing units** 30,612

Occupied Housing Units** 27,460

Owner-occupied	15,127 or 55.1%
Renter-occupied	12,333 or 44.9%

Educational Attainment**

Population 25 years and over	
High school degree or higher	88.3%
Bachelor's degree or higher	38.9%

Economic**

Median household income	\$39,121
Median family income	\$55,273
Per capita income	\$27,619

* 2010 census data

**5-year estimates from the American Community Survey conducted by the U.S. Census Bureau

GLOSSARY

A

Accrual Basis of Accounting – A basis of accounting in which revenues and expenditures are recorded at the time they are earned or incurred as opposed to when cash is actually received or spent.

Appropriation – Authorization for spending a specific amount of money for a specific purpose during a fiscal year.

Approved Budget – The budget as formally adopted by the City Commission for the upcoming fiscal year, beginning July 1.

Assessed Valuation – A value that is established for real or personal property for use as a basis for levying property taxes.

B

Balanced Budget – Occurs when planned expenditures equal anticipated revenues. In Tennessee, it is required that the budget be approved by the City Commission be balanced.

Bond Rating – A rating (made by an established bond rating company) from a schedule of grades indicating the probability of timely repayment of principal and interest on bonds issued.

Budget – A comprehensive financial plan of operation for a fiscal year that matches all planned revenues and expenditures with various municipal services. The City's budget is adopted annually.

Budget Calendar – The schedule of key dates or milestones which the City staff follows in the preparation and adoption of the budget.

Budget Document – The official written statement prepared by the City staff which reflects the decisions and allocations made by the City Commission.

Budget Ordinance – The formal legal documentation of budgeted appropriations approved by the City Commission. The adoption of the budget ordinance requires approval on three readings.

C

Capital – Category of expenditures for capital acquisitions that include: land, buildings, infrastructure, and equipment over \$5,000, which have useful lives extending beyond a single reporting period.

Capital Equipment Fund – Used to account for acquisition of major capital equipment including vehicles, mowers, large trucks, etc.

Capital Improvements Plan – Issued separately, but in coordination with the budget document, the CIP is the plan or schedule of project expenditures for public facilities, infrastructure, and equipment with estimated project costs, sources of funding, and timing of work/purchases over a five year period. Generally, projects and/or equipment over \$15,000 are included in the CIP.

GLOSSARY

Capital Projects Fund – Used to account for acquisition and/or construction of major capital projects, including buildings, parks, streets, and other City facilities.

City Commission – The five member governing body of the City of Johnson City.

City Manager – The Chief Executive Officer of the City of Johnson City, hired by the City Commission.

Community Development Block Grant (CDBG) – A federal entitlement program designed to benefit low and moderate income persons, specifically in the areas of housing.

Cost-of-Living Adjustment (COLA) – An increase in salaries to offset the adverse effect of inflation on compensation.

D

Debt Limit – The maximum amount of gross or net debt that is legally permitted.

Debt Service Fund – The fund established for the purpose of accumulating resources to repay the principal and interest on long-term general obligation debt, excluding debt payable for the Enterprise Funds of the City (Golf, Solid Waste, and Water/Sewer).

Deficit – An excess of expenditures over revenues or expenses over income.

Department – A major administrative or operational division of the City, which is responsible for a group of related activities.

Depreciation – A decrease in value of property through wear, deterioration, or obsolescence.

Drug Fund – A fund used to account for drug related fines and confiscations received, as well as usage of these monies to further drug investigations.

E

Enterprise Fund – A grouping of activities whose expenditures are entirely offset by revenues collected from user fees or charges. This is a business-like activity. Enterprise Funds for the City of Johnson City are Golf, Mass Transit, Solid Waste (Municipal and Regional), Storm Water, and Water/Sewer.

Estimated Revenue – The amount of projected revenue to be collected during the fiscal year.

Expenditure – The money spent by the City for programs and projects included within the approved budget.

GLOSSARY

F

Fiscal Year – The time period beginning on July 1 of a calendar year and ending on June 30 of the following calendar year.

Fixed Assets – Equipment and other capital items used in governmental type operations, which are intended to be held and have long-term value, such as land, buildings, machinery, vehicles, and other equipment.

Full-Time Equivalent – A part-time position converted to the decimal equivalent of a full-time position based on 2080 hours.

Fund – An accounting entity which has a set of self-balancing accounts and where all financial transactions for special activities or governmental functions are recorded.

Fund Balance – Amounts shown as fund balance represent monies remain unspent after all budgeted expenditures have been made.

G

General Fund – The general operating fund of the City used to account for all financial resources except those required to be accounted for in another fund. Most department operations of the City are funded by the General Fund, including Police, Fire, Administration, Parks & Recreation, Senior Center, Risk Management, Information Technology, and Public Works.

Generally Accepted Accounting Principles (GAAP) – The rules and procedures that serve as the guide for the fair presentation of Financial Statements.

General Obligation Bonds – Bonds issued by a government that are backed by the full faith and credit of its taxing authority.

Goal – A statement of specific direction, purpose, or intent to be accomplished by staff within a program.

Grants – A contribution of cash or other assets from another government or non-profit foundation to be used for a specific purpose.

I

Infrastructure – Long-lived capital assets that normally are stationary in nature, including streets, bridges, water/sewer line and treatment facilities, storm drainage, traffic signals, etc.

Intergovernmental Revenue – Funds received from federal, state, and local government sources.

Internal Service Fund – Fund used to account for the furnishings of goods or services by one department to other departments or agencies on a cost-reimbursement basis. The Motor Transport Fund and Insurance Fund are internal service funds for the City of Johnson City.

GLOSSARY

L

Line Item – A budgetary account representing a specific object of expense.

Long-Term Debt – Debt issued with a maturity of more than one year after the date of issuance.

M

Merit Increase – An amount of money set aside to reward employees who have performed with excellence throughout the fiscal year.

Modified Accrual Basis of Accounting – Basis of accounting to which: 1) revenues are recognized in the accounting period in which they become available and measurable and 2) expenditures are recognized in the accounting period in which the fund liability is incurred, if measurable.

O

Objective – A statement of specific direction, purpose, or intent to be accomplished by staff within a program.

Operating Budget – The City's financial plan which outlines proposed personnel and operating expenditures for the coming fiscal year, as well as revenue estimates which will be used to finance them.

P

Payment in Lieu of Taxes – Payment that a property owner not subject to taxation makes to a government to compensate for services that the property owner receives, which are normally financed through property taxes.

Personal Services – Category of expenditures which include employees, salaries and wages, and employee benefits.

Property Tax – A tax levied on the assessed value of real and personal property.

Property Tax Rate – The amount of tax levied for each \$100 of assessed valuation.

Public Hearing – An open meeting or portion of the regularly scheduled meeting of the City Commission for the purpose of obtaining public comment or input on a particular issue.

GLOSSARY

R

Reserved Fund Balance – A portion of the City’s fund balance that is legally restricted for a specific purpose and is not available for general appropriation.

Retained Earnings – An equity account reflecting the accumulated earnings of an enterprise or internal service fund.

Revenue – Income received from various sources used to finance government services.

Revenue Bonds – Bonds usually sold for constructing a project that will produce revenue for the City. The revenue is then used to pay the principal and interest on the bond.

S

Special Revenue Fund – A fund used to account for resources that are subject to certain spending restrictions, where specific revenue sources are used to finance certain activities.

Supplemental Budget – A budget that is prepared to meet unexpected needs or to spend revenues not anticipated at the time the original budget was adopted.

T

Transfer – An amount distributed from one fund to finance activities in another fund. Transfers are shown as an expenditure in the originating fund and a revenue in the receiving fund.

U

Unreserved Fund Balance – The portion of fund balance that is not restricted for a specific purpose and is available for general appropriation.