

City of Johnson City, Tennessee
Annual Budget for Fiscal Year 2014

Board of Commissioners

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Clayton Stout, Vice-Mayor
Jeff Banyas
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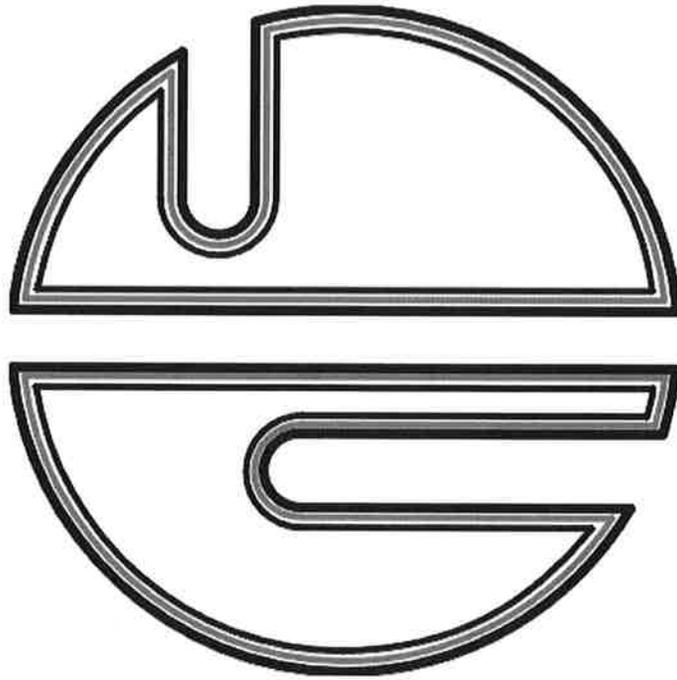
Administration

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INTRODUCTION

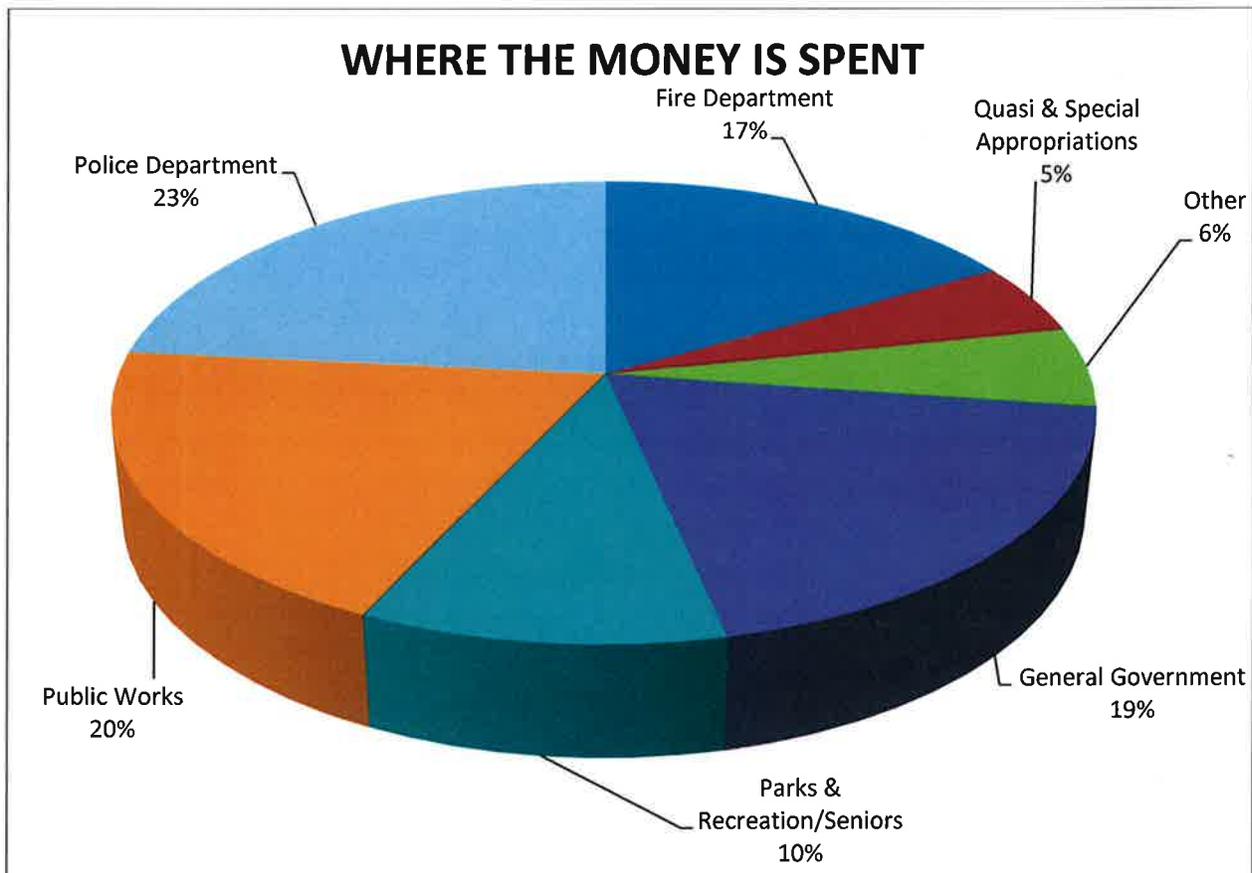
Budget Overview

The proposed budget for fiscal year 2014 has been developed in accordance with City Ordinances, State and Federal laws, and the policies and procedures of the City. It has been prepared with the goal of maintaining a high level of service to our community, with as realistic as possible budget requests for expenditures, and with a reasonable level of conservative estimates on revenue.

The proposed Fiscal 2014 budget is a balanced budget. Total proposed expenditures for all funds are \$206,380,272, which includes the City School budget.

General Fund

The General Fund is proposed in total at \$78,287,233, a decrease of (\$766) over fiscal 2013. The General Fund budget includes \$55,324,633 for operating expenditures and \$22,962,600 for operating transfers to support other funds. Major transfers include \$2,323,100 for capital equipment and projects, \$9,585,758 for debt service, and \$8,913,675 for Johnson City Schools.



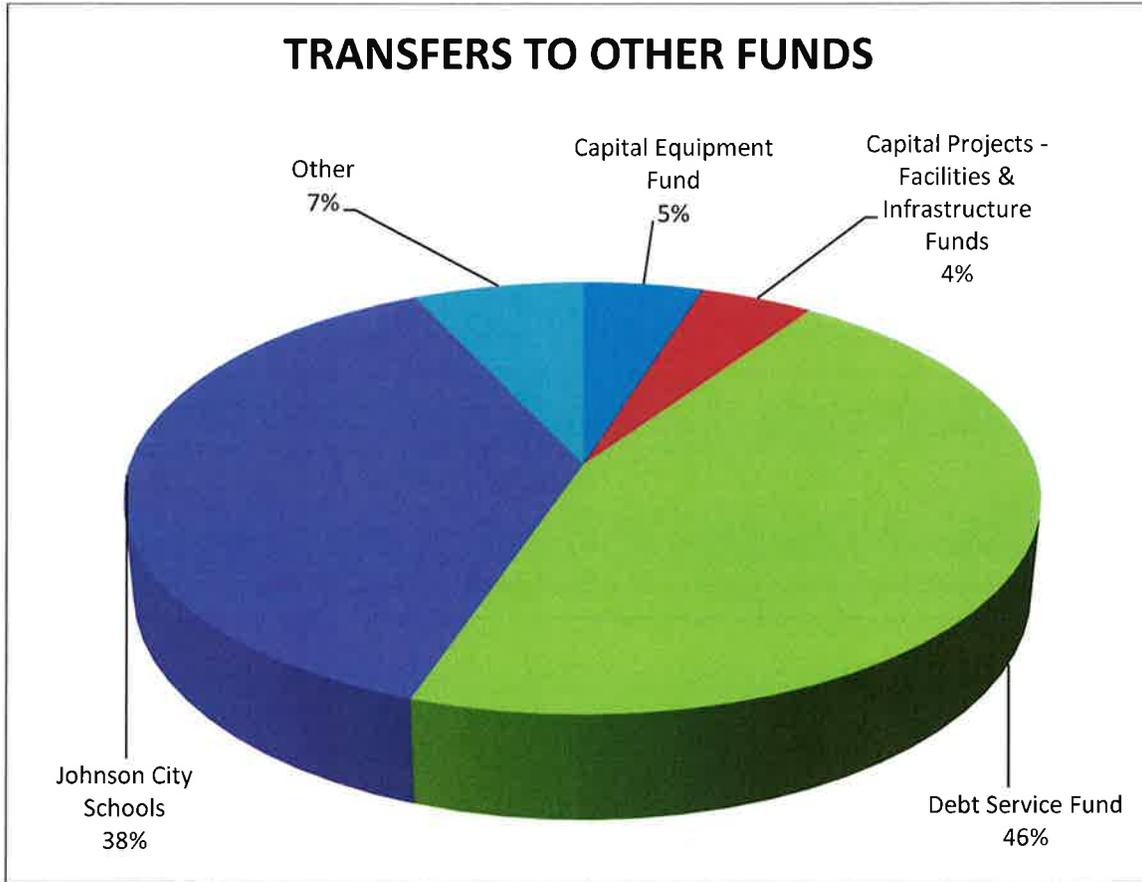
Total operating expenditures are higher by 2.5% (\$1,333,518). Personal services, which accounts for 64 percent of these costs, total \$35,540,533 and will increase by \$564,165 (1.6%). Approximately \$265,000 (including benefit costs) is budgeted for salary adjustments. To help mitigate a projected \$232,000 loss in health insurance, a 10% premium increase is proposed for the upcoming year. The fund is projected to incur a \$248,000 loss in the current year. This change will cost the General Fund an estimated \$400,000, and the cost to other funds is approximately \$160,000. These increases are offset by a \$128,000 decrease in retirement costs as new employees are enrolled in the defined contribution plan instead of TCRS. Personnel costs in all other city funds are similarly impacted.

Staffing in the FY 2013 budget is impacted by two changes. Upon an operational review of City jail facilities, the State required the City to hire two additional full-time correctional officers this year and another full-time and two part-time correctional officers (29 hours per week) in FY 2014. The staffing for the Memorial Park Community Center and the Senior Center has been reconfigured to improve service delivery, coordination, and coverage at the new facility that resulted in an increase of 4.75 full-time positions and a decrease of 4.85 part-time positions for a net decrease of 0.1 positions. Together these two changes increased the current year staffing by 1.9 positions in the current year.

For FY 2014, a total of 1.4 positions are added to the General Fund for a total of 559.25 full-time and part-time positions. Police Detention includes 2.5 new positions to meet State corrections staffing requirement. A portion of a Community Development Coordinator position (0.15) currently charged to the General Fund is budgeted to be shifted to the Community Development Fund, where the balance of the position is currently charged. Further alignment in Parks and Recreation will result in a 0.05 increase. In Juvenile Court, a Probation Officer funded by the Safe Schools Grant is eliminated due to the end of the four-year grant cycle. A total of eight positions remain unfunded.

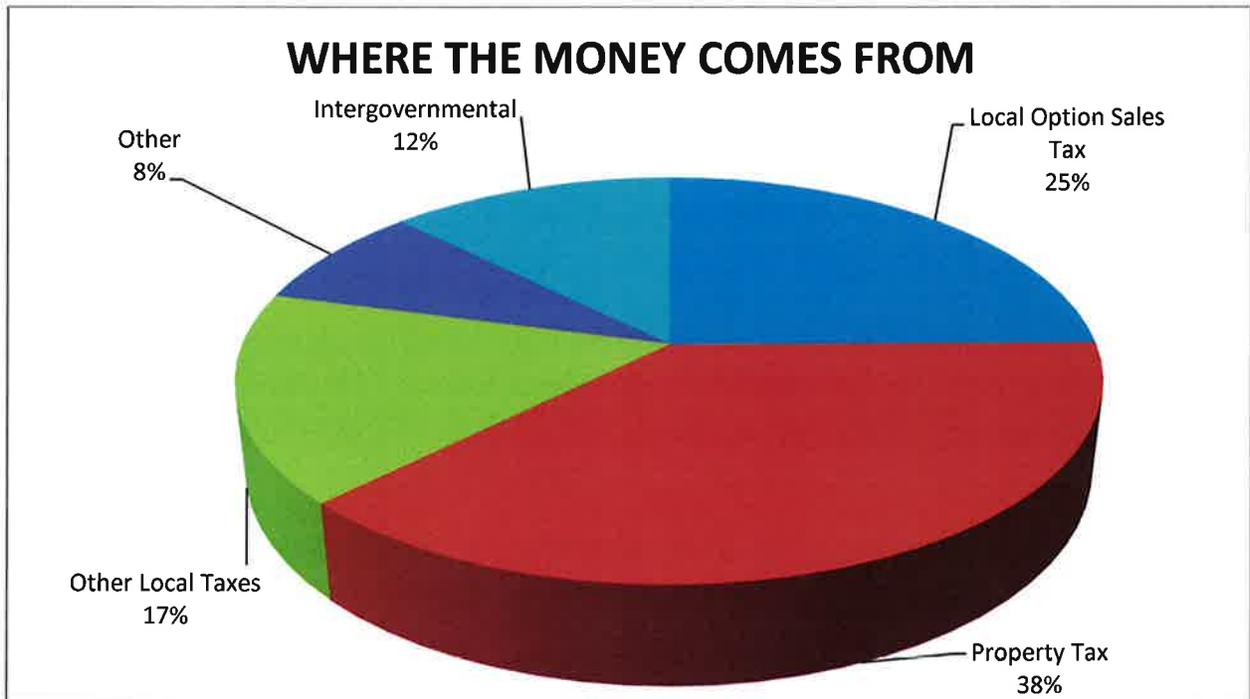
Expenditures for departmental operating costs total \$19,784,100 and will increase by \$769,353 (4.0%). The increase is primarily due to the following changes. The payment for the Tax Increment Financing (TIF) District was shifted from Operating Transfers Out to Other expenditures (\$325,000) because the TIF District is not a fund. Shifting the cost of this expenditure does not increase the overall cost to the City, it only impacts where it was being paid. The debt service for the City's radio system was previously budgeted in the Debt Service Fund, which is primarily funded by the General Fund. This asset is actually owned by the Fleet Management Fund, which is responsible for paying the annual debt service cost. To accommodate this expenditure, each activity and respective fund was assessed their pro rata share of the debt service cost. The General Fund's share of this cost is \$206,154. As with the TIF costs, the charge was simply shifted from the Debt Service Fund transfer to the respective department. There is no additional cost to the General Fund. Radio costs are also impacted by a five dollar increase in the monthly radio maintenance fee. This cost increase is being passed on to all internal (City) and external users of the radio system. The cost to the General Fund is \$34,080. The street resurfacing budget is increased by \$100,000 from \$1.4 million to \$1.5. The City's new Memorial Park Community Center opened in December 2012. To reflect changes in the Center's operating schedule, operating costs were increased by \$52,360 to reflect a full year of operations.

TRANSFERS TO OTHER FUNDS



Total Operating Transfers are down \$1,334,284 (5.5%). This includes increases in the transfer for Capital Equipment \$131,100 (7.7%), Capital Projects - Facilities \$6,578 (1.9%), and Public Building Authority \$10,846 (2%). These increases are offset by decreases in Debt Service (\$858,235), and Capital Projects – Infrastructure (\$330,000). Expenditures for the Economic Development Reserve and the Tax Increment Financing District are relocated due to not being recognized accounting funds. Expenditures for the Economic Development Reserve (\$438,000) are located separately below Total Expenditures, and the Tax Increment Financing District (\$325,000) is located under “Other” expenditures in the General Fund. The transfer to the Johnson City Schools for operational funding is \$8,913,675, an increase of \$375,000 (4.4%).

Total General Fund revenue is projected at \$76,070,323, an increase of 0.8 percent (\$619,344) on a budget-to-budget basis. When measured against projected revenues for the current year, FY 2014 revenues are projected to increase by \$1,254,350, or 1.7%.



For fiscal 2014, real and personal property taxes are projected to grow by approximately 1% (\$258,439) on a budget-to-budget basis. Actual collections for fiscal year 2013 are projected to be approximately \$110,000 less than budget. Based on projected collections, real and personal property taxes are budgeted to increase by one percent next year. The increase is based on trends in building and projected growth. Overall, property tax collections account for 38 percent of General Fund revenue.

Local option sales tax, the second largest General Fund source at 25 percent, is anticipated to decrease by \$330,750 (1.7%) on a budget-to-budget basis. Collections for the current year are projected at \$18.5 million, which is approximately \$793,000 less than budget and \$100,000 less than actual collections from the prior year. In FY 2012 the City experienced a 5.8 percent growth in local option sales tax over the previous year. For 2013 the story has been quite different, with the City experiencing negative sales tax collections in four of the first nine months of the fiscal year. Growth for this nine month period is a negative 0.8 percent from last year. For FY 2014, local option sales tax revenue is budgeted to grow by 2.5 percent based on projected trends in the national economy and State budget projections.

Due to expansion and upgrades to the electrical system infrastructure, the in-lieu payment from the Johnson City Power Board is budgeted to increase by \$50,000 on a budget-to-budget basis. Licenses and permits, which reflect building activity, are budgeted to fall by 5.5 percent (\$43,085) and reflect the slow reemergence of the building industry in Johnson City. Building activity still remains significantly below the 2007 through 2009 levels. Intergovernmental revenues, which account for approximately 13 percent of General Fund revenue, are budgeted to increase by 1.7 percent, or \$166,730. The additional revenue is primarily due to increases in state sales tax (\$260,000) and state gas tax and state street aid funds (\$60,000). These increases are offset by the completion of the Juvenile Court grant (\$50,500) and loss of Washington County funding for the Fire Department (\$100,000).

Charges for Service are budgeted to experience a decrease of \$128,700 (5.5%), primarily due to shifting the radio rental revenue directly to the Fleet Management Fund (\$194,000). These revenues were relocated to the Fleet Management Fund to pay for the annual debt service for the radio system, which was also transferred to this fund from the Debt Service Fund. Fines and Forfeitures are budgeted to increase by \$109,500 to more accurately reflect actual collections. Other Revenues is budgeted to decrease \$115,450 due to lower interest revenue, lower sales of methane gas due to supply and market prices, and less donation revenue.

Fund balance draw down is budgeted at \$2,654,910, which represents 3.5 percent of total General Fund revenue. This is an \$182,110 budget-to-budget decrease in fund balance drawdown from the current year. All of the fund balance drawdown will be used to fund the purchase of capital equipment, capital projects, and street resurfacing. All additional revenue collections and expenditures less than budget are used to offset the fund balance drawdown. The City also anticipates a sizeable interest savings from variable rate debt issues due to budgeting interest expenses at five percent while current interest costs are significantly less. The budgeted ending fund balance is approximately \$1.4 million dollars more than was budgeted in FY 2013. The unreserved General Fund balance as of June 30, 2014, is projected at \$14,204,349. The 16 percent fund balance reserve target previously established as a City Commission goal is \$12,495,304.

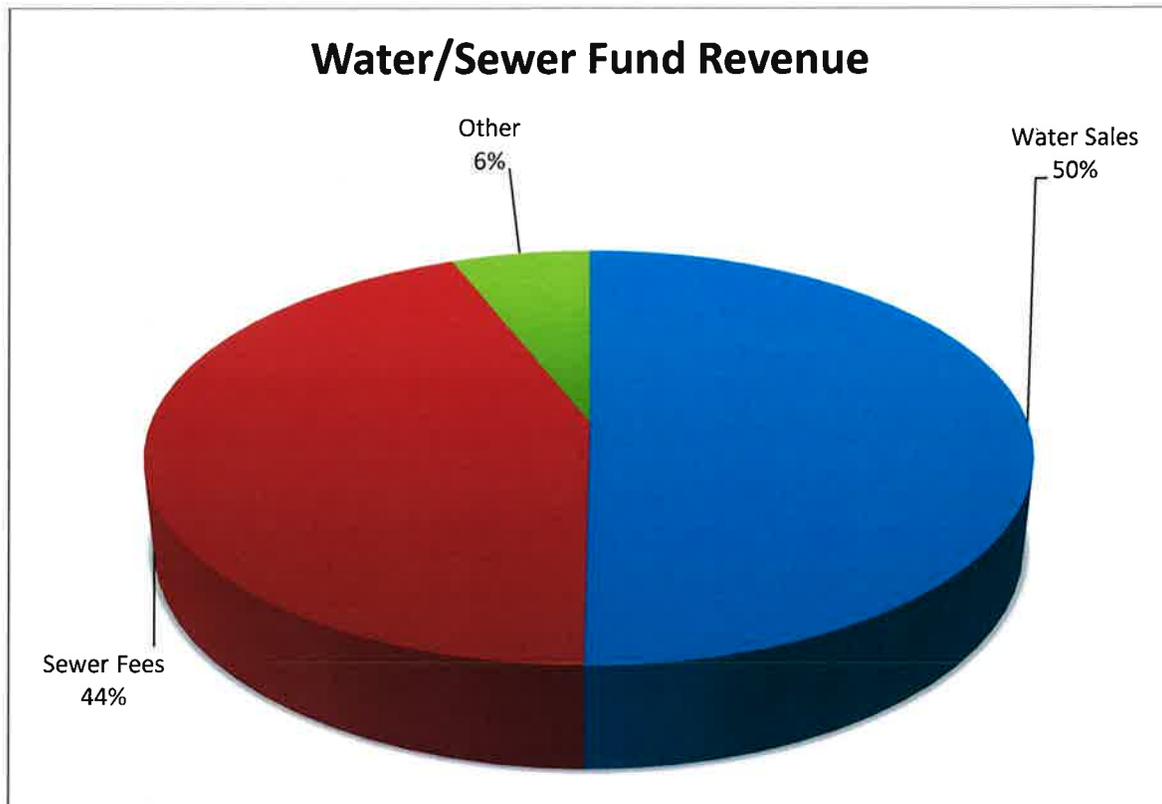
Water/Sewer Fund

The Water and Sewer Fund is proposed at \$30,556,339 a 3.3 percent increase (\$977,726) from last fiscal year. Personal services increased by (\$325,176) due to pay adjustments and health plan premium increases. No staffing changes are proposed. Other significant increases include depreciation (\$236,693) which is due to the completion of major system improvements, additional flow monitoring (\$112,520), OPEB - other post-employment benefits (\$102,000), in-lieu payment to the General Fund for use of the right-of-way (\$70,950), debt service for the water/sewer fund's share of the radio system (30,000) which was previously budgeted in the General Fund, and arc flash safety equipment (\$31,788) to comply with OSHA requirements. Expenses for capital equipment replacement total \$647,400.

Proposed water capital projects total \$3,197,500 and include \$2,125,000 in new bond issue funded improvements and \$1,072,500 in rate funded improvements. Major projects include the Liberty Bell reinforcement project (\$600,000), replacement and rehabilitation improvements of older water mains – including galvanized (\$600,000), replacement of the Tannery Knob tank (\$500,000), water tank maintenance (\$475,000), and electrical improvements to the State of Franklin booster station (\$350,000), and replacement of antiquated work order system software. (\$150,000).

Proposed sewer capital projects for next year total \$6,362,500 and include \$5,185,000 in new bond issue funded improvements and \$1,177,500 in rate funded improvements. Major projects include improvements at the Brush Creek Wastewater Treatment Plant (\$1,585,000), phase one of wet weather detention improvements at Brush Creek and Knob Creek Wastewater Treatment Plants (\$1,000,000), replacement and rehabilitation of older sewer lines (\$550,000), Knob Creek Wastewater Treatment Plant improvements (\$500,000), land acquisition for wet weather flow (\$500,000), Lower Brush Creek interceptor improvements (\$500,000), regional force main – B Station improvements (\$250,000), and Upper King Creek interceptor improvements (\$250,000).

Debt was issued in May 2013 in the amount of \$24 million for various sewer improvements. The last debt issue was in June 2010 for \$22 million.



Total revenues are budgeted at \$32,045,598, an increase of 8.4 percent (\$2,483,000) from the current year. For FY 2013, water sales are slightly below budget due to lower demand. Sewer fees are projected to be significantly above budget (\$639,000) due to under budgeting. Water and sewer tap fee revenue is projected to be significantly above budget for FY 2013 due to higher than anticipated activity.

For FY 2014, system revenues will continue to be effected by slower system growth due to the economy and water conservation by consumers. Water and sewer revenues are impacted by the second year of a four-year rate increase that will increase water rates by 4 percent and sewer rates by 8.8 percent effective July 1st. Revenue from water and sewer tap fees for FY 2014 has been lowered to more accurately reflect projected development activity; however, on a budget-to-budget basis it is still an increase of 18.6 percent for water and 12.2 percent for sewer from the prior year.

The **Debt Service Fund** (General Fund municipal and school debt) is proposed at \$10,086,808, a 7.9 percent decrease of \$868,185. The decrease is primarily due to shifting the debt service for the radio system to the Fleet Management Fund and the maturing of a 2004 issue.

The transfer from the General Fund is budgeted at \$9,585,758, a decrease of \$868,235 from the prior year. The use of debt financing to fund future capital improvements will necessitate the identification of a funding source prior to undertaking the project. It is anticipated this will likely require a property tax increase.

Capital Equipment/Projects Funds The General Fund capital project funds consist of four separate funds for equipment, facilities, infrastructure, and school facilities. Equipment replacement is budgeted at \$1,823,100, which is a transfer in from the General Fund. Major proposed purchases include \$436,000 for Public Works equipment, \$620,600 for the replacement of school buses, and \$280,000 for the replacement of ten police cars (supplemented with funds from the Police Technology Fund).

Capital facilities total \$1,285,000, with the largest item being completion of the new Juvenile Court building (\$600,000). Other major projects include \$185,000 for Freedom Hall to complete the HVAC design specifications and to resurface the parking lot located behind the Hall and adjacent to the tennis courts, \$150,000 to resurface the front parking lot at the Municipal Building, and \$100,000 to assess and design bridge improvements for the Johnson City/Elizabethton recreation trail. The transfer from the General Fund is proposed at \$350,000, an increase of \$6,578 from the current year. As a reminder, \$658,000 of these improvements will be funded with undesignated bond proceeds from two prior bond issues. Use of these funds for these projects was approved at the April 18th Commission meeting.

Infrastructure capital projects total \$5,943,000 million and include construction of the intelligent transportation system (\$3.4 million) and installation/design of three new traffic signals, design of the Mountain View/Browns Mill roundabout, and signal upgrades at several intersections (\$1,550,000). Other significant projects include Lone Oak sidewalk improvements \$204,000, which include a federal grant of \$170,000; funding the City's share of the right-of-way costs for the Indian Ridge Road/State of Franklin intersection (\$200,000), Broadway intersection improvements (\$159,000); construction of the intelligent transportation system, right-of-way acquisition for the Mountain View/Browns Mill roundabout (\$100,000); downtown street and streetscape improvements (\$100,000); and improvements at the Walnut Street/State of Franklin intersection (\$100,000). As with the capital facilities projects, \$709,000 of these improvements will be funded with undesignated bond proceeds from two prior bond issues.

School facility capital projects total \$2,747,000. Projects budgeted include funding for additional work Science Hill High School HVAC improvements, roof replacement, and replacement of the cafeteria steps (\$1,750,000), completion of an eight classroom expansion at Indian Trail Intermediate School (\$425,000), and several roof replacements (\$572,000). Roofs for the Southside and Woodridge Elementary Schools were replaced in 2013 (\$928,000). \$2.97 million in bonds were issued in 2013 to fund roof replacements and the improvements to Science Hill. Debt service for this issue is budgeted in the Educational Facilities Trust Fund.

Solid Waste Funds Solid Waste expenses total \$11,142,338 and include \$8,679,312 for the Municipal Solid Waste Fund and \$2,463,169 for the Regional Solid Waste Fund. The City fund will increase \$574,835 (7.1%) from the current year, and the Regional fund is down \$75,979 (3%). Expenses for the Municipal Fund increased primarily due to shifting the Yard Waste Diversification costs back from the Regional Fund to Municipal (\$224,000), which had an

opposite impact on the expenses of the Regional Fund. Both funds also had higher depreciation costs - \$166,009 for Municipal and \$95,229 for Regional. No personnel changes are proposed for either fund.

Capital equipment replacement is proposed at a total of \$1,799,000, with \$332,000 for Municipal and \$1,467,000 for Regional. An industrial collection vehicle (roll off), a track loader, two pick-up trucks, and two leaf machines are proposed for Municipal. Four automated residential collection vehicles, a front loader collection vehicle, and a small collection vehicle are proposed for Regional.

Revenues for Municipal Solid Waste are projected at \$8,850,039, an increase of \$98,739 from the prior year. The 1.1 percent increase is primarily due shifting the budgeted revenue for boiler fuel and mulch sales from the regional system back to municipal following a discussion with the City's auditors. Landfill host fees have been on a steady decline since 2008. For fiscal 2013 they are budgeted at \$266,000, a decrease of \$132,000 (33.2%). From FY 2008 they have declined by over \$692,000 from a high of \$1.085 million due to reduced collections and the loss of several contracts with private haulers for the Iris Glen Landfill. Revenues for the regional system are budgeted to decrease by \$191,233 (6.9%) due to shifting revenue for boiler fuel and mulch sales back to the Municipal Fund, as noted above. When this revenue change is omitted, revenues show a small increase of \$8,767. The lack of revenue growth in both systems is reflective of the slow growth in the overall economy

The **Mass Transit Fund** is proposed at \$3,911,311, an increase of \$168,006 from the prior year. The increase is primarily due to operating increases in Operations. This is the fourth year of operation for the New Freedom program, which is funded by a Federal Transportation Agency grant and a 25 percent local match (\$25,146). This program allowed the City to establish two new routes that serve the Med Tech corridor and Boones Creek and has expanded ADA accessibility for job opportunities and to medical facilities. Service to East Tennessee State University was expanded two years ago at the request of the university and resulted in an additional 4.75 positions. The cost of this service is paid in-full by ETSU. Federal and state grants account for 76 percent of the fund's total revenue. The transfer from the General Fund to support transit operations is budgeted at \$723,500, an increase of \$70,500 that is required in order to meet federal and state grant matching requirements. This year's match is \$43,500 higher due to the availability of additional capital fund. Four trolley busses are proposed to be replaced with these additional funds (\$1,052,926). Other equipment replacement includes two medium size busses (\$418,517), which requires a local match of \$22,227.

The **Freedom Hall Fund** is proposed at \$1,571,966, a decrease of \$128,000 (7.5%) from the prior year. Capital improvements include the engineering design to connect the Freedom Hall HVAC system to the Central Energy Plant and other related HVAC and electrical improvements and resurfacing the back parking lot. Funding for both of these projects is included in the capital improvements budget. The General Fund transfer to support Freedom Hall is budgeted at \$250,000, which is an increase of \$50,000 from the current budget.

The **Golf Fund** is proposed at \$1,285,773, an increase of 5,526. Revenues are down \$31,325 from the fiscal 2013 budget, or 3.4 percent. Projected revenue for the current year is down

\$26,675, primarily due to the impact of weather conditions. From an average of \$1.05 million in revenue over the 2007 through 2009 period, revenue for the fund has settled in the upper \$800,000 range over the past few years. This decrease is also impacted by the economy with fewer rounds being played. Ten electric golf carts are budgeted to be replaced with gas carts (\$39,000), with five carts budgeted for Buffalo Valley and Pine Oaks. The General Fund transfer to support the Golf Fund is projected at \$565,000, an increase of \$5,000 from the current budget.

The **Storm Water Fund** is proposed at \$1,502,156, an increase of \$151,251 (11.2%) from the current year. A total of \$4,230,000 is proposed for capital improvements and include the following:

Founders Park	2,500,000
Broadway Avenue drainage improvements	400,000
Other downtown drainage improvements	630,000
Other projects	400,000
Small capital projects	<u>300,000</u>
Total	4,230,000

Bonds in the amount of \$5.935 million were issued in 2013 to finance downtown drainage improvement and other projects. The fund is projected to end the year with approximately \$2.3 million in cash and cash equivalents.

Staffing/Salaries and Benefits

A total of 906.35 full-time and part-time positions are budgeted. This is an increase of 3.45 staff positions from the prior year budget. The additional staffing is proposed as follows:

- Police Detention – two full-time Correctional Officers were added in FY 2013 and another full-time position and two part-time positions are budgeted in FY 2014 to comply with State staffing requirement for correctional facilities (3 full-time positions and 1.5 part-time positions)
- Parks & Recreation - Memorial Park Community Center and Senior Services – staff reorganization and realignment changes in FY 2013 and FY 2014 resulted in an overall reduction in total full-time and part-time staffing by 0.05 positions
- Police Grants – a TCCRP Project Director position and a police officer were added in FY 2013

The following positions are proposed to be eliminated:

- Police Grants – two Heroes Grant positions (grant ends 6/30/13). The two officers will be reassigned to the Patrol division to fill vacant positions but will continue to serve as school resource officers.

- Probation Officer funded by Safer Schools grant (grant ends 6/30/13) – 1 full-time position

Funding (one percent of salaries) is budgeted for a salary adjustment. A 10% premium increase in the city's self-funded health insurance program is proposed. In FY 2014 the City will be exploring options to help contain costs with our new health consultant. Options include plan design modifications, pharmacy co-payment changes, adding a health reimbursement or health saving account option, and on-site clinics. As you may recall, there was a 10 percent premium increase in FY 2013. Health plan premiums are currently shared on an 80/20 basis between the city and employee.

Other Agencies

The City transfer to assist with funding for operating expenses of the Johnson City Schools is proposed at \$8,913,675, which is an increase of \$375,000 (4.4%). The last increase to the City's appropriation to the Schools was in fiscal 2011 by \$400,000 (5.1%).

Funding for the Library is proposed at \$1,558,100 in total, an increase of \$16,550 (1.1%). This includes \$11,150 for a one percent salary adjustment and \$5,400 for the Imagination Library. Total funding for the Imagination Library is \$29,700, which also includes funding from Washington County. Quasi-Governmental funding is proposed at \$2,394,795, up \$32,112 (1.43%). Increases are proposed for Animal Control (\$10,000), Chamber of Commerce (\$19,870), and the Tri-Cities Airport – Foreign Trade Zone (\$2,242).

Special Appropriations are proposed at \$367,954, a decrease of \$91,988 (17.54%) from fiscal 2012. The decrease is due to a Commission directive to eliminate funding to these agencies over a ten-year period.

GENERAL INFORMATION

Location

Nestled in the northeastern corner of Tennessee, Johnson City hosts a population of nearly 65,000 residents. Johnson City is situated in the heart of the Southern Appalachians, between Roan Mountain and the Great Smoky Mountains and is within a day's drive of most major cities in the Eastern United States. Our region is encompassed with beautiful lakes, bold rivers, and sparkling mountain streams. Johnson City is home to East Tennessee State University, along with ETSU's James H. Quillen College of Medicine and the James H. Quillen Veterans Affairs Medical Center at neighboring Mountain Home. The City has and maintains 742.8 lane miles of city streets and 176 miles of city sidewalks. The land area of Johnson City is nearly 43 square miles. Interstate 26 is the main artery through the City, along with State Highway 36.

History

Henry Johnson founded Johnson City in 1856. Mr. Johnson started a town by building a home on what is now the corner of West Market Street and the Southern Railway Company. At that time, it was located on a country road leading from Washington, D.C. to Knoxville and beyond. He opened a store, which for a long time, was "the store" of the settlement. Travelers in both directions would time their trips to make it to "Henry Johnson's place before dark", for he also operated a hotel in his building.

There is no question that Henry Johnson conceived the city that was destined to spring from his little establishment. Johnson built the first depot for the railroad, adjoining his home, and became the depot agent, freight agent, ticket agent, and basically everything connected to the railroad at that time. From this circumstance, the station became known as "Johnson's Depot". The first post office for this section of the county was named "Blue Plum", located about two miles south of the present center of the city. However, Henry Johnson had it moved to "Johnson's Depot", and became the postmaster.

Henry Johnson took some part in politics, though it is not recorded that he was aspiring to be in office. In a heated political race for congress, in which Mr. Johnson supported Landon C. Haynes, the friends of Mr. Haynes had the name of the town changed to "Haynesville". But, the change of the name was of short duration. The return was made to the original founder and the establishment became "Johnson City".

Government

Johnson City adopted the council-manager form of government in 1939. This form combines the benefits of elected legislative representation with a professionally managed government. Citizens elect, at large, five city commissioners who serve four-year terms. The Board of Commissioners hires a professional city manager to manage and direct the day-to-day operation of the City government, administer the budget, and employ all City employees, with the

exception of the Juvenile Court Judge, Municipal Court Judge, and City Attorney. These positions are appointed by the commission.

The City Manager is the chief executive officer for the city. It is the responsibility of the City Manager to enforce the laws and ordinances of the city and attend all meetings of the governing body with the right to take part in the discussion. Having no vote, the City Manager can make a recommendation of measures to the governing body.

The City provides a wide range of services similar to other jurisdictions in the State, including public safety (both Police and Fire), municipal and regional solid waste services, municipal and regional water and sewer services, parks and recreation, a civic center, seniors' services, two golf courses, a mass transit system, public works, a school system, and economic development.

Budgetary and Financial Reporting

The City of Johnson City is implementing the recommended practices by the National Advisory Council on State and Local Budgeting (NACSLB). City staff has applied diligent effort into improving the process, decisions, and outcomes with each new budget year.

The budget process is not simply an exercise in balancing revenues and expenditures one year at a time, but is strategic in nature, encompassing a multi-year financial and operational plan that allocates resources on the basis of identified goals and objectives.

The budgetary, accounting, and reporting standards adopted by the City of Johnson City conform to generally accepted accounting principles applicable to government units. The accounts of the City are organized on the basis of funds and account groups, each of which is considered to be a separate entity. The operations of each fund are accounted for with a separate set of self-balancing accounts, recording cash and other financial resources, together with all related liabilities and residual equities or balances, and changes therein, which are segregated for the purposes of carrying on specific activities or obtaining certain objectives in accordance with special regulations, restrictions, or limitations.

The funds included in this budget are as follows:

Governmental Funds:

General Fund – The General fund is the general operating fund of the City. It is used to account for most of the basic government services, such as police, fire, parks and recreation, street maintenance, administration, and planning. General Fund revenues include property taxes, local option sales tax, business license fees, court fines and fees, and state and federal grants. The largest expense within the General Fund is personal services, which includes the cost of employee salaries and benefits.

Capital Projects and Capital Equipment Funds – The Capital Projects and Capital Equipment funds account for capital purchases and improvements, such as land acquisition, fleet equipment replacement, construction of facilities, etc. Most of the items recorded in either of these funds are financed through borrowings or transfers from the General Fund.

Debt Service Fund – Included in a Debt Service Fund are general long-term principal and interest payments on bonds issued, as well as revenue sources to meet the payment obligation on the debt.

Special Revenue Fund – A Special Revenue Fund generates specific revenue sources. Expenses are legally restricted to specified purposes and are directly related to the revenue source. Freedom Hall Civic Center, Transportation Planning, and the Community Development Block Grant Fund are Special Revenue Funds for the city.

Proprietary Funds:

Enterprise Fund – An Enterprise Fund is intended to be self-supporting in that expenditures are offset by revenues in the form of fees and charges to the external customers for goods and services. Enterprise Funds included in this budget are the Water and Sewer Fund, Solid Waste Funds (Municipal and Regional), Storm Water Fund, Mass Transit Fund, and Golf Fund.

Basis for Budgeting

The budgets for all Governmental Funds are prepared on a modified accrual basis. This means that the obligations of the City are budgeted as expenses, but revenues are recognized only when they are actually received.

The Enterprise Funds are budgeted on a full accrual basis. Expenditures are recognized when a commitment is made, and revenues are recognized when they are obligated to the City. Debt interest payments are budgeted as an expense for Enterprise Funds. Not included in the budget are debt principal payments, which are reflected as a reduction in the liability only when payment is made, and capital equipment and improvements, which are funded through the Capital Equipment and Projects Funds or as an operating transfer from the General Fund.

Budget and Budgetary Controls

The City's financial plans are set forth in annual capital and operating budgets which reflect the projection of all receipts from and disbursements to all sources. The Board of Commissioners has the final responsibility for establishing program and fiscal policies, approving the annual operating budget and Capital Improvement Program, amending the annual budget, and setting the property tax rate and fees for services.

Budgetary control is maintained in the individual funds at the department level in order to ensure compliance with legal spending appropriations as approved in the annual operating budget. Activities of the general fund, special revenue funds, enterprise funds, and capital projects and equipment funds are included in the annual appropriated budget.

Basis of Accounting

The modified accrual basis of accounting is used for all governmental funds. The revenues are recognized when they become measurable and available. Those revenues susceptible to accrual are property taxes, special assessments, interest income, and charges for services. Property taxes are levied and due in this fiscal year and also collected within 60 days after year end. Amounts not collected within those 60 days are recorded as deferred revenue. Expenditures are recorded when the related fund liability has been incurred. All proprietary funds use the accrual basis of accounting, where revenues are recognized as soon as they are earned and expenses are realized as soon as a liability is incurred. Proprietary funds also display the assets and liabilities associated with the fund on the balance sheet. In governmental funds, fund balance is segregated into restricted, committed, assigned, and unassigned components. Enterprise funds reflect a change in total net assets corresponding to the outcome of revenues and expenditures.

FINANCIAL MANAGEMENT POLICIES

General Financial Philosophy

The financial policy of the City of Johnson City is to provide a sufficient financial base and the resources necessary to sustain a high level of municipal services for the citizens of Johnson City.

It is the goal of the City to achieve a strong financial condition with the ability to:

- Withstand local and regional economic impacts;
- Adjust efficiently to the community's changing service requirements;
- Effectively maintain and improve the City's infrastructure;
- Prudently plan, coordinate, and implement responsible community development and growth;
- Provide a high level of police, fire, and other protective services to assure public health and safety; and,
- Provide other services necessary to ensure quality of life for the community.

The City of Johnson City's financial policies shall address the following fiscal goals:

- Keep the City in a fiscally sound position in both the long and short term;
- Maintain sufficient financial liquidity to meet normal operating and contingent obligations;
- Expect that service users pay their fare share of program costs;
- Operate utilities in a responsive and fiscally sound manner;
- Maintain existing infrastructure and capital assets;
- Provide a framework for the prudent use of debt; and,
- Direct the City's financial resources toward meeting the goals of the City's strategic plan.

Operating Budget Policies

The annual budget is the central financial planning document that embodies all operating revenue and expenditure decisions. It establishes the level of services to be provided by each department within the confines of anticipated municipal services.

The City Manager shall incorporate the Board of Commissioner's priorities in the formulation of the preliminary and final budget proposal.

Adequate maintenance and replacement of the City's capital plant and equipment will be provided for in the annual budget.

The budget shall balance recurring operating expenses with recurring operating revenues.

The City shall adopt a balanced budget annually.

Capital Improvement Policies

The City will establish and implement a comprehensive five-year Capital Improvement Plan (CIP). This plan will be updated annually.

An annual Capital Improvement Budget will be developed and adopted by the Board of Commissioners as part of the annual budget. The City will make all capital improvements, in accordance with the CIP, for which there is available funding.

Unexpended capital project budgets shall be carried forward to future fiscal years to complete the intent of the original budget.

Routine capital needs will be financed from current revenues as opposed to the issuance of long-term debt.

The City will maintain all assets at a level adequate to protect the City's capital investment and to minimize future maintenance and replacement costs.

Revenue Policies

The City will estimate annual revenues by a conservative, objective, and analytical process.

The City will consider market rates and charges levies by other public and private organizations for similar services in establishing tax rates, fees and charges.

The City will periodically review the cost of activities-supported user fees to determine the impact of inflation and other cost increases. Fees will be adjusted where appropriate to reflect these increases.

The City will set fees and user charges, for the utility funds, at a level that fully supports the total direct and indirect costs of operations, capital requirements, and ensures that adequate reserves are maintained.

The City will continue to identify and pursue grants and appropriations from Federal, State, and other agencies that are consistent with the City's goals and strategic plan.

The City will follow an aggressive policy of collecting revenues.

Investment Policies

Investments of the City shall be undertaken in a manner that seeks to ensure the preservation of capital in the overall portfolio. The portfolio shall remain sufficiently liquid to enable the City to meet daily cash flow demands and conform to all state and local requirements governing the investment of public funds.

The City will continue the current cash management and investment practices, which are designed to emphasize safety of capital first, sufficient liquidity to meet obligations second, and the highest possible yield, third.

Investments will be made in accordance with the policies set by Tennessee Code Annotated 6-56-106. Authorized investments include, but are not limited to, the following:

- Bonds, notes or treasury bills of the United States Government;
- Bonds, debentures, notes or other evidences of indebtedness issued or guaranteed by United States agencies;
- Certificates of deposit and other evidences of deposit at state and federally chartered banks, savings and loan associations; and,
- The local government investment pool created by title 9, chapter 4, part 7.

The City shall attempt to match its investment with anticipated cash flow requirements. Unless matches to a specific cash flow requirement, the City will not directly invest in securities maturing more than two (2) years from the date of issue. Investments maturing more than two years from date of issue require approval by the state director of local finance.

The City's financial information system will provide adequate information concerning cash position and investment performance.

Debt Management Policies

The City of Johnson is subject to debt limitations imposed by the City Charter. The total bonded indebtedness of the City shall not exceed 10% of the assessed valuation, for the preceding year, of the taxable property of the City. In determining the debt applicable to the legal debt limit, the following types of debt are excluded:

- Bonds payable out of funds derived from special assessments for public improvements;
- Bonds primarily secured from revenues of utilities;
- Bonds primarily secured from revenue of other sources with the secondary backing of general tax revenues; and,
- Tax anticipation bonds and notes.

It is the policy of the City that the total general obligation net debt (excluding general obligation debt supported by utilities and assessments) shall not exceed 10 percent of the assessed value of taxable property of the City.

The City shall issue debt only when necessary to meet a public need and when funding for such projects is not available from current revenues, reserves, or other sources.

Long-term borrowing will be used to finance capital improvements as approved in the City's Capital Improvement Plan.

Capital projects financed through issuance of debt shall be financed for a period not to exceed the expected useful life of the project.

The City will not incur debt to finance current operations.

The total debt service on tax supported debt of the City shall not exceed 20 percent of total General Fund operating expenditures. It shall be the goal of the City to reduce this percentage to 15 percent by FY 06/07. It shall be the long-term goal of the City to reduce this percentage to the ideal level of 10 percent.

Lease-purchase obligations, capital outlay notes or other debt instruments may be used as a medium-term method of borrowing for the financing of vehicles, computers, other specialized types of equipment, or other capital improvements.

The City will maintain good communication with bond rating agencies in order to optimize its bond rating status.

Utility Fund Policies

Enterprise funds will be established for City-operated utility services.

Enterprise fund expenditures will be established at a level sufficient to properly maintain the Fund's infrastructure and provide for necessary capital development.

Each utility fund will maintain an adequate rate structure to cover the costs of all operations, including maintenance, depreciation, capital and debt service requirements, reserves, and any other costs deemed necessary. Ideally, reserves should approximate three (3) months of operating costs.

The total outstanding debt of the Water/Sewer fund shall not exceed 50 percent of the net capital assets of that fund.

Utility rate studies will be conducted periodically to update assumptions and make necessary adjustments to reflect inflation, construction needs, maintain bond covenants, and avoid significant periodic rate increases.

Reserve Fund Policies

Adequate reserve levels are a necessary component of the City's overall financial management strategy and a key factor in external agencies' measurement of the City's financial strength. Reserve funds provide the City with the resources to manage cash flow and deal with unanticipated emergencies and changes in economic conditions. In addition, reserve funds enable the City to take advantage of matching funds and other beneficial (but limited) opportunities.

The City shall place emphasis on increasing unrestricted fund balance in the General Fund to an amount equal to approximately 16 percent of the General Fund operating budget expenditures (net of interfund transfers). This represents approximately two (2) months of operating expenditures. Cash reserves should be sufficient to cover 8 to 10 percent of budgeted General Fund expenditures.

At the close of each budget year, any excess of revenues over expenditures that will increase the cumulative unrestricted fund balance above the established target amount will be recorded as a restricted reserve account available for appropriation by the Board of Commissioners, for one-time capital expenditures.

Reversion of Bond Proceeds: Bond proceeds remaining (unspent) after the purpose for which the bonds were issued has been completed shall be returned to the respective bond funds for future appropriation. The balance of available bond proceeds will be reported to the Board of Commissioners on a monthly basis. Further use of these monies shall be consistent with provisions contained within the appropriate bond resolutions and in conformity with federal and state regulations.

BUDGET PROCEDURE

Purpose and Scope of the Budget

The budget is the City's financial plan, covering a twelve month period that balances projected revenues with anticipated expenditures, related to City services. Upon adoption by the Board of Commissioners, the City of Johnson City's budget becomes a major policy document of this community for the ensuing fiscal year.

Essentially, the City of Johnson City's budget strives to achieve the following objectives:

1. Establish a legal basis for the expenditure of city tax dollars;
2. Establish a means of public accountability and control of expenditures;
3. Provide a method for continuous review of city programs through established goals and departmental services;
4. Provide an operating plan of service for city departments;
5. Provide a basis for establishing policies, adopted by the Board of Commissioners, through recommendation by the City Manager;
6. Establish more effective communication between the citizens of Johnson and City Officials.

Annual Budget Process of the City of Johnson City

The City's annual budget process typically begins in September with the preparation of the five-year Capital Improvements Program (CIP). In January, a budget kick-off meeting is held with department and division directors to distribute budget instructions and to highlight concerns, challenges, and goals that face the City in the upcoming fiscal year. Following this informational meeting, department/division heads prepare their budget requests over the next thirty day period.

From there, the budget calendar is followed through the remainder of the budget process:

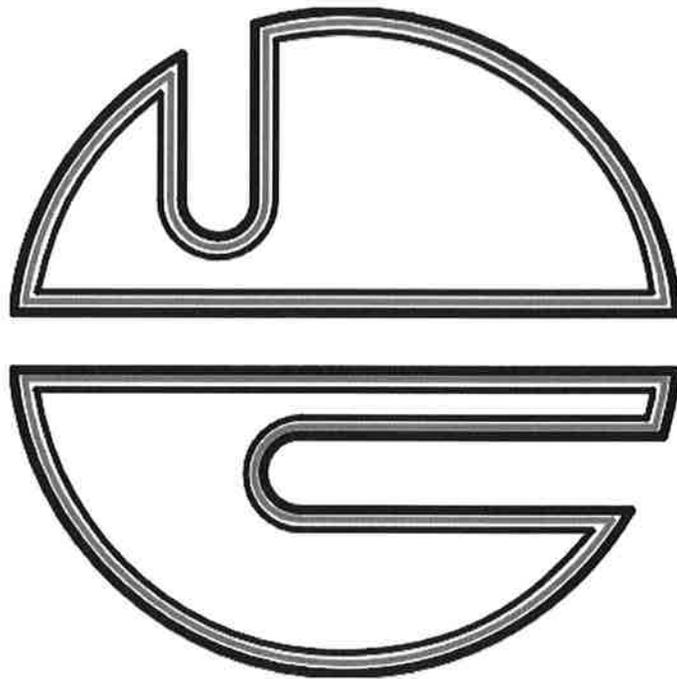
- Revenue estimates are prepared for the next fiscal year for all City funds.
- Departmental budgets are reviewed and analyzed and budget hearings are conducted with each department. Following these meetings, a tentative budget is prepared in consideration of the projected revenues and policy guidelines established by the City Manager.
- Budget work sessions are conducted with the Board of Commissioners, City Manager, and staff.
- At the conclusion of these work sessions, the Board of Commissioners' input is incorporated into the proposed budget. An appropriation ordinance is prepared and is required by the City Charter to be published for public review no later than ten days prior to the first reading of the ordinance.
- By City Charter, the first reading of the budget ordinance and public hearing is required to occur at a regularly scheduled meeting of the Board of Commissioners, followed by two additional readings of the ordinance.
- The adopted budget takes effect July 1, the beginning of the new fiscal year.

Budget Amendments

Amendments which revise the total expenditure of any appropriated fund or department may occur at any time during the fiscal year after advertising and a public hearing before the Board of Commissioners. Three readings of the ordinance amending the budget are required.

BUDGET CALENDAR FOR FISCAL YEAR 2010

September 14, 2012	CIP forms distributed to Department/Division Heads
October 12, 2012	CIP forms due to Budget Office
January 18, 2013	Budget Kick-Off Meeting
February 12, 2013	Small Departments Budgets due to the Budget Office
February 20, 2013	Large Departments budgets due to the Budget Office
February 14 – March 8	Budget hearings/reviews with the City Manager, Assistant City Managers, and Budget Manager
March 11 – April 12	Budget analysis and finalize budget
April 15 – May 1	Prepare and print budget document
April 27	Publish initial advertisement in the Johnson City Press (required to publish three days prior to submission to Commission)
May 2	Distribute budget and CIP to Commission
May 6 - 9 13 - 16 20 - 23	Budget work sessions with Commission
May 27	Budget Ordinance published in Johnson City Press
June 6	First reading and public hearing of budget ordinance
June 20	Second reading of budget ordinance
June 21	Third reading of budget ordinance



BUDGET SCHEDULES

**EXPENDITURE CHANGES BY FUND
FISCAL YEAR 2014**

Fund	FY 2013	FY 2014	Change	
			Dollars	Percent
General Fund	53,991,115	55,324,633	1,333,518	2.5
Debt Service Fund	11,378,990	10,510,105	(868,885)	(7.6)
Educational Facilities Trust Fund	5,290,092	4,180,914	(1,109,178)	(21.0)
General Purpose School Fund	61,476,445	62,909,524	1,433,079	2.3
School Food Services Fund	3,040,000	2,999,000	(41,000)	(1.3)
School Federal Projects Fund	6,814,500	5,896,403	(918,097)	(13.5)
School Special Projects Fund	737,000	751,435	14,435	2.0
Capital Equipment Fund	2,312,000	1,823,100	(488,900)	(21.1)
Capital Projects - Facilities Fund	4,206,614	1,285,000	(2,921,614)	(69.5)
Capital Projects - Infrastructure Fund	6,200,000	5,943,000	(257,000)	(4.1)
Capital Projects - Schools Fund	4,371,194	2,747,000	(1,624,194)	(37.2)
Community Development Fund	543,434	608,913	65,479	12.0
Drug Fund	244,520	157,500	(87,020)	(35.6)
Freedom Hall Fund	1,700,000	1,571,966	(128,034)	(7.5)
Golf Fund	1,280,247	1,285,773	5,526	0.4
Mass Transit Fund	3,743,305	3,911,311	168,006	4.5
Police Grant Fund	349,743	454,397	104,654	29.9
Police Technology Fund	405,957	463,733	57,776	14.2
Solid Waste - Municipal Fund	8,104,477	8,679,312	574,835	7.1
Solid Waste - Regional Fund	2,539,148	2,463,169	(75,979)	(3.0)
Storm Water Fund	1,350,905	1,502,156	151,251	11.2
Transportation Planning Fund	348,752	355,589	6,837	2.0
Water and Sewer Fund	<u>29,578,613</u>	<u>30,556,339</u>	<u>977,726</u>	<u>3.3</u>
TOTAL - ALL FUNDS	<u><u>210,007,051</u></u>	<u><u>206,380,272</u></u>	<u><u>(3,626,779)</u></u>	<u><u>(1.7)</u></u>

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GENERAL FUND SUMMARY

	Actual FY 2011	Actual FY 2012	Budget FY 2013	Projected FY 2013	Budget FY 2014	Budget 14 vs. 13	% Change
REVENUES							
Local Taxes	57,653,373	59,506,417	60,251,671	59,715,532	60,882,020	630,349	1.0
Licenses and Permits	790,124	788,129	781,585	743,380	738,500	(43,085)	(5.5)
Intergovernmental Revenues	9,082,502	9,612,636	9,591,800	9,696,888	9,758,530	166,730	1.7
Charges for Services	2,000,496	2,096,737	2,320,423	2,079,173	2,191,723	(128,700)	(5.5)
Fines and Forfeitures	2,305,918	1,761,752	1,522,500	1,620,000	1,632,000	109,500	7.2
Other Revenues	1,032,676	1,197,911	983,000	961,000	867,550	(115,450)	(11.7)
Total Revenues	72,865,089	74,963,582	75,450,979	74,815,973	76,070,323	619,344	0.8
EXPENDITURES							
Development Services	0	1,384,950	1,418,526	1,397,248	1,392,734	(25,792)	(1.8)
Finance	1,517,333	1,450,758	1,463,678	1,441,723	1,471,725	8,047	0.5
Fire and Emergency Management	8,642,458	8,865,901	9,347,997	9,254,517	9,493,493	145,496	1.6
General Government	2,110,710	1,951,789	2,180,899	2,148,186	2,094,941	(85,958)	(3.9)
Information Technology	1,009,994	839,871	1,025,323	1,009,943	1,000,012	(25,311)	(2.5)
Judicial	1,156,663	1,116,075	1,112,836	1,096,143	1,092,373	(20,463)	(1.8)
Library	1,497,250	1,498,250	1,541,550	1,541,550	1,558,100	16,550	1.1
Other	3,152,026	3,603,439	3,477,218	3,475,060	3,952,358	475,140	13.7
Parks and Recreation	3,952,269	4,074,066	4,781,931	4,686,292	5,071,400	289,469	6.1
Planning	573,918	0	0	0	0	0	0.0
Police	11,880,437	12,311,312	12,637,907	12,448,338	12,957,489	319,582	2.5
Public Building Authority	1,338,801	1,334,971	1,401,898	1,401,898	1,414,779	12,881	0.9
Public Works	11,267,492	10,031,822	10,554,560	10,396,242	10,879,984	325,424	3.1
Risk Management	362,443	416,981	247,294	243,585	241,376	(5,918)	(2.4)
Senior Citizens	826,339	858,951	831,629	748,466	621,295	(210,334)	(25.3)
Student Transportation	1,929,711	1,946,150	1,967,869	1,938,351	2,082,574	114,705	5.8
Total Operating Expenditures	51,217,844	51,685,286	53,991,115	53,227,542	55,324,633	1,333,518	2.5
Operating Transfers Out:							
Capital Equipment Fund	1,216,000	1,780,970	1,692,000	1,557,000	1,823,100	131,100	7.7
Capital Projects - Facilities Fund	542,404	524,337	343,422	266,000	350,000	6,578	1.9
Capital Projects - Infrastructure Fd	36,515	92,189	480,000	226,000	150,000	(330,000)	(68.8)
Capital Projects - Schools Fund	955,343	49,770	0	0	0	0	0.0
Community Development Fund	0	6,028	0	0	0	0	0.0
Debt Service Fund	9,784,659	9,327,726	10,453,993	9,282,611	9,585,758	(868,235)	(8.3)
Drug Fund	98,586	0	0	0	0	0	0.0
Economic Development Reserve	0	0	480,000	0	0	(480,000)	(100.0)
Freedom Hall Fund	246,681	345,200	200,000	250,000	250,000	50,000	25.0
Golf Fund	568,768	512,042	560,000	555,000	565,000	5,000	0.9
Insurance Fund	452,428	280,723	0	0	0	0	0.0
Johnson City Schools	8,188,675	8,188,675	8,538,675	8,538,675	8,913,675	375,000	4.4
Mass Transit Fund	636,500	647,000	653,000	653,000	723,500	70,500	10.8
Police Grant Fund	23,796	14,633	11,640	5,306	1,567	(10,073)	(86.5)
Public Building Authority	0	528,150	519,154	530,000	530,000	10,846	2.1
Special School Projects	15,950	14,355	0	0	0	0	0.0
Tax Increment Financing District	0	0	300,000	0	0	(300,000)	(100.0)
Transportation Planning Fund	36,914	79,131	65,000	75,600	70,000	5,000	7.7
Total Operating Transfers Out	22,803,219	22,390,929	24,296,884	21,939,192	22,962,600	(1,334,284)	(5.5)

GENERAL FUND SUMMARY

	<u>Actual FY 2011</u>	<u>Actual FY 2012</u>	<u>Budget FY 2013</u>	<u>Projected FY 2013</u>	<u>Budget FY 2014</u>	<u>Budget 14 vs. 13</u>	<u>% Change</u>
Operating Transfers In							
Other	1,672,644	0	0	0	0	0	0.0
Total Operating Transfers In	1,672,644	0	0	0	0	0	0.0
Net Operating Transfers Out/In	21,130,575	22,390,929	24,296,884	21,939,192	22,962,600	(1,334,284)	(5.5)
Total Expenditures	<u>74,021,063</u>	<u>74,076,215</u>	<u>78,287,999</u>	<u>75,166,734</u>	<u>78,287,233</u>	<u>(766)</u>	<u>(0.0)</u>
Excess (Deficiency) of Revenues Over Total Expenditures	516,670	887,367	(2,837,020)	(350,761)	(2,216,910)	620,110	(21.9)
Economic Development Reserve	0	0	0	(434,000)	(438,000)	(438,000)	100.0
Net Change in Fund Balance	516,670	887,367	(2,837,020)	(784,761)	(2,654,910)	182,110	(6.4)
UNRESERVED FUND BALANCE (BEGINNING)	<u>16,160,743</u>	<u>16,210,284</u>	<u>15,611,340</u>	<u>17,644,020</u>	<u>16,859,259</u>	<u>1,247,919</u>	<u>8.0</u>
Prior Period Adjustment	(467,129)	546,369	0	0	0	0	0.0
UNRESERVED FUND BALANCE (ENDING)	<u>16,210,284</u>	<u>17,644,020</u>	<u>12,774,320</u>	<u>16,859,259</u>	<u>14,204,349</u>	<u>1,430,029</u>	<u>11.2</u>

GENERAL FUND REVENUE SUMMARY

	Actual FY 2011	Actual FY 2012	Budget FY 2013	Projected FY 2013	Budget FY 2014	Budget 14 vs 13	% Change
<u>LOCAL TAXES</u>							
Real & Personal Property Taxes	25,994,997	26,642,923	26,976,221	26,866,000	27,234,660	258,439	1.0
Public Utilities	777,000	774,728	780,000	770,000	765,000	(15,000)	(1.9)
Delinquent Taxes	802,969	644,004	655,000	650,000	650,000	(5,000)	(0.8)
Int & Penalty Prop. Taxes	407,515	349,118	355,000	355,000	355,000	0	0.0
Payments-in-Lieu - TN Valley Auth.	643,659	732,643	732,700	733,000	747,660	14,960	2.0
Payments-in-Lieu - J.C. Power Board	3,193,733	3,440,950	3,500,000	3,500,000	3,550,000	50,000	1.4
Payments-in-Lieu - J.C. Housing Auth.	0	0	0	532	750	750	100.0
Payments-in-Lieu - Water/Sewer Fd.	473,000	473,000	473,000	473,000	543,950	70,950	15.0
Payments-in-Lieu - Iris Glen	845,284	890,497	725,000	882,000	900,000	175,000	24.1
Payments-in-Lieu - Elizabethton Elec	5,516	7,176	6,000	7,000	7,000	1,000	16.7
Payments-in-Lieu - Other Businesses	6,248	6,160	6,000	6,000	6,000	0	0.0
Local Sales Tax	17,587,990	18,609,280	19,302,750	18,510,000	18,972,000	(330,750)	(1.7)
Minimum Business Tax	2,038,444	1,821,630	1,646,000	1,858,000	1,895,000	249,000	15.1
Interest & Penalty on Business	5,488	0	5,000	0	0	(5,000)	(100.0)
Wholesale Beer Tax	2,112,818	2,190,925	2,146,000	2,212,000	2,212,000	66,000	3.1
Whsle Liquor Inspection	592,335	611,147	612,000	615,000	615,000	3,000	0.5
Hotel/Motel Tax	1,036,348	1,224,494	1,181,000	1,260,000	1,285,000	104,000	8.8
Gas Franchise Tax	387,354	345,167	400,000	350,000	475,000	75,000	18.8
CATV Franchise	742,675	742,575	750,000	668,000	668,000	(82,000)	(10.9)
TOTAL LOCAL TAXES	57,653,373	59,506,417	60,251,671	59,715,532	60,882,020	630,349	1.0
<u>LICENSES AND PERMITS</u>							
Building Permits	368,052	376,594	360,000	330,000	330,000	(30,000)	(8.3)
Electrical Permits	58,674	48,640	48,000	51,000	51,000	3,000	6.3
Plumbing Permits	47,587	38,087	36,000	38,000	38,000	2,000	5.6
Natural Gas Permits	8,636	7,874	11,500	8,500	8,500	(3,000)	(26.1)
Mechanical Permits	37,641	32,046	32,000	35,000	35,000	3,000	9.4
Plan Review Permits	38,840	56,765	61,000	53,000	53,000	(8,000)	(13.1)
Sign Permits	13,362	16,917	17,500	15,000	15,000	(2,500)	(14.3)
Zoning Permits and Fees	9,655	11,460	8,585	10,880	10,000	1,415	16.5
Excavation Permits	98,600	112,200	105,000	95,000	95,000	(10,000)	(9.5)
Beverage & Private Club Permits	107,650	85,560	100,000	90,000	90,000	(10,000)	(10.0)
Other Fees and Licenses	1,427	1,986	2,000	17,000	13,000	11,000	550.0
TOTAL LICENSES & PERMITS	790,124	788,129	781,585	743,380	738,500	(43,085)	(5.5)
<u>INTERGOVERNMENTAL</u>							
State - Boarding Prisoners	1,490,441	1,546,103	1,600,000	1,620,000	1,620,000	20,000	1.3
State Sales Tax	3,806,055	4,284,244	4,175,000	4,327,000	4,435,000	260,000	6.2
State Income Tax	594,184	595,784	520,000	600,000	550,000	30,000	5.8
State Beer Tax	29,698	31,000	30,000	31,000	31,000	1,000	3.3
State Mixed Drink Tax	539,949	571,035	565,000	570,000	570,000	5,000	0.9
State Gas Tax & State Street Aid	1,550,471	1,638,182	1,580,000	1,640,000	1,640,000	60,000	3.8
State Highway Maintenance	231,478	115,179	231,000	170,000	231,000	0	0.0
State Highway Maintenance - Mowing	45,900	45,900	45,900	45,900	45,900	0	0.0
State Litter Reimbursement	13,680	13,680	13,700	13,680	13,680	(20)	(0.1)
State Street and Transportation	122,178	130,257	123,000	120,000	123,000	0	0.0
State Excise Tax	78,993	66,160	120,000	68,000	68,000	(52,000)	(43.3)
State Civil Defense	7,057	55,500	55,100	58,350	58,350	3,250	5.9

GENERAL FUND REVENUE SUMMARY

	Actual FY 2011	Actual FY 2012	Budget FY 2013	Projected FY 2013	Budget FY 2014	Budget 14 vs 13	% Change
State - Fire Department Supplement	68,400	65,400	69,000	69,000	69,000	0	0.0
State - Police Department Supplement	84,000	82,800	86,000	86,000	86,000	0	0.0
State - Senior Center Grant	58,221	73,535	60,000	60,000	60,000	0	0.0
State - Juvenile Court Grants	53,397	40,323	55,000	64,900	4,500	(50,500)	(91.8)
State - Telecommunication Tax	4,099	3,496	4,000	3,500	3,500	(500)	(12.5)
FEMA Grant - Fire Department	45,243	0	0	0	0	0	0.0
Washington Co. - Civil Defense	109,058	109,058	109,100	109,058	109,100	0	0.0
Washington Co. - Fire	100,000	100,000	100,000	0	0	(100,000)	(100.0)
Washington Co. - Senior Citizens	50,000	45,000	50,000	40,500	40,500	(9,500)	(19.0)
TOTAL INTERGOVERNMENTAL	9,082,502	9,612,636	9,591,800	9,696,888	9,758,530	166,730	1.7
<u>CHARGES FOR SERVICE</u>							
Building Rental	317,055	283,570	478,000	284,000	284,000	(194,000)	(40.6)
Parks and Recreation Fees	507,606	514,342	594,000	532,000	615,000	21,000	3.5
Print Shop Charges	51,157	49,860	48,000	48,000	48,000	0	0.0
Computer Services	250,411	364,181	268,000	268,000	300,050	32,050	12.0
School Bus Charters	109,395	109,601	90,000	110,000	110,000	20,000	22.2
Clerk Fees	975	0	750	0	0	(750)	(100.0)
Accident Reports	18,894	15,836	20,000	5,500	6,000	(14,000)	(70.0)
Special Work Charges	0	5,490	2,500	12,000	12,000	9,500	380.0
Miscellaneous	9,974	18,828	12,500	13,000	10,000	(2,500)	(20.0)
Administrative Fees	735,029	735,029	806,673	806,673	806,673	0	0.0
TOTAL CHARGES FOR SERVICES	2,000,496	2,096,737	2,320,423	2,079,173	2,191,723	(128,700)	(5.5)
<u>Fines & Forfeitures</u>							
Fines, Forfeitures & Court Costs	2,305,918	1,761,752	1,522,500	1,620,000	1,632,000	109,500	7.2
TOTAL FINES & FORFEITURES	2,305,918	1,761,752	1,522,500	1,620,000	1,632,000	109,500	7.2
<u>OTHER REVENUE</u>							
Interest	311,323	256,252	265,000	230,000	230,000	(35,000)	(13.2)
Refunds and Reimbursements	276,029	156,363	200,000	175,000	175,000	(25,000)	(12.5)
Sale of Equipment & Other Items	86,619	125,679	60,000	45,000	50,000	(10,000)	(16.7)
Sale of Methane Gas	167,872	285,773	250,000	207,000	200,000	(50,000)	(20.0)
Senior Citizens	76,628	63,497	76,000	70,000	70,000	(6,000)	(7.9)
Donations	41,721	34,105	70,000	30,000	30,000	(40,000)	(57.1)
Miscellaneous Revenue	72,484	276,242	62,000	204,000	112,550	50,550	81.5
TOTAL OTHER REVENUE	1,032,676	1,197,911	983,000	961,000	867,550	(115,450)	(11.7)
TOTAL MUNICIPAL REVENUE	72,865,089	74,963,582	75,450,979	74,815,973	76,070,323	619,344	0.8
FUND BALANCE APPROPRIATION	0	0	2,837,020	784,761	2,654,910	(182,110)	(6.4)
TOTAL REVENUES	72,865,089	74,963,582	78,287,999	75,600,734	78,725,233	437,234	0.6

DEBT SERVICE FUND SUMMARY

	Actual FY 2011	Actual FY 2012	Budget FY 2013	Projected FY 2013	Budget FY 2014	Budget 14 vs 13	% Change
REVENUES							
Interest	405,114	455,319	423,997	421,105	423,297	(700)	(0.2)
EXPENDITURES							
Debt Issuances for City Capital Projects:							
Various 1991 - 2000 G.O. Bonds	34,236	0	0	0	0	0	0.0
Series IV-G-2 TN Loan 2001	3,762	0	0	0	0	0	0.0
Series V-K-1 TN Loan 2009	1,644,894	1,615,468	1,596,573	1,596,573	1,635,336	38,763	2.4
Series V-K-1 TN Loan 2009 - Med Tech	122,058	117,691	116,361	116,361	116,720	359	0.3
General Obligation Bond Issue							
Refunding 1998	960,430	958,516	951,262	951,262	953,738	2,476	0.3
General Obligation Bond Issue							
Refunding 2004A	562,353	560,280	0	0	0	0	0.0
General Obligation Bond Issue 2004B	464,449	379,045	288,926	330,683	0	(288,926)	(100.0)
GOB Issue 2004B - Med Tech Park	102,485	75,827	57,800	59,962	0	(57,800)	(100.0)
General Obligation Bond Issue							
Refunding 2009	1,201,506	1,213,140	1,192,600	1,192,600	1,207,550	14,950	1.3
Tennessee Municipal Bond Fund							
Capital Outlay 2005	100,020	99,691	0	0	0	0	0.0
General Obligation Bond Issue							
Refunding 2006	645,148	642,748	644,213	644,213	646,586	2,373	0.4
Series D-9-A TN Loan Refunding 2007	117,021	119,360	118,193	118,193	116,348	(1,845)	(1.6)
TN Municipal Bond Fund Issue 2008	1,236,592	619,977	1,757,321	613,329	1,046,803	(710,518)	(40.4)
Keefauver Farm Note - Interest Free	175,000	175,000	175,000	175,000	175,000	0	0.0
Build America Bonds 2010	1,236,753	1,313,970	1,311,420	1,311,420	1,309,420	(2,000)	(0.2)
2011 Series VII-J-1	171,383	270,278	370,812	291,989	328,858	(41,954)	(11.3)
2011 Series VII-J-1 - Med Tech Park	148,575	13,990	19,188	14,970	18,512	(676)	(3.5)
2012 G.O. (New)	0	0	127,153	127,153	128,000	847	0.7
2012 Series GO Refunding	0	474,039	656,315	656,315	949,791	293,476	44.7
2012 Series GO Refunding - Med Tech	0	13,392	28,145	28,145	86,298	58,153	206.6
IBM Server Capital Lease	125,478	125,478	0	0	0	0	0.0
VOIP Equipment Capital Lease	196,663	181,791	181,791	181,791	0	(181,791)	(100.0)
New Issue (interest only)		0	0	0	37,000	37,000	100.0
Total City Projects	9,248,806	8,969,681	9,593,073	8,409,959	8,755,960	(837,113)	(8.7)
Debt Issuances for School Capital Projects:							
2009 Qualified School Construction	597,836	640,955	632,795	641,635	632,795	0	0.0
Series V-K-1 Loan 2009	721,713	659,840	652,122	652,122	620,300	(31,822)	(4.9)
TN Municipal Bond Fund Issue 2008	0	293,754	501,000	321,485	501,050	50	0.0
Total School Projects	1,319,549	1,594,549	1,785,917	1,615,242	1,754,145	(31,772)	(1.8)
Total Debt Service Expenditures	10,568,355	10,564,230	11,378,990	10,025,201	10,510,105	(868,885)	(7.6)
Excess (Deficiency) of Revenues							
Over (Under) Expenditures	(10,163,241)	(10,108,911)	(10,954,993)	(9,604,096)	(10,086,808)	(868,185)	7.9

DEBT SERVICE FUND SUMMARY

	Actual FY 2011	Actual FY 2012	Budget FY 2013	Projected FY 2013	Budget FY 2014	Budget 14 vs 13	% Change
<u>OTHER FINANCING SOURCES AND USES</u>							
Operating Transfers In:							
Bond Issue Proceeds	2,643,225	9,124,667	0	0	0	0	0.0
Bond Issue Proceeds - Med Tech Park	136,776	873,308	0	0	0	0	0.0
Bond Refunding	(2,549,595)	(9,282,568)	0	0	0	0	0.0
Bond Refunding - Med Tech Park	(135,405)	(920,398)	0	0	0	0	0.0
Premium on Bonds	0	692,422	0	0	0	0	0.0
General Fund	9,554,438	9,327,726	10,453,993	9,282,611	9,585,758	(868,235)	(8.3)
General Purpose School Fund	283,581	293,754	501,000	321,485	501,050	50	0.0
Med Tech Park Fund	230,221	0	0	0	0	0	0.0
Total Other Financing Sources & Uses	10,163,241	10,108,911	10,954,993	9,604,096	10,086,808	(868,185)	(7.9)
Net Change in Fund Balance	0	0	0	0	0	0	0.0
UNRESERVED FUND BALANCE (BEGINNING)	0	0	0	0	0	0	0.0
UNRESERVED FUND BALANCE (ENDING)	0	0	0	0	0	0	0.0

EDUCATIONAL FACILITIES TRUST FUND SUMMARY

	<u>Actual FY 2011</u>	<u>Actual FY 2012</u>	<u>Budget FY 2013</u>	<u>Projected FY 2013</u>	<u>Budget FY 2014</u>	<u>Budget 14 vs 13</u>	<u>% Change</u>
<u>REVENUES</u>							
Local Option Sales Tax	1,948,851	2,048,478	2,132,000	2,018,000	2,058,000	(74,000)	(3.5)
Interest	8,975	1,663	0	0	0	0	0.0
Total Revenues	1,957,826	2,050,141	2,132,000	2,018,000	2,058,000	(74,000)	(3.5)
<u>EXPENDITURES</u>							
Debt Service	4,137,858	3,082,475	5,290,092	4,159,592	4,180,914	(1,109,178)	(21.0)
Total Expenditures	4,137,858	3,082,475	5,290,092	4,159,592	4,180,914	(1,109,178)	(21.0)
<u>OTHER FINANCING SOURCES</u>							
Bond Issue Proceeds	32,710,000	1,725,000	0	3,000,000	0	0	0.0
Redemption of Refunded Bonds	(30,885,712)	(651,157)	0	0	0	0	0.0
Operating Transfers In	1,073,277	1,123,022	1,174,000	1,106,000	1,128,000	(46,000)	(3.9)
Total Other Financing Sources	2,897,565	2,196,865	1,174,000	4,106,000	1,128,000	(46,000)	(3.9)
Excess (Deficiency) of Revenues Over Expenditures and Other Financing Sources	717,533	1,164,531	(1,984,092)	1,964,408	(994,914)	989,178	(49.9)
UNRESERVED FUND BALANCE (BEGINNING)	697,695	1,415,228	2,599,093	2,579,759	4,544,167	1,945,074	74.8
UNRESERVED FUND BALANCE (ENDING)	1,415,228	2,579,759	615,001	4,544,167	3,549,253	2,934,252	477.1

**JOHNSON CITY TENNESSEE CITY SCHOOL SYSTEM
GENERAL PURPOSE SCHOOL FUND SUMMARY**

	Actual FY 2011	Actual FY 2012	Budget FY 2013	Projected FY 2013	Budget FY 2014	Budget 14 vs 13	% Change
REVENUES							
County Taxes/Licenses	20,525,045	21,101,006	21,517,362	22,223,159	22,572,058	1,054,696	4.9
Charges for Services	1,177,845	1,180,880	1,180,000	1,138,951	1,372,620	192,620	16.3
Other Local Revenue	250,407	336,639	274,600	296,876	180,275	(94,325)	(34.3)
State Education Funds	24,995,697	24,700,316	25,052,000	25,500,006	26,245,402	1,193,402	4.8
Direct Federal Funds	110,035	50,620	46,000	51,618	46,000	0	0.0
Total Revenues	47,059,029	47,369,461	48,069,962	49,210,610	50,416,355	2,346,393	4.9
EXPENDITURES							
Instruction:							
Regular Education Instruction	30,292,221	30,541,755	32,041,205	31,950,000	32,209,289	168,084	0.5
Alternative Instruction	751,464	733,640	780,699	690,000	726,894	(53,805)	(6.9)
Special Education Instruction	4,027,959	4,049,785	4,457,686	4,335,457	4,486,602	28,916	0.6
Vocational Education Instruction	1,568,636	1,642,048	1,648,440	1,630,000	1,587,090	(61,350)	(3.7)
Adult Education	0	0	0	10,000	0	0	0.0
Total Instruction	36,640,280	36,967,228	38,928,030	38,615,457	39,009,875	81,845	0.2
Support Services:							
Health Services	197,052	193,900	208,646	215,000	222,537	13,891	6.7
Student Support	1,386,540	1,482,228	1,523,785	1,473,000	1,564,719	40,934	2.7
Instruction Support	2,374,249	2,152,909	2,396,331	2,501,000	3,113,485	717,154	29.9
Alternative Support	54,161	50,404	63,058	57,000	43,931	(19,127)	(30.3)
Special Education Support	218,680	220,246	228,182	227,000	231,714	3,532	1.5
Vocational Education Support	203,058	88,859	82,039	82,000	114,135	32,096	39.1
Adult Education Support	4,345	0	0	0	0	0	0.0
Board of Education	496,488	563,122	744,450	744,000	744,450	0	0.0
Office of the Director of Schools	512,113	515,693	544,981	520,000	548,939	3,958	0.7
Office of the Principal	3,728,751	3,752,042	4,123,285	4,078,000	4,149,708	26,423	0.6
Fiscal Services	557,076	408,331	386,788	483,000	450,219	63,431	16.4
Operation of Plant	4,634,924	4,609,209	5,101,923	4,981,000	5,092,122	(9,801)	(0.2)
Maintenance of Plant	1,502,020	1,536,223	1,636,192	1,655,000	1,652,620	16,428	1.0
Transportation	1,995,052	2,032,829	2,072,469	2,130,000	2,187,174	114,705	5.5
Central Services	752,886	810,674	857,726	840,000	879,077	21,351	2.5
Total Support Services	18,617,395	18,416,669	19,969,855	19,986,000	20,994,830	1,024,975	5.1
Non-Instructional Services:							
Debt Service	1,337,641	1,416,729	1,503,736	1,500,000	1,539,636	35,900	2.4
Early Childhood Education	116,647	132,734	107,261	160,000	197,620	90,359	84.2
Community Services	715,342	773,894	850,000	840,000	950,000	100,000	11.8
Regular Capital Outlay	67,800	161,913	105,025	220,000	205,025	100,000	95.2
Operating Transfers	7,579	0	12,538	12,000	12,538	0	0.0
Total Non-Instructional Services	2,245,009	2,485,270	2,578,560	2,732,000	2,904,819	326,259	12.7
Grand Total Expenditures	57,502,684	57,869,167	61,476,445	61,333,457	62,909,524	1,433,079	2.3

**JOHNSON CITY TENNESSEE CITY SCHOOL SYSTEM
GENERAL PURPOSE SCHOOL FUND SUMMARY**

	Actual FY 2011	Actual FY 2012	Budget FY 2013	Projected FY 2013	Budget FY 2014	Budget 14 vs 13	% Change
<u>Other Sources of Funds</u>							
City Appropriation	8,188,675	8,188,675	8,538,675	8,538,675	8,913,675	375,000	4.4
Transfer from City General Fund for Transportation	1,925,274	1,946,087	1,967,869	1,938,351	2,082,574	114,705	5.8
Transfer from School Federal Projects	47,246	0	0	0	0	0	0.0
Total Other Sources of Funds	10,161,195	10,134,762	10,506,544	10,477,026	10,996,249	489,705	4.7
TOTAL REVENUES/OTHER SOURCES	57,220,224	57,504,223	58,576,506	59,687,636	61,412,604	2,836,098	4.8
Excess (Deficiency) of Revenues and Other Sources over Expenditures	(282,460)	(364,944)	(2,899,939)	(1,645,821)	(1,496,920)	1,403,019	(48.4)
UNRESERVED FUND BALANCE (BEGINNING)	6,557,767	6,275,307	5,184,766	5,912,648	4,266,827	(917,939)	(17.7)
Prior Period Adjustment	0	2,285	0	0	0	0	0.0
UNRESERVED FUND BALANCE (ENDING)	6,275,307	5,912,648	2,284,827	4,266,827	2,769,907	485,080	21.2

GENERAL PURPOSE SCHOOL FUND REVENUE SUMMARY

	Actual FY 2011	Actual FY 2012	Budget FY 2013	Projected FY 2013	Budget FY 2014	Budget 14 vs 13	% Change
<u>LOCAL TAXES</u>							
Current Property Tax	8,726,044	8,766,982	8,897,704	9,582,511	9,685,900	788,196	8.9
Trustee's Collections - Prior Year	345,029	347,615	330,000	368,116	350,000	20,000	6.1
Circuit Clk/Clk & Master Collection - Prior Year	79,488	119,106	75,000	117,604	115,000	40,000	53.3
Interest & Penalty	95,612	105,564	95,000	109,362	105,000	10,000	10.5
Payments in Lieu of Taxes - Local Utilities	122,915	141,377	122,000	152,941	140,000	18,000	14.8
Payments in Lieu of Taxes - Other	10,468	9,258	9,000	10,533	8,000	(1,000)	(11.1)
Local Option Sales Tax	10,841,177	11,304,664	11,702,358	11,562,843	11,851,358	149,000	1.3
Business Tax	278,691	284,370	260,000	297,026	295,000	35,000	13.5
Bank Excise Tax	20,781	17,444	21,000	17,000	17,000	(4,000)	(19.0)
Interstate Telecommunication Tax	3,479	3,335	4,000	3,779	3,500	(500)	(12.5)
TOTAL LOCAL TAXES	20,523,684	21,099,715	21,516,062	22,221,715	22,570,758	1,054,696	4.9
<u>LICENSES AND PERMITS</u>							
Marriage Licenses	1,361	1,291	1,300	1,444	1,300	0	0.0
TOTAL LICENSES & PERMITS	1,361	1,291	1,300	1,444	1,300	0	0.0
<u>CHARGES FOR SERVICE</u>							
Tuition - Regular Day Students	249,279	198,634	210,000	185,986	210,000	0	0.0
Tuition - Adult Education	635	0	0	0	0	0	0.0
Tuition - Summer School	22,280	20,665	15,000	20,890	15,000	0	0.0
Tuition - Educare	781,025	822,524	850,000	798,257	950,000	100,000	11.8
Other Charges for Services ECLC	124,626	139,057	105,000	133,818	197,620	92,620	88.2
TOTAL CHARGES FOR SERVICES	1,177,845	1,180,880	1,180,000	1,138,951	1,372,620	192,620	16.3
<u>Other Local Revenue</u>							
Interest Earned	6,223	5,056	3,600	5,414	3,600	0	0.0
Retiree's Insurance Payments	86,275	91,504	80,000	91,845	93,675	13,675	17.1
Miscellaneous Refunds	11,085	19,470	10,000	15,677	8,000	(2,000)	(20.0)
Sale of Equipment	1,300	14,643	0	0	0	0	0.0
Contributions and Gifts	0	30,000	0	0	0	0	0.0
E-Rate	73,493	77,340	73,000	75,940	75,000	2,000	2.7
North Side Science First NSF Grant	72,031	98,626	108,000	108,000	0	(108,000)	(100.0)
OTHER LOCAL REVENUE	250,407	336,639	274,600	296,876	180,275	(94,325)	(34.3)
<u>State Education Funds</u>							
Basic Education Program	22,504,853	24,240,108	24,604,000	25,112,000	25,620,000	1,016,000	4.1
Basic Education Program - ARRA	1,793,147	0	0	0	0	0	0.0
Career Ladder	352,438	294,758	315,000	294,932	270,500	(44,500)	(14.1)
Career Ladder - Extended Contract	147,934	118,000	116,000	74,700	56,025	(59,975)	(51.7)
Mixed Drink Tax	2,683	6,433	2,000	3,374	2,000	0	0.0
Other State Educational Funds	172,717	14,817	0	0	276,877	276,877	100.0
Other State Educational Funds - ConnectTN Fund:	21,925	26,200	15,000	15,000	15,000	0	0.0
TOTAL STATE EDUCATION FUNDS	24,995,697	24,700,316	25,052,000	25,500,006	26,240,402	1,188,402	4.7
<u>Direct Federal Government</u>							
Other Federal Through State	53,797	0	0	0	0	0	0.0
ROTC Reimbursement	56,238	50,620	46,000	51,618	46,000	0	0.0
TOTAL DIRECT FEDERAL GOVERNMENT	110,035	50,620	46,000	51,618	46,000	0	0.0

GENERAL PURPOSE SCHOOL FUND REVENUE SUMMARY

	<u>Actual FY 2011</u>	<u>Actual FY 2012</u>	<u>Budget FY 2013</u>	<u>Projected FY 2013</u>	<u>Budget FY 2014</u>	<u>Budget 14 vs 13</u>	<u>% Change</u>
<u>Other Sources - Transfers In</u>							
Operating Transfers - Indirect Cost	47,246	0	0	0	0	0	0.0
City General Fund Transfer - Operations	8,188,675	8,188,675	8,538,675	8,538,675	8,538,675	0	0.0
City General Fund Transfer - Transportation	1,925,274	1,946,087	1,967,869	1,938,351	2,082,574	114,705	5.8
	10,161,195	10,134,762	10,506,544	10,477,026	10,621,249	114,705	1.1
TOTAL GENERAL PURPOSE SCHOOL REVENUE	<u>57,220,224</u>	<u>57,504,223</u>	<u>58,576,506</u>	<u>59,687,636</u>	<u>61,032,604</u>	<u>2,456,098</u>	<u>4.2</u>
FUND BALANCE APPROPRIATION	282,460	364,944	2,899,939	1,645,821	1,496,920	(1,403,019)	(48.4)
TOTAL REVENUES	<u>57,502,684</u>	<u>57,869,167</u>	<u>61,476,445</u>	<u>61,333,457</u>	<u>62,529,524</u>	<u>1,053,079</u>	<u>1.7</u>

**JOHNSON CITY TENNESSEE CITY SCHOOL SYSTEM
SCHOOL FOOD SERVICES FUND SUMMARY**

	Actual FY 2011	Actual FY 2012	Budget FY 2013	Projected FY 2013	Budget FY 2014	Budget 14 vs 13	% Change
<u>REVENUES</u>							
Charges for Services	997,918	866,048	900,000	867,000	865,000	(35,000)	(3.9)
Other Local Revenue	7,191	7,491	7,000	5,000	4,000	(3,000)	(42.9)
State Matching Food Service Funds	33,181	32,328	33,000	30,952	30,000	(3,000)	(9.1)
Federal Funds Through State	<u>2,038,770</u>	<u>2,078,112</u>	<u>2,100,000</u>	<u>2,000,000</u>	<u>2,100,000</u>	<u>0</u>	<u>0.0</u>
Total Revenues	<u>3,077,060</u>	<u>2,983,979</u>	<u>3,040,000</u>	<u>2,902,952</u>	<u>2,999,000</u>	<u>(41,000)</u>	<u>(1.3)</u>
<u>EXPENDITURES</u>							
School Food Service	2,797,228	2,904,775	2,865,000	2,852,952	2,900,000	35,000	1.2
Capital Outlay	<u>81,382</u>	<u>54,442</u>	<u>175,000</u>	<u>50,000</u>	<u>99,000</u>	<u>(76,000)</u>	<u>(43.4)</u>
Total Expenditures	<u>2,878,610</u>	<u>2,959,217</u>	<u>3,040,000</u>	<u>2,902,952</u>	<u>2,999,000</u>	<u>(41,000)</u>	<u>(1.3)</u>
Excess (Deficiency) of Revenues Over Expenditures	<u>198,450</u>	<u>24,762</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0.0</u>
UNRESERVED FUND BALANCE (BEGINNING)	<u>1,255,007</u>	<u>1,398,291</u>	<u>1,398,291</u>	<u>1,432,277</u>	<u>1,432,277</u>	<u>33,986</u>	<u>2.4</u>
Purchase Method Inventory Adj.	(55,166)	9,224	0	0	0	0	0
UNRESERVED FUND BALANCE (ENDING)	<u><u>1,398,291</u></u>	<u><u>1,432,277</u></u>	<u><u>1,398,291</u></u>	<u><u>1,432,277</u></u>	<u><u>1,432,277</u></u>	<u><u>33,986</u></u>	<u><u>2.4</u></u>

**JOHNSON CITY TENNESSEE CITY SCHOOL SYSTEM
SCHOOL FEDERAL PROJECTS FUND**

	Actual FY 2011	Actual FY 2012	Budget FY 2013	Projected FY 2013	Budget FY 2014	Budget 14 vs 13	% Change
REVENUES							
Federal Funds Direct and through State	7,347,521	6,994,861	6,814,500	6,909,280	5,896,403	(918,097)	(13.5)
Total Revenues	7,347,521	6,994,861	6,814,500	6,909,280	5,896,403	(918,097)	(13.5)
EXPENDITURES							
Regular Education Instruction	2,265,585	2,060,790	1,940,000	2,146,860	2,198,465	258,465	13.3
Alternative Instruction	37,734	0	0	0	0	0	0.0
Special Education Instruction	1,814,603	1,602,644	2,195,000	2,110,908	2,110,908	(84,092)	(3.8)
Vocational Education Instruction	88,631	157,353	162,000	126,397	126,397	(35,603)	(22.0)
Adult Education Instruction	240,613	238,154	258,000	162,700	150,604	(107,396)	(41.6)
Total Direct Instruction	4,447,166	4,058,941	4,555,000	4,546,865	4,586,374	31,374	0.7
Other Student Support	273,583	248,931	284,000	613,475	598,725	314,725	110.8
Regular Education Support	2,188,096	1,938,713	1,754,000	1,540,705	588,258	(1,165,742)	(66.5)
Alternative Educaion Support	57,586	0	0	0	0	0	0.0
Special Education Support	126,395	120,147	120,000	8,000	8,000	(112,000)	(93.3)
Vocational Education Support	2,500	5,384	4,500	7,600	7,600	3,100	68.9
Adult Education Support	192,903	95,677	97,000	85,742	77,446	(19,554)	(20.2)
Office of the Principal	0	215,000	0	49,612	0	0	100.0
Operation of Plant	0	140,340	0	27,281	0	0	100.0
Operating Transfers	0	26,234	0	30,000	30,000	30,000	100.0
Total Instructional Support	2,841,063	2,790,426	2,259,500	2,362,415	1,310,029	(949,471)	(42.0)
Regular Capital Outlay	14,046	145,494	0	0	0	0	0.0
Total Expenditures	7,302,275	6,994,861	6,814,500	6,909,280	5,896,403	(918,097)	(13.5)
Excess (Deficiency) of Revenues Over Expenditures	45,246	0	0	0	0	0	0.0
Other Financing Sources (Uses) Transfer In (net)	(45,246)	0	0	0	0	0	0.0
UNRESERVED FUND BALANCE (BEGINNING)	0	0	0	0	0	0	0.0
UNRESERVED FUND BALANCE (ENDING)	0	0	0	0	0	0	0.0

**JOHNSON CITY TENNESSEE CITY SCHOOL SYSTEM
SCHOOL SPECIAL PROJECTS FUND**

	<u>Actual FY 2011</u>	<u>Actual FY 2012</u>	<u>Budget FY 2013</u>	<u>Projected FY 2013</u>	<u>Budget FY 2014</u>	<u>Budget 14 vs 13</u>	<u>% Change</u>
<u>REVENUES</u>							
Federal Funds Direct and through State	<u>550,197</u>	<u>733,732</u>	<u>737,000</u>	<u>751,435</u>	<u>751,435</u>	<u>14,435</u>	<u>2.0</u>
Total Revenues	<u>550,197</u>	<u>733,732</u>	<u>737,000</u>	<u>751,435</u>	<u>751,435</u>	<u>14,435</u>	<u>2.0</u>
<u>EXPENDITURES</u>							
Lottery - Pre-K	309,115	314,868	320,000	334,574	334,574	14,574	4.6
Family Resource Center	45,492	42,030	40,000	40,111	40,111	111	0.3
LEAPS-Alternative School	80,125	249,852	250,000	225,000	225,000	(25,000)	(10.0)
Safe Schools	30,005	27,300	27,000	27,900	27,900	900	3.3
Coordinated School Health	<u>106,989</u>	<u>99,682</u>	<u>100,000</u>	<u>123,850</u>	<u>123,850</u>	<u>23,850</u>	<u>23.9</u>
Total Expenditures	<u>571,726</u>	<u>733,732</u>	<u>737,000</u>	<u>751,435</u>	<u>751,435</u>	<u>14,435</u>	<u>2.0</u>
Excess (Deficiency) of Revenues Over Expenditures	(21,529)	0	0	0	0	0	0.0
Other Financing Sources (Uses) Transfer In (net)	21,529	0	0	0	0	0	0.0
UNRESERVED FUND BALANCE (BEGINNING)	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0.0</u>
UNRESERVED FUND BALANCE (ENDING)	<u><u>0</u></u>	<u><u>0</u></u>	<u><u>0</u></u>	<u><u>0</u></u>	<u><u>0</u></u>	<u><u>0</u></u>	<u><u>0.0</u></u>

CAPITAL EQUIPMENT FUND SUMMARY

	Actual FY 2011	Actual FY 2012	Budget FY 2013	Projected FY 2013	Budget FY 2014	Budget 14 vs 13	% Change
REVENUES							
Federal Grant - FEMA	0	180,264	600,000	600,000	0	(600,000)	(100.0)
Other Income	129,740	0	0	0	0	0	0.0
Total Revenues	129,740	180,264	600,000	600,000	0	(600,000)	(333.3)
EXPENDITURES							
Development Services	0	0	23,000	23,300	24,000	1,000	4.3
Fire	79,790	1,069,779	892,000	907,000	103,500	(788,500)	(88.4)
Fleet Maintenance	0	0	60,000	60,000	155,000	95,000	158.3
Information Technology	26,168	25,384	108,000	89,300	171,500	63,500	58.8
Parks and Recreation	49,912	96,800	99,000	226,000	0	(99,000)	(100.0)
Police	363,118	191,198	275,000	225,000	303,000	28,000	10.2
Public Works	768,908	187,989	311,000	220,000	436,000	125,000	40.2
Purchasing/Print Shop	0	0	0	0	9,500	9,500	100.0
Radio System	6,429	0	0	0	0	0	0.0
Student Transportation	212,202	222,308	544,000	549,080	620,600	76,600	14.1
VOIP System	771,350	40,058	0	0	0	0	0.0
Total Expenditures	2,298,470	1,833,516	2,312,000	2,299,680	1,823,100	(488,900)	(21.1)
Excess (Deficiency) of Revenues Over Expenditures	(2,168,730)	(1,653,252)	(1,712,000)	(1,699,680)	(1,823,100)	(111,100)	6.5
OTHER FINANCING SOURCES							
Operating Transfers							
General Fund	1,216,000	1,780,970	1,692,000	1,557,000	1,823,100	131,100	7.7
Other	(13,487)	0	0	0	0	0	0.0
Bond/Note Proceeds/Capital Lease	704,688	0	0	0	0	0	0.0
Total Other Financing Sources	1,907,201	1,780,970	1,692,000	1,557,000	1,823,100	131,100	7.7
Excess (Deficiency) of Revenues & Other Financing Sources over Expenditures	(261,529)	127,718	(20,000)	(142,680)	0	20,000	(100.0)
UNRESERVED FUND BALANCE (BEGINNING)	300,529	39,000	39,265	166,718	24,038	(15,227)	(38.8)
UNRESERVED FUND BALANCE (ENDING)	39,000	166,718	19,265	24,038	24,038	4,773	24.8

CAPITAL PROJECTS - FACILITIES FUND SUMMARY

	Actual FY 2011	Actual FY 2012	Budget FY 2013	Projected FY 2013	Budget FY 2014	Budget 14 vs 13	% Change
<u>REVENUES</u>							
Federal Grant (FEMA)	0	0	169,692	166,692	0	(169,692)	(100.0)
Interest	84,387	52,751	0	0	0	0	0.0
Other	37,460	33,057	0	0	0	0	0.0
Total Revenues	121,847	85,808	169,692	166,692	0	(169,692)	(100.0)
<u>EXPENDITURES</u>							
Cardinal Park Improvements	0	161,784	225,500	225,500	0	(225,500)	(100.0)
Carver Recreation Center	2,431	28,749	0	0	0	0	0.0
Fire Station Imp - Sprinkler Systems	0	0	212,114	212,114	55,000	(157,114)	(74.1)
Fire Station No. 2 Renovation	56,672	4,397	0	0	0	0	0.0
Fire Station No. 4 Improvements	2,650	51,485	0	0	0	0	0.0
Fire Station No. 7 Improvements	0	0	40,000	36,000	0	(40,000)	(100.0)
Fleet Maintenance Storage Facility	0	0	0	0	45,000	45,000	100.0
Freedom Hall Improvements	0	327,025	404,275	112,650	100,000	(304,275)	(75.3)
Freedom Hall Energy Improvements	0	0	0	105,000	85,000	85,000	100.0
Freedom Hall Improvements - Deck	1,533,480	0	0	0	0	0	0.0
Holston Building	2,720	62,181	0	0	0	0	0.0
Juvenile Court Renovation	0	25,181	1,000,000	550,000	600,000	(400,000)	(40.0)
Liberty Bell Field Renovation	94,935	0	0	0	0	0	0.0
Liberty Bell Tennis Center	0	286,570	0	9,474	0	0	0.0
Memorial Park Community Center	5,845,902	5,487,941	2,129,725	2,700,000	0	(2,129,725)	(100.0)
Metro Kiwanis Park Improvements	22,567	0	0	0	0	0	0.0
Municipal Energy Improvements	102,123	10,034	0	24,100	0	0	0.0
Municipal Building Improvements	95,294	117	0	10,000	150,000	150,000	100.0
Other - Unidentified Projects	174	1,709	0	0	0	0	0.0
Park Improvements - Miscellaneous	12,529	33,995	27,000	15,000	70,000	43,000	159.3
Parks Roof Replacement Program	18,303	5,657	70,000	70,000	50,000	(20,000)	(28.6)
Pennys Building	28,840	61,653	80,000	12,000	0	(80,000)	(100.0)
Public Library Improvements	0	0	0	0	30,000	30,000	100.0
Public Works - Roof Replacement	0	0	18,000	18,000	0	(18,000)	(100.0)
Public Works - Street Department Bldg.	0	9,910	0	0	0	0	0.0
Railroad/Recreation Trail	602,495	0	0	0	100,000	100,000	100.0
Total Expenditures	8,421,115	6,558,388	4,206,614	4,099,838	1,285,000	(2,921,614)	(69.5)
<u>OTHER FINANCING SOURCES</u>							
Operating Transfers In/Out							
General Fund	522,680	524,337	343,422	266,000	350,000	6,578	1.9
Other Funds	(166,407)	(285,258)	0	0	0	0	0.0
2010 Bond Proceeds	107,077	521,276	0	0	0	0	0.0
2012 Bond Issue	0	864,045	0	0	0	0	0.0
Total Other Financing Sources	463,350	1,624,400	343,422	266,000	350,000	6,578	1.9
Excess (Deficiency) of Other Financing Sources Over Expenditures	(7,835,918)	(4,848,180)	(3,693,500)	(3,667,146)	(935,000)	2,758,500	(74.7)
UNRESERVED FUND BALANCE (BEGINNING)	17,370,539	9,534,621	3,694,324	4,686,441	1,019,295	(2,675,029)	(72.4)
UNRESERVED FUND BALANCE (ENDING)	9,534,621	4,686,441	824	1,019,295	84,295	83,471	10130.0

CAPITAL PROJECTS - INFRASTRUCTURE FUND SUMMARY

	Actual FY 2011	Actual FY 2012	Budget FY 2013	Projected FY 2013	Budget FY 2014	Budget 14 vs 13	% Change
REVENUES							
Interest	93	45	0	0	0	0	0.0
America Recovery and Reinvestment Act	832,501	(9,134)	0	0	0	0	0.0
Federal	0	13,554	4,940,000	252,000	4,460,000	(480,000)	(9.7)
State of Tennessee	401,191	76,931	390,000	21,500	330,000	(60,000)	(15.4)
Total Revenues	1,233,785	81,396	5,330,000	273,500	4,790,000	(540,000)	(10.1)
EXPENDITURES							
Bike Trail Phase II	323,579	0	0	0	0	0	0.0
Broadway Intersection Improvements	0	1,990	200,000	100,000	159,000	(41,000)	(20.5)
Browns Mill/Mountainview Intersection	0	38,049	0	40,000	100,000	100,000	100.0
Downtown Street Scape Improvements	0	0	0	100,000	100,000	100,000	100.0
Flourville Road Bridge Improvements	12,010	10,060	0	0	0	0	0.0
Forest Avenue Improvements	0	0	0	0	50,000	50,000	100.0
Indian Ridge/State of Franklin Intersection Improvements	0	18,492	400,000	15,000	200,000	(200,000)	(50.0)
Intelligent Transportation System	78,691	15,060	3,900,000	200,000	3,400,000	(500,000)	(12.8)
Knob Creek Road	0	0	0	0	80,000	80,000	100.0
Lone Oak Sidewalks	10,607	5,748	0	0	204,000	204,000	100.0
Mall Streets Improvements	5	0	0	0	0	0	0.0
Miscellaneous Projects	0	4,450	0	0	0	0	0.0
Science Hill Pedestrian Bridge	0	3,843	0	0	0	0	0.0
South Roan Pedestrian Bridge	7,895	157,330	0	0	0	0	0.0
STP - Signals	38,347	13,582	1,500,000	40,000	1,550,000	50,000	3.3
Street Resurfacing-ARRA	832,501	0	0	0	0	0	0.0
Veterans Administration Access Road	0	0	200,000	224,500	0	(200,000)	(100.0)
Walnut Street/State of Franklin Imp.	0	0	0	0	100,000	100,000	100.0
Total Expenditures	1,303,635	268,604	6,200,000	719,500	5,943,000	(257,000)	(4.1)
OTHER FINANCING SOURCES							
Operating Transfers In							
General Fund	19,015	92,189	480,000	226,000	150,000	(330,000)	(68.8)
Bond Proceeds	246,202	7,869	390,000	928,886	265,000	(125,000)	(32.1)
Other	88,485	0	0	0	0	0	0.0
Total Other Financing Sources	353,702	100,058	870,000	1,154,886	415,000	(455,000)	(52.3)
Excess (Deficiency) of Revenues & Other Financing Sources Over Expenditures	283,852	(87,150)	0	708,886	(738,000)	(738,000)	100.0
UNRESERVED FUND BALANCE (BEGINNING)	(154,274)	129,578	214,578	42,428	751,314	536,736	250.1
UNRESERVED FUND BALANCE (ENDING)	129,578	42,428	214,578	751,314	13,314	(201,264)	(93.8)

CAPITAL PROJECTS - SCHOOLS FUND SUMMARY

	Actual FY 2011	Actual FY 2012	Budget FY 2013	Projected FY 2013	Budget FY 2014	Budget 14 vs 13	% Change
REVENUES							
American Recovery & Reinvestment Act	661,800	0	0	0	0	0	0.0
Washington County Bonds	120,636	0	0	0	0	0	0.0
Interest Income	294,682	67,929	24,000	0	0	(24,000)	(100.0)
Other	163,401	47,728	0	0	0	0	0.0
Total Revenues	1,240,519	115,657	24,000	0	0	(24,000)	(100.0)
EXPENDITURES							
Career Technical Center	907,384	117,892	0	0	0	0	0.0
Central Energy Plant	1,079,594	1,343,456	0	0	0	0	0.0
Fairmont Elementary Renovations	9,037,290	1,084,828	0	0	0	0	0.0
Football Stadium	3,052,719	3,393	0	0	0	0	0.0
Indian Trail Middle School Expansion	0	24,393	1,505,000	1,200,000	425,000	(1,080,000)	(71.8)
School Roof Replacements	0	0	0	0	572,000	572,000	100.0
School System Energy Improvements	459,926	136,068	0	41,796	0	0	0.0
SHHS - Detention/Water Quality Improv.	319,019	256,669	0	0	0	0	0.0
SHHS - Improvements - 9 - 12	16,063,796	8,336,397	1,466,194	2,150,000	1,750,000	283,806	19.4
Liberty Bell SHHS - 8/9 Campus	3,991,290	28,324	0	0	0	0	0.0
Southside Elementary Roof Replacement	0	0	700,000	453,000	0	(700,000)	(100.0)
Woodland Elementary Roof Replacement	0	0	700,000	475,000	0	(700,000)	(100.0)
Total Expenditures	34,911,018	11,331,420	4,371,194	4,319,796	2,747,000	(1,624,194)	(37.2)
Excess (Deficiency) of Revenues Over Expenditures	(33,670,499)	(11,215,763)	(4,347,194)	(4,319,796)	(2,747,000)	1,600,194	(36.8)
OTHER FINANCING SOURCES							
Operating Transfers In							
General Fund	955,343	49,771	0	0	0	0	0.0
QSCB Proceeds	8,160,000	0	0	0	0	0	0.0
2012 Bond Proceeds	0	2,029,393	0	0	0	0	0.0
2013 Bond Proceeds	0	0	3,200,000	3,000,000	0	(3,200,000)	(100.0)
Other Funds*	68,412	272,622	0	0	0	0	0.0
Total Other Financing Sources	9,183,755	2,351,786	3,200,000	3,000,000	0	(3,200,000)	(100.0)
Excess (Deficiency) of Other Financing Sources Over Expenditures	(24,486,744)	(8,863,977)	(1,147,194)	(1,319,796)	(2,747,000)	(1,599,806)	139.5
UNRESERVED FUND BALANCE (BEGINNING)	38,238,379	13,751,635	3,412,200	4,887,658	3,567,862	155,662	4.6
UNRESERVED FUND BALANCE (ENDING)	13,751,635	4,887,658	2,265,006	3,567,862	820,862	(1,444,144)	(63.8)

*Transfers in from other funds: FY 2011 - Capital Project Fund - Facilities \$66,604; Solid Waste Fund \$402; and Stormwater Fund \$1,406.
FY 2012 - Capital Project Fund - Facilities \$272,622

COMMUNITY DEVELOPMENT FUND SUMMARY

	<u>Actual FY 2011</u>	<u>Actual FY 2012</u>	<u>Budget FY 2013</u>	<u>Projected FY 2013</u>	<u>Budget FY 2014</u>	<u>Budget 14 vs 13</u>	<u>% Change</u>
<u>REVENUES</u>							
Community Development Block Grant Entitlement	491,491	454,198	447,024	440,000	498,030	51,006	11.4
Emergency Shelter Grant	89,830	90,421	85,552	27,400	108,035	22,483	26.3
Other	470	426	4,760	2,400	3,694	(1,066)	(22.4)
Program Income - CDBG	655	356	0	17,037	3,600	3,600	100.0
Total Revenues	582,446	545,401	537,336	486,837	613,359	76,023	14.1
<u>EXPENDITURES</u>							
Housing Rehabilitation	318,260	235,457	270,784	275,828	289,001	18,217	6.7
Other Programs	89,830	90,421	85,812	27,400	108,035	22,223	25.9
Administration	173,930	219,097	186,838	184,035	211,877	25,039	13.4
Total Expenditures	582,020	544,975	543,434	487,263	608,913	65,479	12.0
Excess (Deficiency) of Revenues Over Expenditures	426	426	(6,098)	(426)	4,446	10,544	(172.9)
<u>OTHER FINANCING SOURCES</u>							
Transfer In - General Fund	0	6,029	0	0	0	0	0.0
Net Change in Fund Balance	426	6,455	(6,098)	(426)	4,446	10,544	(7.9)
UNRESERVED FUND BALANCE (BEGINNING)	<u>(6,455)</u>	<u>(6,029)</u>	<u>15,709</u>	<u>426</u>	<u>0</u>	<u>(15,709)</u>	<u>(100.0)</u>
UNRESERVED FUND BALANCE (ENDING)	<u><u>(6,029)</u></u>	<u><u>426</u></u>	<u><u>9,611</u></u>	<u><u>0</u></u>	<u><u>4,446</u></u>	<u><u>(5,165)</u></u>	<u><u>(53.7)</u></u>

DRUG FUND SUMMARY

	<u>Actual FY 2011</u>	<u>Actual FY 2012</u>	<u>Budget FY 2013</u>	<u>Projected FY 2013</u>	<u>Budget FY 2014</u>	<u>Budget 14 vs 13</u>	<u>% Change</u>
<u>REVENUES</u>							
Fines & Forfeitures	103,017	108,018	80,000	80,000	75,000	(5,000)	(6.3)
Other	18,061	23,603	25,000	12,000	15,000	(10,000)	(40.0)
Total Revenues	121,078	131,621	105,000	92,000	90,000	(15,000)	(14.3)
<u>EXPENDITURES</u>							
Operating	178,065	111,818	139,520	116,520	130,000	(9,520)	(6.8)
Capital Outlay	89,497	71,350	105,000	100,000	27,500	(77,500)	(73.8)
Total Expenditures	267,562	183,168	244,520	216,520	157,500	(87,020)	(35.6)
Excess (Deficiency) of Revenues Over Expenditures	(146,484)	(51,547)	(139,520)	(124,520)	(67,500)	72,020	(51.6)
<u>OTHER FINANCING SOURCES</u>							
Operating Transfers In General Fund	98,586	0	0	0	0	0	0.0
Total Expenditures	98,586	0	0	0	0	0	0.0
Excess (Deficiency) of Revenues Over Expenditures	(47,898)	(51,547)	(139,520)	(124,520)	(67,500)	72,020	(51.6)
UNRESERVED FUND BALANCE (BEGINNING)	<u>488,483</u>	<u>440,585</u>	<u>306,385</u>	<u>389,038</u>	<u>264,518</u>	<u>(41,867)</u>	<u>(13.7)</u>
UNRESERVED FUND BALANCE (ENDING)	<u>440,585</u>	<u>389,038</u>	<u>166,865</u>	<u>264,518</u>	<u>197,018</u>	<u>30,153</u>	<u>18.1</u>

FREEDOM HALL FUND SUMMARY

	Actual FY 2011	Actual FY 2012	Budget FY 2013	Projected FY 2013	Budget FY 2014	Budget 14 vs 13	% Change
<u>REVENUES</u>							
Ticket Sales	986,985	627,425	1,100,000	1,710,755	950,000	(150,000)	(13.6)
Building Rental & Surcharge	114,296	87,756	90,000	96,653	90,000	0	0.0
Concessions	113,692	71,375	110,000	118,953	100,000	(10,000)	(9.1)
Novelty Sales	21,075	16,194	25,000	31,900	25,000	0	0.0
Other	138,496	93,760	115,000	110,801	100,000	(15,000)	(13.0)
Parking	77,790	58,111	60,000	108,250	60,000	0	0.0
Total Revenues	1,452,334	954,621	1,500,000	2,177,312	1,325,000	(175,000)	(11.7)
<u>EXPENDITURES</u>							
Administration	265,393	275,620	280,358	302,525	281,968	1,610	0.6
Shows	1,080,720	700,676	1,033,239	1,682,724	917,006	(116,233)	(11.2)
Maintenance	291,772	279,187	308,593	354,547	300,432	(8,161)	(2.6)
Concessions	53,876	36,760	65,310	72,155	61,310	(4,000)	(6.1)
Parking	9,483	6,573	12,500	16,250	11,250	(1,250)	(10.0)
Total Expenditures	1,701,244	1,298,816	1,700,000	2,428,201	1,571,966	(128,034)	(7.5)
Excess (Deficiency) of Revenues Over Expenditures	(248,910)	(344,195)	(200,000)	(250,889)	(246,966)	(46,966)	23.5
<u>OTHER FINANCING SOURCES</u>							
Operating Transfers In: General Fund	246,681	345,200	200,000	250,000	250,000	50,000	25.0
Excess (Deficiency) of Revenues & Other Financing Sources Over Expenditures	(2,229)	1,005	0	(889)	3,034	3,034	100.0
UNRESERVED FUND BALANCE (BEGINNING)	49,260	47,031	47,031	48,036	47,147	116	0.2
UNRESERVED FUND BALANCE (ENDING)	47,031	48,036	47,031	47,147	50,181	3,150	6.7

GOLF FUND SUMMARY

	Actual FY 2011	Actual FY 2012	Budget FY 2013	Projected FY 2013	Budget FY 2014	Budget 14 vs 13	% Change
<u>OPERATING REVENUES</u>							
Cart Rentals	299,306	312,043	312,525	311,575	312,525	0	0.0
Concessions	25,710	23,434	25,500	24,500	25,500	0	0.0
Green Fees	396,361	428,802	460,400	450,500	437,000	(23,400)	(5.1)
Memberships	66,300	58,687	64,000	61,000	61,000	(3,000)	(4.7)
Private Cart Usage & Storage	34,000	27,531	27,900	18,600	25,000	(2,900)	(10.4)
Pro Shop Sales	29,874	31,214	29,500	29,500	30,000	500	1.7
Other	2,000	1,992	4,000	1,475	1,475	(2,525)	(63.1)
Total Operating Revenues	853,551	883,703	923,825	897,150	892,500	(31,325)	(3.4)
<u>OPERATING EXPENSES</u>							
Buffalo Valley Golf Course	608,645	571,654	619,189	603,708	602,092	(17,097)	(2.8)
Pine Oaks Golf Course	526,991	557,998	558,263	544,306	593,218	34,955	6.3
Depreciation	109,062	90,802	57,908	57,908	56,025	(1,883)	(3.3)
Other	77,621	65,548	44,887	44,887	34,438	(10,449)	(23.3)
Total Operating Expenses	1,322,319	1,286,002	1,280,247	1,250,810	1,285,773	5,526	0.4
Operating Income (Loss)	(468,768)	(402,299)	(356,422)	(353,660)	(393,273)	(36,851)	10.3
Transfers & Capital Contributions							
General Fund	568,768	512,042	560,000	555,000	565,000	5,000	0.9
NET ASSETS (BEGINNING)	(728,299)	(628,299)	(456,408)	(528,301)	(326,961)	129,447	(28.4)
Prior Period Adjustment	0	(9,745)	0	0	0	0	0.0
NET ASSETS (ENDING)	(628,299)	(528,301)	(252,830)	(326,961)	(155,234)	97,596	(38.6)

**GOLF FUND
CASH ANALYSIS SUMMARY**

	Actual FY 2011	Actual FY 2012	Budget FY 2013	Projected FY 2013	Budget FY 2014	Budget 14 vs 13	% Change
Total Receipts	850,134	880,752	923,825	897,150	892,500	(31,325)	(3.4)
Total Operating Expenses (less depreciation)	1,095,469	1,119,233	1,222,339	1,192,902	1,229,748	7,409	0.6
Other Expenses							
Capital Equipment	58,601	59,752	14,000	20,000	0	(14,000)	(100.0)
Capital Projects	19,790	0	25,000	18,000	0	(25,000)	(100.0)
Capital Lease - Principal	42,610	0	0	0	0	0	0.0
Debt - Principal	200,000	210,000	220,000	220,000	230,000	10,000	4.5
Other Interest Expense	2,432	3,809	0	0	0	0	0.0
Total Other Expenses	323,433	273,561	259,000	258,000	230,000	(29,000)	(11.2)
Total Operating and Other Expenses	1,418,902	1,392,794	1,481,339	1,450,902	1,459,748	(21,591)	(1.5)
Other Financing Sources	568,768	512,042	560,000	555,000	565,000	5,000	0.9
Excess (Deficiency) of Revenues & Other Sources Over Expenditures	0	0	2,486	1,248	(2,248)	(4,734)	(190.4)
Cash & Cash Equivalents (Beginning)	1,000	1,000	808	1,000	2,248	1,440	178.3
Cash & Cash Equivalents (Ending)	1,000	1,000	3,294	2,248	0	(3,294)	(100.0)

MASS TRANSIT FUND SUMMARY

	Actual FY 2011	Actual FY 2012	Budget FY 2013	Projected FY 2013	Budget FY 2014	Budget 14 vs 13	% Change
<u>OPERATING REVENUES</u>							
Federal Transit Administration	957,954	1,197,560	1,382,814	1,350,000	1,432,716	49,902	3.6
FTA - ARRA	18,922	319,156	0	0	0	0	0.0
State - Operating	463,312	589,252	483,790	483,790	481,790	(2,000)	(0.4)
Job Access	164,781	176,995	122,685	120,000	142,945	20,260	16.5
Passenger Fares	229,265	248,745	233,500	181,000	242,575	9,075	3.9
Service Contracts	10,800	11,200	10,800	10,800	10,800	0	0.0
ETSU	146,352	205,261	224,795	224,795	248,444	23,649	10.5
Freedom Grant	60,895	81,231	72,520	65,000	69,437	(3,083)	(4.3)
Other	58,114	38,201	21,600	119,094	176,032	154,432	715.0
Total Operating Revenues	2,110,395	2,867,601	2,552,504	2,554,479	2,804,739	252,235	9.9
<u>OPERATING EXPENSES</u>							
Administration	392,957	423,753	542,031	533,901	548,417	6,386	1.2
Operations	1,783,199	2,031,318	2,069,140	2,038,103	2,178,746	109,606	5.3
Job Access	244,748	264,968	192,746	189,855	216,593	23,847	12.4
Freedom Grant	87,488	92,743	101,332	99,812	100,582	(750)	(0.7)
ETSU Service	165,101	233,428	239,350	235,760	266,843	27,493	11.5
Depreciation	683,716	889,359	598,706	598,706	600,130	1,424	0.2
Other	73,930	99,111	0	75,000	0	0	0.0
Total Operating Expenses	3,431,139	4,034,680	3,743,305	3,771,136	3,911,311	168,006	4.5
Operating Income (Loss)	(1,320,744)	(1,167,079)	(1,190,801)	(1,216,657)	(1,106,572)	84,229	(7.1)
<u>OTHER FINANCING SOURCES</u>							
Other Financing Sources and Operating Transfers In							
General Fund	636,500	647,000	653,000	653,000	723,500	70,500	10.8
FTA Capital Grant	141,435	226,160	315,048	280,000	757,729	442,681	140.5
State Capital Grant	17,679	16,968	39,381	35,000	77,598	38,217	97.0
Total Other Sources	795,614	890,128	1,007,429	968,000	1,558,827	551,398	54.7
Excess (Deficiency) of Revenues & Other Sources Over Expenditures	(525,130)	(276,951)	(183,372)	(248,657)	452,255	635,627	(346.6)
NET ASSETS (BEGINNING)	4,712,279	4,187,149	4,135,235	3,910,198	3,661,541	(473,694)	(11.5)
NET ASSETS (ENDING)	4,187,149	3,910,198	3,951,863	3,661,541	4,113,796	161,933	4.1

**MASS TRANSIT FUND
CASH ANALYSIS SUMMARY**

	Actual FY 2011	Actual FY 2012	Budget FY 2013	Projected FY 2013	Budget FY 2014	Budget 14 vs 13	% Change
Total Receipts	2,065,711	2,912,657	2,552,504	2,554,479	2,804,739	252,235	9.9
Total Payments (less depreciation)	2,689,584	3,000,104	3,144,599	3,172,430	3,311,181	166,582	5.3
Other Expenses							
Capital Equipment	195,890	513,307	394,000	394,000	1,052,926	658,926	167.2
Total Operating and Other Expenses	<u>2,885,474</u>	<u>3,513,411</u>	<u>3,538,599</u>	<u>3,566,430</u>	<u>4,364,107</u>	<u>825,508</u>	<u>23.3</u>
Operating Transfers In	795,614	890,128	1,007,429	968,000	1,558,827	551,398	54.7
Excess (Deficiency) of Revenues & Other Sources Over Expenditures	(24,149)	289,374	21,334	(43,951)	(541)	(21,875)	(102.5)
Cash & Cash Equivalents (Beginning)	<u>171,940</u>	<u>147,791</u>	<u>429,541</u>	<u>437,165</u>	<u>393,214</u>	<u>(36,327)</u>	<u>(8.5)</u>
Cash & Cash Equivalents (Ending)	<u><u>147,791</u></u>	<u><u>437,165</u></u>	<u><u>450,875</u></u>	<u><u>393,214</u></u>	<u><u>392,673</u></u>	<u><u>(58,202)</u></u>	<u><u>(12.9)</u></u>

POLICE GRANT FUND SUMMARY

	Actual FY 2011	Actual FY 2012	Budget FY 2013	Projected FY 2013	Budget FY 2014	Budget 14 vs 13	% Change
REVENUES							
Federal Grants	153,690	106,404	241,790	347,687	449,629	207,839	86.0
State Grants	5,640	0	4,895	0	0	(4,895)	(100.0)
Local Grants	89,611	91,884	91,418	52,521	3,201	(88,217)	(96.5)
Weed and Seed Grant	105,580	57,865	0	0	0	0	0.0
Other	811	742	0	0	0	0	0.0
Total Revenues	355,332	256,895	338,103	400,208	452,830	114,727	33.9
EXPENDITURES							
Public Safety	264,239	209,141	349,743	405,514	454,397	104,654	29.9
Capital Outlay	6,954	0	0	0	0	0	0.0
Weed & Seed Grant	108,191	62,387	0	0	0	0	0.0
Total Expenditures	379,384	271,528	349,743	405,514	454,397	104,654	29.9
Operating Transfers In							
General Fund	23,796	14,633	11,640	5,306	1,567	(10,073)	(86.5)
Total Operating Transfers In	23,796	14,633	11,640	5,306	1,567	(10,073)	(86.5)
Excess (Deficiency) of Revenues Over Expenditures	(256)	0	0	0	0	0	0.0
UNRESERVED FUND BALANCE (BEGINNING)	256	0	0	0	0	0	0.0
UNRESERVED FUND BALANCE (ENDING)	0	0	0	0	0	0	0.0

POLICE TECHNOLOGY FUND SUMMARY

	<u>Acutal FY 2011</u>	<u>Acutal FY 2012</u>	<u>Budget FY 2013</u>	<u>Projected FY 2013</u>	<u>Budget FY 2014</u>	<u>Budget 14 vs 13</u>	<u>% Change</u>
<u>REVENUES</u>							
Fines & Forfeitures	407,717	470,142	420,000	415,400	420,000	0	0.0
<u>EXPENDITURES</u>							
Operating Technology	307,775	316,106	328,457	344,070	386,233	57,776	17.6
Internet Charges	<u>92,179</u>	<u>90,900</u>	<u>77,500</u>	<u>77,500</u>	<u>77,500</u>	<u>0</u>	<u>0.0</u>
Total Expenditures	399,954	407,006	405,957	421,570	463,733	57,776	14.2
Excess (Deficiency) of Revenues Over Expenditures	7,763	63,136	14,043	(6,170)	(43,733)	(57,776)	(411.4)
UNRESERVED FUND BALANCE (BEGINNING)	<u>586,874</u>	<u>594,637</u>	<u>508,774</u>	<u>657,773</u>	<u>651,603</u>	<u>142,829</u>	<u>28.1</u>
UNRESERVED FUND BALANCE (ENDING)	<u><u>594,637</u></u>	<u><u>657,773</u></u>	<u><u>522,817</u></u>	<u><u>651,603</u></u>	<u><u>607,870</u></u>	<u><u>85,053</u></u>	<u><u>16.3</u></u>

SOLID WASTE - MUNICIPAL FUND SUMMARY

	Actual FY 2011	Actual FY 2012	Budget FY 2013	Projected FY 2013	Budget FY 2014	Budget 14 vs 13	% Change
<u>OPERATING REVENUES</u>							
Residential	2,305,652	2,368,998	2,393,000	2,388,506	2,412,391	19,391	0.8
Commercial	2,608,983	2,635,056	2,686,000	2,616,570	2,640,000	(46,000)	(1.7)
Industrial	1,648,332	1,640,545	1,667,000	1,680,000	1,715,000	48,000	2.9
Recycling	818,368	760,857	671,000	553,902	598,400	(72,600)	(10.8)
Landfill Host Fee	535,216	392,598	398,000	309,116	266,000	(132,000)	(33.2)
Container Rental	655,594	721,189	702,000	658,935	782,528	80,528	11.5
Interest and Penalties	93,998	97,027	94,000	96,608	92,250	(1,750)	(1.9)
Other	326,327	453,148	140,300	477,385	343,470	203,170	144.8
Total Operating Revenues	8,992,470	9,069,418	8,751,300	8,781,022	8,850,039	98,739	1.1
<u>OPERATING EXPENSES</u>							
Administration	602,452	717,770	493,551	491,083	484,577	(8,974)	(1.8)
Residential	1,467,346	1,567,647	1,553,719	1,545,950	1,625,330	71,611	4.6
Commercial	1,640,201	1,714,196	1,733,123	1,724,457	1,722,444	(10,679)	(0.6)
Industrial	1,627,916	1,626,690	1,593,798	1,585,829	1,628,924	35,126	2.2
Recycling	764,385	723,646	804,544	800,521	848,334	43,790	5.4
Brush, Bulk & Leaf & Collection	1,144,204	1,126,068	850,653	1,110,827	1,100,593	249,940	29.4
Landfills	246,554	82,222	81,821	81,412	109,981	28,160	34.4
Depreciation	768,329	733,187	685,227	792,520	851,236	166,009	24.2
Other	313,930	436,472	308,041	473,047	307,893	(148)	(0.0)
Total Operating Expenses	8,575,317	8,727,898	8,104,477	8,605,647	8,679,312	574,835	7.1
Operating Income (Loss)	417,153	341,520	646,823	175,375	170,727	(476,096)	(73.6)
<u>OTHER FINANCING SOURCES</u>							
Operating Transfers In							
Regional Solid Waste Fund	122,821	304,474	119,274	119,274	119,274	0	0.0
Operating Transfers Out							
Water/Sewer Fund	(53,741)	(53,741)	(53,741)	(53,741)	(53,741)	0	0.0
Excess (Deficiency) of Revenue & Other Sources Over Expenditures	486,233	592,253	712,356	240,908	236,260	(476,096)	(66.8)
NET ASSETS (BEGINNING)	4,778,267	5,264,500	6,122,203	5,833,149	6,074,057	(48,146)	(0.8)
Prior Period Adjustment	0	(23,604)	0	0	0	0	0.0
NET ASSETS (ENDING)	5,264,500	5,833,149	6,834,559	6,074,057	6,310,317	(524,242)	(7.7)

**SOLID WASTE - MUNICIPAL FUND
CASH ANALYSIS SUMMARY**

	Actual FY 2011	Actual FY 2012	Budget FY 2013	Projected FY 2013	Budget FY 2014	Budget 14 vs 13	% Change
Total Receipts	8,866,645	9,203,234	8,751,300	8,781,022	8,850,039	98,739	1.1
Total Payments (less depreciation)	7,789,098	7,760,304	7,419,250	7,813,127	7,828,076	408,826	5.5
Other Expenses							
Capital Equipment	502,261	939,201	285,000	285,000	332,000	47,000	16.5
Capital Projects	0	0	250,000	125,000	0	(250,000)	0.0
Debt - Principal	421,180	441,174	471,233	471,233	506,318	35,085	7.4
Total Other Expenses	<u>923,441</u>	<u>1,380,375</u>	<u>1,006,233</u>	<u>881,233</u>	<u>838,318</u>	<u>(167,915)</u>	<u>(16.7)</u>
Total Operating and Other Expenses	<u>8,712,539</u>	<u>9,140,679</u>	<u>8,425,483</u>	<u>8,694,360</u>	<u>8,666,394</u>	<u>240,911</u>	<u>2.9</u>
Other Financing Sources							
Operating Transfers	68,678	85,727	65,533	65,533	65,533	0	0.0
Excess (Deficiency) of Revenues & Other Sources Over Expenditures	222,784	148,282	391,350	152,195	249,178	(142,172)	(36.3)
Cash & Cash Equivalents (Beginning)	<u>2,425,378</u>	<u>2,648,162</u>	<u>2,987,125</u>	<u>2,796,444</u>	<u>2,948,639</u>	<u>(1,265,869)</u>	<u>(42.4)</u>
Cash & Cash Equivalents (Ending)	<u><u>2,648,162</u></u>	<u><u>2,796,444</u></u>	<u><u>3,378,475</u></u>	<u><u>2,948,639</u></u>	<u><u>3,197,817</u></u>	<u><u>(1,408,041)</u></u>	<u><u>(41.7)</u></u>

SOLID WASTE - REGIONAL FUND SUMMARY

	Actual FY 2011	Actual FY 2012	Budget FY 2013	Projected FY 2013	Budget FY 2014	Budget 14 vs 13	% Change
<u>OPERATING REVENUES</u>							
Residential	1,908,563	1,967,447	1,990,000	1,999,893	2,000,892	10,892	0.5
Commercial	513,468	482,485	512,000	384,600	385,000	(127,000)	(24.8)
Boiler Fuel & Mulch Sales	0	0	200,000	0	0	(200,000)	(100.0)
Interest and Penalties	45,292	48,661	43,000	48,800	47,800	4,800	11.2
Other	37,909	65,464	32,000	150,075	152,075	120,075	375.2
Total Operating Revenues	2,505,232	2,564,057	2,777,000	2,583,368	2,585,767	(191,233)	(6.9)
<u>OPERATING EXPENSES</u>							
Operations	1,728,165	1,861,726	1,891,043	1,881,588	1,973,991	82,948	4.4
Landfills	1,230	4,721	48,200	4,700	4,700	(43,500)	(90.2)
Yard Waste Diversion	0	0	223,281	0	0	(223,281)	(100.0)
Depreciation	238,712	264,907	310,982	283,046	406,211	95,229	30.6
Other	69,499	73,441	65,642	75,642	78,267	12,625	19.2
Total Operating Expenses	2,037,606	2,204,795	2,539,148	2,244,976	2,463,169	(75,979)	(3.0)
Operating Income (Loss)	467,626	359,262	237,852	338,392	122,598	(115,254)	(48.5)
<u>Operating Transfers In (Out)</u>							
Solid Waste/Landfill	0	153,309	0	0	0	0	0.0
Municipal Solid Waste Fund	(119,274)	(304,474)	(119,274)	(119,274)	(119,274)	0	0.0
Water/Sewer Fund	(24,987)	(24,987)	(24,987)	(24,987)	(24,987)	0	0.0
Total Operating Transfers Out	(144,261)	(176,152)	(144,261)	(144,261)	(144,261)	0	0.0
Excess (Deficiency) of Revenue & Other Sources Over Expenditures	323,365	183,110	93,591	194,131	(21,663)	(115,254)	(123.1)
NET ASSETS (BEGINNING)	3,344,327	3,667,692	3,811,629	3,850,802	4,044,933	233,304	6.1
NET ASSETS (ENDING)	3,667,692	3,850,802	3,905,220	4,044,933	4,023,270	118,050	3.0

**SOLID WASTE - REGIONAL FUND
CASH ANALYSIS SUMMARY**

	<u>Actual FY 2011</u>	<u>Actual FY 2012</u>	<u>Budget FY 2013</u>	<u>Projected FY 2013</u>	<u>Budget FY 2014</u>	<u>Budget 14 vs 13</u>	<u>% Change</u>
Total Receipts	2,496,702	2,552,401	2,777,000	2,583,368	2,585,767	(191,233)	(6.9)
Total Operating Expenses (less depreciation)	1,813,798	1,911,309	2,228,166	1,961,930	2,056,958	(171,208)	(7.7)
Other Expenses							
Capital Equipment	0	124,127	255,000	255,000	1,467,000	1,212,000	475.3
Capital Projects	0	0	295,000	170,000	0	(295,000)	(100.0)
Debt - Principal	5,175	0	0	0	0	0	0.0
Total Other Expenses	<u>5,175</u>	<u>124,127</u>	<u>550,000</u>	<u>425,000</u>	<u>1,467,000</u>	<u>917,000</u>	<u>166.7</u>
Total Operating and Other Expenses	<u>1,818,973</u>	<u>2,035,436</u>	<u>2,778,166</u>	<u>2,216,930</u>	<u>3,523,958</u>	<u>1,040,792</u>	<u>37.5</u>
Operating Transfers Out	144,261	337,259	144,261	144,261	144,261	0	0.0
Excess (Deficiency) of Revenues & Other Sources Over Expenditures	533,468	179,706	(145,427)	222,177	(1,082,452)	(937,025)	644.3
Cash & Cash Equivalents (Beginning)	<u>2,106,324</u>	<u>2,639,792</u>	<u>2,954,009</u>	<u>2,819,498</u>	<u>3,041,675</u>	<u>87,666</u>	<u>3.0</u>
Cash & Cash Equivalents (Ending)	<u><u>2,639,792</u></u>	<u><u>2,819,498</u></u>	<u><u>2,808,582</u></u>	<u><u>3,041,675</u></u>	<u><u>1,959,223</u></u>	<u><u>(849,359)</u></u>	<u><u>(30.2)</u></u>

STORM WATER FUND SUMMARY

	Actual FY 2011	Actual FY 2012	Budget FY 2013	Projected FY 2013	Budget FY 2014	Budget 14 vs 13	% Change
<u>OPERATING REVENUES</u>							
Storm Water Fees - Single Family	601,855	598,982	598,768	605,548	603,903	5,135	0.9
Storm Water Fees - Multi Family	236,494	249,493	247,831	262,179	261,444	13,613	5.5
Storm Water Fees - Other	1,237,796	1,264,642	1,237,266	1,247,549	1,220,388	(16,878)	(1.4)
Interest and Penalties	23,894	23,160	15,500	20,000	20,000	4,500	29.0
Other	4,256	20,092	0	16,251	500	500	0.0
Total Operating Revenues	2,104,295	2,156,369	2,099,365	2,151,527	2,106,235	6,870	0.3
<u>OPERATING EXPENSES</u>							
Storm Water Operations	802,000	856,617	995,672	919,324	1,044,705	49,033	4.9
Depreciation	100,183	110,899	108,000	111,000	140,000	32,000	29.6
Other	98,911	98,911	247,233	134,733	317,451	70,218	28.4
Total Operating Expenses	1,001,094	1,066,427	1,350,905	1,165,057	1,502,156	151,251	11.2
Operating Income (Loss)	1,103,201	1,089,942	748,460	986,470	604,079	(144,381)	(19.3)
Excess (Deficiency) of Revenues & Other Sources Over Expenditures	1,103,201	1,089,942	748,460	986,470	604,079	(144,381)	(19.3)
NET ASSETS (BEGINNING)	2,401,230	3,504,431	4,482,578	4,594,373	5,580,843	1,098,265	24.5
NET ASSETS (ENDING)	3,504,431	4,594,373	5,231,038	5,580,843	6,184,922	953,884	18.2

**STORM WATER FUND
CASH ANALYSIS SUMMARY**

	Actual FY 2011	Actual FY 2012	Budget FY 2013	Projected FY 2013	Budget FY 2014	Budget 14 vs 13	% Change
Total Receipts	2,091,269	2,155,344	2,099,365	2,151,527	2,106,235	6,870	0.3
Total Payments (less depreciation)	895,063	968,468	1,242,905	1,054,057	1,362,156	119,251	9.6
Other Expenses							
Capital Equipment	0	0	0	48,281	0	0	0.0
Capital Projects	317,197	2,319,641	3,800,000	640,000	4,230,000	430,000	11.3
Debt Service - Principal	0	0	240,569	0	195,000	(45,569)	(18.9)
Total Other Expenses	<u>317,197</u>	<u>2,319,641</u>	<u>4,040,569</u>	<u>688,281</u>	<u>4,425,000</u>	<u>384,431</u>	<u>9.5</u>
Bond Issue Proceeds	0	0	5,000,000	6,000,000	0	(5,000,000)	(100.0)
Gain on Sale of Assets	0	136,039	0	0	0	0	0.0
Total Operating and Other Expenses	<u>1,212,260</u>	<u>3,288,109</u>	<u>5,283,474</u>	<u>1,742,338</u>	<u>5,787,156</u>	<u>503,682</u>	<u>9.5</u>
Excess (Deficiency) of Revenues & Other Sources Over Expenditures	879,009	(996,726)	1,815,891	6,409,189	(3,680,921)	(5,496,812)	(302.7)
Cash & Cash Equivalents (Beginning)	<u>167,667</u>	<u>1,046,676</u>	<u>161,325</u>	<u>49,950</u>	<u>6,459,139</u>	<u>6,297,814</u>	<u>3903.8</u>
Cash & Cash Equivalents (Ending)	<u><u>1,046,676</u></u>	<u><u>49,950</u></u>	<u><u>1,977,216</u></u>	<u><u>6,459,139</u></u>	<u><u>2,778,218</u></u>	<u><u>801,002</u></u>	<u><u>40.5</u></u>

TRANSPORTATION PLANNING FUND

	<u>Actual FY 2011</u>	<u>Actual FY 2012</u>	<u>Budget FY 2013</u>	<u>Projected FY 2013</u>	<u>Budget FY 2014</u>	<u>Budget 14 vs 13</u>	<u>% Change</u>
<u>REVENUES</u>							
Federal Government	176,251	308,628	297,050	284,000	267,000	(30,050)	(10.1)
Other	<u>86</u>	<u>0</u>	<u>3,840</u>	<u>13,050</u>	<u>0</u>	<u>(3,840)</u>	<u>(100.0)</u>
Total Revenues	176,337	308,628	300,890	297,050	267,000	(33,890)	(11.3)
<u>EXPENDITURES</u>							
Highway & Transportation Planning	<u>251,037</u>	<u>386,750</u>	<u>348,752</u>	<u>345,264</u>	<u>355,589</u>	<u>6,837</u>	<u>2.0</u>
Total Expenditures	251,037	386,750	348,752	345,264	355,589	6,837	2.0
Operating Transfers In General Fund	36,914	79,131	65,000	75,600	70,000	5,000	7.7
Excess (Deficiency) of Revenues Over Expenditures	(37,786)	1,009	17,138	27,386	(18,589)	(35,727)	(208.5)
UNRESERVED FUND BALANCE (BEGINNING)	<u>41,663</u>	<u>3,877</u>	<u>44,949</u>	<u>4,886</u>	<u>32,272</u>	<u>(12,677)</u>	<u>(28.2)</u>
UNRESERVED FUND BALANCE (ENDING)	<u><u>3,877</u></u>	<u><u>4,886</u></u>	<u><u>62,087</u></u>	<u><u>32,272</u></u>	<u><u>13,683</u></u>	<u><u>(48,404)</u></u>	<u><u>(78.0)</u></u>

WATER/SEWER FUND SUMMARY

	Actual FY 2011	Actual FY 2012	Budget FY 2013	Projected FY 2013	Budget FY 2014	Budget 14 vs 13	%
							Change
<u>OPERATING REVENUES</u>							
Water Sales	14,321,940	13,899,977	14,596,500	14,555,000	15,136,000	539,500	3.7
Sewer Fees	12,723,443	12,462,001	12,751,000	13,390,000	14,568,000	1,817,000	14.2
Penalties	410,849	405,215	398,000	433,400	415,000	17,000	4.3
Customer Services Charges	290,690	302,264	291,000	299,280	300,500	9,500	3.3
Water Tap Fees	342,945	314,165	280,000	348,000	332,000	52,000	18.6
Sewer Tap Fees	525,016	654,684	490,000	612,000	550,000	60,000	12.2
Interest	454,117	(26,297)	35,000	10,000	10,000	(25,000)	(71.4)
Other	732,391	910,367	721,098	766,419	734,098	13,000	1.8
Total Operating Revenues	29,801,391	28,922,376	29,562,598	30,414,099	32,045,598	2,483,000	8.4
<u>OPERATING EXPENSES</u>							
Administration	3,321,299	3,176,252	3,470,274	3,418,220	3,701,524	231,250	6.7
Water Operating Expenses	4,585,167	4,768,355	4,265,546	4,201,563	4,380,337	114,791	2.7
Sewer Operating Expenses	2,271,522	3,171,641	2,396,899	2,360,946	2,637,030	240,131	10.0
Water Line Extensions	0	0	1,611,421	1,587,250	1,624,045	12,624	0.8
Sewer Line Extensions	0	0	1,195,030	1,177,105	1,195,317	287	0.0
Water Treatment	2,321,906	2,655,193	2,293,638	2,259,233	2,451,557	157,919	6.9
Wastewater Treatment	3,554,971	3,771,497	3,937,777	3,878,710	3,765,751	(172,026)	(4.4)
Industrial Monitoring	188,380	198,780	295,064	290,638	308,155	13,091	4.4
Depreciation	4,454,907	5,035,878	5,353,142	5,353,142	5,589,835	236,693	4.4
Payment In-Lieu	473,000	473,000	473,000	473,000	543,950	70,950	15.0
Other	3,716,956	3,222,837	4,286,822	4,286,822	4,358,838	72,016	1.7
Total Operating Expenses	24,888,108	26,473,433	29,578,613	29,286,628	30,556,339	977,726	3.3
Operating Income (Loss)	4,913,283	2,448,943	(16,015)	1,127,471	1,489,259	1,505,274	(9399.2)
<u>Operating Transfers In:</u>							
Municipal Solid Waste Fund	53,741	53,741	53,741	53,741	53,741	0	0.0
Regional Solid Waste Fund	24,987	24,987	24,987	24,987	24,987	0	0.0
Total Operating Transfers In	78,728	78,728	78,728	78,728	78,728	0	0.0
Operating Income (Loss)	4,992,011	2,527,671	62,713	1,206,199	1,567,987	1,505,274	2400.3
NET ASSETS (BEGINNING)	84,655,191	89,647,202	90,979,166	91,345,957	92,552,156	1,572,990	1.7
Prior Period Adjustment		(828,916)					
NET ASSETS (ENDING)	89,647,202	91,345,957	91,041,879	92,552,156	94,120,143	3,078,264	3.4

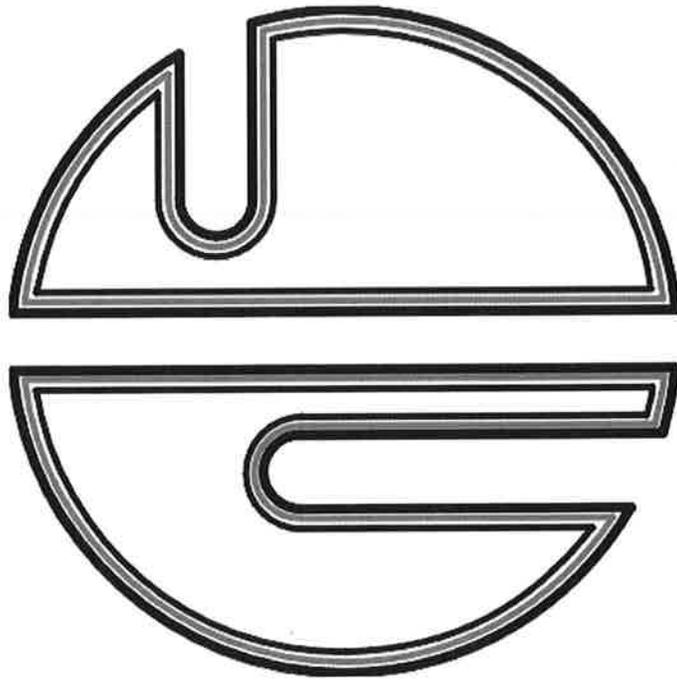
**WATER/SEWER FUND SUMMARY
CASH ANALYSIS SUMMARY**

	Actual 2011	Actual FY 2012	Budget FY 2013	Projected FY 2013	Budget FY 2014	Budget 14 vs 13	% Change
Total Receipts	36,283,502	28,503,145	29,562,598	30,414,099	32,045,598	2,483,000	8.4
Total Payments (less depreciation)	20,112,814	24,213,962	23,752,471	23,460,486	24,422,554	670,083	2.8
Other Expenses							
Capital Equipment	603,565	1,021,813	720,000	507,246	647,400	(72,600)	(10.1)
Capital Projects	12,071,569	9,804,205	16,505,600	1,175,000	9,560,000	(6,945,600)	(42.1)
Debt Service - Principal	3,722,847	3,840,002	4,338,581	4,338,581	4,114,828	(223,753)	(5.2)
Total Other Expenses	16,397,981	14,666,020	21,564,181	6,020,827	14,322,228	(7,241,953)	(33.6)
Total Operating and Other Expenses	36,510,795	38,879,982	45,316,652	29,481,313	38,744,782	(6,571,870)	(14.5)
Operating Transfers In/(Out)	(394,272)	941,352	(394,272)	(394,272)	(465,222)	(70,950)	18.0
Bond Proceeds	0	0	21,727,000	24,000,000	0	(21,727,000)	(100.0)
Interest on Investments	0	9,409,359	0	0	0	0	0.0
Excess (Deficiency) of Revenues & Other Sources Over Expenditures	(621,565)	(26,126)	5,578,674	24,538,514	(7,164,406)	(12,743,080)	(228.4)
Cash & Cash Equivalents (Beginning)	8,321,258	7,699,693	14,392,700	7,673,567	32,212,081	17,819,381	123.8
Cash & Cash Equivalents (Ending)	7,699,693	7,673,567	19,971,374	32,212,081	25,047,675	5,076,301	25.4

HEALTH INSURANCE FUND SUMMARY

	<u>Actual FY 2011</u>	<u>Actual FY 2012</u>	<u>Budget FY 2013</u>	<u>Projected FY 2013</u>	<u>Budget FY 2014</u>	<u>Budget 14 vs 13</u>	<u>% Change</u>
<u>OPERATING REVENUES</u>							
City Contribution	5,963,368	6,205,839	6,935,000	6,935,000	7,729,900	729,161	11.7
Employee Contribution	1,473,868	1,486,867	1,570,000	1,705,000	1,874,400	83,133	5.6
Retirees	221,140	218,256	238,000	232,350	255,500	19,744	9.0
Interest		4,295	0	3,600	3,500	(4,295)	(100.0)
Other	79,005	107,118	104,000	355,600	112,000	(3,118)	(2.9)
Total Revenues	7,737,381	8,022,375	8,847,000	9,231,550	9,975,300	824,625	9.3
<u>OPERATING EXPENSES</u>							
Health Insurance	7,493,434	8,671,047	9,340,121	9,478,950	10,207,200	669,074	7.7
Total Expenditures	7,493,434	8,671,047	9,340,121	9,478,950	10,207,200	669,074	7.7
Operating Income (Loss)	243,947	(648,672)	(493,121)	(247,400)	(231,900)	155,551	(24.0)
FUND EQUITY (BEGINNING)	3,224,000	2,260,519	1,611,847	1,611,847	1,364,447	(648,672)	(28.7)
Reserve for OBEB Liability	1,207,428						
FUND EQUITY (ENDING)	2,260,519	1,611,847	1,118,726	1,364,447	1,132,547	(493,121)	(30.6)

HEALTH INSURANCE FUND EXPENDITURES	ACTUAL FY 2010	ACTUAL FY 2011	ACTUAL FY 2012	BUDGET FY 2013	PROJECTED FY 2013	BUDGET FY 2014
CITY HEALTH INSURANCE						
Administrative Fees	429,553	374,967	385,335	405,515	409,000	409,000
Medical Claims	4,673,371	5,439,663	6,221,426	6,795,000	7,015,000	7,576,200
Prescription Claims	1,471,667	1,586,215	1,720,847	1,764,000	1,688,000	1,823,000
Stop Loss Reinsurance	191,494	165,925	177,911	186,206	188,600	215,000
Health Assessment Program	129,681	120,568	115,933	123,500	110,000	115,000
Consultant Services	24,246	31,910	24,928	41,100	35,000	35,000
Diabetes Care Program	23,118	23,569	23,763	24,500	22,600	23,000
Miscellaneous	<u>1,235</u>	<u>377</u>	<u>904</u>	<u>300</u>	<u>10,750</u>	<u>11,000</u>
TOTAL CITY EXPENDITURES	<u><u>6,944,365</u></u>	<u><u>7,743,194</u></u>	<u><u>8,671,047</u></u>	<u><u>9,340,121</u></u>	<u><u>9,478,950</u></u>	<u><u>10,207,200</u></u>



CAPITAL

CAPITAL EQUIPMENT - FY 2014

<u>General Fund</u>	Funding Source	<u>Cost</u>
Development Services		
Pick-up truck, small 2WD or small SUV to replace 1996 vehicle	General Fund	24,000
Fire		
Porta Count Machine (replacement - 1999) - SCBA fit testing	General Fund	15,000
Sedan (Fire Chief) to replace 2002	General Fund	25,000
SUV 4WD, shift command vehicle to replace 2002	General Fund	35,000
Thermal Imaging Cameras (new)	General Fund	<u>28,500</u>
Total - Fire		103,500
Information Technology		
DocStar for Codes, Legal, Risk, Finance & Purchasing	General Fund	10,000
Large Format Plotter	General Fund	18,500
NextGen Upgrade - next module	General Fund	10,000
Replacement Switches	General Fund	18,000
Replace storage area network (SAN)	General Fund	100,000
Server Replacement: DocStar, SQL, Citrix	General Fund	<u>15,000</u>
Total - information Technology		171,500
Police		
Commercial washers (2) to replace	General Fund	23,000
Patrol vehicles (10 replacements at \$28,000 ea.) - electronic equipment funded through Police Technology Fund (\$85,000)	General Fund	280,000
Total - Police		<u>303,000</u>
Public Works		
Dump Truck - New - for asphalt crew	General Fund	80,000
Dump Truck (replaces 2000 for concrete crew)	General Fund	80,000
Pickup Truck - Dually (replaces 1999 - Landscaping)	General Fund	50,000
Pickup Truck (Replaces 1997 - Landscaping)	General Fund	32,000
Tandem axle dump truck - replaces 1993 (re-budgeted from FY 2013)	General Fund	120,000
Trailer - New - for concrete crew	General Fund	30,000
Utility truck - 1-ton Utility (replaces 1993 - Asphalt)	General Fund	<u>44,000</u>
		436,000
Purchasing (Print Shop)		
Platemaker (13 years old, parts unavailable)	General Fund	9,500
Student Transportation		
School Buses (5 large buses - 78 passengers - new and spare)	General Fund	450,000
School Buses (10 - 15 passenger (CE white seats/restraints)	General Fund	65,000
School Bus (16 Passenger w/wheelchair lift)	General Fund	57,100
School Bus (24 passenger)	General Fund	<u>48,500</u>
Total - Student Transportation		620,600
TOTAL GENERAL FUND		1,668,100

CAPITAL EQUIPMENT - FY 2014

	Funding Source	<u>Cost</u>
<u>Fleet Management Fund</u>		
Medium Duty Drive On Four Post Vehicle Service Lift w/30,000 lb. capacity for the light duty shop	General Fund	40,000
Heavy Duty Drive On Vehicle Service Skylift w/77,000 lb. capacity for the heavy duty shop	General Fund	115,000
		<hr/>
Total Fleet Management Fund		155,000
 <u>Mass Transit Fund</u>		
Buses (4) medium duty - 26 to 31 passengers	Federal/State	835,327
	General Fund	64,217
	Other	153,382
		<hr/>
Total Mass Transit Fund		1,052,926
 <u>Police Technology Fund</u>		
Electronic equipment for Patrol cars (\$8,500 ea.)		<hr/> 85,000
Total Police Technology Fund		85,000
 <u>Solid Waste Fund</u>		
Municipal:		
Industrial Collection Vehicle (rolloff to replace 1999)	Solid Waste	155,000
Leave Machines (2) - replace 1995	Solid Waste	40,000
Pick-up Trucks (2) - Replace 1993 and 2001	Solid Waste	52,000
Track Loader (used) - replace 1992 Track Loader	Solid Waste	85,000
Total Municipal Solid Waste		<hr/> 332,000
Regional:		
Frontloader Collection Vehicle - replace 2002	Solid Waste	240,000
Residential Collection Vehicle (4) automated - replace 2009	Solid Waste	1,092,000
Small Collection Vehicle (Pup Truck) - replace 2002	Solid Waste	135,000
Total Regional Solid Waste		<hr/> 1,467,000
Total Solid Waste Fund		1,799,000
 <u>Water/Sewer Fund</u>		
Landscape Rake for Skid Steer	Water/Sewer	8,400
Loader w/rubber tires	Water/Sewer	125,000
Mini-Excavator	Water/Sewer	50,000
Pick-up, full Size (2), 2WD, Ext. Cab	Water/Sewer	43,000
Pick-up Trucks (3), full size, 4WD, Ext. Cab	Water/Sewer	78,000
Racks & Shelving for Warehouse	Water/Sewer	20,000
Rockhammer for Backhoe	Water/Sewer	18,000
Service Truck 2-ton	Water/Sewer	70,000
Sewer Camera truck	Water/Sewer	170,000
Sewer Easement Machine	Water/Sewer	55,000
UV Lamps	Water/Sewer	10,000
		<hr/>
Total - Water/Sewer		647,400
 Total Capital Equipment		 5,407,426

CAPITAL EQUIPMENT - FY 2014

	Funding Source	<u>Cost</u>
Funding Summary		
Federal/State Grants		835,327
General Fund		1,668,100
Other Equipment Funded by the General Fund		
Fleet Management Fund		155,000
Mass Transit Fund (match)		64,217
Police Technology Fund (<i>funded w/percentage of court fines</i>)		<u>85,000</u>
Total General Fund		<u>1,972,317</u>
Other		153,382
Solid Waste Fund		1,799,000
Water/Sewer Fund		647,400
Total Equipment		<u>5,407,426</u>

CAPITAL EQUIPMENT REQUESTED NOT FUNDED - FY 2014

<u>General Fund</u>	<u>Cost</u>
Fire	
Pumper 1,500 GPM	430,000
Vehicle - training division	<u>25,000</u>
Total - Fire	455,000
Police	
Patrol Vehicles (8)	<u>224,000</u>
Total - Police	224,000
Public Works	
Excavator - Construction replace 1993 Case backhoe	80,000
Pickup (4) replace 1992, 1993, 1996 & 1998	115,000
Mowing Tractor - replace 1989	48,000
Salt Equipment - new	35,000
1-ton Utility - 87417 Repl 1996 - Asphalt	<u>44,000</u>
Total - Public Works	322,000
Freedom Hall	
Golfcart type vehicle (6-passenger) to assist handicapped and disabled patrons from outlying parking lots to facility	8,500
Portable stage security barricade	<u>25,000</u>
Total - Freedom Hall	33,500
Golf	
Utility Vehicles (2) heavy-duty to replace 1995	<u>36,000</u>
Total - Golf	36,000
TOTAL CAPITAL EQUIPMENT NOT FUNDED	<u>1,070,500</u>

CAPITAL PROJECTS - FY 2014

	Funding Source	Cost
<u>General Fund</u>		
Fire		
Electronic fire alarm installation at Stations 2 & 3	General Fund	15,000
Sprinkler system installation Stations 5	General Fund	40,000
	Total Fire	55,000
Freedom Hall		
HVAC engineering/design	Bond Proceeds	85,000
Parking lot resurfacing	Bond Proceeds	100,000
	Total Freedom Hall	185,000
Juvenile Court		
Relocation of Juvenile Court (architecture and design)	Bond Proceeds	600,000
Parks & Recreation		
Carnegie Park Improvements (parking lot & playground)	General Fund	20,000
Roof replacements	General Fund	50,000
Winged Deer Park - playground equipment at Raymond Huff	General Fund	50,000
	Total Parks & Recreation	120,000
Public Works		
Broadway/Main Street intersection improvements	Bond Proceeds	159,000
Brown's Mill/Mountainview Intersection Improvements	Federal	100,000
Downtown Streetscape Improvements (Commerce St.)	Bond Proceeds	100,000
Forest Avenue Improvements (curbs)	Bond Proceeds	50,000
Indian Ridge/State of Franklin Intersection Improvements	Bond Proceeds	200,000
Intelligent Transportation System (ITS)	Federal/State	2,970,000
	Bond Proceeds	430,000
	Total	3,400,000
Knob Creek Road (ROW - local match)	General Fund	80,000
Lone Oak Sidewalk Improvements	Federal	170,000
	General Fund	34,000
	Total	204,000
Municipal Building parking lot resurfacing	Bond Proceeds	150,000
Railroad/Recreation Trail	General Fund	100,000
Signalization improvements	Federal	1,550,000
Walnut Street/State of Franklin Intersection Imp.	Bond Proceeds	100,000
	Total Public Works	6,193,000
	Total General Fund Projects	7,153,000

CAPITAL PROJECTS - FY 2014

	Funding Source	Cost
<u>Fleet Management Fund</u>		
Storage facility for lubricants, antifreeze & oil	General Fund	45,000
Total Fleet Management Fund		45,000
 <u>Johnson City Public Library</u>		
Facade renovation	General Fund	30,000
Total Public Library		30,000
Total General Fund Funded Projects		7,228,000
Funding Summary		
Bond Proceeds		1,974,000
Federal/State		4,790,000
General Fund		464,000
Total General Fund Funded Projects		7,228,000
<u>Storm Water Fund</u>		
Broadway Avenue drainage improvements	Bond Proceeds	400,000
Boone Street retention basin	Bond Proceeds	100,000
Demolition - WW Cab & JC Furniture buildings	Bond Proceeds	100,000
Founders Park improvements	Bond Proceeds	2,500,000
King Springs Road reconstruction	Bond Proceeds	200,000
Main/Market Street drainage and parking lot construction	Bond Proceeds	150,000
U-Haul acquisition	Bond Proceeds	180,000
U-Haul detention construction	Bond Proceeds	100,000
Small capital projects	Storm Water Fd	300,000
Tree Streets drainage improvements - design & construction	Storm Water Fd	200,000
Total Storm Water Fund Projects		4,230,000
Funding Summary		
Bond Proceeds		3,730,000
Storm Water Fund		500,000
Total Storm Water Fund Funded Projects		4,230,000

CAPITAL PROJECTS - FY 2014

	Funding Source	Cost
<u>Water/Sewer Fund</u>		
Water System Improvements		
Liberty Bell reinforcement	Bond Issue	600,000
State of Franklin Booster - Electrical	Bond Issue	350,000
Tank Maintenance	Bond Issue	475,000
Tannery Knob Tank Replacement	Bond Issue	500,000
Watauga Disinfection Change	Bond Issue	100,000
Western improvements - Water Line Betterment	Bond Issue	100,000
Annexations/Utility relocations for local road projects	Rate Funded	175,000
Emergency Preparedness/Security improvements	Rate Funded	37,500
Mechanical equipment replacement and repair	Rate Funded	50,000
Water Line replacement and rehabilitation	Rate Funded	600,000
West Hills Pump Renovations	Rate Funded	60,000
Work Order System Replacement	Rate Funded	150,000
Total Water System Projects		3,197,500
Sewer System Improvements		
Brush Creek WWTP Improvements	Bond Issue	1,585,000
Knob Creek WWTP Improvements	Bond Issue	500,000
Land Acquisition for wet weather flow	Bond Issue	500,000
Lower Brush Creek Interceptor	Bond Issue	500,000
Regional Forcemain (B Station)	Bond Issue	250,000
Upper King Creek Interceptor	Bond Issue	250,000
Wastewater Treatment Plant improvements (wet weather detention)	Bond Issue	1,000,000
Western Improvements - Sewer Line Betterment	Bond Issue	600,000
Brush Creek WWTP Improvements (roof & lighting)	Rate Funded	165,000
Emergency Preparedness/Security Improvements	Rate Funded	37,500
Mechanical equipment replacement and repair	Rate Funded	50,000
Sewer Line Cleaning and Inspection	Rate Funded	50,000
Sewer Line Rehabilitation and Replacement	Rate Funded	550,000
Annexations/ Utility Relocations for local road projects	Rate Funded	175,000
Wastewater SCADA System Phase I	Rate Funded	150,000
Total Sewer System Projects		6,362,500
Total Water/Sewer Fund		9,560,000

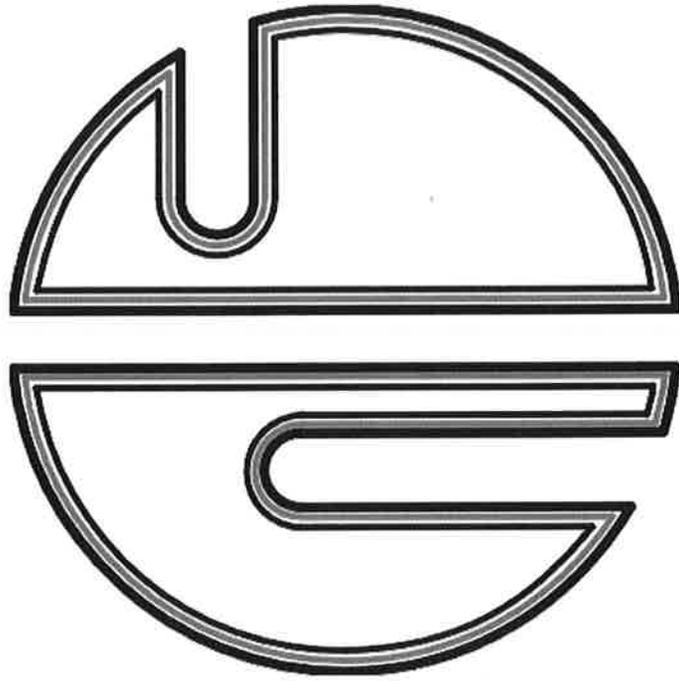
Funding Summary

	Bond Proceeds	Bond Issue	Rate Funded
Water System Projects	-	2,125,000	1,072,500
Sewer System Projects	-	5,185,000	1,177,500
Total Water/Sewer Fund	-	7,310,000	2,250,000

TOTAL CAPITAL PROJECTS 21,018,000

CAPITAL PROJECTS REQUESTED NOT FUNDED- FY 2014

<u>General Fund</u>	<u>Cost</u>
Fire	
Station No. 3 renovation	150,000
Total - Fire	<u>150,000</u>
Fleet Maintenance	
Refurbish the fuel island canopy at the City Services Complex	25,000
Total - Fleet Maintenance	<u>25,000</u>
Freedom Hall	
Portable stage replacement with safety rails, stairways, toe boards	125,000
Refurbish concrete floor in several areas - grind, polish and seal	42,000
	<u>167,000</u>
Parks & Recreation	
Kiwanis recreation building roof replacement	30,000
Indian Trails drainage and irrigation improvements	25,000
Keefauver Farm - building repairs and fencing	80,000
Maintenance Building improvements	20,000
Playground improvements	25,000
Winged Deer Park boardwalk repairs and lighting replacement	25,000
Total - Parks & Recreation	<u>205,000</u>
Public Works	
Farmers Market site preparation and parking lot	250,000
Gray Station Road - 3 lane (joint project with Washington County)	50,000
	<u>300,000</u>
Golf	
Pine Oaks drainage improvements (front nine)	25,000
Total - Golf Fund	<u>25,000</u>
TOTAL CAPITAL PROJECTS NOT FUNDED	<u>872,000</u>



DEBT SERVICE

**CITY OF JOHNSON CITY
DEBT SERVICE**

BOND ISSUE	INTEREST RATE	ISSUED	MATURING	ORIGINAL AMOUNT	06/30/2014	2014	2014	2014	
					OUTSTANDING PRINCIPAL				PRINCIPAL
GENERAL FUND									
1998 G.O. REFUNDING	4.10% - 4.75%	Jul-98	2016	20,060,000	1,775,000	830,000	123,738	953,738	
2006 G.O. REFUNDING	3.50% - 4.125%	Mar-06	2020	6,230,000	3,405,000	490,000	156,587	646,587	
2007 SERIES D-9-A (Swap Payment)	VARIABLE	**	2021	**	0	0	116,348	116,348	
2008 TN MUNICIPAL BOND FUND (City)	VARIABLE	Jan-09	2029	14,898,315	10,845,901	599,892	446,911	1,046,803	
2008 TN MUNICIPAL BOND FUND (Schools)	VARIABLE	Jan-09	2024	5,200,000	3,868,000	293,000	208,050	501,050	
2009 TN SERIES V-K-1	2.50% - 5.00%	Mar-09	2025	25,334,000	15,333,000	1,564,066	691,570	2,255,636	
2009 G.O. REFUNDING	3.00% - 5.00%	Jun-09	2026	11,390,000	7,280,000	875,000	332,550	1,207,550	
2009 QUALIFIED SCHOOL CONSTRUCTION	1.52%	Dec-09	2026	8,160,000	6,208,178	509,171	123,624	632,795	
2009 KEEFAUVER NOTE PAYABLE - LAND	0.00%	Sep-09	2014	700,000	0	175,000	0	175,000	
2010A BUILD AMERICAN BONDS *	3.64%	Jun-10	2040	22,500,000	22,100,000	100,000	1,209,420	1,309,420	
2011 TN SERIES VII-J-1	VARIABLE	Feb-11	2020	2,643,000	1,688,207	261,470	67,388	328,858	
2012 G.O. (New)	2.00% - 5.00%	Apr-12	2025	800,000	595,000	105,000	23,000	128,000	
2012 G.O. Refunding	2.93%	Apr-12	2025	9,147,038	8,468,413	678,625	271,166	949,791	
2014 G.O. (New)	4.00%	Mar-14	2034	350,000	350,000	0	7,000	7,000	
2014 G.O. (New)	4.00%	Mar-14	2034	1,500,000	1,500,000	0	30,000	30,000	
TOTAL					128,912,353	83,416,699	6,481,224	3,807,352	10,288,576

* See note on debt schedule (p. C-3)

** Total original issue 03/2007 for \$3,510,560 (which no longer exists)
Interest payment is the differential between original fixed rate
and the variable rate, currently based on an indices.

MED TECH PARK FUND

2009 TN SERIES V-K-1	2.50% - 5.00%	Mar-09	2025	1,311,000	807,000	80,934	35,786	116,720	
2011 TN SERIES VII-J-1	VARIABLE	Feb-11	2020	137,000	88,853	13,530	4,982	18,512	
2012 G.O. Refunding	2.93%	Apr-12	2025	850,916	790,859	60,057	26,241	86,298	
TOTAL					2,298,916	1,686,712	154,521	67,009	221,530

EDUCATIONAL FACILITIES TRUST FUND

1998 SALES TAX REVENUE REFUNDING	4.10% - 4.75%	Jul-98	2016	3,280,000	650,000	305,000	45,363	350,363	
2007 SERIES D-9-A (Swap Payment)	VARIABLE	**	2021	**	0	0	853,719	853,719	
2010 SERIES VII - I - 1	VARIABLE	Dec-10	2034	27,945,000	27,065,000	240,000	1,365,250	1,605,250	
2011 SERIES VII-J-1	VARIABLE	Feb-11	2023	4,765,000	4,550,000	215,000	238,250	453,250	
2012 G.O. (New)	2.00% - 5.00%	Apr-12	2025	1,910,000	1,875,000	35,000	55,387	90,387	
2012 G.O. Refunding	2.93	Apr-12	2025	1,725,000	1,725,000	0	54,600	54,600	
2013 G.O.	2.00% - 4.00%	May-13	2033	2,800,000	2,800,000	735,000	38,345	773,345	
TOTAL					42,425,000	38,665,000	1,530,000	2,650,914	4,180,914

** Total original issue on 03/2007 for \$3,510,560 (which no longer exists)
Interest payment is the differential between original fixed rate
and the variable rate, currently based on an indices.

**CITY OF JOHNSON CITY
DEBT SERVICE**

BOND ISSUE	INTEREST RATE	ISSUED	MATURING	ORIGINAL AMOUNT	06/30/2014		2014 INTEREST	2014 TOTAL
					OUTSTANDING PRINCIPAL	2014 PRINCIPAL		
WATER/SEWER FUND								
1998 W/S REVENUE REFUNDING (City and Regional)	4.10% - 4.75%	Jul-98	2016	19,325,000	2,640,000	1,545,000	198,788	1,743,788
2003 RDA LIMESTONE COVE #1	4.65%	Mar-03	2041	450,000	385,904	7,145	17,368	24,513
2004 RDA WATAUGA FLATS	4.38%	Apr-04	2042	380,000	329,752	5,998	14,689	20,687
2005 RDA LIMESTONE COVE #2	4.25%	Apr-05	2043	125,000	110,102	1,924	4,712	6,636
2006 W/S REVENUE REFUNDING	3.50% - 4.12%	Mar-06	2020	1,795,000	980,000	140,000	45,025	185,025
2008 TENNESSEE MUNICIPAL BOND FUND	VARIABLE	Jan-09	2029	901,685	750,619	33,108	39,206	72,314
2009 TN SERIES V-K-1	2.50% - 5.00%	Mar-09	2015	9,520,000	6,440,000	685,000	285,000	970,000
2009 G.O. REFUNDING	3.00% - 5.00%	Jun-09	2031	35,385,000	2,771,500	1,590,000	1,293,163	2,883,163
2009 RDA GREGGTOWN	3.25%	Jan-10	2048	435,000	407,172	6,653	13,351	20,004
2010A BUILD AMERICAN BONDS*	3.62%	Jun-10	2040	22,000,000	21,600,000	100,000	1,168,422	1,268,422
2013 G.O.	2.00% - 4.00%	May-13	2033	23,970,000	23,970,000	0	785,438	785,438
TOTAL				114,286,685	60,385,049	4,114,828	3,865,162	7,979,990
* See note on debt schedule (p. C-3)								
MUNICIPAL SOLID WASTE FUND								
1998 SOLID WASTE REVENUE REFUNDING	VARIABLE	Jul-98	2016	1,640,000	330,000	155,000	23,037	178,037
2009 TN SERIES V-K-1	2.50% - 5.00%	Mar-09	2016	2,350,000	820,000	350,000	46,800	396,800
2012 G.O. Refunding	2.93%	Apr-12	2023	17,026	14,475	1,318	488	1,806
TOTAL				4,007,026	1,164,475	506,318	70,325	576,643
GOLF FUND								
1998 GOLF COURSE REVENUE REFUNDING	4.10% - 4.75%	Jul-98	2016	2,465,000	495,000	230,000	34,438	264,438
TOTAL				2,465,000	495,000	230,000	34,438	264,438
STORM WATER FUND								
2013 G.O.	2.00% - 4.00%	May-13	2033	5,785,000	5,407,281	195,000	182,719	377,719
TOTAL				5,785,000	5,407,281	195,000	182,719	377,719
FLEET MANAGEMENT (INTERNAL SERVICE FUND)								
2008 TENNESSEE MUNICIPAL BOND FUND	VARIABLE	Jan-09	2029	4,000,000	2,242,000	387,000	131,450	518,450
TOTAL				4,000,000	2,242,000	387,000	131,450	518,450
TOTAL DEBT SERVICE					193,462,216	13,598,891	10,809,369	24,408,260

City of Johnson City
Debt Service Schedule by Fund
As of June 30, 2013

Description	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY2022	FY2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Total
															and Beyond	
Governmental Funds																
General Fund - Principal																
1998 GO Refunding	830,000	870,000	905,000													2,605,000
2006 GO Refunding	490,000	510,000	530,000	555,000	575,000	605,000	630,000									3,895,000
2008 TMBF Variable Rate Loan	599,892	630,172	662,451	695,592	729,734	766,669	804,604	845,333	887,061	931,583	978,037	767,283	805,461	845,502	1,819,504	12,768,878
2008 TMBF Variable Rate Loan - Schools**	293,000	308,000	323,000	339,000	356,000	374,000	392,000	412,000	433,000	454,000	477,000					4,161,000
2009 Series V-K-1	1,564,066	1,635,376	1,706,686	1,787,504	1,868,322	1,958,648	2,044,220	1,350,136	1,411,938	503,924	527,694	551,464				16,909,978
2009 GO Refunding	875,000	910,000	915,000	955,000	995,000	995,000	350,000	375,000	395,000	415,000	440,000	460,000	475,000	595,000		8,155,000
2009 Qualified School Construction - Schools	509,171	509,171	509,172	509,171	509,171	509,171	509,171	509,171	509,171	509,171	509,171	509,172	559,293	48,002		6,717,349
2009 Keefauver Farm Note - Interest Free	175,000															175,000
2010A Build America Bonds	100,000	100,000	100,000	320,000	325,000	590,000	615,000	645,000	675,000	700,000	740,000	765,000	800,000	845,000	14,880,000	22,200,000
2011 Series VII-J-1 (Variable)	261,470	285,240	285,240	309,010	332,780	332,780	118,850									1,925,370
2012 General Obligation (New)	105,000	110,000	115,000	120,000	125,000	125,000										700,000
2012 GO Refunding	678,625	706,466	738,463	780,034	798,660	812,685	840,478	868,219	895,955	923,686	370,833	379,167				8,793,270
2014 GO (New)	-	11,754	12,224	12,713	13,221	13,750	14,300	14,872	15,467	16,086	16,729	17,398	18,094	18,818	154,574	350,000
2014 GO (New)	-	50,373	52,387	54,483	56,662	58,929	61,286	63,737	66,287	68,938	71,696	74,564	77,546	80,648	662,464	1,500,000
Total General Fund Principal	6,481,225	6,636,551	6,854,623	6,437,507	6,684,550	6,496,632	6,404,909	5,103,468	5,308,879	4,547,388	4,151,160	3,539,048	2,855,394	1,837,970	17,516,542	90,855,845
General Fund - Interest																
1998 GO Refunding	123,738	84,312	42,987													251,037
2006 GO Refunding	156,587	136,988	116,587	95,388	73,187	50,188	25,987									654,912
2007 Series D-9-A (Swap Payment)	116,348	104,627	91,603	77,059	60,779	43,414	24,095	4,124								522,049
2008 TMBF Variable Rate Loan	446,911	425,915	403,859	380,673	356,327	330,786	303,953	275,792	246,205	215,158	182,553	148,321	121,466	93,276	96,306	4,027,499
2008 TMBF Variable Rate Loan - Schools**	208,050	193,400	178,000	161,850	144,900	127,100	108,400	88,800	68,200	46,550	23,850					1,349,100
2009 Series V-K-1	691,570	629,009	563,593	495,325	423,825	349,092	270,746	188,977	133,284	73,277	50,600	26,195				3,895,493
2009 GO Refunding	332,550	304,113	276,813	244,788	206,588	156,838	139,338	124,338	106,563	87,888	69,188	49,638	28,263			2,126,901
2009 Qualified School Construction - Schools	123,624	123,624	123,624	123,624	123,624	123,624	123,624	123,624	123,624	123,624	123,624	123,624	123,624	10,302		1,617,414
2010A Build America Bonds*	1,209,420	1,206,920	1,203,970	1,200,720	1,188,720	1,175,720	1,149,170	1,120,572	1,089,613	1,056,200	1,021,200	982,720	941,792	898,193	6,512,855	21,957,785
2011 Series VII-J-1 (Variable)	67,388	58,237	48,253	38,270	27,454	15,807	4,160									259,568
2012 General Obligation (New)	23,000	18,800	14,400	8,650	6,250	3,750										74,850
2012 GO Refunding	271,166	244,071	215,876	179,110	163,445	147,385	123,019	97,828	77,089	50,210	22,500	11,375				1,603,074
2014 GO (New)	7,000	13,530	13,041	12,532	12,004	11,453	10,882	10,286	9,668	9,025	8,355	7,659	6,936	6,183	26,518	165,072
2014 GO (New)	30,000	57,985	55,890	53,710	51,444	49,087	46,635	44,086	41,434	38,677	35,809	32,826	29,724	26,499	113,647	707,453
Total General Fund Interest	3,807,352	3,601,529	3,348,495	3,071,698	2,838,547	2,584,244	2,330,008	2,078,426	1,895,680	1,700,609	1,537,678	1,382,358	1,251,805	1,034,453	6,749,326	39,212,208
Total General Fund Debt Service	10,288,576	10,238,081	10,203,118	9,509,205	9,523,097	9,080,876	8,734,917	7,181,893	7,204,559	6,247,997	5,688,838	4,921,406	4,107,200	2,872,423	24,265,868	130,068,053
Med Tech Park - Principal																
2009 Series V-K-1	80,934	84,624	88,314	92,496	96,678	101,352	105,780	69,864	73,062	26,076	27,306	28,536				875,022
2011 Series VII-J-1 (Variable)	13,530	14,760	14,760	15,990	17,220	17,220	6,150									99,630
2012 GO Refunding	60,057	62,155	65,098	68,441	69,773	70,715	72,863	75,064	77,270	79,481	74,167	75,833				850,916
Total Med Tech Park - Principal	154,521	161,539	168,172	176,927	183,671	189,287	184,793	144,928	150,332	105,557	101,473	104,369				1,825,568
Med Tech Park - Interest																
2009 Series V-K-1	35,786	32,549	29,164	25,631	21,931	18,064	14,010	9,779	6,897	3,792	2,618	1,355				201,576
2011 Series VII-J-1 (Variable)	4,982	4,305	3,567	2,829	2,030	1,169	307									19,188
2012 GO Refunding	26,241	23,787	21,235	17,821	16,516	15,210	13,074	10,865	9,203	6,885	4,500	2,275				167,610
Total Med Tech Park - Interest	67,008	60,641	53,966	46,281	40,477	34,443	27,391	20,644	16,100	10,677	7,118	3,630				388,374
Total Med Tech Park Debt Service	221,529	222,180	222,138	223,208	224,148	223,730	212,184	165,572	166,431	116,233	108,591	107,999				2,213,942

* Interest Expense recorded at Gross; IRS subsidy to be recorded as Income; Interest expense above reflected at Gross.

**City Debt per auditors; Record full expense in Debt Service Fund offset by Operating Transfer In from Schools

City of Johnson City
Debt Service Schedule by Fund
As of June 30, 2013

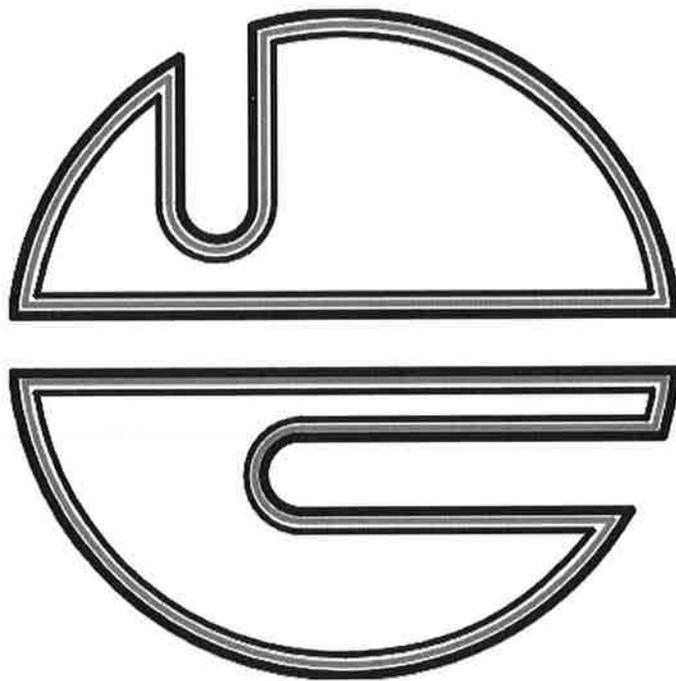
Description	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY2022	FY2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028 and Beyond	Total
Educational Facilities - Principal																
1998 Sales Tax Revenue Refunding	305,000	320,000	330,000													955,000
2010 Series VII-I-1 (Variable)	240,000	255,000	270,000	285,000	315,000	350,000	385,000	400,000	415,000	885,000	1,790,000	1,855,000	1,920,000	1,985,000	15,955,000	27,305,000
2011 Series VII-J-1 (Variable)	215,000	220,000	235,000	590,000	605,000	615,000	630,000	665,000	700,000	290,000						4,765,000
2012 General Obligation (New)	35,000	40,000	40,000	40,000	50,000	50,000	400,000	410,000	420,000	425,000						1,910,000
2012 GO Refunding	-	320,000	335,000	350,000	355,000	365,000										1,725,000
2013 GO	735,000	680,000	710,000	740,000												2,800,000
Total Educ. Facilities Principal	1,530,000	1,835,000	1,920,000	2,005,000	1,325,000	1,380,000	1,415,000	1,475,000	1,535,000	1,600,000	1,790,000	1,855,000	1,920,000	1,985,000	15,955,000	39,525,000
Educational Facilities - Interest																
1998 Sales Tax Revenue Refunding	45,363	30,875	15,675													91,913
2007 Series D-9-A (Swap Payment)	853,719	767,710	672,145	565,430	445,973	318,552	176,796	30,262								3,830,587
2010 Series VII-I-1 (Variable)	1,365,250	1,353,250	1,340,500	1,327,000	1,312,750	1,297,000	1,279,500	1,260,250	1,240,250	1,219,500	1,175,250	1,085,750	993,000	897,000	3,297,000	20,443,250
2011 Series VII-J-1 (Variable)	238,250	227,500	216,500	204,750	175,250	145,000	114,250	82,750	49,500	14,500						1,468,250
2012 General Obligation (New)	55,387	53,988	52,387	50,388	49,587	48,588	47,087	35,088	25,350	12,750						430,600
2012 GO Refunding	54,600	54,600	41,800	25,050	18,050	10,950										205,050
2013 GO	38,345	85,200	58,000	29,600												271,674
Total Educ. Facilities Interest	2,650,914	2,573,123	2,397,007	2,202,218	2,001,610	1,820,090	1,617,633	1,408,350	1,315,100	1,246,750	1,175,250	1,085,750	993,000	897,000	3,297,000	26,680,795
Total Educ. Facilities Debt Service	4,180,914	4,408,123	4,317,007	4,207,218	3,326,610	3,200,090	3,032,633	2,883,350	2,850,100	2,846,750	2,965,250	2,940,750	2,913,000	2,882,000	19,252,000	66,205,795
Total Governmental Fund Principal	8,165,745	8,633,090	8,942,795	8,619,434	8,193,221	8,065,919	8,004,702	6,723,395	6,994,211	6,252,945	6,042,633	5,498,417	4,775,394	3,822,970	33,471,542	132,206,413
Total Governmental Fund Interest	6,525,274	6,235,293	5,799,468	5,320,196	4,880,634	4,438,777	3,975,033	3,507,420	3,226,879	2,958,035	2,720,046	2,471,738	2,244,805	1,931,453	10,046,326	66,281,377
Total Gov. Fund Debt Service	14,691,019	14,868,383	14,742,263	13,939,630	13,073,854	12,504,696	11,979,735	10,230,815	10,221,090	9,210,980	8,762,679	7,970,155	7,020,200	5,754,423	43,517,868	198,487,790
*General Fund - IRS Subsidy (Revenue)																
2010A Build America Bonds	423,297	422,422	421,389	420,252	416,052	411,502	402,210	392,200	381,365	369,670	357,420	343,952	329,627	314,367	2,279,500	7,685,225

City of Johnson City
Debt Service Schedule by Fund
As of June 30, 2013

Description	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY2022	FY2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028 and Beyond	Total
Business Type Funds																
Water/Sewer - Principal																
1998 Water/Sewer Revenue Refunding (R)	80,000	85,000														165,000
1998 Water/Sewer Revenue Refunding (R)	335,000	345,000	360,000													1,040,000
1998 Water/Sewer Revenue Refunding (C)	1,130,000	1,185,000	665,000													2,980,000
2003 RDA Limestone Cove #1	7,145	7,486	7,841	8,210	8,600	9,008	9,433	9,880	10,349	10,837	11,353	11,890	12,453	13,042	255,517	393,044
2004 RDA Watauga Flats	5,998	6,265	6,506	6,835	7,141	7,459	7,757	8,138	8,502	8,881	9,247	9,690	10,123	10,575	222,632	335,749
2005 RDA Limestone Cove #2	1,924	2,007	2,082	2,184	2,279	2,378	2,469	2,588	2,700	2,817	2,929	3,066	3,199	3,338	76,067	112,027
2006 Water/Sewer Revenue Refunding	140,000	145,000	155,000	160,000	165,000	175,000	180,000									1,120,000
2008 TMBF Variable Rate Loan	33,108	34,828	36,549	38,408	40,266	42,331	44,396	46,667	48,939	51,417	53,963	56,717	59,539	62,498	134,496	784,122
2009 Series V-K-1 (C)	685,000	6,440,000														7,125,000
2009 GO Refunding	1,590,000	1,625,000	1,755,000	1,810,000	1,880,000	1,120,000	1,170,000	1,235,000	1,275,000	1,445,000	1,510,000	1,545,000	1,685,000	1,750,000	7,910,000	29,305,000
2009 RDA Greggton Road	6,653	6,872	7,063	7,332	7,574	7,824	8,049	8,347	8,623	8,907	9,171	9,503	9,817	10,141	297,949	413,825
2010A Build America Bonds	100,000	100,000	300,000	515,000	535,000	560,000	585,000	735,000	760,000	660,000	710,000	760,000	725,000	780,000	13,875,000	21,700,000
2013 GO	-	505,000	525,000	545,000	570,000	580,000	600,000	620,000	645,000	670,000	690,000	705,000	720,000	740,000	15,855,000	23,970,000
Total Water/Sewer - Principal	4,114,828	10,487,458	3,820,041	3,092,969	3,215,860	2,504,000	2,607,104	2,665,620	2,759,113	2,857,859	2,996,663	3,100,866	3,225,131	3,369,594	38,626,661	89,443,767
Water/Sewer - Interest																
1998 Water/Sewer Revenue Refunding (R)	7,838	4,037														11,875
1998 Water/Sewer Revenue Refunding (R)	49,400	33,488	17,100													99,988
1998 Water/Sewer Revenue Refunding (C)	141,550	87,875	31,587													261,012
2003 RDA Limestone Cove #1	17,368	17,037	16,691	16,328	15,949	15,551	15,134	14,698	14,241	14,387	13,871	13,334	12,771	12,182	81,154	290,696
2004 RDA Watauga Flats	14,689	14,427	14,153	13,868	13,569	13,256	12,930	12,591	12,235	11,687	11,321	10,878	10,445	9,993	85,052	261,094
2005 RDA Limestone Cove #2	4,712	4,629	4,554	4,452	4,357	4,258	4,167	4,048	3,936	3,831	3,719	3,582	3,449	3,310	28,948	85,952
2006 Water/Sewer Revenue Refunding	45,025	39,425	33,625	27,425	21,025	14,425	7,425									188,375
2008 TMBF Variable Rate Loan	39,206	37,551	35,809	33,982	32,061	30,048	27,932	25,712	23,378	20,931	18,361	15,662	12,827	9,849	10,170	373,479
2009 Series V-K-1 (C)	285,000	257,600														542,600
2009 GO Refunding	1,293,163	1,241,488	1,192,738	1,131,313	1,058,913	964,913	908,913	862,113	806,538	749,163	687,750	623,575	554,050	474,013	1,009,387	13,558,025
2009 RDA Greggton Road	13,351	13,132	12,941	12,672	12,430	12,180	11,955	11,657	11,381	11,097	10,833	10,501	10,187	9,863	110,087	274,267
2010A Build America Bonds*	1,168,422	1,165,923	1,162,972	1,153,223	1,133,910	1,112,510	1,087,310	1,060,107	1,024,828	987,207	954,208	917,288	876,628	837,115	6,093,134	20,734,785
2013 GO	785,438	783,263	763,062	742,063	720,262	708,863	691,462	667,463	642,662	616,863	596,762	582,963	567,100	549,100	4,965,056	14,382,382
Total Water/Sewer - Interest	3,865,162	3,699,874	3,285,232	3,135,325	3,012,476	2,876,004	2,767,227	2,658,388	2,539,199	2,415,166	2,296,825	2,177,783	2,047,457	1,905,425	12,382,988	51,064,530
Total Water/Sewer Debt Service	7,979,989	14,187,333	7,105,273	6,228,294	6,228,336	5,380,004	5,374,331	5,324,009	5,298,312	5,273,025	5,293,488	5,278,649	5,272,587	5,275,019	51,009,649	140,508,297
*Interest Expense recorded at Gross; IRS subsidy to be recorded as Income; Interest expense above reflected at Gross.																
City Solid Waste - Principal																
1998 Solid Waste Revenue Refunding	155,000	160,000	170,000													485,000
2009 Series V-K-1	350,000	400,000	420,000													1,170,000
2012 GO Refunding	1,318	1,379	1,439	1,525	1,567	1,600	1,659	1,717	1,776	1,834						15,813
Total City Solid Waste - Principal	506,318	561,379	591,439	1,525	1,567	1,600	1,659	1,717	1,776	1,834	-	-	-	-	-	1,670,813
City Solid Waste - Interest																
1998 Solid Waste Revenue Refunding	23,037	15,675	8,075													46,787
2009 Series V-K-1	46,800	32,800	16,800													96,400
2012 GO Refunding	488	436	382	314	282	249	201	152	108	55						2,665
Total City Solid Waste - Interest	70,325	48,911	25,257	314	282	249	201	152	108	55	-	-	-	-	-	145,852
Total City Solid Waste Debt Service	576,643	610,290	616,696	1,839	1,849	1,848	1,860	1,869	1,884	1,889	-	-	-	-	-	1,816,666
Golf - Principal																

City of Johnson City
Debt Service Schedule by Fund
As of June 30, 2013

Description	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY2022	FY2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028 and Beyond	Total
1998 Golf Course Revenue Refunding	230,000	240,000	255,000													725,000
Total Golf Principal	230,000	240,000	255,000	-	-	-	-	-	-	-	-	-	-	-	-	725,000
Golf - Interest																
1998 Golf Course Revenue Refunding	34,438	23,512	12,113													70,063
Total Golf Interest	34,438	23,512	12,113	-	-	-	-	-	-	-	-	-	-	-	-	70,063
Total Golf Debt Service	264,438	263,512	267,113	-	-	-	-	-	-	-	-	-	-	-	-	795,063
Storm Water - Principal																
2013 GO	195,000	200,000	210,000	220,000	225,000	230,000	240,000	250,000	260,000	270,000	275,000	280,000	290,000	295,000	2,345,000	5,785,000
Total Storm Water Principal	195,000	200,000	210,000	220,000	225,000	230,000	240,000	250,000	260,000	270,000	275,000	280,000	290,000	295,000	2,345,000	5,785,000
Storm Water - Interest																
2013 GO	182,719	178,313	170,312	161,913	153,112	148,613	141,712	132,113	122,112	111,713	103,612	98,113	91,812	84,563	323,193	2,203,925
Total Storm Water Interest	182,719	178,313	170,312	161,913	153,112	148,613	141,712	132,113	122,112	111,713	103,612	98,113	91,812	84,563	323,193	2,203,925
Total Storm Water Debt Service	377,719	378,313	380,312	381,913	378,112	378,613	381,712	382,113	382,112	381,713	378,612	378,113	381,812	379,563	2,668,193	7,988,925
Motor Transport - Principal																
2008 TMBF Variable Rate Loan	387,000	406,000	426,000	447,000	470,000	493,000										2,629,000
Total Motor Transport Principal	387,000	406,000	426,000	447,000	470,000	493,000	-	-	-	-	-	-	-	-	-	2,629,000
Motor Transport - Interest																
2008 TMBF Variable Rate Loan	131,450	112,100	91,800	70,500	48,150	24,650										478,650
Total Motor Transport Interest	131,450	112,100	91,800	70,500	48,150	24,650	-	-	-	-	-	-	-	-	-	478,650
Total Motor Transport Debt Service	518,450	518,100	517,800	517,500	518,150	517,650	-	-	-	-	-	-	-	-	-	3,107,650
Total Business Type Principal	5,433,146	11,894,837	5,302,480	3,761,494	3,912,427	3,228,600	2,848,763	2,917,338	3,020,888	3,129,692	3,271,663	3,380,866	3,515,131	3,664,594	40,971,661	100,253,580
Total Business Type Interest	4,284,093	4,062,710	3,584,714	3,368,052	3,214,020	3,049,515	2,909,140	2,790,653	2,661,419	2,526,934	2,400,437	2,275,896	2,139,269	1,989,988	12,706,181	53,963,021
Total Bus. Type Debt Service	9,717,239	15,957,547	8,887,194	7,129,546	7,126,447	6,278,115	5,757,903	5,707,991	5,682,307	5,656,626	5,672,100	5,656,762	5,654,399	5,654,582	53,677,842	154,216,601
*Water/Sewer - IRS Subsidy (Revenue)																
2010A Build America Bonds	408,948	408,073	407,040	403,628	396,868	389,379	380,558	371,038	358,690	345,522	333,973	321,050	306,820	292,990	2,132,598	7,257,175
Total Debt Service																
Total Principal	13,598,891	20,527,927	14,245,275	12,380,928	12,105,648	11,294,519	10,853,465	9,640,733	10,015,099	9,382,637	9,314,296	8,879,283	8,290,525	7,487,564	74,443,203	232,459,993
Total Interest	10,809,367	10,298,004	9,384,182	8,688,248	8,094,653	7,488,292	6,884,173	6,298,073	5,888,299	5,484,969	5,120,483	4,747,634	4,384,074	3,921,441	22,752,507	120,244,398
Total Debt Service	24,408,258	30,825,931	23,629,457	21,069,176	20,200,301	18,782,811	17,737,638	15,938,806	15,903,398	14,867,606	14,434,779	13,626,917	12,674,599	11,409,005	97,195,710	352,704,391



QUASI-GOVERNMENTAL
&
SPECIAL APPROPRIATIONS

QUASI-GOVERNMENTAL AND SPECIAL APPROPRIATION AGENCIES

Financial support for non-profit agencies is a portion of the General Government expenditures, which are classified in two different categories. The first category consists of Quasi-Governmental agencies. These agencies are supported largely by the City, but are managed privately. The second category, Special Appropriations, are independent, non-profit agencies that receive funding from various organizations, are not necessarily government-related, and are reviewed based on the level of service provided to the community. Each agency in both categories is required to submit an application annually, along with a copy of their latest year-end financial statements or audit. The City Commission determines the level of funding each agency will receive as a part of the annual budget process.

The following agencies received an appropriation in the FY 2014 budget.

Quasi-Governmental Agencies

The Chamber of Commerce/Convention & Visitors Bureau **\$ 537,870**

The mission of the Chamber of Commerce and Convention & Visitors Bureau is to generate economic impact through marketing, hosting, and advertising in the following areas: transportation, education, health care, tourism, and workforce development. The Chamber/CVB membership consists of businesses and business leaders, as well as partnering with Johnson City, Jonesborough, and Washington County.

ETSU College of Pharmacy **\$ 50,000**

The intent of the College of Pharmacy is to provide and teach pharmacist-delivered care, including medication therapy management services, to further advance an evolving profession that benefits society today and in the future.

Tri-Cities Airport Commission/Foreign Trade Zone **\$ 17,706**

The Tri-Cities Airport Commission is the Grantee of Foreign Trade Zone No. 204. The FTZ Committee was established by the Airport Commission to provide guidance in the areas of Zone marketing and administration. In addition to the City of Johnson City, membership in the FTZ No. 204 is comprised of the City of Kingsport, Sullivan County, TN, Washington County, TN, Bristol, TN, Bristol, VA, Washington County, VA, and the Tri-Cities Regional Airport. FTZ No. 204 is a vital component of our region's economic development efforts. Communities use the FTZ to attract new business and industry, as well as to retain existing businesses.

Washington County Emergency Communications District (E-911) **\$ 590,000**

This organization is responsible for answering all 9-1-1 calls and dispatching both emergency and non-emergency communications to all public safety agencies within Johnson City and Washington County. The goal of E-911 is to provide professional and prompt service to all citizens who contact 9-1-1, as well as to dispatch those calls to the appropriate agency in a quick and accurate manner.

Washington County/Johnson City Animal Control Shelter **\$ 185,000**

This organization was created as a joint venture with Washington County and the City of Johnson City to enforce the animal control laws of the City and state. The Shelter is designed to protect individuals from the dangers of uncontrolled animals, as well as protect the animal population against abuse by people. The goal of the Shelter encompasses promoting, motivating, and enforcing responsible pet ownership.

Washington County/Johnson City Emergency Medical Services (EMS)

\$ 583,495

This organization provides advanced and basic life support via ground ambulance transportation to the citizens of Johnson City and Washington County. In addition, EMS provides highly capable rescue personnel and equipment, along with support for specialized rescue teams. Quality patient care and timely response are the priorities of this agency.

Washington County/Johnson City Health Department

\$ 70,476

The mission of the Tennessee Department of Health is to promote, protect, and improve the health of persons living in, working in, or visiting the State of Tennessee. This branch was established in 1926 to provide quality health services to all citizens of Johnson City and Washington County. Services provided include, but are not limited to, dental health services, environmental health services, primary care, health promotion, immunizations, and nutrition education.

Washington County Economic Development Council

\$ 360,248

The Council is an intergovernmental organization established between Washington County, the City of Johnson City, and the Town of Jonesborough. The purpose of the council is to enhance economic development in Washington County in the following ways: 1) business attraction/marketing; 2) downtown development; 3) existing business retention; 4) small business entrepreneur development; and 5) tourism development. Beginning in FY 2012, the boards of the Johnson City Development Authority, the Public Building Authority, and the Economic Development Board have come together under the WCEDC organizational structure.

Special Appropriation Agencies

Adult Day Services

\$ 6,624

This agency provides day care services for 92 physically, mentally, or emotionally challenged adults or those are frail due to age in a safe and comfortable, mentally and physically stimulating atmosphere to enhance their quality of life. The following services are available: 1) quarterly assessment of the individual and family needs; 2) nutritional counseling; 3) transportation; 4) life enrichment activities (arts, crafts, games, exercise); and 5) health screenings.

Appalachian Mountain Project Access

\$ 3,600

This agency is a community health initiative seeking to coordinate charity care for the underserved and uninsured of Washington County by providing access to free healthcare services. Those services include primary care, specialty physician care, medication assistance, case management, and links to other community resources. All services provided are gifts from participating physicians, hospitals, and other community health care providers.

Special Appropriation Agencies (cont'd)

Appalachian Regional Coalition on Homelessness (ARCH)

\$ 7,200

ARCH serves the eight counties of Northeast Tennessee, as well as the municipalities of Bristol, Kingsport, and Johnson City. ARCH works to facilitate systematic solutions addressing homelessness and housing issues for citizens in these areas. Projects ARCH has been involved in include: 1) Tennessee Housing Development Agency – providing up to \$14,999 in closing costs, down payment, and principal reduction assistance to low-income or special needs households; and 2) Homeless Management Information System (HMIS) – designed to gather information about homelessness in the region and effectively plan services to meet the needs of these individuals.

Blue Plum Festival & Friends of Olde Downtowne

\$ 14,674

The Blue Plum Festival is a free, outdoor art & music festival in downtown Johnson City supported and organized by the Friends of Olde Downtowne. This organization is a volunteer group committed to providing a platform which will improve and protect the historical legacy of downtown Johnson City. They coordinate a series of family-oriented events in the downtown area known as First Fridays. Each month, downtown businesses create a special atmosphere for celebration on the first Friday. Festivities typically begin at 6 p.m.

Boys & Girls Club of Johnson City/Washington County

\$ 32,400

The mission and purpose of this agency is to inspire and enable all young people to realize their full potential as productive, responsible, and caring citizens. Based upon physical, emotional, cultural, and social interests of boys and girls, through the programs at Boys & Girls Club developmental principles are nurtured in five areas: 1) character and leadership; 2) education and career development; 3) health and life skills; 4) the arts; and 5) sports/fitness/recreation.

Catholic Charities

\$ 3,600

The mission of this agency is to address the unmet needs of the most vulnerable of our region by providing shelter, nourishment, counseling, and education in order to foster human dignity. Through Catholic Charities the following programs are available: 1) Family Support Services – baby and household items, food, and clothing, as well as funds for medication and utility payment assistance; 2) Transitional Housing – rental assistance for those transitioning out of homelessness, as well as financial counseling and referral to community resources available; and 3) Immigrant/Hispanic Outreach – immigration assistance, translation, and interpretation services.

Children's Advocacy Center

\$ 3,600

The goal of this agency is to combat severe child abuse of any nature by coordinating and providing services to children in a safe, caring environment. The objectives of the CAC are: 1) to reduce stress on child victims of abuse by providing services in a single child-friendly location; 2) to provide support to non-offending family members; 3) to increase the likelihood of successful prosecution of offenders; and 4) to educate the community about child abuse issues, prevention, and consequences.

Special Appropriation Agencies (cont'd)

Coalition for Kids

\$ 20,070

This agency serves at-risk and minority children in grades one through seven (ages six through thirteen). All programs are referral-based by guidance counselors, teachers, Department of Human Services, Department of Children Services, or local juvenile judges. The Coalition for Kids offers “Awesome Kids Club”, an after-school tutoring program, to those kids experiencing failing academic grades, anti-social behavior, potentially unsafe home environments, and previous juvenile offenses. The goal of this agency is to strengthen opportunities for academic success, instill confidence, and encourage social responsibility in children who live in economically disadvantaged areas.

Frontier Health

\$ 40,019

This agency is the largest and the premier provider of behavioral health, mental health, substance abuse, development disabilities, and vocational rehab services. Frontier Health has more than 85 programs in two states, serving Northeast Tennessee and Southwest Virginia since 1957.

Girls, Inc.

\$ 25,200

The mission of this agency is to inspire all girls to be strong, smart, and bold. The purpose of the programs at Girls, Inc. is to provide opportunities for girls to gain the knowledge and skills required to become responsible, self-reliant and successful women, mothers, employees/employers, and contributors to the community.

Good Samaritan Ministries

\$ 8,181

This is a faith-based organization that provides for those in need through education, mentoring, and social services. Good Samaritan Ministries benefits low-income households with social services to prevent homelessness, as well as provides a food pantry and daily hot meals, transit passes for work, household items, furniture, clothing, and elderly support care.

Hands On! Regional Museum

\$ 7,146

The mission of this agency is to create a dynamic, educational, fun environment which stimulates discovery, thought, and understanding in the arts, sciences, and humanities. Hands On! is the only children’s museum in the region, which welcomed visitors in 2009 from different states and different countries. The museum has over 23 permanent exhibits, including the award-winning Eastman Discovery Lab, Kids Bank & Credit Union, and the Katie Ellen Coal Mine.

Johnson City Area Arts Council

\$ 23,897

This agency is an arts service organization that is committed to providing access to the arts through education, communication, and support of cultural activities. Some of the programs the Arts Council has participated in or provided funding for include: 1) Johnson City Symphony for a free concert for Johnson City School children; 2) Library Initiative for Appalachia to bring a visiting author to the Johnson City School children; 3) Milligan College for “Kids Rock the Vote”, which is a touring production to the Johnson City School children.

Special Appropriation Agencies (cont'd)

Johnson City Downtown Clinic

\$ 26,640

The primary function of the Downtown Clinic is to provide primary care and behavioral health care, treating high blood pressure, diabetes, and obesity, as well as depression, anxiety, and other mental health disorders. The Clinic provides services to the following: 1) individuals and families experiencing homelessness or are at risk for homelessness; 2) individuals without insurance; and/or 3) individuals in poverty or distressed situations. The Day Center portion of the Clinic provides essential shelter and a service center where homeless persons can find relief from the weather, have a light snack, receive mail, do laundry, make phone calls, take a shower, find clothing, etc.

Johnson City Housing Authority Athletic Club

\$ 27,324

This organization was established to provide facilities and programs that further physical, emotional, social, and spiritual growth opportunities for the youth of Johnson City. The Athletic Club offers instruction in boxing, calisthenics, conditioning and exercise, and weight training.

Johnson City Symphony

\$ 3,600

The mission of this agency is to be a vital regional force in providing orchestral music for all ages through education, entertainment, and cultural enrichment. The Symphony has served the citizens of Johnson City for nearly 40 years and provides four children's concerts for approximately 8,000 children. There are 160 participating artists including college students, practicing professional musicians, and talented non-professional musicians.

Keystone Dental Care

\$ 7,452

The target population of this agency is adults 21 years of age or older who meet federal poverty guidelines. Patient services include preventative dental care, fillings, and extractions. Patient education services incorporate proper oral hygiene instruction, the effects of smokeless tobacco, and instruction/support for smoking cessation. Keystone Dental Care is the only free clinic in the State of Tennessee for qualifying adults.

Keystone Family Resource Center

\$ 10,044

The goals and objectives of this agency are: 1) to maintain academic success for our students enrolled in the homework clubs by supplying tutors, mentors, school materials, and an afternoon snack; 2) to strengthen the family unit by providing referrals for food, clothing, and shelter; 3) to develop improved literacy by partnering with area literacy agencies to provide GED classes and childcare services for parents; and 4) to provide linkage for our families to necessary medical services.

Safe Passage Domestic Violence Program

\$ 30,480

The mission of this agency is to work toward the elimination of domestic violence in collaboration with other community agencies by: 1) providing a safe haven where victims can recover and learn; 2) providing information, opportunity, and encouragement to learn about and take responsibility for life choices and circumstances; and 3) promoting the community's education and awareness of domestic violence, as well as the impact it has on individuals, families, and communities.

Special Appropriation Agencies (cont'd)

Salvation Army

\$ 32,166

The Salvation Army's Center of Hope in Johnson City provides shelter for men, women, and children. Also, the Center provides the Feeding Program and the Social Services Program, which provides emergency and transitional shelter, food, and housing assistance. In 2010, the Salvation Army is celebrating its 100th year of service to the citizens of Johnson City.

Second Harvest Food Bank

\$ 11,520

The mission of this agency is to secure food from local and national manufacturers, grocers, and restaurants to redistribute to 200 food pantries, soup kitchens, children's programs, and other non-profit charities that feed those who are hungry in Northeast Tennessee. Of these 200 agencies, 46 are located in Washington County, with 32 of those located inside the city limits of Johnson City. The Second Harvest Food Bank serves the 8 counties of Northeast Tennessee.

Sister Cities of the Greater Tri-Cities

\$ 3,384

The purpose of this organization is to promote cross-cultural understanding and positive international relations between the citizens of the Tri-Cities region with the citizens of our Sister cities. The program has served thousands of clients through over 150 exchanges between the Tri-Cities and our international partners including students (elementary to university), nurses, medical students, physicians, visual artists, musicians, sports organizations, and the ornament exchange with our Senior Center.

Tennessee Rehabilitation Center – Elizabethton

\$ 6,514

This program is administered by the Department of Human Services of the State of Tennessee and is one of 18 similar facilities across the state. The mission of the Tennessee Rehabilitation Center is to return persons with disabilities to full-time employment in the community. This is accomplished through three basic services: vocational education, work adjustment training, and job placement. Applicants must have a severe disability, a stated work interest, and have reached or approaching work age.

Tipton-Haynes Historical Association

\$ 6,858

Tipton-Haynes is a 45-acre site with a museum and eleven historical buildings, which tell the story of Tennessee from early settlement to the Civil War era. It is listed on the National Register of Historical Places. Each year Tipton-Haynes welcomes visitors, including in-state, out-of-state, as well as, school groups.

Umoja/Unity Committee, Inc.

\$ 5,760

This organization provides a cultural unity/diversity festival for Johnson City to foster better communication, cooperation, and understanding between the different races, cultures, and traditions among the residents of Johnson City, Jonesborough, Washington County, and the entire Northeast Tennessee region.

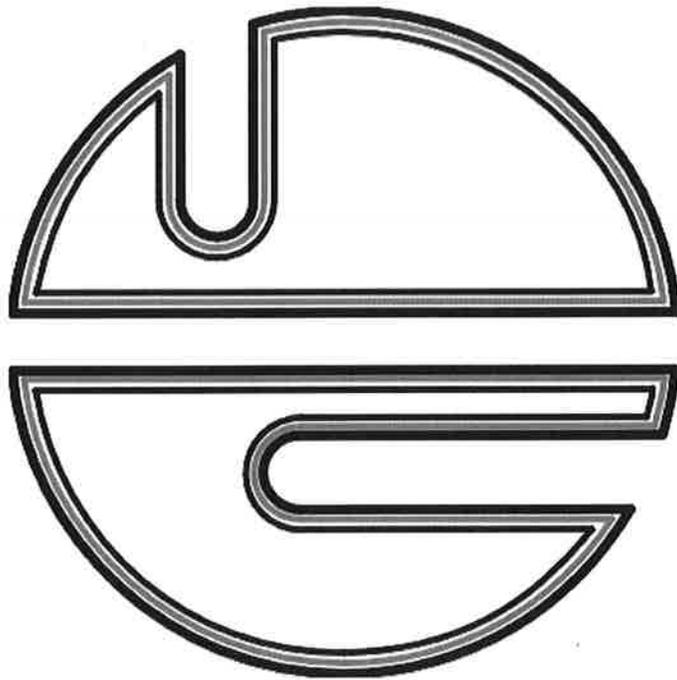
**Quasi-Governmental
FY 2014**

	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	Budget FY 2014	Increase from FY 2013	
							\$	%
Animal Control	158,000	158,000	158,000	158,000	175,000	185,000	10,000	5.71
Chamber of Commerce	510,000	510,000	510,000	510,000	518,000	537,870	19,870	3.84
Economic Development Board	139,244	139,244	139,244	-	-	-	-	0.00
Emergency Communications	546,246	546,246	546,246	546,246	590,000	590,000	-	0.00
EMS	583,495	583,495	583,495	583,495	583,495	583,495	-	0.00
ETSU College of Pharmacy	50,000	50,000	50,000	50,000	50,000	50,000	-	0.00
Johnson City Development Authority	159,135	159,135	159,135	-	-	-	-	0.00
JCDA - Façade Grant Program	50,000	50,000	-	-	-	-	-	0.00
Tri-Cities Airport Commission	-	-	-	-	15,464	17,706	2,242	100.00
Washington County Economic Development Council	-	25,000	25,000	360,248	360,248	360,248	-	0.00
Washington County Health Dept.	70,476	70,476	70,476	70,476	70,476	70,476	-	0.00
Total	<u>2,266,596</u>	<u>2,291,596</u>	<u>2,241,596</u>	<u>2,278,465</u>	<u>2,362,683</u>	<u>2,394,795</u>	<u>32,112</u>	<u>1.36</u>

**Special Appropriations
FY 2014**

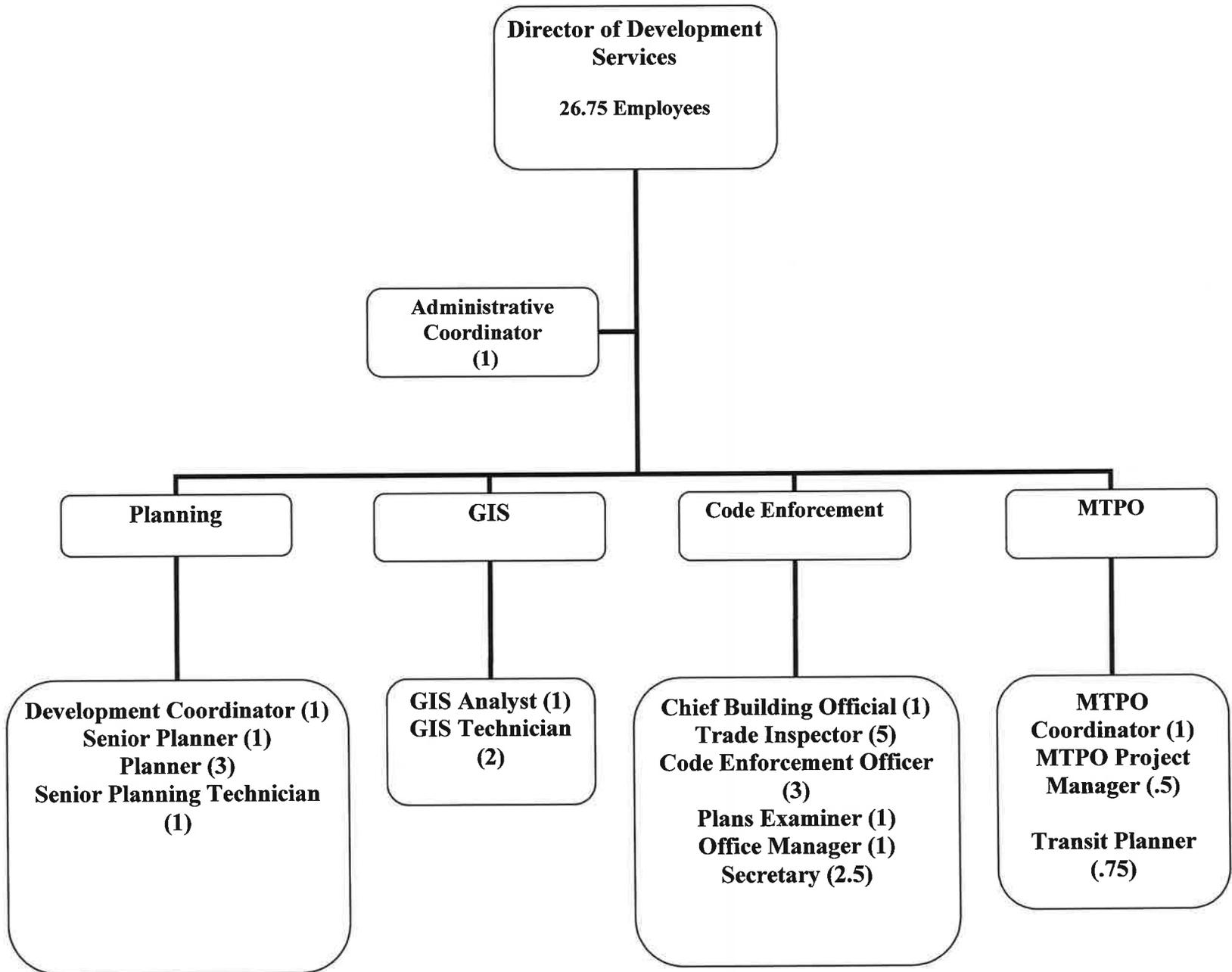
Special Appropriations	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	Budget FY 2014	Decrease from FY 2012	
							\$	%
Appalachian Mountain Project Access	5,000	5,000	5,000	4,500	4,050	3,600	(900)	(20.00)
Appalachian Reg. Coalition on Homelessness	5,000	10,000	10,000	9,000	8,100	7,200	(1,800)	(20.00)
Blue Plum Festival/Friends of Olde Downtowne	8,000	8,000	20,381	18,343	16,508	14,674	(3,669)	(20.00)
Boys & Girls Club	45,000	45,000	45,000	40,500	36,450	32,400	(8,100)	(20.00)
Carter County Tomorrow	-	5,000	5,000	-	-	-	-	0.00
Catholic Charities of East Tennessee	5,000	5,000	5,000	4,500	4,050	3,600	(900)	(20.00)
Children's Advocacy Center	5,000	5,000	5,000	4,500	4,050	3,600	(900)	(20.00)
Coalition for Kids	27,875	27,875	27,875	25,088	22,578	20,070	(5,018)	(20.00)
Dispensary of Hope	5,000	-	-	-	-	-	-	0.00
Even Start Literacy Program	2,000	2,000	2,000	1,800	-	-	-	0.00
Friends of Olde Downtown (<i>see above Blue Plum</i>)	12,381	12,381	-	-	-	-	-	0.00
Frontier Health	62,024	62,024	62,024	50,024	45,022	40,019	(10,005)	(20.00)
Girls, Inc.	35,000	35,000	35,000	31,500	28,350	25,200	(6,300)	(20.00)
Good Samaritan	11,362	11,362	11,362	10,226	9,203	8,181	(2,045)	(20.00)
Hands On! Regional Museum	4,762	9,924	9,924	8,932	8,039	7,146	(1,786)	(20.00)
Johnson City Area Arts	26,190	33,190	33,190	29,871	26,884	23,897	(5,974)	(20.00)
Johnson City Downtown Clinic	37,000	37,000	37,000	33,300	29,970	26,640	(6,660)	(20.00)
Johnson City Housing Authority Athletic Club	37,950	37,950	37,950	34,155	30,740	27,324	(6,831)	(20.00)
Johnson City Symphony	5,000	5,000	5,000	4,500	4,050	3,600	(900)	(20.00)
Keystone Adult Day Care (1st TN Human Resource)	9,200	9,200	9,200	8,280	7,452	6,624	(1,656)	(20.00)
Keystone Dental	10,350	10,350	10,350	9,315	8,384	7,452	(1,863)	(20.00)
Keystone Family Resource Center	13,950	13,950	13,950	12,555	10,500	10,044	(2,511)	(20.00)
Safe Passage	42,333	42,333	42,333	38,100	34,290	30,480	(7,620)	(20.00)
Salvation Army	44,675	44,675	44,675	40,208	36,187	32,166	(8,042)	(20.00)
Second Harvest Food Bank	14,000	16,000	16,000	14,400	12,960	11,520	(2,880)	(20.00)
Sister Cities International	4,700	4,700	4,700	4,230	3,807	3,384	(846)	(20.00)
Tennessee Rehabilitation Center	9,048	9,048	9,048	8,143	7,329	6,514	(1,629)	(20.00)
Tipton-Haynes Historical Association	9,524	9,524	9,524	8,572	7,715	6,858	(1,714)	(20.00)
Umoja/Unity Community	8,000	8,000	8,000	7,200	6,480	5,760	(1,440)	(20.00)
Washington County/Johnson City Veteran's Memorial	-	-	-	50,000	-	-	-	0.00
Special Appropriations	505,324	524,486	524,486	511,742	413,148	367,954	(91,988)	(17.98)

** Actual decrease is \$143,788, which includes \$50,000 for the Washington County/Johnson City Veteran's Memorial and \$1,800 to Even Start Literacy. Funding for both agencies ended in FY 2012.



DEPARTMENTAL SUMMARIES

DEVELOPMENT SERVICES



Development Services

The City of Johnson City's Development Services Department provides professional advice and technical expertise to elected officials, appointed boards and commissions, city departments, the development community, and citizens to assist in understanding and addressing development and redevelopment issues in the community. The overall mission of this newly formed department is: "The Johnson City Development Services Department is committed to a comprehensive approach to guide and shape quality development in our region."

Our guiding principles in achieving this mission are as follows: 1) Responsiveness and Exceptional Service; 2) Fairness and Impartiality; and 3) Integrity and Professionalism.

Departmental Organization

The department is comprised of 24.5 full time members who are organized into five divisions: Planning, Geographic Information Systems (GIS), Codes, and Community Development. The Metropolitan Transportation Planning Organization (MTPO) is also under the department's responsibility.

The Planning division develops and administers citywide planning in accordance with the Comprehensive Plan, a legal document that reflects the community's vision for its long-range physical development, as well as its neighborhood planning process, which guides future development of the City and its Urban Growth Boundary. The division strives to foster and promote citizen participation through the administration of citizen surveys and collecting and analyzing Census data.

Within the division, staff provides development related guidance and support to those building or subdividing land within the City through the use of the Subdivision Regulations and the Zoning Code. During FY 2013, staff processed 53 minor subdivisions, 24 subdivisions, and a total of 189 new lots.

Other duties of staff include administering land use controls in the Zoning Code, as well as reviews requests for annexations, re-zonings, right-of-way abandonments, and text amendments to the Zoning Code. The staff serves the Planning Commission, the Board of Zoning Appeals (BZA) and the Historic Zoning Commission (HZA). During FY 2013, staff completed three annexations, two street abandonments, and sixteen zoning requests.

The Geographic Information Systems (GIS) division's primary function is to provide mapping and spatial analyses to city departments and to offer such services to other public and private entities for a fee. GIS activities focus principally on: 1) creating, managing, and enhancing a database consisting of geographic features and their characteristics; 2) creating maps and statistical data from the database; 3) performing geographic analyses using the database with special-purpose spatial models; and 4) helping other city units in their efforts to utilize GIS application programs.

The Codes division is responsible for accepting plans and generating plans review on all phases of construction in Johnson City, including building, electrical, plumbing, gas/mechanical, site,

fire, etc. This applies to all new residential and commercial development, renovations, repairs, and additions. Following completion of plans review, permits are issued for each phase of

construction to licensed and bonded contractors. Required inspections are conducted by the Codes division with results documented throughout the construction process. Once the process is complete, a certificate of occupancy is issued for each project. In addition, the Codes division is responsible for resolving issues concerning dilapidated structures and all property maintenance violations. The division also works with the Board of Building Codes and the Board of Dwelling Standards to resolve disputes.

The Metropolitan Transportation Planning Organization serves as the regional transportation planning and coordination agency for the Johnson City Urbanized Area. This area includes the City of Johnson City, the Town of Jonesborough, and the City of Elizabethton, a portion of the Town of Unicoi, and Carter and Washington Counties. It should be noted that the Urbanized Area is defined by the U.S. Census Bureau. Federal law requires an MTPO be established for any urbanized area over 50,000. The total population of the Johnson City Urbanized Area in 2000 was 102,456. In 2010, the urbanized area grew to 120,415 people with the largest amount of growth occurring in Washington County.

The MTPO has an Executive Board, which is comprised of elected officials from each representative jurisdiction, and an Executive Staff, which is comprised of the chief administrative officials of jurisdictions and agencies that are involved in the transportation planning activities.

The MTPO is charged with the “Continuing, Cooperative, and Comprehensive” (3C’s) planning process for transportation projects often referred to as the MTPO Planning Process. In addition, the MTPO strives to ensure the continuation of federal funding for the MTPO area. The department continually works with local, state, and federal agencies, as well as the general public, to develop and administer a wide range of transportation planning activities.

These activities and funding for these activities are identified annually in the Unified Planning Work Program for the MTPO. The Unified Planning Work Program must be approved by the Tennessee Department of Transportation, Federal Highway Administration, and Federal Transit Administration, as well as adopted by the MTPO Executive Board.

Included in the Unified Planning Work Program are tasks for the development and maintenance of the Long Range Transportation Plan and Transportation Improvement Plan. All transportation projects in the MTPO area must be included in the Johnson City Long Range Transportation Plan in order to receive federal and state funding. The plan covers a thirty-year timeframe and is updated every five years.

Once the Long Range Transportation Plan is adopted, a project can then be programmed in the Transportation Improvement Program for implementation. The Transportation Improvement Program covers a four-year timeframe, identifies the project, project scope, funding source, and expected year funds will be expended for projects.

Examples of such projects are the State Route 36 (Kingsport Highway) Improvement Project in Washington County, State Route 362 Project (Gap Creek Road) in Carter County, Traffic Signal Upgrade Project for Johnson City and Elizabethton, the State of Franklin Trail Phase II from East Tennessee State University to downtown Johnson City, and all transit related projects.

The Long Range Transportation Plan and Transportation Improvement Program go through the same approval process as the Unified Planning Work Program.

The Community Development division plans and implements a diverse program that has its primary goal the improvement of the quality of life for the low and moderate income citizens of Johnson City. By federal program definition, low and moderate income persons are defined as persons or households which earn 80% or below of the median income for the jurisdiction. For a family of four in 2012-2013, the 80% median income figure is \$40,950.

The Community Development Program is guided by a five-year strategy based upon community needs assessment and a series of one-year plans developed by the community development staff with the assistance and input of a fourteen member Housing and Community Development Advisory Board. The annual plan outlines the programs that will be provided to help meet the needs that have been identified and the financial resources that will be committed to implement the programs. In addition to the annual plan, the local program must submit an annual performance report to the community and to the Department of Housing and Urban Development outlining accomplishments of the program each fiscal year.

Primary funding for the Community Development Program comes from the U.S. Department of Housing and Urban Development through the Community Development Block Grant (CDBG) Program, the HUD HOME Program and the HUD/THDA Emergency Solutions Program for the Homeless and At-Risk Households in the community. The major focus is one the Community Development Block Grant Program, which includes home ownership assistance, homeowner rehabilitation/re-construction, rental rehabilitation and development, neighborhood redevelopment, and special needs housing. The Home Ownership Assistance Program provides a \$5,000 - \$10,000 down payment and closing cost assistance loan at 0% to qualified first-time homebuyers to purchase new and existing homes. During FY 2014, it is anticipated that 15 households will be assisted through this program. The Housing Rehabilitation Program provides 0% loans to qualified persons for the rehabilitation of their homes to abate existing building code, health, and safety violations. It is anticipated that in FY 2014 some 25 low and moderate income households will be assisted with emergency and substantial rehabilitations on their homes. We also anticipate coordinating some \$145,000 in Emergency Solutions funds that will be contracted among some seven community service agencies in the community to provide shelter and support services to the at-risk and homeless population of the City.

The Community Development Staff also helps to coordinate a number of community initiatives, with year round coordination of six focus groups of 75 volunteers. The Neighborhood Action Committee facilitates a partnership between the Johnson City Police Department and neighborhoods throughout the city, which provides support and technical information to address specific concerns, such as speed humps, suspicious activity, loitering, etc., and to reach a resolution with added police presence or establishment of neighborhood watch groups. The Johnson City Neighborhood Partnership Initiative, also in cooperation with the Police Department and various community service agencies, strives to improve the quality of life for

residents with the Central City community, which includes seven inter-city neighborhoods through the interdiction of illegal drug activity and the reduction of violent crime. This initiative also addresses the physical redevelopment of neighborhoods, including focused housing rehabilitation, homeownership program opportunities, organized clean-up activities, community gardening and graffiti hurts education programs connected with urban arts displays to improve

the overall appearance of the neighborhoods. The program also works in conjunction with the city's new Targeted Community Crime Reduction Program, which started in April 2013 and involves two community neighborhoods: Downtown and Mountain Home.

Development Services Major Objectives – FY 2014

Update the Zoning Ordinance and Subdivision regulations to ensure cost effective development and user friendly development of regulations and standards. Zoning code amendments will relate to: 1) Sustainability; 2) Definition of terms; 3) Landscaping and buffering; and 4) Floodplain regulations.

Work with neighborhood associations, residents, businesses, and city departments to develop and implement actions and programs that would help revitalize and stabilize existing neighborhoods, as well as guide growth in developing neighborhoods, through the study of two neighborhoods in FY 2014.

Develop and maintain the existing Land Use map in order to monitor development trends.

Begin updates to the comprehensive plan and evaluate all elements, including but not limited to: housing, parks and recreation, and economic development.

Complete a full evaluation of downtown area for code violations by December 2013 and have action plans in place.

Prepare a full recommendation for property maintenance / city code updates by June 30, 2014.

Implement a recommendation from committee for 2012 ICC Code adoption.

Complete a full analysis of city-owned property and add to the GIS mapping system.

In conjunction with the Northeast Tennessee/Virginia HOME Consortium, provide assistance to 15 qualified, first-time homebuyers through the Homeownership Assistance Program.

In conjunction with the Northeast Tennessee/Virginia HOME Consortium, complete two re-construction project to a qualified, low income homeowner.

Complete 15 homeowner rehabilitations for low/moderate income homeowners.

Implement neighborhood redevelopment plans in target neighborhoods, including Carnegie, Mountain Home, and Pine Grove.

Complete new Transportation Improvement Plan 2014 – 2018.

Coordinate with TDOT on major road completions with a focus on I-26 interchanges and SR 91 extension

Complete and implement the 2014 Unified Planning and Work Program (federal and state annual requirement).

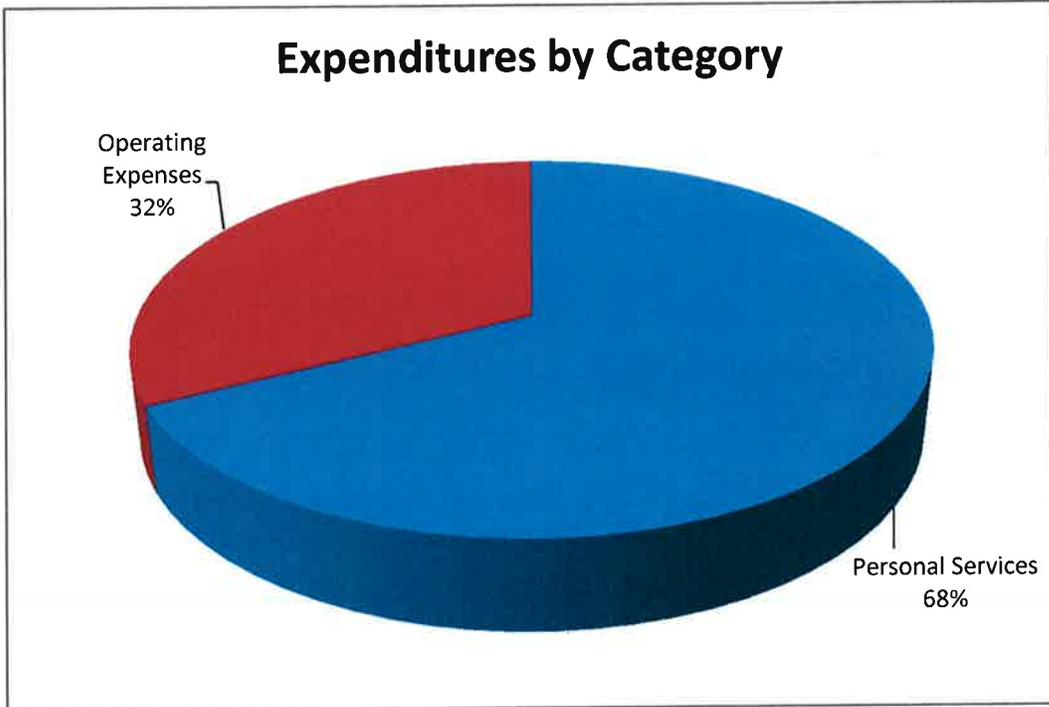
Coordinate with Nashville MPO to develop a cloud database for the Johnson City MPO to search and track projects.

Review and amend MTPO policies and procedures to mirror federal guidelines in accordance with MAP 21 Transportation Act.

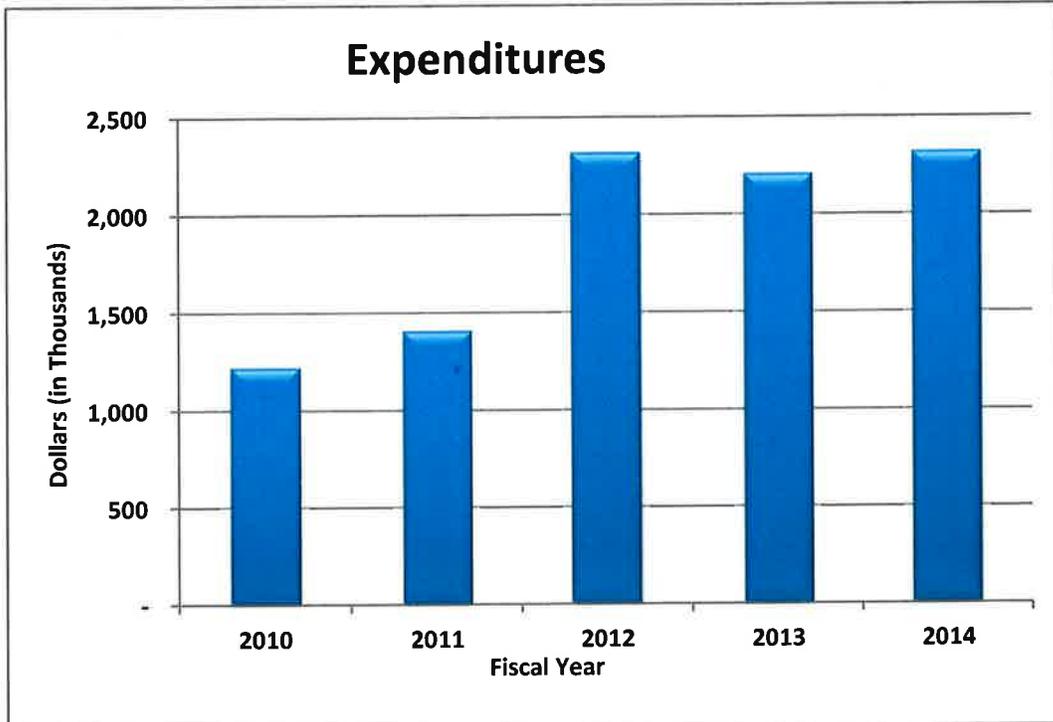
Development Services	Actual FY 2011	Actual FY 2012	Budget FY 2013	Projected FY 2013	Budget FY 2014	Budget 14 vs. 13	% Change
GENERAL FUND							
Development Services							
Code Enforcement	-	794,420	801,769	789,742	806,392	4,623	0.6%
Planning /GIS	573,918	590,530	616,757	607,506	586,342	(30,415)	-4.9%
Total - Development Services	573,918	1,384,950	1,418,526	1,397,248	1,392,734	(25,792)	-1.8%
GENERAL FUND EXPENDITURE SUMMARY							
Personal Services	533,693	1,264,346	1,302,852	1,283,309	1,271,275	(31,577)	-2.4%
Operating	40,225	120,604	115,674	113,939	121,459	5,785	5.0%
Total Expenditures	573,918	1,384,950	1,418,526	1,397,248	1,392,734	(25,792)	-1.8%
COMMUNITY DEVELOPMENT FUND							
CDBG Administration	77,032	88,762	94,465	94,465	97,416	2,951	3.1%
Housing Administration	96,898	130,335	92,373	89,570	114,461	22,088	23.9%
Housing Rehabilitation	318,260	235,457	270,784	275,828	289,001	18,217	6.7%
THDS Emergency Services Grant	89,830	90,421	85,812	27,400	108,035	22,223	25.9%
Total Community Development Fund	582,020	544,975	543,434	487,263	608,913	65,479	12.0%
EXPENDITURE SUMMARY							
Personal Services	118,904	163,292	147,608	147,608	170,688	23,080	15.6%
Operating	463,116	381,683	395,826	339,655	438,225	42,399	10.7%
Total Expenditures	582,020	544,975	543,434	487,263	608,913	65,479	12.0%
MTPO Fund							
MTPO - FWHA	188,750	330,230	298,449	295,465	310,546	12,097	4.1%
MTPO - FTA	46,219	39,163	39,997	39,597	37,521	(2,476)	-6.2%
MTPO - ITS	12,228	13,517	10,306	10,203	-	(10,306)	-100.0%
Other	3,840	3,840	-	-	7,522	7,522	100.0%
Total - MTPO	251,037	386,750	348,752	345,264	355,589	6,837	2.0%
EXPENDITURE SUMMARY							
Personal Services	167,101	165,875	168,891	167,202	153,085	(15,806)	-9.4%
Operating	83,936	220,875	179,861	178,062	202,504	22,643	12.6%
Total Expenditures	251,037	386,750	348,752	345,264	355,589	6,837	2.0%
CAPITAL EQUIPMENT	-	-	23,000	23,000	24,000	1,000	4.3%
TOTAL DEVELOPMENT SERVICES	1,406,975	2,316,675	2,310,712	2,229,776	2,381,236	70,524	3.1%

Development Services

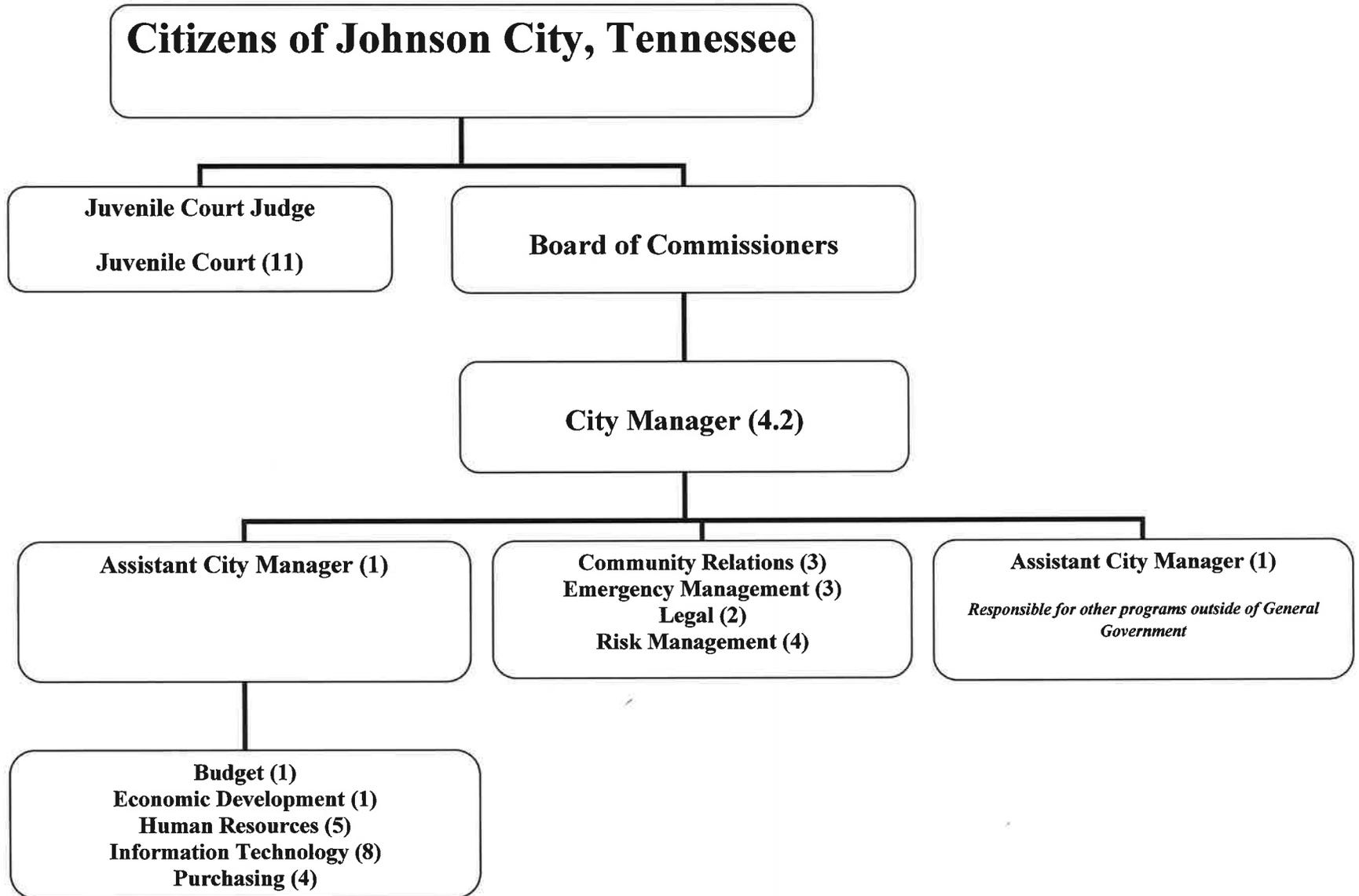
Expenditures by Category



Expenditures



GENERAL GOVERNMENT



General Government

The general government divisions of the city include: City Commission, Administration (City Manager/Assistant City Managers/Budget), City Court, Community Relations, Community and Economic Development, Emergency Management, Human Resources, Information Technology, Juvenile Court, Legal, Purchasing, and Risk Management.

City Commission

The City of Johnson City operates under the commission-manager form of government. There are five City Commissioners that serve overlapping four-year terms. The next election for the City Commission will be held in April, 2015. The City Commissioners meet regularly the first and third Thursday each month at 6:00 p.m. in the commission chambers at the Municipal and Safety Building. The Commission meetings are open to the public and are televised on the government information channel.

Administration

The Administration division consists of the offices of the City Manager, Assistant City Managers, and Budget Manager. The City Commission appoints a City Manager to serve as the Chief Executive Officer and Chief Administrative Officer under their leadership. The City Manager has the responsibility to implement the policies established by the City Commission by enforcing all adopted resolutions and ordinances. It is also the responsibility of the City Manager to oversee the operations of the government within the guidelines of the City Charter.

Johnson City currently has two Assistant City Managers, each responsible for different divisions/departments. They serve as a support to the City Manager in managing the day-to-day operations of the city. The Budget Manager is responsible for generating budget forms for each department of the city, compiling the budget requests for management review, and preparing the annual budget document and the capital improvements program document.

City Court

The City Charter establishes a municipal court and the municipal judge. The court convenes in the Municipal Court chambers located in the Municipal and Safety Building. Responsibilities of the court include hearing matters regarding city ordinances and violations of state law. The court also sets fees for traffic violations. The City Judge is appointed by the City Commission for a term of two years.

Community Relations

The Community Relations division of the city serves as the media contact, as well as the customer service representative for the citizens of Johnson City. The department is responsible for handling all media requests, responding to citizen complaints or concerns, generating the city's annual report, and coordinating events, such as employee retirements and swearing-in ceremonies. Community Relations manages the government television channel with information, such as employment opportunities, street closures, park and recreation events, etc.

General Government

Emergency Management

The Emergency Management Agency is a city-county cooperative working to ensure proper planning has been accomplished to achieve rapid mobilization, direction, and control of all community resources in the event a disaster should occur. This department is in direct support to the Police Department and Fire Department, both city and county. EMA also works directly with the Department of Homeland Security, the Federal Emergency Management Agency, and the Tennessee Emergency Management Agency to assist with federal, state, and local threat assessments and coordination of the First Responders.

Human Resources

The Human Resources department is the focal point for all city employees. The responsibilities of this department include recruitment of qualified employees for all departments, new employee orientation, in-house training and professional development, and maintaining complete and accurate employee records. They also review and modify all personnel policies and procedures. The department strives to assure position classification is properly maintained, in order that employees are evaluated and compensated appropriately.

Information Technology

The department of Information Technology provides technology services and support for all city departments' computer based operations. Major areas of responsibility are: 1) audio/visual communications (Web-Site, Government TV, Commission and special meetings, INFO-line services); 2) central server systems (main servers, electronic data storage, data back-up, and e-mail/document management); 3) WAN/LAN Network System (Internet, Anti-virus, Firewalls/Security, Network routers, Fiber for internal/outlying facilities; and 4) user/client systems (personal computers, customer call center, printers, inventory management).

Juvenile Court

Juvenile Court provides a forum for the presentation of legal matters concerning juveniles within the geographic boundaries of Johnson City. Legal proceedings within the jurisdiction of the court include: juvenile delinquency, child abuse/neglect, unruly children, family counseling, child support enforcement, and paternity. The court also provides probation supervision to juvenile offenders who have been adjudicated by the court as delinquent or unruly in order to protect the community, hold offenders accountable for their acts, and increase the competencies of probationers. The Juvenile Court Judge is elected for an eight year term by the citizens of Johnson City.

Legal

The Staff Attorney serves as the in-house legal counsel for the city. The responsibilities of the Legal department involve the following: 1) preparation and review of ordinances, leases, options, contracts, legal briefs, court documents, and other legal documents; 2) oversight of the acquisition of real estate; 3) rendering advice on legal matters pertaining to inquiries from the City Commission and all City departments; 4) rendering opinions and advice regarding personnel matters, civil rights, annexation, zoning, planning, utilities, and solid waste disposal; 5) litigation in state and federal courts; and 6) providing assistance to various City appointed boards and commissions.

Purchasing

The Purchasing department's primary objective is to provide quality goods and services in a timely manner to the user departments at the least possible cost, while ensuring a competitive environment. Annually, the department processes approximately 960 purchase orders, 125 bids/proposals, and five on-line auction events. In addition to bidding City equipment and projects exceeding \$10,000, the Purchasing office also bids Johnson City School purchases exceeding this amount.

The Print Shop provides in-house printing, bindery, full digital color and black and white printing/copying services for all city departments. Annually this represents approximately 100 offset print jobs, 500 color/black and white copy jobs, and 250 bindery jobs. In addition to the savings over outside services, the turn-around time is an extra advantage, being four days for offset jobs and next day on digital.

Risk Management

The Risk Management department handles all insurance issues with regard to worker's compensation, liability, and all other insurance concerns (except medical insurance) involving the City, as well as loss prevention analysis. The Risk Management staff strives to provide techniques and training to reduce the risk of property loss and personal injury for both the citizens and employees of the city.

Fleet Management

Fleet Management provides fuel, preventative maintenance, and repairs to all city vehicles, equipment, and radios. Fleet Management also provides these services for several outside agencies, including EMS, Animal Control, Girls, Inc., Johnson City Schools, and Dawn of Hope. The primary objective of the Fleet Management division is to insure all city departments have the proper equipment available to provide efficient services to the citizens of Johnson City. In doing so, Fleet Management strives to maintain a 100% rating on the State of Tennessee Inspections of school buses, special education buses, fire trucks, and ambulances.

The department maintains seven facilities: 1) heavy truck garage; 2) transit garage; 3) light vehicle garage; 4) tire shop; 5) paint and body shop; 6) parts department; and 7) communications shop. These facilities encompass approximately 33,000 square feet at the City Service Complex. Presently, the department is maintaining 768 city-owned vehicles and equipment, as well as an additional 75 vehicles for outside agencies. The different facilities performed over 22,000 services and repairs in the past year.

Johnson City's Fleet Management department is one of only twelve organizations in the state to have earned the Blue Seal of Excellence from the National Institute for Automotive Service Excellence and is the only public fleet maintenance facility in Tennessee to receive this recognition.

The department also maintains two fuel sites and an automated fueling system. Over 900,000 gallons of fuel and/or lubricants were dispensed during the past year.

The communication shop presently maintains 845 radios and has the responsibility for the entire communication system, as well as the tower sites.

General Government Major Objectives – FY 2014

Administration

Coordinate the City's participation in the ICMA performance measurement program.

Coordinate the five-year capital improvements program for fiscal years 2015 – 2019 and prepare a document of citywide projects by December 31, 2013.

Coordinate the annual budget process for fiscal year 2015.

Community Relations

Develop and produce an annual report for distribution to citizens by December 31, 2013.

In an effort to continue "Connecting with Citizens" campaign, offer and coordinate one JC101 Citizen Awareness classes during the fiscal year, including an enhanced JC101 curriculum, which offers a class for children and/or grandchildren of participants that would be an age-appropriate overview of the City.

Replace current customer service management system with new software (311 GIS), which utilizes GIS mapping to assist with customer inquiries so that requests and/or complaints are easily identified.

In conjunction with HR, launch new employee recognition program, with an emphasis on team projects and initiatives that include multi-departmental efforts.

Create and maintain a library of bios for each department/division head, as well as other key personnel, to utilize for reference, speaking engagements, etc.

Send a minimum of five (5) news releases per week, with an increased focus on follow-up with radio and TV media for interviews.

Increase Commission recognition of businesses, organizations, and non-profit agencies for significant achievements and historical milestones with a goal of at least one per month.

Emergency Management

Certify all EMA staff members through the EMA of Tennessee to at least EMII level by June 30, 2014.

Revise the risk assessment portion of the Washington County Multijurisdictional Hazard Mitigation Plan by June 30, 2014.

Provide Severe Weather Awareness throughout the year by meeting with public schools and civic organizations to provide valuable information regarding severe weather events and to communicate the importance of having a severe weather radio, as well as, seeking grant funds to purchase severe weather radios.

Develop and implement a Community Emergency Response Team Program.

Develop and implement a Disaster Animal Response Team.

Emergency Management (cont'd)

Develop and host a local Emergency Planning Committee Conference.

Complete one Community Emergency Response Training Program.

Human Resources

Conduct 26 training programs specific to employee development, such as, time management, handling stress, motivation, etc.

In conjunction with Mountain States Health Alliance, conduct an employee wellness program during the year, with health assessments completed by December, 2013.

Revise and update a second edition of the Employee Handbook by March 31, 2014.

Review and revise four personnel policies. Develop new policies as required.

Implement Health Insurance provisions to comply with the Patient Protection and Affordable Health Care Acts.

Research and recommend promotional pay policy to reduce salary aversion by July, 2013.

Implement a citywide departmental monthly staffing report by December 31, 2013.

Work with City's health consultant to review and implement approved changes to City's health insurance program to be effective January 1, 2014. Potential items include spousal coverage, tobacco usage, 3- or 4-tier premium structure, HRA, and revised Rx tier.

Work-with City's health consultant to develop a request for proposal for a third party administrator and for a pharmacy benefits manager for the City's health plan to be effective July 1, 2014.

Work with City's health consultant to develop a request for proposal to administer the City/School wellness program, including diabetes management, and implement the program by July 1, 2014.

Work with IT staff to develop and implement an employee Intranet by October 31, 2013.

Finalize promotional policies for fire and police personnel and present to Civil Service Commission and City Commission for approval.

Information Technology

Implement the City Intranet (SharePoint) by October 31, 2013.

Initiate planning to develop an Information Technology Disaster Recovery Plan.

Implement VDI (Virtual Desktops) and remote network access where appropriate with a goal to replace 50 by June 30, 2014.

Replace or upgrade software applications, including two Water/Sewer applications, replacing ImageEase with DocStar , upgrading GasBoy software to include wireless applications at the pumps, and evaluating BluePrince software for the code enforcement inspectors.

Replace Storage Area Network (SAN) and enhance/replace switches by June 30, 2014.

Implement a help desk by June 30, 2014.

Increase bandwidth throughout the City by 25% by June 30, 2014.

Equip four remaining fire trucks with iPads and wireless access to schematics and Active 911.

Replace WebSense (web filtering and monitoring) system with Barracuda.

Research, evaluate, and develop a plan for replacement of the city's IBM server/data storage back-up system for implementation in FY 2014. Develop specifications and request for proposal as required.

Enhance the password security program by initiating set expiration dates and other enhancements by June 30, 2014.

Continue working with Purchasing to upgrade and automate the purchasing requisition system.

Juvenile Court

Continue with the use of CANS (Child and Adolescent Needs Survey) screening and assessment tool by the Court's probation officers to assess the risks and needs of juvenile offenders who are under the supervision of the Juvenile Court with the goal of identifying and referring appropriate youth for mental health treatment.

Cooperate with the Johnson City School System by participating in the Truancy Intervention Board as an effective means of improving school attendance of children/youth that are in violation of the Tennessee Compulsory School Attendance Law by 85%.

Coordinate a specialized Foster Care Review Board for children over the age of 14 who are in the custody of the Department of Children's Services to ensure these children have the appropriate resources to transition into adulthood.

Implement the Soft-Tech financial package, which will result in more accurate accounting practices.

Develop procedures for utilizing DocStar software for the electronic storage of child support documents and minute books of the court.

Continue to hold juvenile offenders accountable to the community by enforcing completion of community service requirements set by the court.

Relocate operations to new Juvenile Court facility by December 31, 2013.

Purchasing

Conduct a minimum of eight on-line vehicle/equipment auctions.

Complete required training and obtain public procurement certification for purchasing staff.

Maintain cost savings for in-house printing as compared to outside printing at 38%.

Prepare bid documents along with supporting documentation for 18 request for proposals and 90 bids.

Initiate annual training and re-training of all purchasing card users.

Revise the procurement card procedures manual.

Risk Management

Reduce the number of recordable work-related injuries by 5% (five) through increased safety awareness.

Reduce the number of lost workdays caused by work-related injuries by 10% (34) through a more aggressive return-to-work program.

Conduct job-specific safety training on 15 safety topics in various departments/divisions.

Conduct fifty (50) work-site inspections.

General Government	Actual FY 2011	Actual FY 2012	Budget FY 2013	Projected FY 2013	Budget FY 2014	Budget 14 vs. 13	% Change
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GENERAL FUND

GENERAL GOVERNMENT

City Commission	62,818	80,477	69,201	68,163	37,225	(31,976)	-46.2%
City Court	459,017	403,043	389,014	383,178	390,458	1,444	0.4%
Economic Development Administration	147,027	40,170	-	-	-	-	0.0%
Community Relations	758,008	787,048	785,545	773,762	747,356	(38,189)	-4.9%
Elections	238,860	238,318	286,760	282,459	271,629	(15,131)	-5.3%
Emergency Management	72,795	-	75,000	73,875	-	(75,000)	-100.0%
Human Resources	220,581	212,528	219,620	217,024	236,891	17,271	7.9%
Information Technology	352,268	342,231	348,722	343,491	407,943	59,221	17.0%
Juvenile Court	1,009,994	839,871	1,025,323	1,009,943	1,000,012	(25,311)	-2.5%
Legal	697,646	713,032	723,822	712,965	701,915	(21,907)	-3.0%
Miscellaneous	241,230	220,760	337,276	332,217	316,014	(21,262)	-6.3%
Purchasing/Print Shop	829,322	1,149,387	640,000	587,842	1,073,000	433,000	67.7%
Risk Management	237,704	242,785	278,395	274,219	314,774	36,379	13.1%
	362,443	416,981	247,294	243,585	241,376	(5,918)	-2.4%
Total General Government	5,689,713	5,686,631	5,425,972	5,302,722	5,738,593	312,621	5.8%

OTHER PROGRAMS

Johnson City Public Library	1,497,250	1,498,250	1,541,550	1,541,550	1,558,100	16,550	1.1%
Johnson City Public Library - Building Insurance	-	-	3,486	3,486	3,814	328	9.4%
Johnson City Schools - Building Insurance	-	-	98,573	98,573	102,588	4,015	4.1%
Millennium Centre - Building/Garage Insurance	-	-	9,328	9,328	10,207	879	9.4%
Public Building Authority	1,338,801	1,334,971	1,401,898	1,401,898	1,414,779	12,881	0.9%
Quasi-Governmental Appropriations	2,216,596	2,228,465	2,312,683	2,362,683	2,394,795	82,112	3.6%
Special Appropriations	574,486	521,665	413,148	413,148	367,954	(45,194)	-10.9%
Total Other Programs	5,627,133	5,583,351	5,780,666	5,830,666	5,852,237	71,571	1.2%

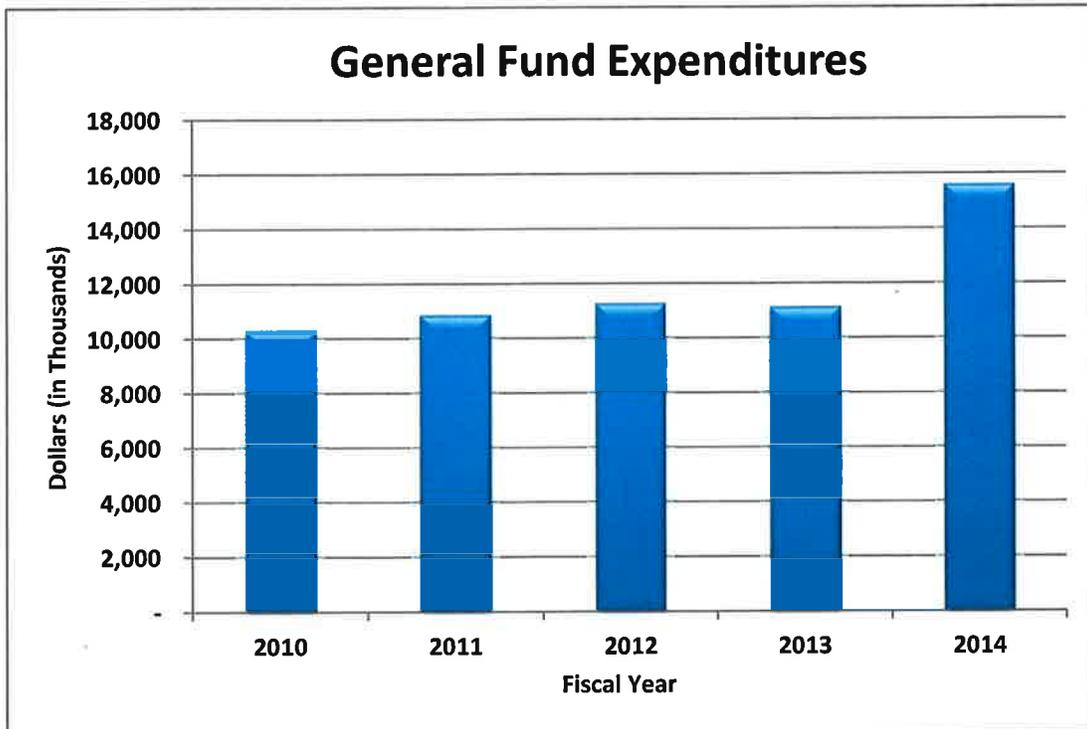
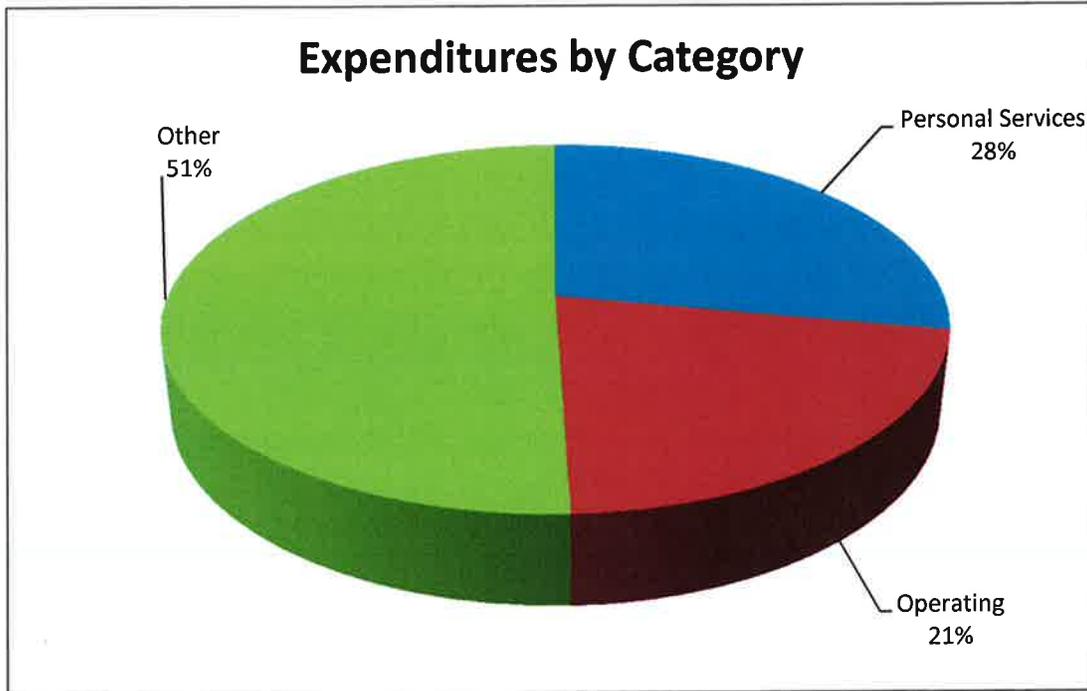
Total General Fund	11,316,846	11,269,982	11,206,638	11,133,388	11,590,830	384,192	3.4%
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GENERAL FUND

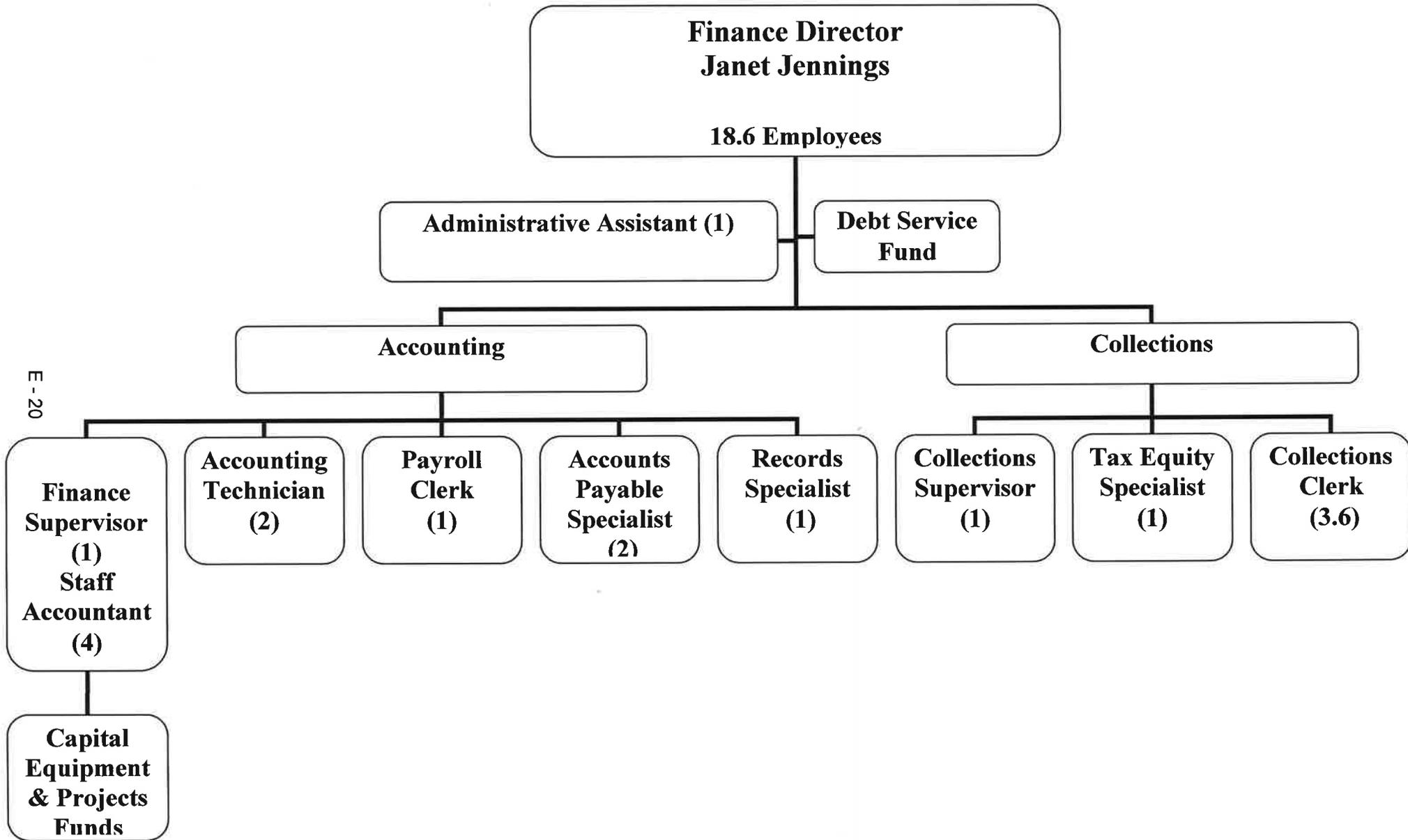
EXPENDITURE SUMMARY

Personal Services	3,197,108	3,190,102	3,198,732	3,150,751	3,257,225	58,493	1.8%
Operating	2,484,188	2,496,529	2,227,240	2,151,972	2,481,368	254,128	11.4%
Other	5,627,133	5,583,351	5,780,666	5,830,666	5,852,237	71,571	1.2%
Capital Outlay	8,417	-	-	-	-	-	0.0%
Total General Government	11,316,846	11,269,982	11,206,638	11,133,389	11,590,830	384,192	3.4%

General Government



FINANCE DEPARTMENT



Finance Department

The Finance department is comprised of four divisions, all of which are under the supervision of the Finance Director/City Recorder/Treasurer. These four divisions include Administration, Accounting, Collections, and Records.

Administration

The Administration division is comprised of the Finance Director/ City Recorder/ Treasurer and an Administrative Assistant. The Finance Director ensures that all divisions of the finance department operate efficiently in accordance with the City Charter and proper accounting procedures. The City Charter and the City Manager prescribe the responsibilities and duties of this function. This office is also responsible for maintaining the official records of the city, providing financial information to city departments and citizens, preparing proclamations, ordinances, and resolutions, and conducting research requested by the Board of Commissioners and City Manager.

Accounting

The Accounting function ensures that all cash receipts and expenditures are properly authorized, valued and recorded in the official books of record; that all related assets and liabilities, including accruals, are properly valued and recorded; and that all local, state and federal reports are prepared in an accurate and timely manner. Also, this division is responsible for month-end close and preparation of monthly financial statements for all departments of the city. In addition, this function processes all disbursements related to school construction and ensures that all such transactions are properly authorized, valued, and reflected in the official books of record. Capital project tracking and fixed asset reporting are maintained for city fixed assets, as well as school land and buildings. Annually, the Accounts Payable staff process approximately 12,000 checks for goods and services purchased by the City.

Collections

The Collections Division is responsible for the billing and collection of all real, personal, and public utility property taxes, 5% wholesale liquor tax, 17% wholesale beer tax, gross receipts tax, minimum business license tax, and other fees, license, permits, and special assessments. The Collections division also serves as the receiving point for all utility payments. The current fiscal year property tax collection rate is 95.75%, with a long-term collection rate at approximately 99.93%.

Records

The Records Management Division is responsible for the preserving of the official records of the city by microfilming, scanning, filing, and storing them.

Finance Major Objectives – FY 2014

Complete the FY 2013 audit in a Comprehensive Annual Financial Report (CAFR) format and receive the "Certificate of Achievement" for financial reporting from the Governmental Finance Officers Association.

Coordinate the borrowing of funds process for any debt-funded capital approved by the City Commission.

Coordinate the verification of TIF properties and complete the calculation of the tax increment payment to the Johnson City Development Authority for the current fiscal year.

Research the feasibility and legality surrounding conducting a separate municipal delinquent tax sale.

Work with Water/Sewer department to develop procedures to account for utility deposits.

Develop a collections clerk standard operating procedures (SOP) training manual.

Finance	Actual FY 2011	Actual FY 2012	Budget FY 2013	Projected FY.2013	Budget FY 2014	Budget 14 vs. 13	% Change
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GENERAL FUND

FINANCE

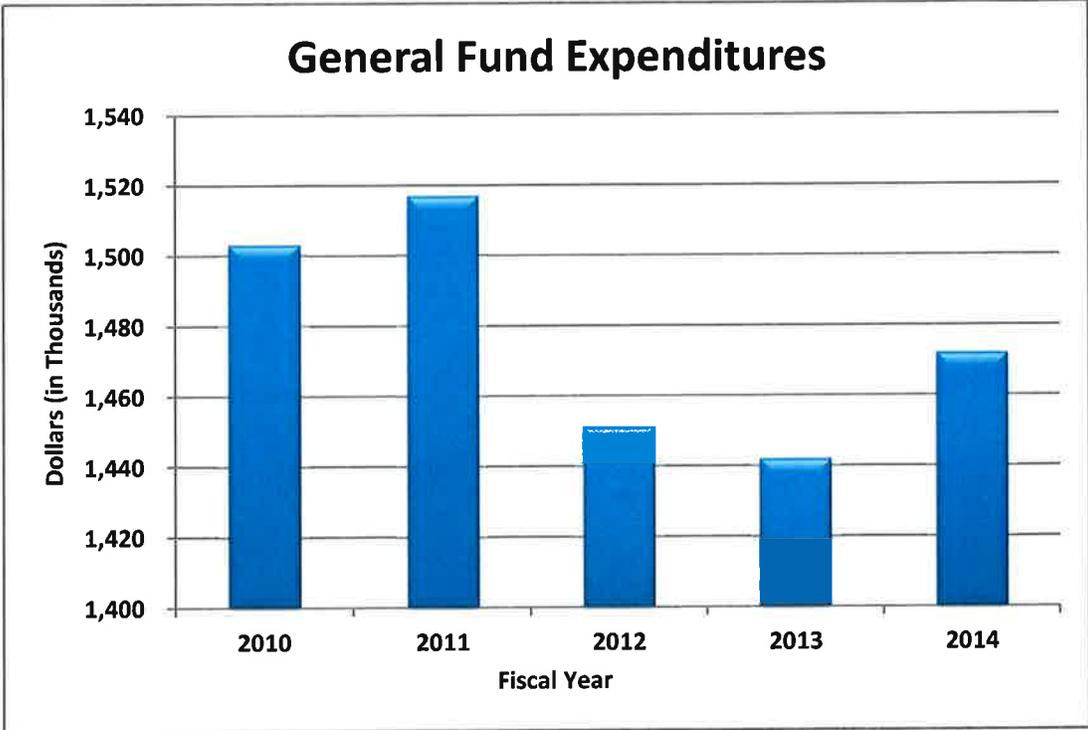
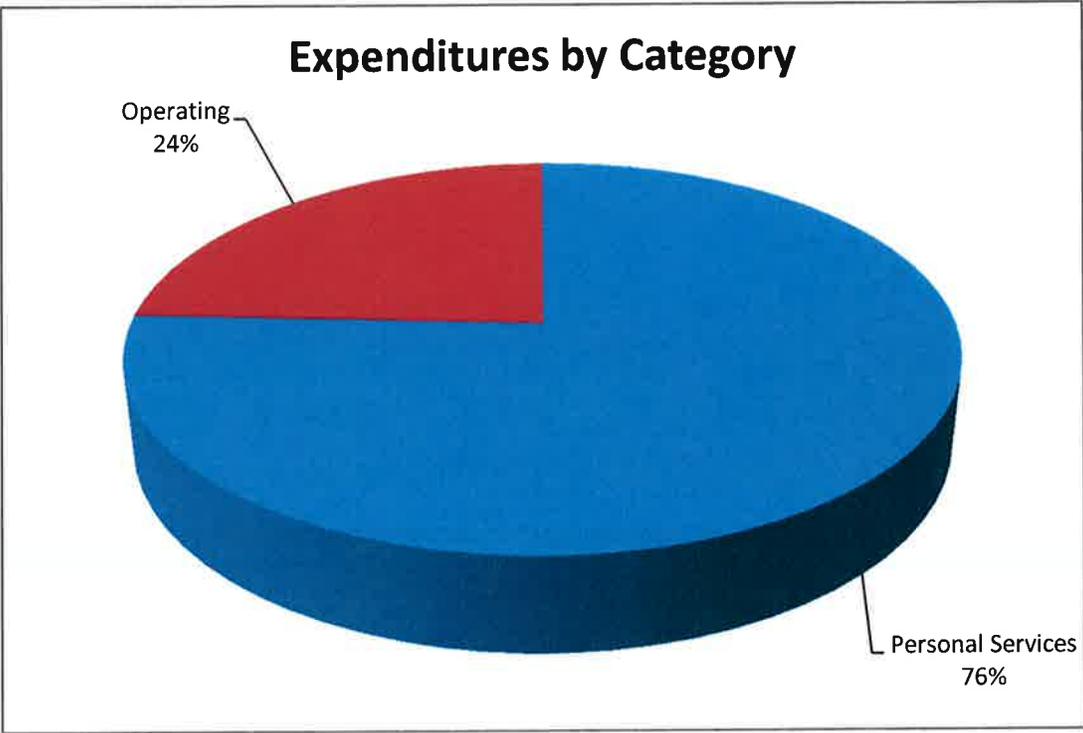
Administration	177,516	183,561	190,642	187,782	196,906	6,264	3.3%
Accounting	768,851	781,910	784,225	772,462	797,863	13,638	1.7%
Collections	512,605	426,503	431,079	424,613	418,207	(12,872)	-3.0%
Records Management	<u>58,361</u>	<u>58,784</u>	<u>57,732</u>	<u>56,866</u>	<u>58,749</u>	<u>1,017</u>	<u>1.8%</u>
Total Finance	<u>1,517,333</u>	<u>1,450,758</u>	<u>1,463,678</u>	<u>1,441,723</u>	<u>1,471,725</u>	<u>8,047</u>	<u>0.5%</u>

FINANCE

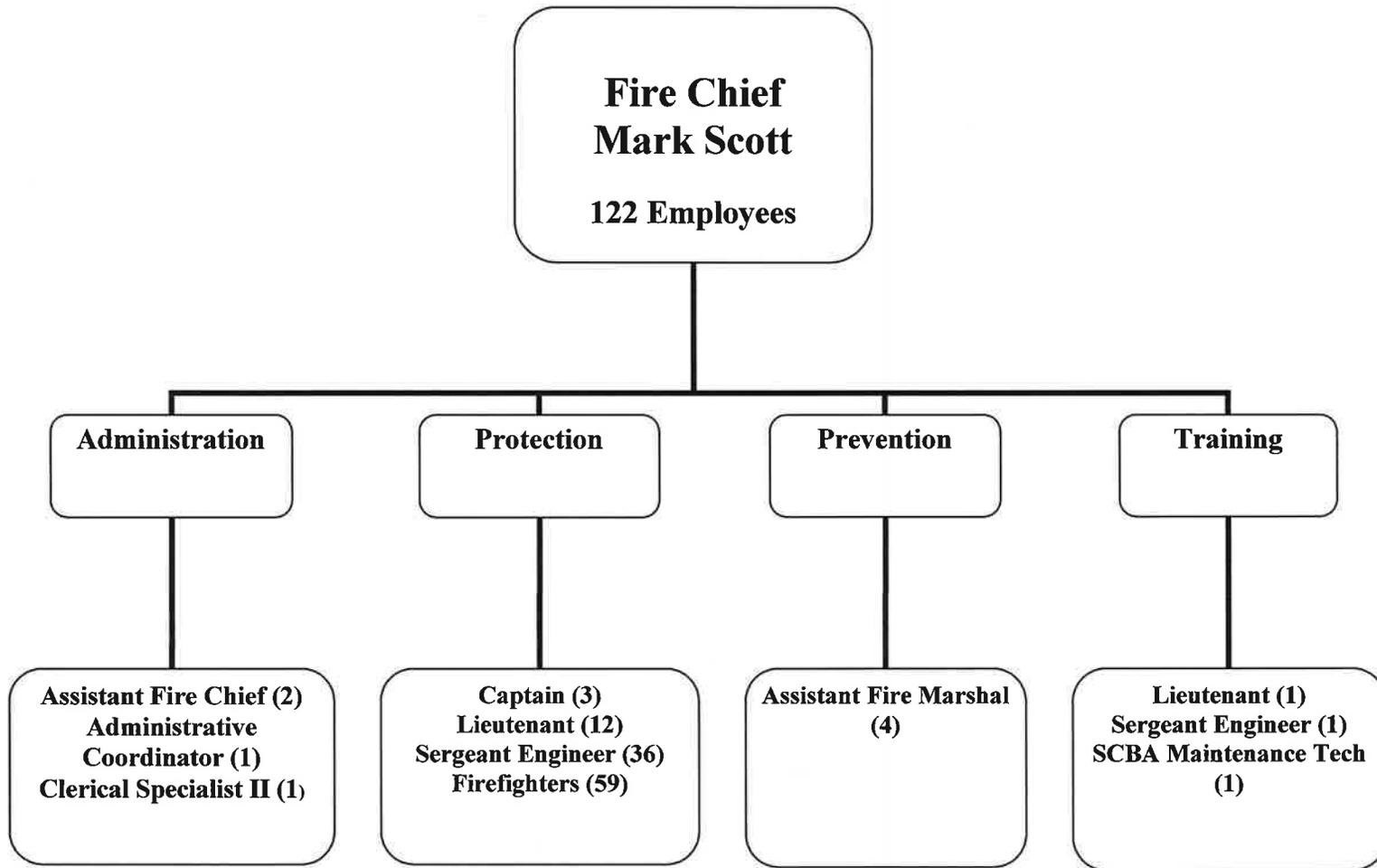
EXPENDITURE SUMMARY

Personal Services	1,078,873	1,093,979	1,120,658	1,103,848	1,116,735	(3,923)	-0.4%
Operating	<u>438,460</u>	<u>356,779</u>	<u>343,020</u>	<u>337,875</u>	<u>354,990</u>	<u>11,970</u>	<u>3.5%</u>
Total Expenditures	<u>1,517,333</u>	<u>1,450,758</u>	<u>1,463,678</u>	<u>1,441,723</u>	<u>1,471,725</u>	<u>8,047</u>	<u>0.5%</u>

Finance



FIRE DEPARTMENT



Fire Department

The Johnson City Fire Department's vision is to provide diversified emergency services through trust, dedication, teamwork, professionalism, and pride, pursuing the highest standards of safety for all those who face the loss of life, property, or livelihood.

The department's nine fire stations and support facilities are staffed by 119 career personnel who provide fire suppression, emergency medical services, inspections, fire investigations, code enforcement, public education, hazardous materials response, special rescue operations, training and related functions to approximately 63,000 citizens across Johnson City.

The department consists of four divisions, which include: Administration, Protection, Training, and Prevention.

Administration

The Administration division directs and oversees the activities of the Fire Department; plans, implements, and reviews departmental short and long-range goals. This department's responsibilities are to develop general policies for the administration of the department; evaluate needs and make recommendations for construction of fire stations and the purchase of apparatus and equipment. This division also develops recommendations for the protection of life and property in the city.

Protection

Firefighters in the Protection/Suppression division provide service to the community 24 hours a day and are assigned to nine engine companies, three ladder companies, and one manpower response unit. The staff is responsible for the day to day provision of emergency services to city residents and guests; responding to all calls for emergency medical assistance, auto accidents, structure fires, and major disasters within the City. If necessary, the staff will act as an all-hazards response agency responding to calls for assistance, regardless of the nature of the call. The staff is continuously involved in neighborhood and community events, such as reading programs, mentoring, fire safety talks, homeowners' association meetings, demonstrations, community gatherings, etc.

Training

The Training division provides fire, emergency medical and rescue, and leadership training and educational classes to department personnel in accordance with department, state, and federal requirements and standards. The training staff also ensures that personnel are competent in their duties, safe in their actions, and are productive during emergency operations.

Prevention

The Prevention division of the Fire Department provides fire inspection, code enforcement; building plans review, and conducts investigations to determine the origin and cause of fires. Prevention also serves the citizens by providing Community Public Fire Education Programs, Juvenile Fire Shelter Program, Accelerant Detection Canine Program, and Neighborhood Smoke Detector Program.

Fire Major Objectives – FY 2014

Achieve 100% compliance in meeting minimum requirements pertaining to ISO Company Drills.

Establish a question and answer process for review of Fire and Medical reports by December 31, 2013.

Implement a three-year replacement program for Firefighter helmets by purchasing 30 helmets by April 30, 2014.

Create an inventory process for personal protective equipment and uniforms using an electronic data base by October 31, 2013.

In accordance with NFPA #1710, initiate an exercise plan for on-duty personnel by December 31, 2013.

Implement a safety committee for review of standard operating guidelines, daily practices, and any safety equipment used by the Johnson City Fire Department by October 1, 2013.

Install a minimum of 500 smoke alarms in a city-wide campaign during FY 2014.

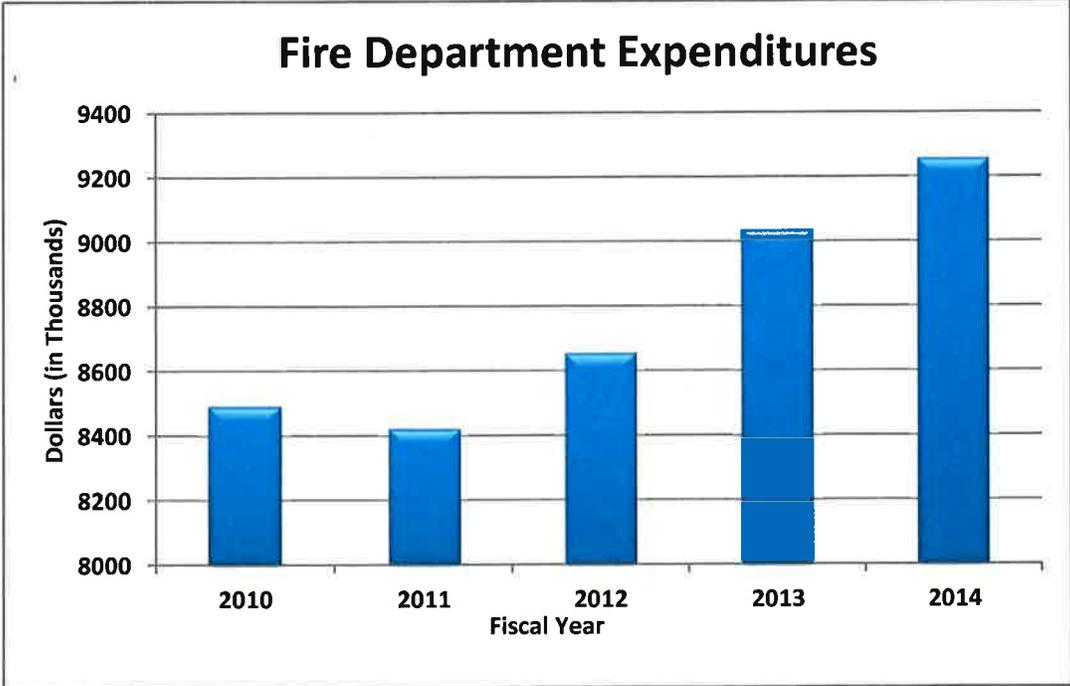
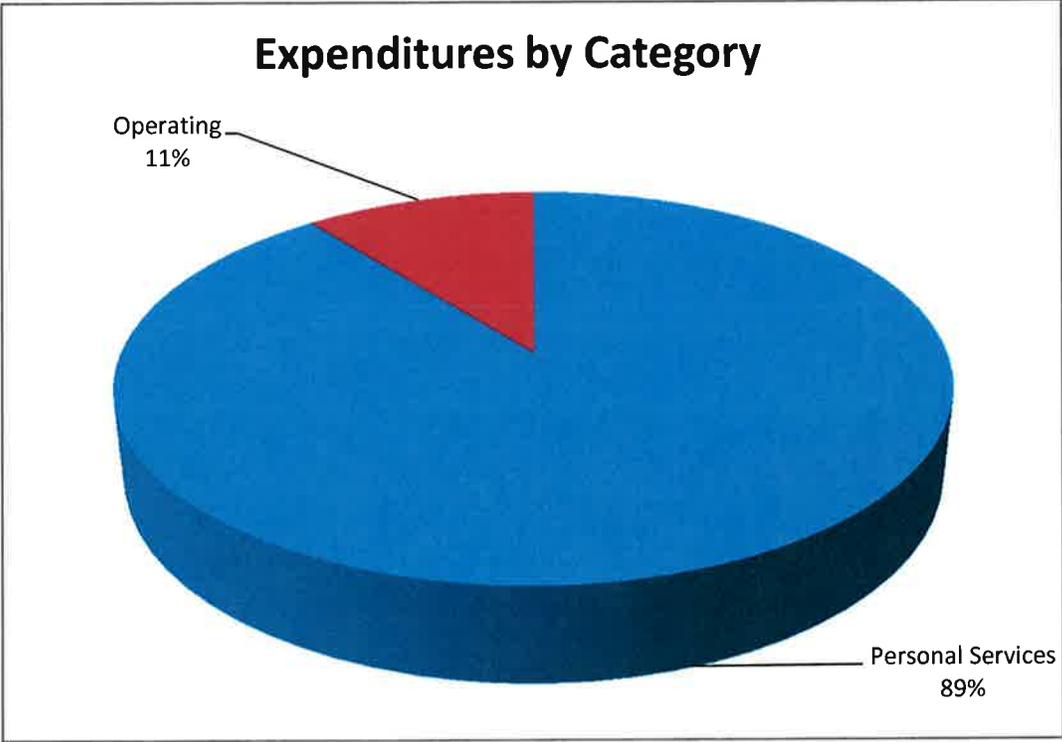
Implement a water rescue training program for certified personnel and have a Zodiac rescue boat available for deployment from Fire Station #9 by May 31, 2014.

Reduce the number of vehicles in the Fire Department that are obsolete by December 31, 2013.

In coordination with Information Technology department, implement the use of iPads in all fire trucks and wireless access to schematics and Active 911.

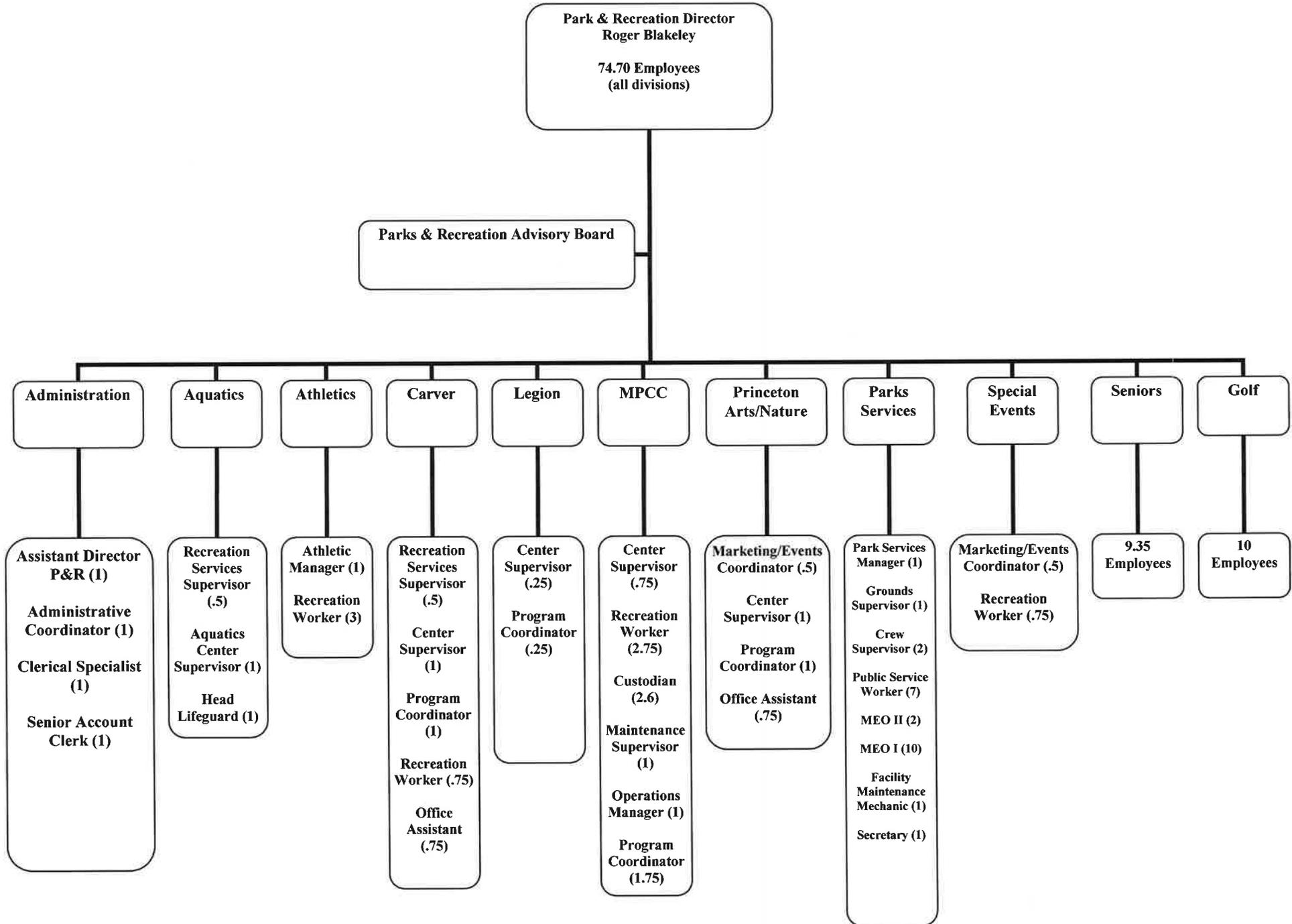
FIRE	Actual FY 2011	Actual FY 2012	Budget FY 2013	Projected FY 2013	Budget FY 2014	Budget 14 vs. 13	% Change
FIRE							
Administration	341,181	338,478	464,653	460,006	383,474	(81,179)	-17.5%
Protection	7,594,269	7,879,501	8,073,204	7,992,872	8,340,247	267,043	3.3%
Prevention	224,977	221,684	317,873	314,694	274,333	(43,540)	-13.7%
Training	261,450	213,710	272,647	269,921	258,548	(14,099)	-5.2%
Total Fire	8,421,877	8,653,373	9,128,377	9,037,493	9,256,602	128,225	1.4%
FIRE DEPARTMENT EXPENDITURE SUMMARY							
Personal Services	7,603,746	7,779,431	8,173,168	8,091,436	8,274,932	101,764	1.2%
Operating	818,131	873,942	955,209	946,057	981,670	26,461	2.8%
Total Expenditures	8,421,877	8,653,373	9,128,377	9,037,493	9,256,602	128,225	1.5%
CAPITAL							
Equipment	79,790	1,069,779	892,000	907,000	103,500	(788,500)	-88.4%
Projects	59,322	55,882	252,114	248,114	55,000	(197,114)	-78.2%
Total Capital	139,112	1,125,661	1,144,114	1,155,114	158,500	(985,614)	-86.1%
TOTAL FIRE OPERATING AND CAPITAL	8,560,989	9,779,034	10,272,491	10,192,607	9,415,102	(857,389)	-8.3%

Fire Department

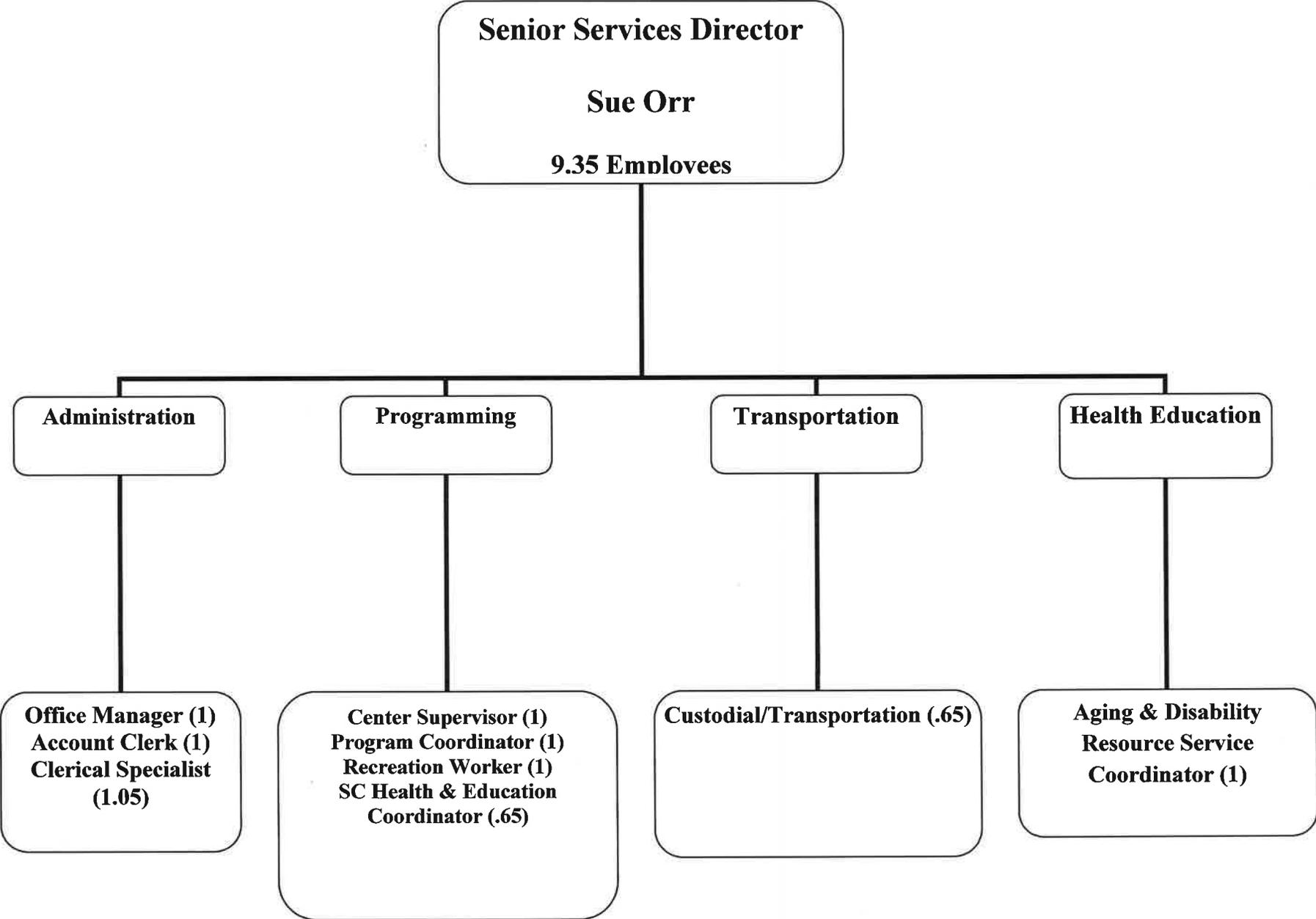


Parks & Recreation

E - 30



SENIORS' CENTER



Parks and Recreation Department

The Johnson City Parks and Recreation Department's first park was Powell Square, a small 1.4 - acre neighborhood park established in 1889. At first, it was just a tract of land and in the 1920's was developed into a community park. Since the 1920's, the City of Johnson City has been progressive in providing areas for safe recreation for the community. With the establishment of the Park Board in 1944, the planning and development of the park system has continued to grow to approximately 1,150 acres of park land, with 400 maintained park acres.

Today, the Johnson City Parks and Recreation department operates the following: 23 parks, 23 lighted tennis courts, 17 play structures, 5 indoor basketball courts, 6 sand volleyball courts, 18-hole disc golf course, 9 outdoor basketball courts, 11 youth baseball fields, 10 softball fields, 8 dedicated rectangular fields, one lakefront area with 2 boat ramps, an amphitheater, picnic pavilion, boardwalk and festival plaza, 19.75 miles of hiking and walking trails, 1 dog park, 1 football stadium, 1 baseball stadium, 5 multi-use athletic fields, 4 recreation centers, 1 multi-generational community center and 7 swimming pools. The department also maintains the historical Robert Young Cabin, as well as schedules and maintains 28 picnic rental facilities.

The department is divided into seven divisions: Administration, Athletic Services, Memorial Park Community Center, Park Services, Recreation Services, Senior Services, and Golf.

Administration

A team of seven full time employees manages the Administrative Office. This team provides leadership to all divisions within the department. Daily management of the park system is conducted by 44 full time employees, 7 part-time employees, and approximately 150 temporary employees.

The Johnson City Parks & Recreation Advisory Board consists of ten Johnson City residents who assist the department in making recommendations to the Board of Commissioners. The Johnson City Parks & Recreation Foundation is comprised of five Johnson City residents, who assist the department with support and funding for the activities, parks, and recreational areas in Johnson City.

Athletic Services

The Athletic Services division is responsible for coordinating league and tournament play for over 629 teams and 11,393 participants. During the last fiscal year, athletic event attendance exceeded 317,000 individuals. Volunteers contributed over 19,000 hours to the city's various athletic programs. The Athletic Services division also coordinates schedules for more than 25 user groups, including Milligan College Soccer, FC Dallas Soccer, Babe Ruth Baseball, Watauga Valley Youth Football, University High Baseball, Softball, and Soccer, Mountain Empire Tennis Association, etc. In addition, the Athletic Services division provides athletic facilities, coordinates schedules and provides maintenance for following the Johnson City Schools programs: 1) Seventh grade baseball, football, and softball; 2) Eighth grade baseball, football, and soccer; and 3) freshman, junior varsity, and varsity events for football, baseball, tennis, and soccer.

Memorial Park Community Center

Memorial Park Community Center is a state-of-the art, 67,000 square foot recreational center that open its doors on December 10, 2012. MPCC represents the area's first intergenerational facility, which houses Recreation Services division, including aquatics, and the Senior Services division. The Community Center was built on existing city-owned property. Construction costs for the center were approximately \$15 million.

Located in the heart of Johnson City's Memorial Park neighborhood, it serves residents throughout Washington County and other communities nearby. The center is equipped with a 75-foot lap pool, a therapy pool, and a teaching pool, which enables the aquatics program to accommodate a wide-range of ages of individuals. There are several recreational opportunity areas within the Center, including a two-court gymnasium, two dance and aerobic rooms, a fitness room, a billiards room, and four outdoor tennis courts. In addition, several other rooms are available to fit the needs of a variety of programs, including performing arts, socials, computer programs, foreign arts, crafts, and many more. An amphitheater and plaza honoring veterans is on the campus of the Community Center, with the famous Doughboy as its centerpiece.

Since the opening of MPCC, the center has served an average of 525 persons per month in over 250 programs and special event offerings.

Recreation Services

The Recreation Services division encompasses programs and events to include Aquatics, Carver Recreation Center, Princeton Arts Center, Nature Program and Fairmont Gymnasium. In FY 2013, a total of 119,796 individuals participated in programs offered. Volunteers provided approximately 4,500 hours for the Recreation Services division.

The Aquatics division includes Memorial Park pools, Freedom Hall pool, and Legion outdoor pool. In FY 2013, the Aquatics staff coordinated and instructed 99 youth swim programs, 264 adult and senior programs, which included classes for arthritis, cardio waves, and silver sneakers. In addition, the outdoor pool at Legion Street recorded a total of 4,600 swimmers. The entire Aquatics division estimates a total of 44,200 attendees for FY 2013.

Princeton Arts Center coordinated and scheduled 844 programs in art, music dance, clay sculpture, and summer day camps during the past fiscal year, with attendance estimated at 21,000 for the same time period.

Carver Recreation Center attendance of approximately 52,000 in the prior fiscal year includes 132 youth programs, such as afterschool programs, holiday special events, camps, and community events. Also during FY 2013, Carver Center staff coordinated and scheduled 58 programs for adults and seniors. Approximately 52 rentals for the gymnasium and pavilions were scheduled during the same time period.

Nature programs, which provide a variety of learning activities, such as an animal's adaption and endangered species, outdoor classroom programs, summer nature camps, and trail maintenance activities. The Nature coordinator held 65 programs with attendance of approximately 1760 individuals.

Fairmont Gymnasium is used throughout the summer as the headquarters for the teens Adventure Quest Camp. During the fall and winter months, the gymnasium is used for cheerleading practice, basketball practice, birthday party rentals, and Fall Festival activities at Fairmont Elementary School. During FY 2013, attendance at the Fairmont Gym was approximately 1000 individuals. The gym is also a designated polling station for local elections.

Park Services

To be an effective and efficient provider of services to the community, the Park Services division handles the daily schedule of events and services to the many park patrons and participants in programmed sporting leagues. With a staff of 24 full-time and 20 temporary employees, the division covers a schedule that spans a minimum of 84 hours of operation per week. Each week, the division contributes nearly 1600 staff hours and over 500 inmate labor hours to the maintenance of the entire park system.

The Park Services division maintains all of the city's park system structures, athletic fields, and common landscaped areas for residents, visitors, and guests of Johnson City. The goal of this division is to provide an inviting park environment and safe facilities for our patrons to enjoy.

Golf Services

The two public golf courses are under the management of the Parks and Recreation Department and are operated as an enterprise fund. They provide quality course conditions, low rates, scenic views, and a course design that is suitable for golfers of all skill levels.

Senior Services

The Senior Services division is under the management of the Parks and Recreation Department and is a leader in providing innovative services to enrich the lives of adults age 50 plus. They offer a broad range of education and enrichment opportunities.

Parks & Recreation Major Objectives – FY 2014

Develop and implement an inter-generational performing arts program at the Memorial Park Community Center.

Conduct events to encourage community utilization of the Memorial Park Community Center, including a Technology Fair, Wellness Symposium, concerts with professional entertainment, and community block parties.

Complete the National Council on Aging / National Institute of Senior Centers re-accreditation self-assessment process.

Develop a “Center without Walls” to allow participants outside the center to call in to participate in programs through conference calls, Skype, or other technology.

Increase volunteerism and self-directed teams through development and training of a Volunteer Delegation.

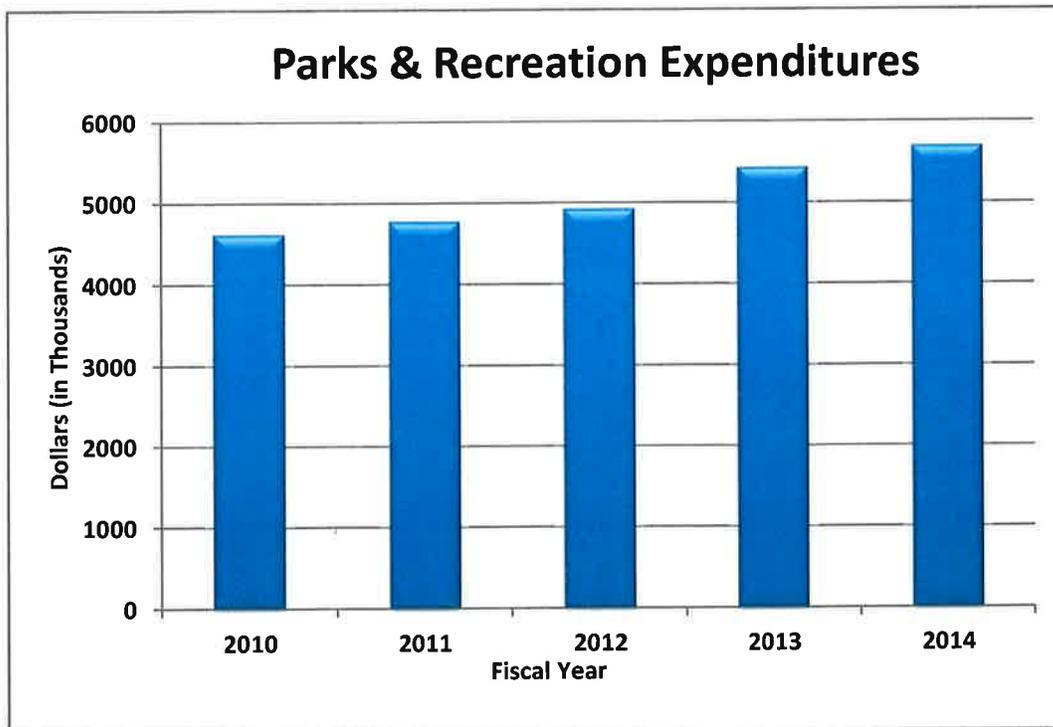
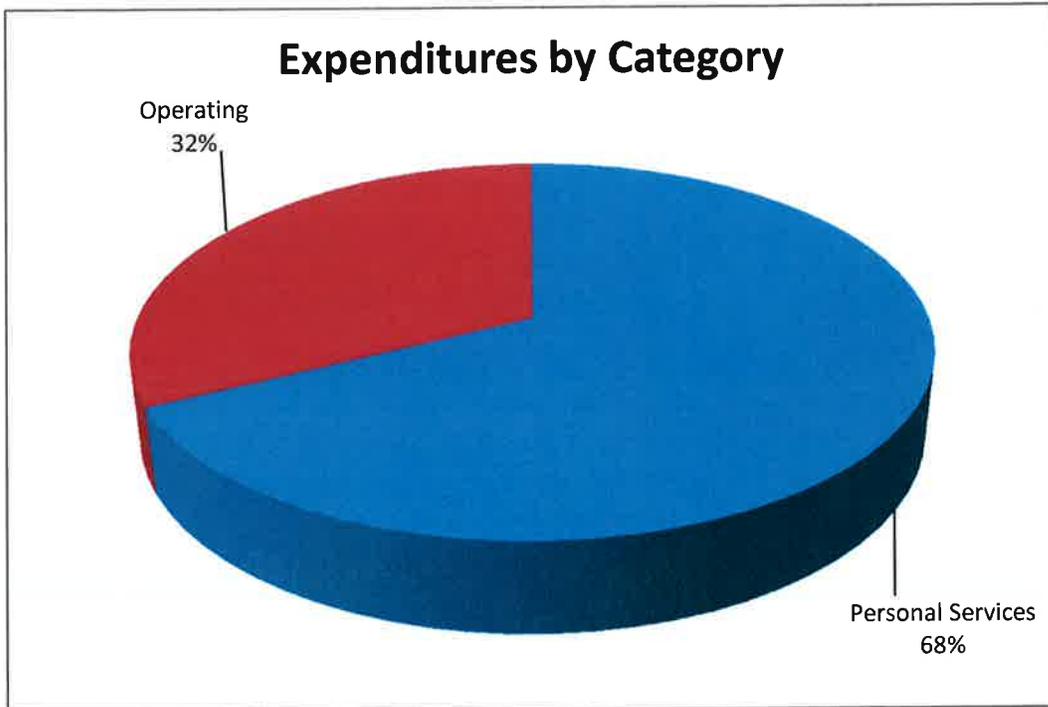
Update Senior Services Marketing Plan and implement by June 30, 2014.

Add an adult flag football program, which is scheduled to begin in March 2014.

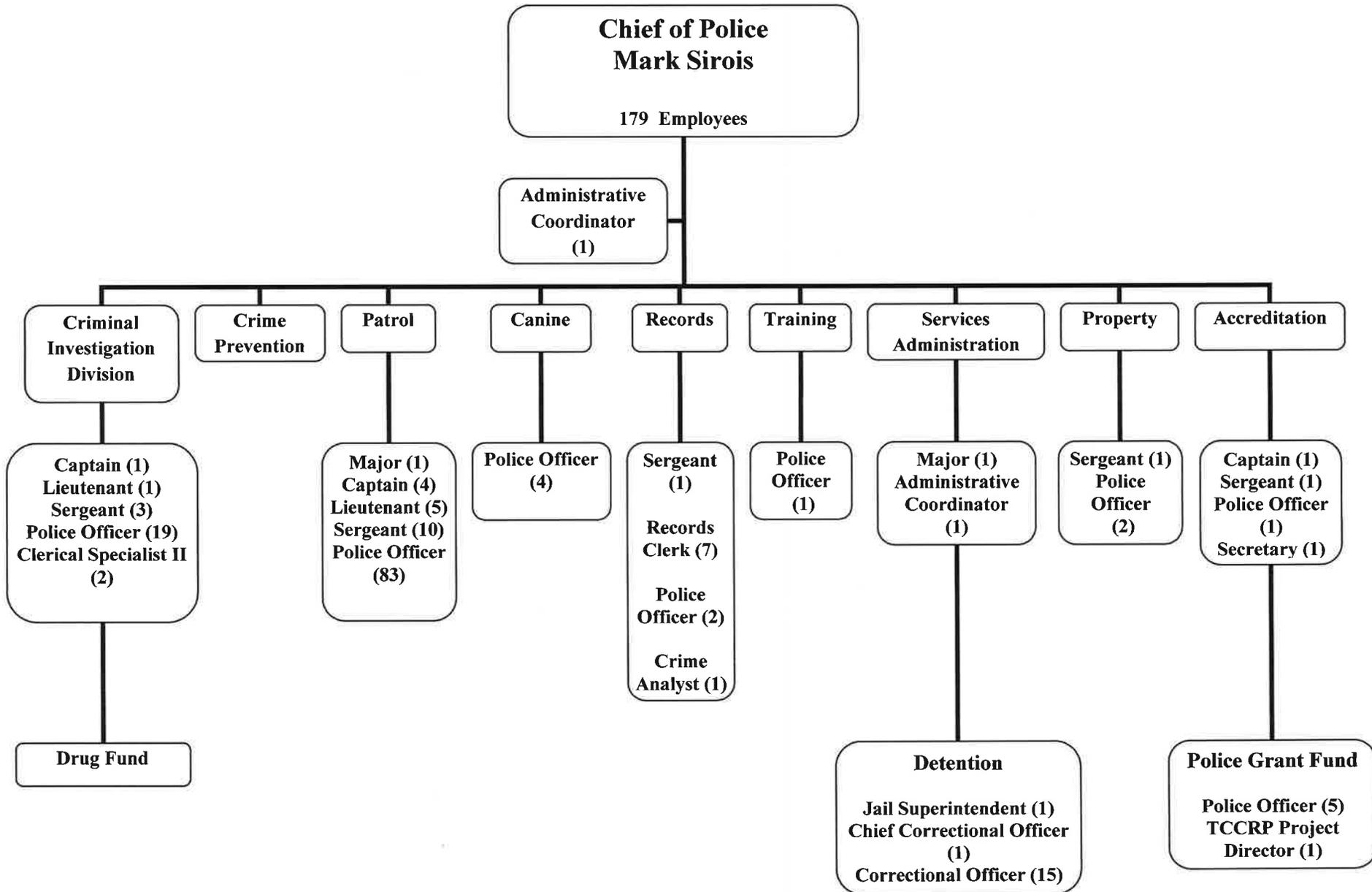
Install an ADA compliant lift for Freedom Hall Pool by June 30, 2013.

Parks & Recreation	Actual FY 2011	Actual FY 2012	Budget FY 2013	Projected FY 2013	Budget FY 2014	Budget 14 vs. 13	% Change
GENERAL FUND							
PARKS & RECREATION							
Administration	305,339	373,090	494,522	484,632	465,242	(29,280)	-5.9%
Programs	633,428	673,607	-	-	-	-	0.0%
Aquatics	259,894	282,483	405,942	397,823	444,480	38,538	9.5%
Athletics	375,582	365,237	361,409	354,181	369,423	8,014	2.2%
Carver Recreation Center	-	-	311,319	305,093	319,611	8,292	2.7%
Legion Recreation Center	-	-	165,047	161,746	126,441	(38,606)	-23.4%
Memorial Park Community Center	-	-	504,982	494,882	791,952	286,970	56.8%
Park Maintenance	2,265,277	2,260,697	2,159,356	2,116,169	2,175,154	15,798	0.7%
Princeton Arts Center/Nature	-	-	264,869	259,572	257,598	(7,271)	-2.7%
Special Events	-	-	44,811	43,915	66,302	21,491	48.0%
Special Projects/Up & At'Em	113,449	118,952	69,674	68,281	55,197	(14,477)	-20.8%
Total Parks & Recreation	3,952,969	4,074,066	4,781,931	4,686,292	5,071,400	289,469	6.1%
EXPENDITURE SUMMARY							
Personal Services	2,634,453	2,707,750	3,153,240	3,090,175	3,384,266	231,026	7.3%
Operating	1,318,516	1,366,316	1,628,691	1,596,117	1,687,134	58,443	3.6%
Total Expenditures	3,952,969	4,074,066	4,781,931	4,686,292	5,071,400	289,469	6.1%
SENIORS' CENTER							
Administration	287,854	299,822	270,162	243,146	265,214	(4,948)	-1.8%
Programming	240,239	246,525	262,166	235,949	202,024	(60,142)	-22.9%
Branch Operations	122,469	131,541	-	-	-	-	0.0%
Activities	64,026	58,669	51,810	46,629	50,556	(1,254)	-2.4%
Transportation	79,443	78,150	123,888	111,499	54,953	(68,935)	-55.6%
Volunteers	-	-	81,942	73,748	7,800	(74,142)	-90.5%
Health Education	32,308	44,244	41,661	37,495	40,748	(913)	-2.2%
	826,339	858,951	831,629	748,466	621,295	(210,334)	-25.3%
EXPENDITURE SUMMARY							
Personal Services	624,475	655,042	672,043	604,839	473,193	(198,850)	-29.6%
Operating	201,864	203,909	159,586	143,627	148,102	(11,484)	-7.2%
Total Expenditures	826,339	858,951	831,629	748,466	621,295	(210,334)	-25.3%
CAPITAL							
Equipment	49,412	96,800	99,000	226,000	-	(99,000)	-100.0%
Projects	150,765	326,222	322,500	319,974	120,000	(202,500)	-62.8%
Total Capital	200,177	423,022	421,500	545,974	120,000	(301,500)	-71.5%
TOTAL PARKS & RECREATION OPERATING AND CAPITAL	4,979,485	5,356,039	6,035,060	5,980,732	5,812,695	(222,365)	-3.7%

Parks & Recreation



POLICE DEPARTMENT



Police Department

The Johnson City Police Department is a mid-size law enforcement agency with a current authorized strength of 148 sworn officers and 30 civilians, which provides services within a 42.90 square mile area that includes 506 miles of roadway. The department serves a population of 63,152 (U.S. Census Bureau, 2010).

The primary task of the Police Department is to respond to calls for service, report the facts, enforce the laws, and investigate the crimes. In addition to and in support of this mission, the Johnson City Police Department is very involved with the community on many projects and programs designed to improve partnerships toward a safer community.

The Police Department is organized into three divisions under the Chief of Police: Operations, Administration, and Criminal Investigation. The Operations division provides front-line law enforcement services for the community (patrol, call response, reporting, investigations, etc.). The Administrative division serves in a support capacity (records management, personnel training, policies and procedures, grants, community policing, community relations, school resource officers, etc.). The Criminal Investigation division is charged with the responsibility of handling criminal investigations, which require special expertise. CID also conducts follow-up investigations committed within the department's jurisdiction and assists the District Attorney General's office in the prosecution of criminal cases.

Within each administration division are sections and/or units that are assigned specific responsibilities. The Operating division consists of four major components including: four Patrol Platoons, Criminal Investigation, Traffic Enforcement, and Special Operations. The Administrative division consists of the following major components: Training, Records, Property and Facilities, Detention, Planning and Research, and Internal Investigations.

Additional components of these divisions include: the Accreditation Unit, Canine Unit, Explosive Ordinance Disposal/Bomb Squad, SWAT Unit, Hostage Negotiations Unit, Bicycle Patrol Unit, Drug Task Force Unit, Community Relations Office, Crime Analysis Unit, Special Investigative Squad, Special Victims Squad, Crisis Intervention Team, Downtown Officers, Park Police Officers, Juvenile Court Officer, and the Underwater Search and Recovery Unit.

Many of these activities are made possible through the acquisition and management of grant funding from federal and state agencies, such as: 1) U.S. Department of Justice (Justice Assistance Grants, Project Safe Neighborhoods, Bulletproof Vest Partnership); 2) Tennessee Department of Transportation (Governor's Highway Safety Office traffic safety grants); and 3) Tennessee Office of Criminal Justice Programs.

Other funding sources support the Police Department's mission and include the Technology Fund, a municipal court set-aside percentage of citation revenue and defensive driving school fees, and the Drug Fund, collected from fines and forfeitures.

The department operates a minimum-security detention facility that is authorized to house up to 100 state female inmates. As part of their confinement, the inmates perform janitorial and mowing services to various city facilities.

Police Major Objectives – FY 2014

Continue to administer and monitor the Traffic Safety Camera program, targeting a decrease in crashes at monitored intersections, crashes with injuries, and crashes overall.

Decrease the Part 1 crime rate (homicide, aggravated assault, rape, robbery, burglary, larceny, motor vehicle theft, and arson) by three percent over the prior calendar year.

Maintain and exceed in calendar year 2013 the Part 1 crime clearance ratio of 46.7% (2012).

Decrease the 2012 injury-to-collision ratio (9.5%) by selective traffic enforcement, traffic safety cameras, and education during 2013.

Reduce the number of traffic fatalities by 25% for calendar year 2013 (four in 2012).

Improve neighborhood safety by continuing the Neighborhood Watch program (20 current programs) and initiate two new programs.

In partnership with the U.S. Attorney's office of the Eastern District of Tennessee, secure new funding sources for the Special Prosecutor Program.

Conduct two Citizen Police Academies during the year.

Acquire and place into service 10 police vehicles by March 30, 2014.

Enhance crime analysis and crime mapping capabilities to support proactive policing and apprehension.

Institute CompStat model in monthly command staff meeting in order to enhance communications and response to emergency issues.

Support COPS grant program on each platoon.

Implement the Targeted Community Crime Reduction Project through the Office of Criminal Justice Programs, under the following facets: 1) Pre-enforcement; 2) Neighborhood revitalization; 3) Enforcement; and 4) Offender intervention.

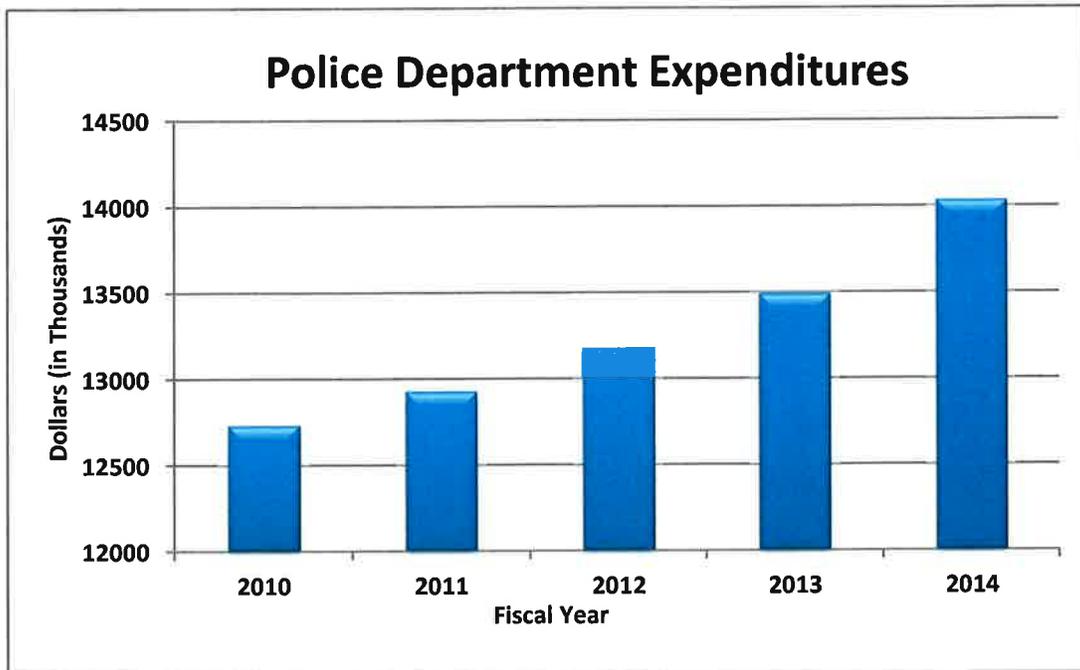
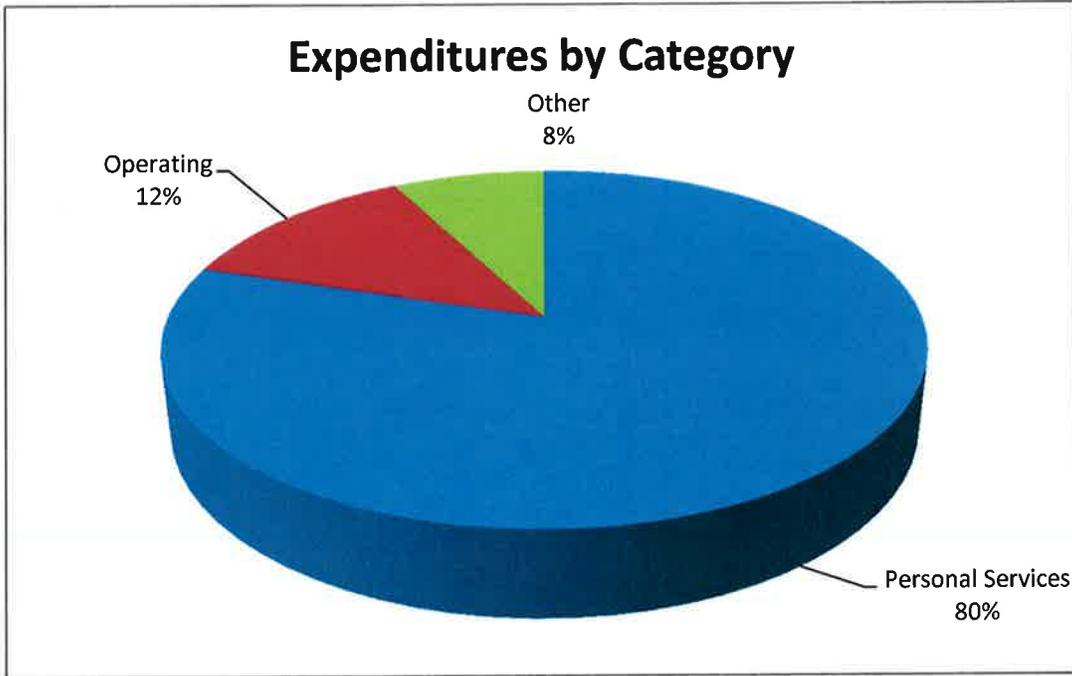
Prioritize supervisor and officer training through a combination of budgeted funding and alternate funding sources, such as the Federal Asset Forfeiture Account and Drug Fund.

Coordinate a successful on-side inspection by a CALEA inspection team as part of the Police department reaccreditation process during the fiscal year.

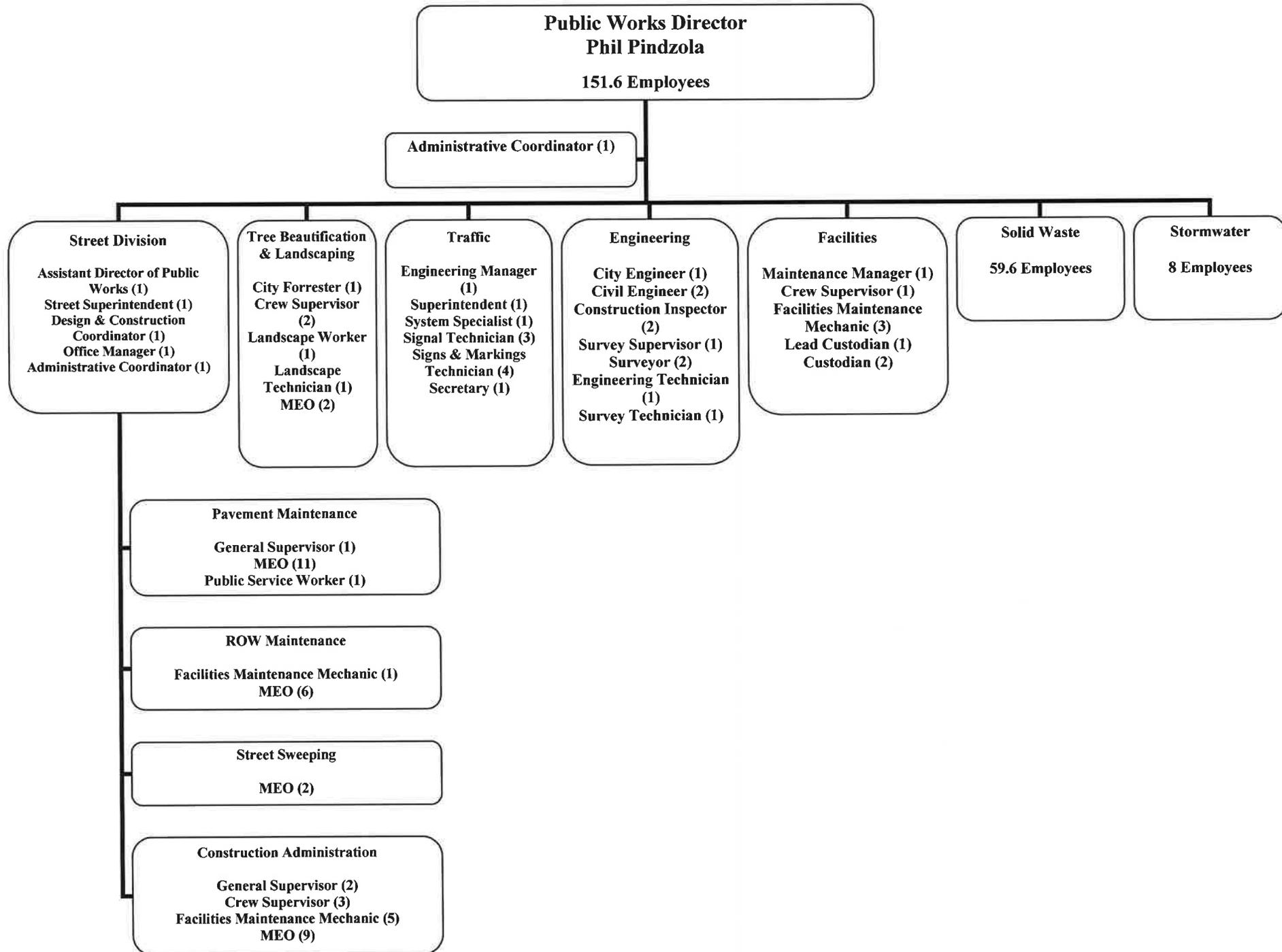
Achieve an error rate of less than 1% on offense reports and maintain Tennessee Bureau of Investigation Incident Based Reporting System (TIBRS) certification during the fiscal year.

Police	Actual FY 2011	Actual FY 2012	Budget FY 2013	Projected FY 2013	Budget FY 2014	Budget 14 vs. 13	% Change
GENERAL FUND							
POLICE							
Administration	298,840	344,718	281,945	277,716	276,668	(5,277)	-1.9%
Criminal Investigation Division	1,670,529	1,660,583	1,772,646	1,746,056	1,870,998	98,352	5.5%
Crime Prevention	76,452	15,200	10,182	10,029	7,638	(2,544)	-25.0%
Patrol	7,317,754	7,548,612	7,706,870	7,591,267	7,861,553	154,683	2.0%
Canine	263,820	273,617	332,639	327,649	265,159	(67,480)	-20.3%
SWAT	8,747	9,006	14,113	13,901	14,413	300	2.1%
EOD (Bomb Squad)	4,225	4,418	4,338	4,273	4,340	2	0.0%
Records	443,396	421,643	642,572	632,933	645,938	3,366	0.5%
Training	160,528	179,855	155,497	153,165	170,218	14,721	9.5%
Services Administration	216,923	216,354	249,838	246,090	253,985	4,147	1.7%
Property	204,219	233,453	273,182	269,084	242,247	(30,935)	-11.3%
Accreditation	333,018	341,269	325,552	320,669	326,804	1,252	0.4%
Detention	881,986	1,062,584	868,533	855,505	1,017,528	148,995	17.2%
Total General Fund	11,880,437	12,311,312	12,637,907	12,448,338	12,957,489	319,582	2.5%
OTHER PROGRAMS							
Police Grant Fund	379,384	271,528	349,743	405,514	454,397	104,654	29.9%
Drug Fund	267,562	183,168	244,520	216,520	157,500	(87,020)	-35.6%
Police Technology Fund	399,954	407,006	405,957	421,570	463,733	57,776	14.2%
Total Other Programs	1,046,900	861,702	1,000,220	1,043,604	1,075,630	75,410	7.5%
Total Police	12,927,337	13,173,014	13,638,127	13,491,942	14,033,119	394,992	2.9%
POLICE EXPENDITURE SUMMARY							
Personal Services	10,343,754	10,590,315	11,024,023	10,858,663	11,206,884	182,861	1.7%
Operating	1,536,683	1,720,997	1,613,884	1,589,676	1,750,605	136,721	8.5%
Other	1,046,900	861,702	1,000,220	1,043,604	1,075,630	75,410	7.5%
Total Expenditures	12,927,337	13,173,014	13,638,127	13,491,942	14,033,119	394,992	3.0%
CAPITAL							
Equipment	363,118	191,198	275,000	225,000	303,000	28,000	10.2%
TOTAL POLICE OPERATING AND CAPITAL	13,290,455	13,364,212	13,913,127	13,716,942	14,336,119	422,992	3.0%

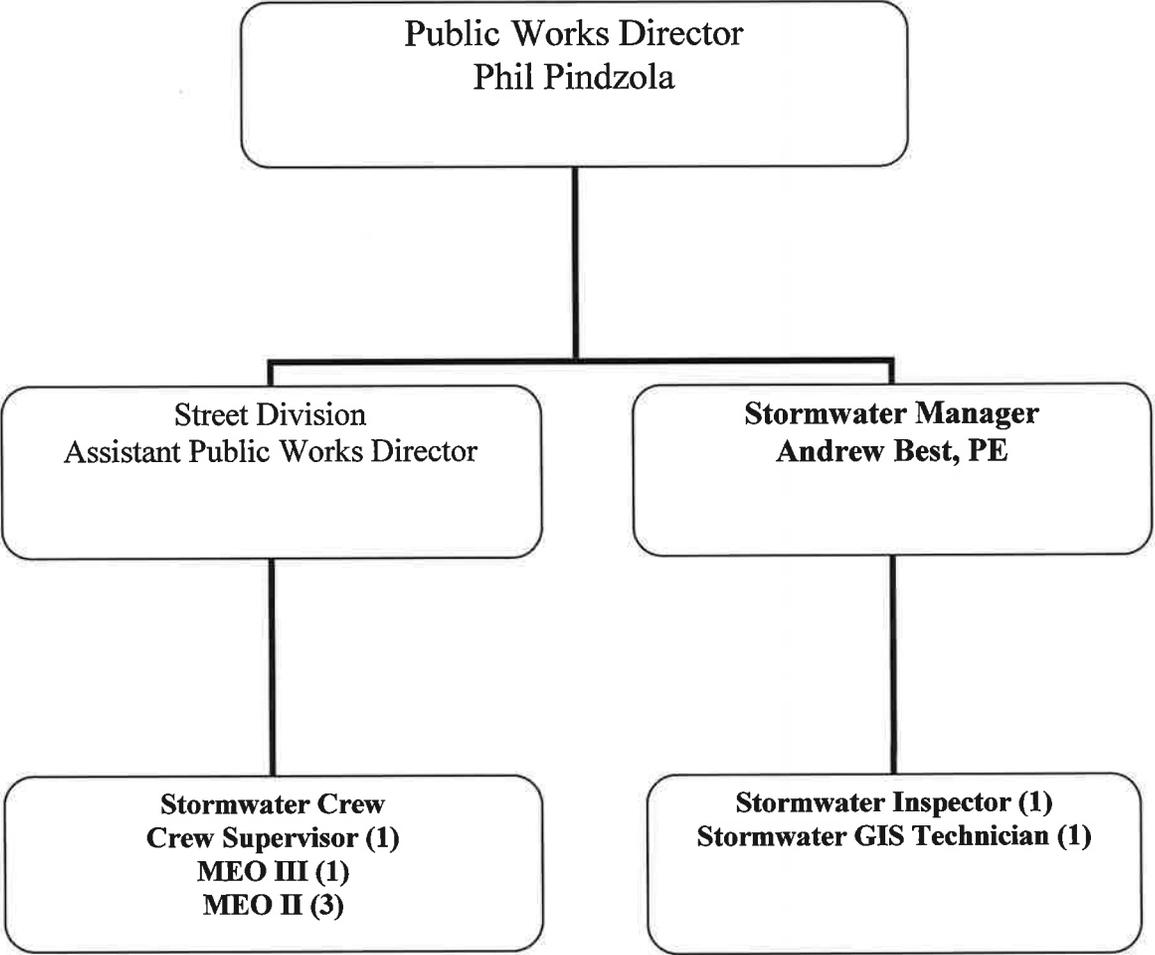
Police Department



PUBLIC WORKS



PUBLIC WORKS
STORMWATER DIVISION



Public Works

The Public Works department provides an assortment of services intended to maintain the health, safety, and welfare of the community, as well as enhance the quality of life through right-of-way maintenance and transportation improvements. The department consists of five major divisions: Engineering, Street, Stormwater, Traffic, and Solid Waste.

Engineering

The Engineering division provides civil engineering, construction inspection, surveying, plan review, and graphics design to various departments of the City. Some of the services provided by the division include: 1) engineering design and construction management, which includes management of the work of outside consultants, monitoring project progress, and answering consultant's technical questions; 2) plan review includes the review of one and two-family residential construction, multi-family and commercial construction, subdivision plan review, and zoning change plan review; 3) construction inspection includes inspection of commercial, subdivision, and city project development for compliance with existing standards and site plans; 4) surveying, which consists of a four member team that provides the raw field information and research that forms the basis of in-house construction plans; and 5) computer drafting and graphics, which involves the engineering technicians use of various computer software to draft construction plans and enhance photographs to provide a preview of a potential project.

Street

The Street division provides the following services for the city. Pavement maintenance crews provide safe and smooth streets and alleys for those living in or traveling through Johnson City. The staff is involved in the repair of pavement failures and potholes, as well as, grading and patching and constructing traffic calming devices. Right-of-way maintenance personnel seek to ensure an attractive, clean, and safe public right-of-way environment. The primary activities of this group include mowing, trimming, vegetation control, street sweeping, and snow and/or ice removal. The Urban Forestry program is responsible for removing and protecting public trees through a program of comprehensive management. Program activities include tree pruning, hazardous tree removal, new tree planting, and the maintenance of landscaped areas at 85 sites across the city. The yard waste work group has the task of scheduling yard waste collection and disposal for the residents of the City of Johnson City. They provide collection of residential brush, limbs, and logs placed at the roadside, as well as, fallen leaves that have been raked to the curbside. The construction and maintenance crews are responsible for maintaining and improving the roadway, walkway, and drainage systems in the city by constructing and maintaining storm drainpipes, catch basins, and ditches, as well as, sidewalks and curbs. This group also constructs minor upgrades to the infrastructure, such as intersection improvements and new bridges. Finally, the facilities maintenance work group maintains, repairs, and renovates all city owned facilities, except for schools. They provide building maintenance services for 40 buildings and construction and remodeling services for various city departments.

The Street division maintains 742.8 lane miles of city streets, 153 lane miles of highway, and 176 miles of city sidewalks.

Stormwater

The Stormwater division performs work in three primary areas, including: 1) stormwater utility program oversight, which ensures that all customers are charged the proper fee, answers customer concerns, and updates the billing system as necessary; 2) state permit compliance, which ensures that the city meets all the requirements of the State of Tennessee for stormwater management through inspection of construction sites, mapping of the city's stormwater system, educating the public, and inspection of city sites and operations; and 3) construction and maintenance services, which strive to maintain and improve the drainage system within the city by designing stormwater facilities, drainpipes, catch basins, and ditches. In addition, the division is responsible for constructing and maintaining these structures and responding to work requests from the public regarding drainage concerns and maintenance needs.

Traffic

The Traffic division has three primary responsibilities. These include: 1) signage and painting, which installs and maintains signs and pavement markings to ensure safe streets and guidance for drivers and pedestrians; 2) street lighting, which installs and maintains street lights along public streets; and 3) traffic signals, which installs and maintains traffic signals and Intelligent Traffic Systems (ITS) for the safe and efficient movement of drivers and pedestrians along public streets. The Traffic division adheres to the standards of the Manual on Uniform Traffic Control Devices (MUTCD) for the installation and maintenance of traffic control devices, which is a national standard to provide consistency in the types, sizes and placement of signs, signals, and pavement markings.

Public Works Major Objectives – FY 2014

Construct 20 speed humps during the year per neighborhood requests.

Resurface 28 lane miles of street during the year.

Complete two public art projects.

Complete landscaping of North State of Franklin Road Intersection.

Prepare a mulch product from wood waste and sell approximately 15,000 tons of mulch during the year, receiving \$220,000 in revenue from the sale of the product.

Eliminate 50% of sidewalk conditions rated poor, approximately 3,000 feet.

Construct of Broadway/Main intersection and drainage upgrade.

Reconstruct Knob Creek Road/State of Franklin Road intersection.

Reconstruct Knob Creek/Market Street Intersection.

Reconstruct Commerce Street for on-street parking.

Complete construction of Cardinal Park Plaza.

Complete construction site improvements for the boundless playground at Rotary Park.

Complete 80% of the ITS (Intelligent Transportation System) project.

Complete ROW acquisition for the V.A. Access Road, Knob Creek Overpass, and Indian Ridge/State of Franklin projects.

Construct Antioch and Southwest sidewalks and trails.

Complete Safe Routes to Schools project (Lone Oak Road trail).

Complete the Millennium Trail at Tupelo Honey and Elizabethton Federal sites.

Bid Lark Street Extension Project.

Upgrade Roan Street (Buffalo to State of Franklin).

Complete construction of Tweetsie Trail from Johnson City Trailhead to Sycamore Shoals Trailhead.

Construct turn lane on Bristol Highway at Carroll Creek Road.

Construct and/or coordinate construction of site improvements for the Farmers Market at the Main Street/Market Street parking lot.

Complete new signal installations at: 1) Carroll Creek/Bristol Highway; 2) Southwest Ave/University Parkway; and 3) Princeton/Oakland.

Develop specifications, acquire, and place into service budgeted replacement vehicles and equipment by April 30, 2014.

Upgrade pedestrian crossings and lighting on State of Franklin Road in central business district.

Construct a curb on Forest Avenue.

Stormwater Division

Complete construction of Founders Park retention basin.

Complete Boone Street detention basin.

Complete U-Haul detention basin.

Complete Broadway drainage/wetlands project.

Complete Sinking Creek wetlands project.

Complete Earnest Street drainage upgrade.

Complete King Springs Road stabilization project.

Complete twelve (12) substantial neighborhood drainage improvements.

Obtain 100% compliance with all aspects of NPDES permits.

Public Works	Actual FY 2011	Actual FY 2012	Budget FY 2013	Projected FY 2013	Budget FY 2014	Budget 14 vs. 13	% Change
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GENERAL FUND

PUBLIC WORKS

Administration	302,771	299,238	320,682	315,872	301,209	(19,473)	-6.1%
Street Division	519,067	517,476	530,753	522,792	528,861	(1,892)	-0.4%
Pavement Maintenance	626,350	587,790	688,972	678,637	748,357	59,385	8.6%
Street Resurfacing/Reconstruction	1,725,064	1,398,104	1,577,904	1,554,235	1,652,150	74,246	4.7%
ROW Maintenance	350,824	369,914	430,051	423,600	462,850	32,799	7.6%
Street Sweeping	169,333	180,690	186,095	183,304	190,653	4,558	2.4%
Mowing	319,853	323,414	301,512	296,989	322,596	21,084	7.0%
Tree Beautification	256,451	255,350	288,250	283,926	295,352	7,102	2.5%
Snow Removal	429,921	259,110	82,833	81,591	126,614	43,781	52.9%
Landscaping	244,109	218,316	223,134	219,787	212,664	(10,470)	-4.7%
Construction Administration	1,243,376	1,310,906	1,413,562	1,392,359	1,517,687	104,125	7.4%
Traffic Calming	5,857	13,717	11,530	11,357	10,750	(780)	-6.8%
Sidewalk New /Replacement	180,997	153,358	154,810	152,488	154,100	(710)	-0.5%
Signage/Painting	876,085	849,150	918,849	905,066	910,611	(8,238)	-0.9%
Street Lighting	1,473,627	1,526,077	1,589,000	1,565,165	1,619,000	30,000	1.9%
Traffic Signals	102,067	79,519	99,788	98,291	99,712	(76)	-0.1%
Code Enforcement	743,135	-	-	-	-	-	0.0%
Engineering	749,433	767,823	807,119	795,012	817,072	9,953	1.2%
General Facilities	474,878	479,679	509,465	501,823	517,254	7,789	1.5%
Municipal Building	297,474	276,705	238,066	234,495	249,395	11,329	4.8%
Keystone	130,527	141,390	165,135	162,658	126,047	(39,088)	-23.7%
Facilities Center	10,608	10,804	12,050	11,869	12,050	-	0.0%
Post Office Building	35,685	13,292	5,000	4,925	5,000	-	0.0%
Total Public Works	11,267,492	10,031,822	10,554,560	10,396,242	10,879,984	325,424	3.1%

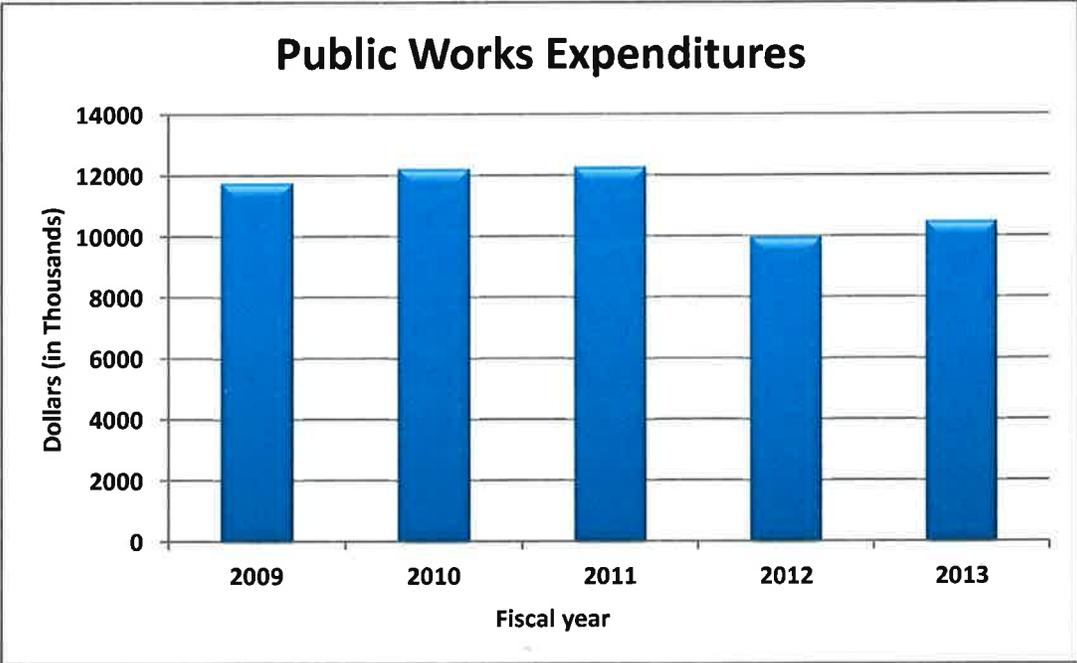
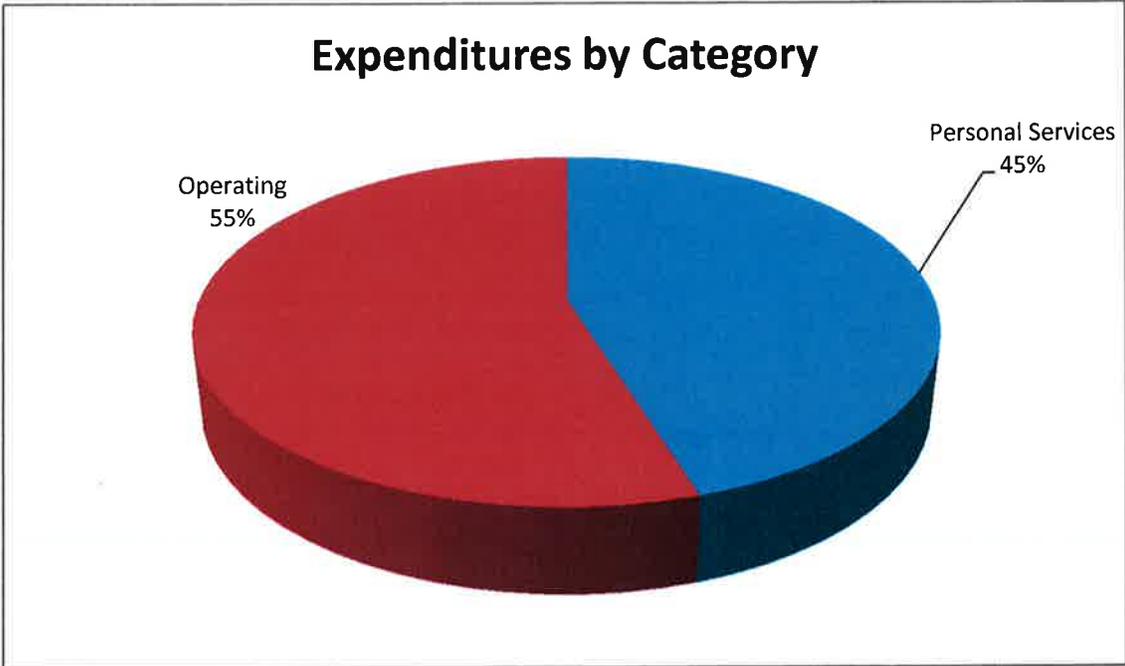
GENERAL FUND

EXPENDITURE SUMMARY

Personal Services	5,293,536	4,663,267	4,987,562	4,912,749	5,121,390	133,828	2.7%
Operating	5,911,339	5,359,805	5,566,998	5,483,493	5,758,594	191,596	3.4%
Capital Outlay	62,617	8,750	-	-	-	-	0.0%
Total Expenditures	11,267,492	10,031,822	10,554,560	10,396,242	10,879,984	325,424	3.1%

Public Works	Actual FY 2011	Actual FY 2012	Budget FY 2013	Projected FY 2013	Budget FY 2014	Budget 14 vs. 13	% Change
OTHER FUNDS:							
Storm Water Management	1,001,094	1,066,427	1,350,905	1,165,057	1,502,156	151,251	11.2%
Total Public Works	<u>12,268,586</u>	<u>11,098,249</u>	<u>11,905,465</u>	<u>11,561,299</u>	<u>12,382,140</u>	<u>476,675</u>	<u>4.0%</u>
PUBLIC WORKS CAPITAL							
Equipment	768,905	187,989	311,000	220,000	436,000	125,000	40.2%
Projects	<u>739,646</u>	<u>81,714</u>	<u>98,000</u>	<u>64,100</u>	<u>250,000</u>	<u>152,000</u>	<u>155.1%</u>
Total Public Works Capital	<u>1,508,551</u>	<u>269,703</u>	<u>409,000</u>	<u>284,100</u>	<u>686,000</u>	<u>277,000</u>	<u>67.7%</u>
STORM WATER CAPITAL							
Equipment	-	-	-	48,281	-	-	0.0%
Projects	<u>317,197</u>	<u>2,319,641</u>	<u>3,800,000</u>	<u>640,000</u>	<u>4,230,000</u>	<u>430,000</u>	<u>11.3%</u>
Total Storm Water Capital	<u>317,197</u>	<u>2,319,641</u>	<u>3,800,000</u>	<u>688,281</u>	<u>4,230,000</u>	<u>430,000</u>	<u>11.3%</u>
TOTAL PUBLIC WORKS OPERATING AND CAPITAL	<u><u>14,094,334</u></u>	<u><u>13,687,593</u></u>	<u><u>16,114,465</u></u>	<u><u>12,533,680</u></u>	<u><u>17,298,140</u></u>	<u><u>1,183,675</u></u>	<u><u>7.3%</u></u>

Public Works



Johnson City Schools

The mission of the Johnson City Schools is to enable all students to achieve excellence in learning, social responsibility, and self-worth. The system has eleven schools. Science Hill High School is comprised of grades 9-12, Career Technical Center, and the Alternative Learning Center. There are eight elementary schools (grades K-4), one intermediate school (grades 5-6), and one middle school (grades 7-8). The school system currently has 900 full-time equivalent employees.

Johnson City Schools consistently scores above the state and national ACT and SAT scores. Our TCAP academic performance exceeds state and national averages in every discipline and grade level tested. We also achieve exemplary ratings at all levels on all non-academic indicators such as attendance, promotion, and dropout rate.

Schools routinely benefit from our talented and educated community. To expand student learning, teachers often invite guest speakers into the classrooms to discuss their personal experiences, whether it relates to their hobbies, occupations, or experiences in other countries. Volunteers help with individual mentoring programs and reading or math tutoring. Schools, along with the Education/Workforce Committee of the Chamber of Commerce, host job and career fairs for the middle and secondary students, inviting business members to share with students what their jobs entail, as well as, the level of education and experience needed to prepare for life and school. Community programs include, but are not limited to, the following: 1) Active PTA's in all schools; 2) Youth Leadership 2015 Program; 3) Johnson City Area Arts Council "Arts in Education"; and 4) Chamber of Commerce – Tennessee Scholars (12th grade). Our schools incorporate a variety of learning strategies, including cooperative learning, multiage groupings, looping, brand literacy, alternative assessments, and technology. Many athletic and fine arts opportunities are available at all levels, as well as foreign language course offerings. Other programs and services include, but are not limited to, the following: 1) Honors Advanced Placement (AP) and International Baccalaureate (IB) Courses; 2) Army ROTC – offered at Science Hill High School; 3) National recognized band, orchestra, chorus, and theater/drama programs; 4) Literacy and math initiatives, and 5) Chinese language through the Confucius Center at two schools.

Johnson City Schools and its students have been recognized in several areas as providing the best in academics. Among those are: 1) named in the Top Ten in Tennessee regarding student value-added growth; 2) recognized at the Lindamood-Bell International Meeting in California for its excellence in implementing the program; 3) Science Hill seniors were awarded record amounts of scholarships; and 4) Science Hill athletes averaged a 3.4 GPA. Recently, Science Hill was recognized as one of the top 15 high schools as reported by U.S. News and World Report. In addition, Fairmont Elementary, Lake Ridge Elementary, and Towne Acres Elementary were named 2013 Reward Schools.

Board of Education

The focus of the Johnson City Board of Education is the success of our students, both in education and in life. We value our community and the part our schools play in its future. Elected by the community, members of the Board of Education serve four-year terms. Our seven-member, non-partisan Board determines the operational policies of the school system. The Johnson City Board of Education has been named TSBA “Board of Distinction” since 2000.

The Johnson City Board of Education meets in regular session on the first Monday of each month at 6:00 p.m. in the Columbus Powell Service Center Board Room, 100 East Maple Street. Meetings are open to the public.

Administration	Actual FY 2011	Actual FY 2012	Budget FY 2013	Projected FY 2013	Budget FY 2014	Budget 14 vs. 13	% Change
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General Purpose School Fund

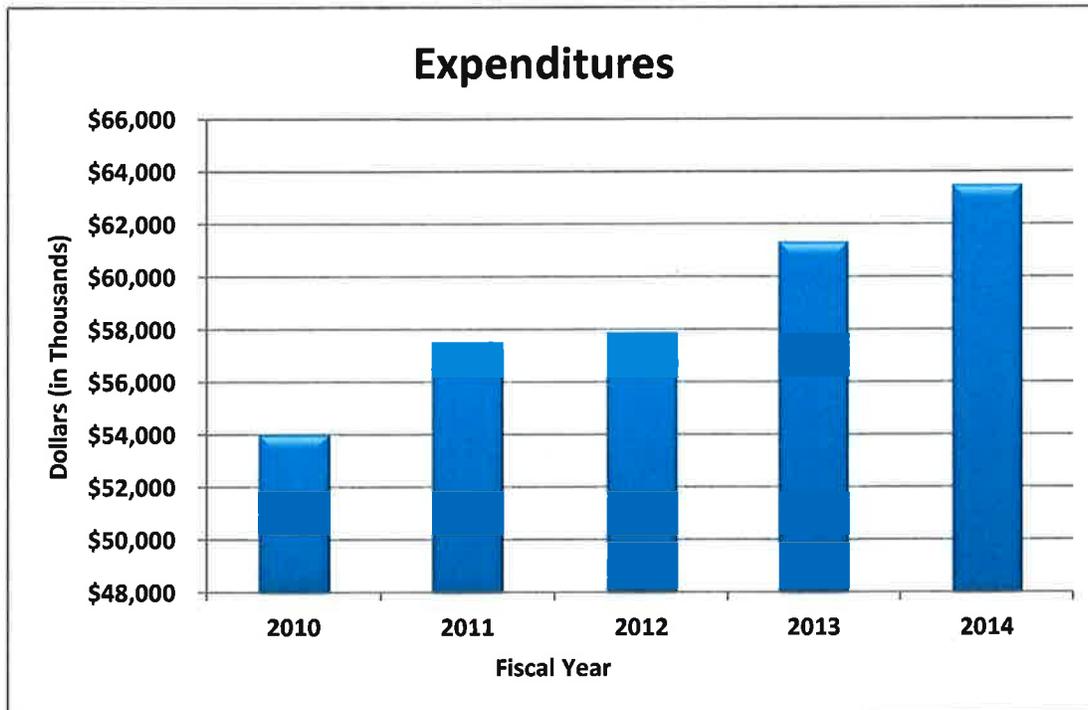
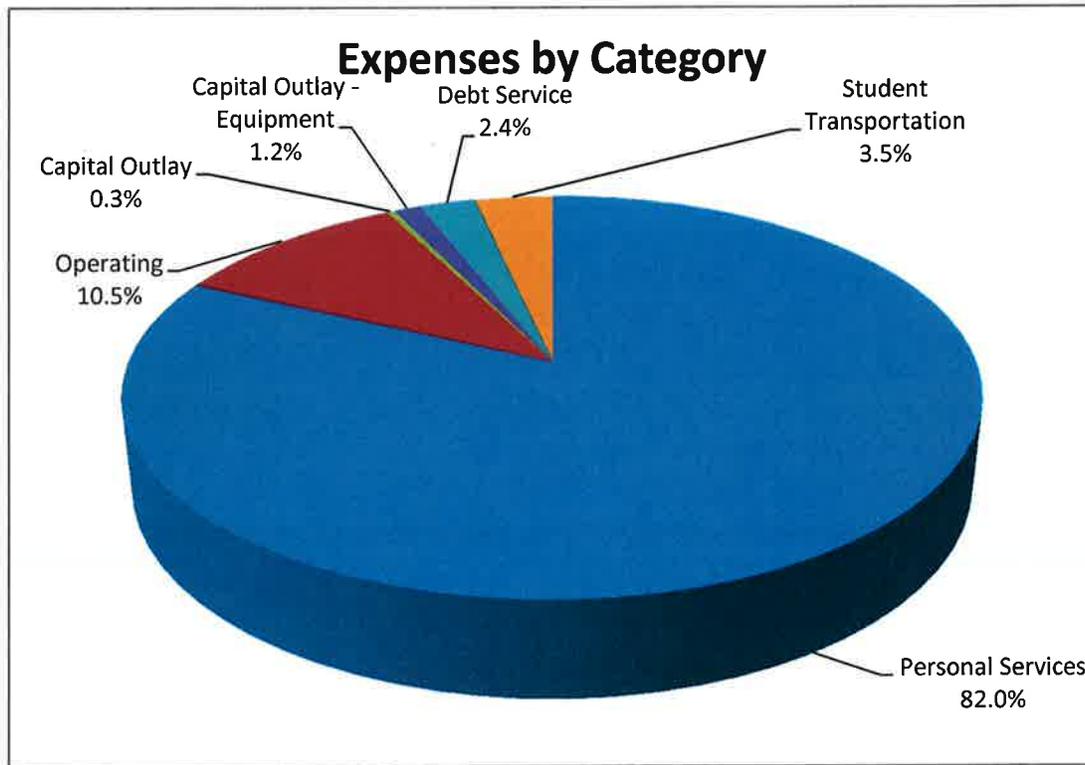
Schools

Instruction	32,666,470	32,694,663	34,437,536	34,451,000	35,322,774	885,238	2.6%
Alternative Education	805,625	784,045	843,757	747,000	770,825	(72,932)	-8.6%
Special Education	4,246,639	4,270,031	4,685,868	4,562,457	4,718,316	32,448	0.7%
Vocational Education	1,771,694	1,730,907	1,730,479	1,712,000	1,701,225	(29,254)	-1.7%
Adult Education	4,345	-	-	10,000	-	-	0.0%
Health Services	197,052	193,900	208,646	215,000	222,537	13,891	6.7%
Student Support	1,386,540	1,482,228	1,523,785	1,473,000	1,564,719	40,934	2.7%
Board of Education	496,488	563,122	744,450	744,000	744,450	-	0.0%
Office of Superintendent	512,113	515,693	544,981	520,000	548,939	3,958	0.7%
Office of the Principal	3,728,751	3,752,042	4,123,285	4,078,000	4,149,708	26,423	0.6%
Fiscal Services	557,076	408,331	386,788	483,000	450,219	63,431	16.4%
Operation of Plant	4,634,924	4,609,209	5,101,923	4,981,000	5,092,122	(9,801)	-0.2%
Maintenance of Plant	1,502,020	1,536,223	1,636,192	1,655,000	1,652,620	16,428	1.0%
Transportation	1,995,052	2,032,829	2,072,469	2,130,000	2,187,174	114,705	5.5%
Technology/Public Relations	752,886	810,674	857,726	840,000	879,077	21,351	2.5%
Community Service - Educare	715,342	773,894	850,000	840,000	950,000	100,000	11.8%
Early Childhood Education	116,647	132,734	107,261	160,000	197,620	90,359	84.2%
Capital Outlay	67,800	161,913	105,025	220,000	205,025	100,000	95.2%
Debt Service	1,337,641	1,416,729	1,503,736	1,500,000	1,539,636	35,900	2.4%
Operating Transfers	7,579	-	12,538	12,000	12,538	-	0.0%
Total General Purpose School	57,502,684	57,869,167	61,476,445	61,333,457	62,909,524	1,433,079	2.3%

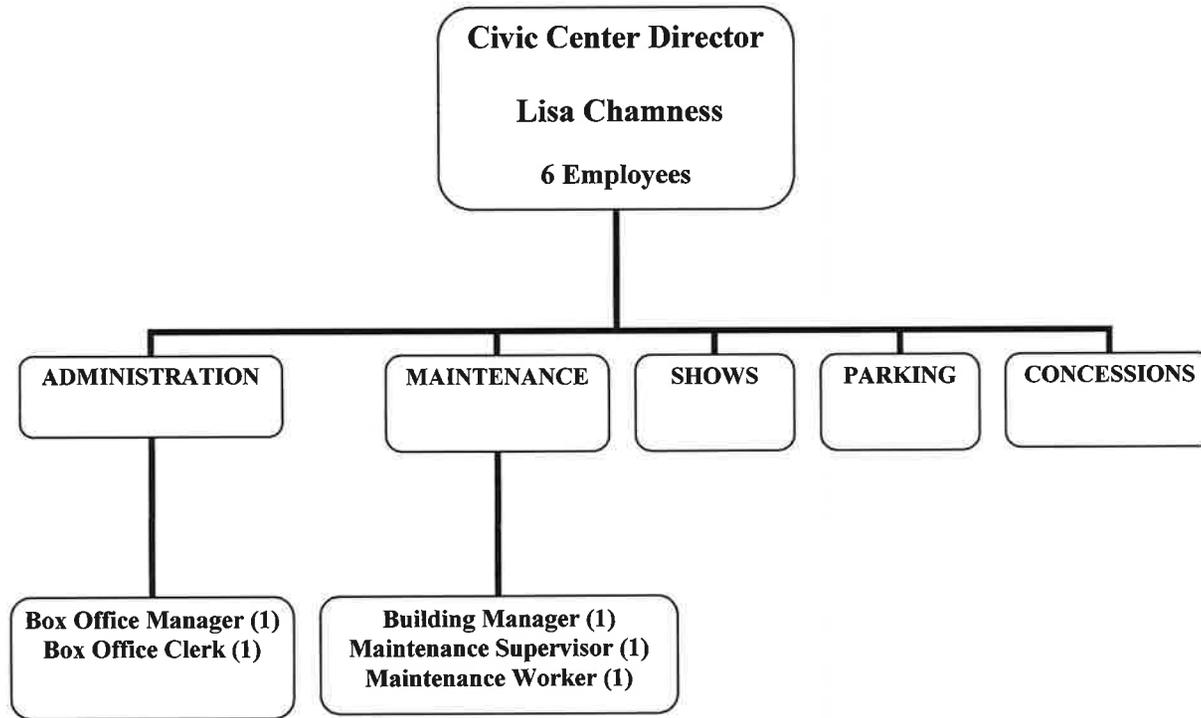
**GENERAL FUND
EXPENDITURE SUMMARY**

Personal Services	47,578,072	47,846,816	50,321,215	50,293,435	51,595,856	1,274,641	2.5%
Operating	6,036,033	5,460,188	7,131,050	6,850,022	6,598,376	(532,674)	-7.5%
Capital Outlay	67,800	161,913	105,025	220,000	205,025	100,000	95.2%
Capital Outlay - Equipment	488,085	950,692	342,950	340,000	783,457	440,507	128.4%
Debt Service	1,337,642	1,416,729	1,503,736	1,500,000	1,539,636	35,900	2.4%
Student Transportation	1,995,052	2,032,829	2,072,469	2,130,000	2,187,174	114,705	5.5%
Total General Purpose School	57,502,684	57,869,167	61,476,445	61,333,457	62,909,524	1,433,079	2.3%

General Purpose School Fund



FREEDOM HALL CIVIC CENTER



Freedom Hall Civic Center

Freedom Hall Civic is a multi-purpose arena that began operations on July 5, 1974, serving the Johnson City School System, the entertainment industry, and the community-at-large. Civic Center staff is also responsible for the scheduling, production, maintenance, and promotion of both the Civic Center and the track and soccer complex. The Center is located on the Science Hill High School/Liberty Bell campus and is adjacent to the Liberty Bell Track and Soccer facility.

Over the last 35 years, Freedom Hall has entertained several million visitors with rodeos, ice shows, circuses, horse shows, sporting events, conventions, music concerts, lecturers, and other events. In FY 2011, public events were staged in the arena with approximately 155,000 patrons in attendance, with 85,000 for ticketed events and 70,000 for non-ticketed events. Ticketed events included Jeff Dunham Live!, "Cats" and "Grease" Broadway productions, WWE and TNA wrestling, 26th Annual Tri-Cities Bridal Fair, Sesame Street Live, Disney on Ice, Disney Live!, The Harlem Globetrotters, Extraordinary Women Conference, and several concerts, including the Gaither Homecoming Tour, Chris Tomlin and Third Day. In addition, numerous Johnson City non-profit agencies and community groups also benefited greatly from the use of Freedom Hall for their activities, such as the Little City Roller Girls, Johnson City Symphony School Children's Christmas Concerts, the Annual Pepsi Independence Day Fireworks, Jericho Shrine Temple sponsored George Carden Circus International, Johnson City Head-To-Toe Women's Expo, Johnson City Area Homebuilders Home and Garden Show, Watauga Orthopedics Pre-Sports Physicals, Jehovah's Witnesses, Fountain of Life Bible Church, and Firefighter Association concert fundraisers. The Civic Center has a fixed seating capacity of 5,600 and a maximum seating capacity of 7,500, which will vary depending on the nature of the event.

The Johnson City Schools continue to be active users of the facility, with the arena being the primary physical education venue for the Science Hill High School (SHHS) 8-9th grade campus. The space is also used regularly for school sponsored programs, events, and sports team practices, including SHHS graduation, SHHS prom, SHHS 8th grade honors day, SHHS ROTC drill competitions, Tri-Cities College Fair, NETCO Food Show, Middle School Basketball Tournament, Fandetti-Richardson Brawl in the Hall, and others.

Freedom Hall Major Objectives – FY 2014

Conduct 15 civic events at Freedom Hall with total attendance of a minimum of 45,000 persons during the year.

Recover a minimum of 85% of operating expenses from current revenues at Freedom Hall during the year.

Replace identifying signage in parking lots, on light poles, etc.

Work with Public Works Traffic department to install new Freedom Hall directional signs throughout the City.

Work with the Assistant City Manager and TDOT to add Freedom Hall signage on I-26 at the Roan Street and University Parkway exits.

Work with Johnson City Schools and Parks and Recreation department to re-key all interior doors of the facility.

Install cable or satellite network television for the use of lessees while at the facility.

Work with IT to evaluate the Civic Center's 15-year old telephone system and possible cost savings to upgrade.

Freedom Hall	Actual FY 2011	Actual FY 2012	Budget FY 2013	Projected FY 2013	Budget FY 2014	Budget 14 vs. 13	% Change
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FREEDOM HALL

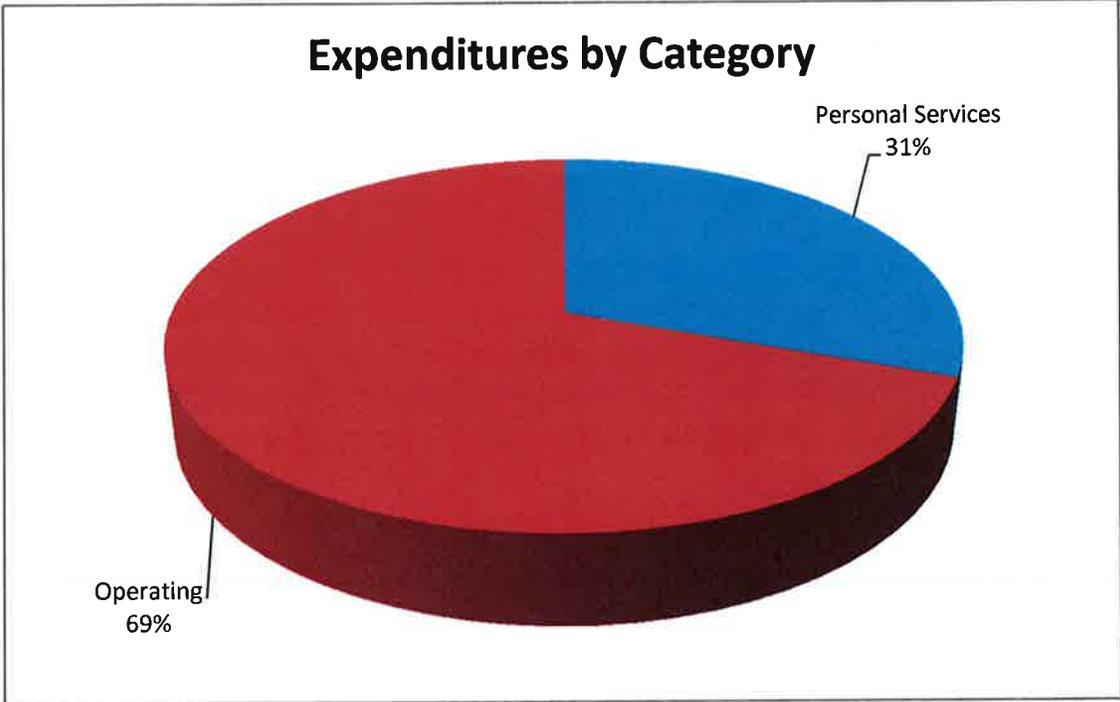
Administration	265,393	275,620	280,358	302,525	281,968	1,610	0.6%
Shows	1,080,720	700,676	1,033,239	1,682,724	917,006	(116,233)	-11.2%
Maintenance	291,772	279,187	308,593	354,547	300,432	(8,161)	-2.6%
Concessions	53,876	36,760	65,310	72,155	61,310	(4,000)	-6.1%
Parking	9,483	6,573	12,500	16,250	11,250	(1,250)	-10.0%
Total Freedom Hall	1,701,244	1,298,816	1,700,000	2,428,201	1,571,966	(128,034)	-7.5%

**FREEDOM HALL
EXPENDITURE SUMMARY**

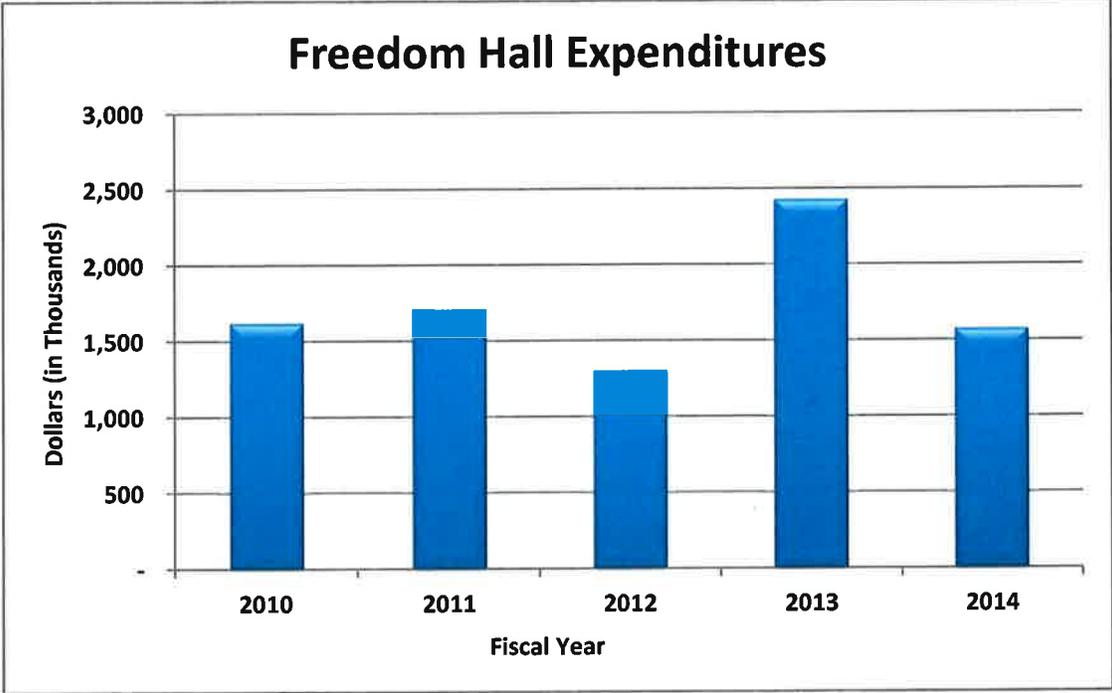
Personal Services	494,574	447,181	479,263	527,189	481,619	2,356	0.5%
Operating	1,206,670	851,635	1,220,737	1,901,012	1,090,347	(130,390)	-10.7%
Total Expenditures	1,701,244	1,298,816	1,700,000	2,428,201	1,571,966	(128,034)	-9.9%

Freedom Hall

Expenditures by Category



Freedom Hall Expenditures



GOLF FUND
BUFFALO VALLEY GOLF COURSE
PINE OAKS GOLF COURSE

Parks & Recreation Director

Roger Blakeley

Director of Golf

Jim Hughes

10 Employees

Buffalo Valley Golf Course

Pine Oaks Golf Course

Assistant Golf Professional (1)
Assistant Golf Maintenance Manager (.5)
Golf Shop Attendant (1)
Auto Technician (.5)
Public Service Worker (2)

Golf Professional (1)
Assistant Golf Maintenance Manager (.5)
Golf Course Superintendent (1)
Golf Shop Attendant (1)
Auto Technician (.5)

Golf Department

The Golf department operates two 18-hole facilities, Pine Oaks and Buffalo Valley Golf Courses. Johnson City first became involved in the golf business in 1963, with golf becoming a separate department in 1986.

Pine Oaks Golf Course

In 1963, the city constructed Pine Oaks Golf Course through the Federal Urban Renewal Program to supply a needed recreational provision to the community. Located inside the city limits, the golf course is a 6,271 yard course measured from the championship tees and spans 125 acres. Pine Oaks is estimated to have 28,000 rounds of golf played each year and appears to cater to beginners, juniors, women, and seniors with its somewhat shorter, open layout and park-like setting.

Buffalo Valley Golf Course

Buffalo Valley Golf Course was constructed in 1968 and was operated as a private club until the city purchased it in 1993. Located in Unicoi County, the golf course is a 6,700 yard course measured from the championship tees and spans 125 acres. Buffalo Valley is estimated to have 23,000 rounds of golf played each year and seems to appeal more to traveling golfers and those desiring group outings or tournaments. With its green space, the golf course is a great wildlife habitat and it is common to see a deer, a fox, and a blue heron. Buffalo Valley has also been a leader in the State in Eastern Bluebird promotion, having bluebird houses that produce approximately 150 new fledglings each year.

Both golf courses are open 363 days each year, only closing on Thanksgiving and Christmas.

Golf Major Objectives – FY 2014

Increase marketing and advertising program.

Continue research for off-season revenue opportunities.

Complete drainage upgrades at Pine Oaks, with primary emphasis on holes #6 and #7.

Promote Pine Oaks 50th Anniversary celebration with increased social network utilization, growth in the e-mail database and participation expansion to additional seniors and college students.

Replace ten golf carts (five at Buffalo Valley and five at Pine Oaks) before June 30, 2014.

Golf Fund	Actual FY 2011	Actual FY 2012	Budget FY 2013	Projected FY 2013	Budget FY 2014	Budget 14 vs. 13	% Change
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PINE OAKS GOLF COURSE

Administration	250,965	266,351	253,996	247,535	244,872	(9,124)	-3.6%
Pro Shop	7,994	8,357	7,625	7,450	34,800	27,175	356.4%
Concessions	7,488	7,565	7,500	7,328	7,300	(200)	-2.7%
Golf Car Operations	6,908	13,559	15,300	14,948	8,050	(7,250)	-47.4%
Maintenance	253,636	262,166	273,842	268,042	299,681	25,839	9.4%
Other	65,020	56,114	32,381	32,381	31,707	(674)	-2.1%
Total Pine Oaks Golf Course	592,011	614,112	590,644	577,683	626,410	35,766	6.1%

**PINE OAKS
EXPENDITURE SUMMARY**

Personal Services	351,697	305,854	359,776	351,501	394,165	34,389	9.6%
Operating	175,294	252,144	198,487	193,801	200,538	2,051	1.0%
Other	65,020	56,114	32,381	32,381	31,707	(674)	-2.1%
Total Expenditures	592,011	614,112	590,644	577,683	626,410	35,766	6.1%

BUFFALO VALLEY GOLF COURSE

Administration	204,429	216,186	266,839	260,168	274,578	7,739	2.9%
Pro Shop	15,775	14,779	13,800	13,455	39,800	26,000	188.4%
Concessions	11,385	10,258	13,050	12,724	12,100	(950)	-7.3%
Golf Car Operations	12,828	5,848	20,300	19,793	13,000	(7,300)	-36.0%
Maintenance	364,228	324,584	305,200	296,574	261,129	(44,071)	-14.4%
Other	44,042	34,687	25,527	25,527	24,318	(1,209)	-4.7%
Total	652,687	606,342	644,716	628,240	624,925	(19,791)	-3.1%

DEBT SERVICE

Principal	200,000	210,000	220,000	220,000	230,000	10,000	4.5%
Interest	77,621	65,548	44,887	44,887	34,438	(10,449)	-23.3%

Total Other	277,621	275,548	264,887	264,887	264,438	(449)	-0.2%
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Total Buffalo Valley Golf Course	930,308	881,890	909,603	893,127	889,363	(20,240)	-2.2%
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**BUFFALO VALLEY
EXPENDITURE SUMMARY**

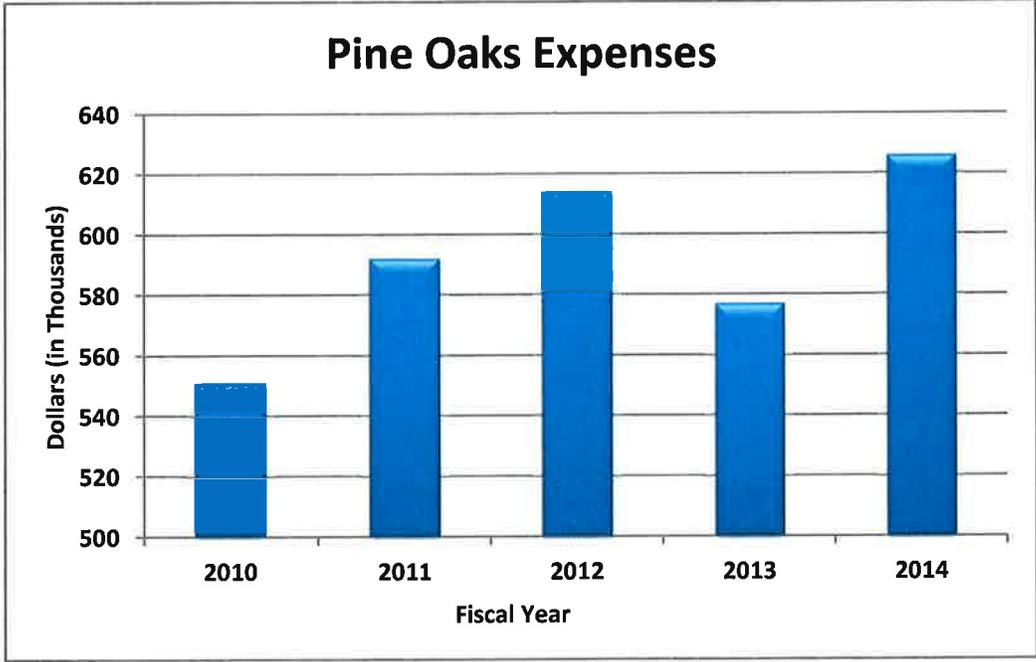
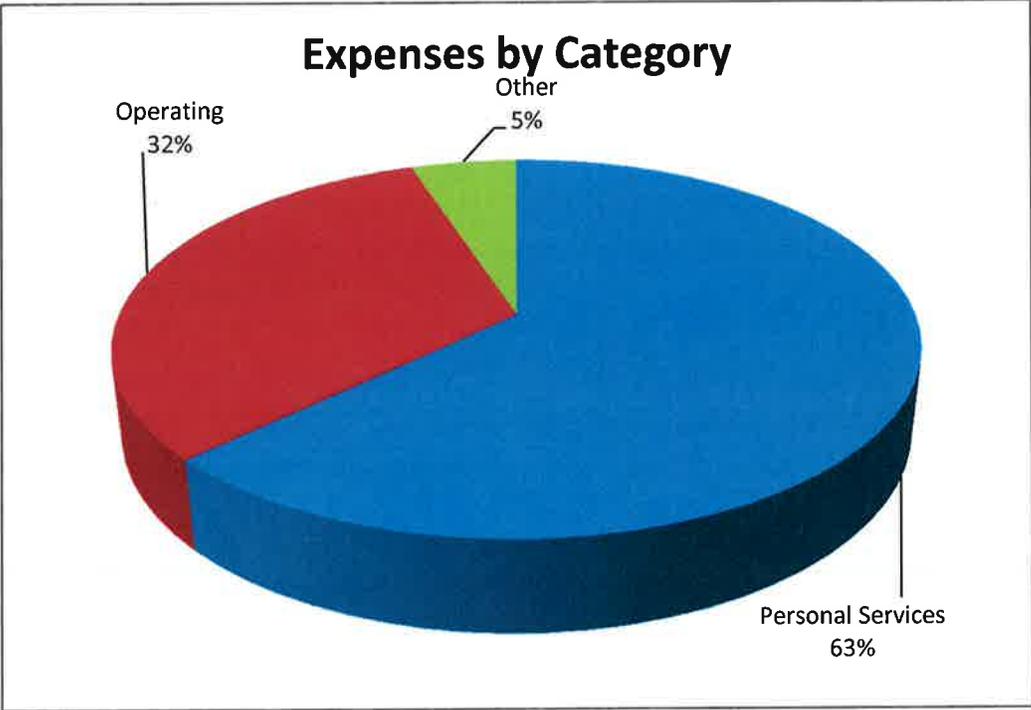
Personal Services	402,377	407,655	432,292	421,485	395,109	(37,183)	-8.6%
Operating	206,268	164,000	186,897	181,229	205,498	18,601	10.0%
Other	321,663	310,235	290,414	290,414	288,756	(1,658)	-0.6%
Total Expenditures	930,308	881,890	909,603	893,127	889,363	(20,240)	-2.2%

Golf Fund	Actual FY 2011	Actual FY 2012	Budget FY 2013	Projected FY 2013	Budget FY 2014	Budget 14 vs. 13	% Change
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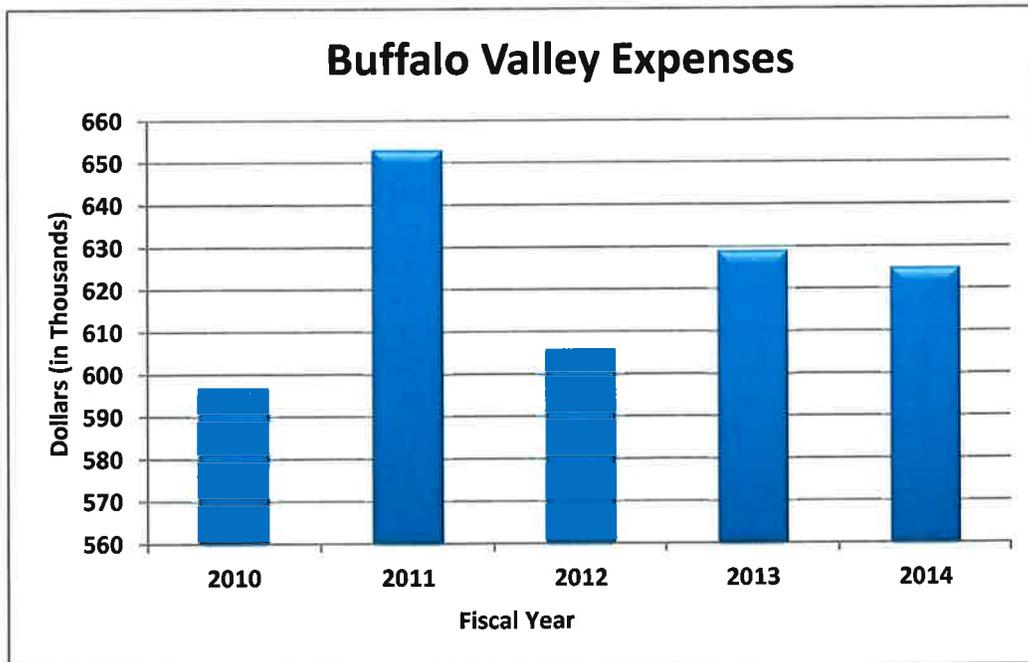
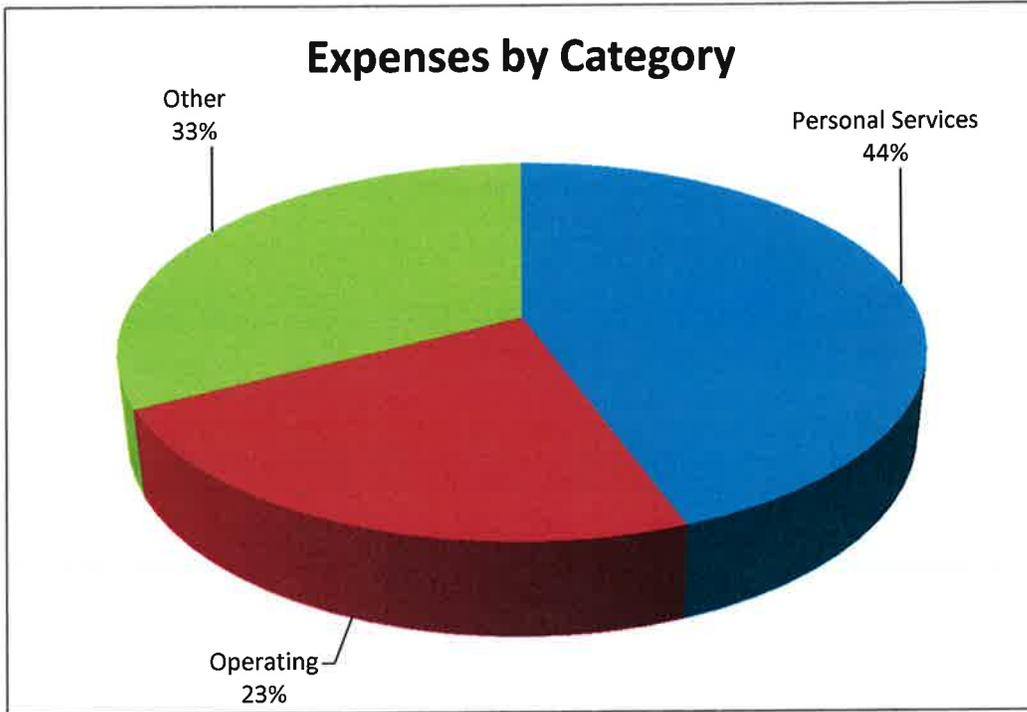
CAPITAL

Equipment	58,601	29,452	14,000	20,000	-	(14,000)	-100.0%
Projects	<u>19,790</u>	<u>30,300</u>	<u>25,000</u>	<u>18,000</u>	<u>-</u>	<u>(25,000)</u>	<u>-100.0%</u>
Total Capital	<u>78,391</u>	<u>59,752</u>	<u>39,000</u>	<u>38,000</u>	<u>-</u>	<u>(39,000)</u>	<u>-100.0%</u>
TOTAL GOLF FUND OPERATING AND CAPITAL	<u><u>1,600,710</u></u>	<u><u>1,555,754</u></u>	<u><u>1,539,247</u></u>	<u><u>1,508,810</u></u>	<u><u>1,515,773</u></u>	<u><u>(23,474)</u></u>	<u><u>-1.5%</u></u>

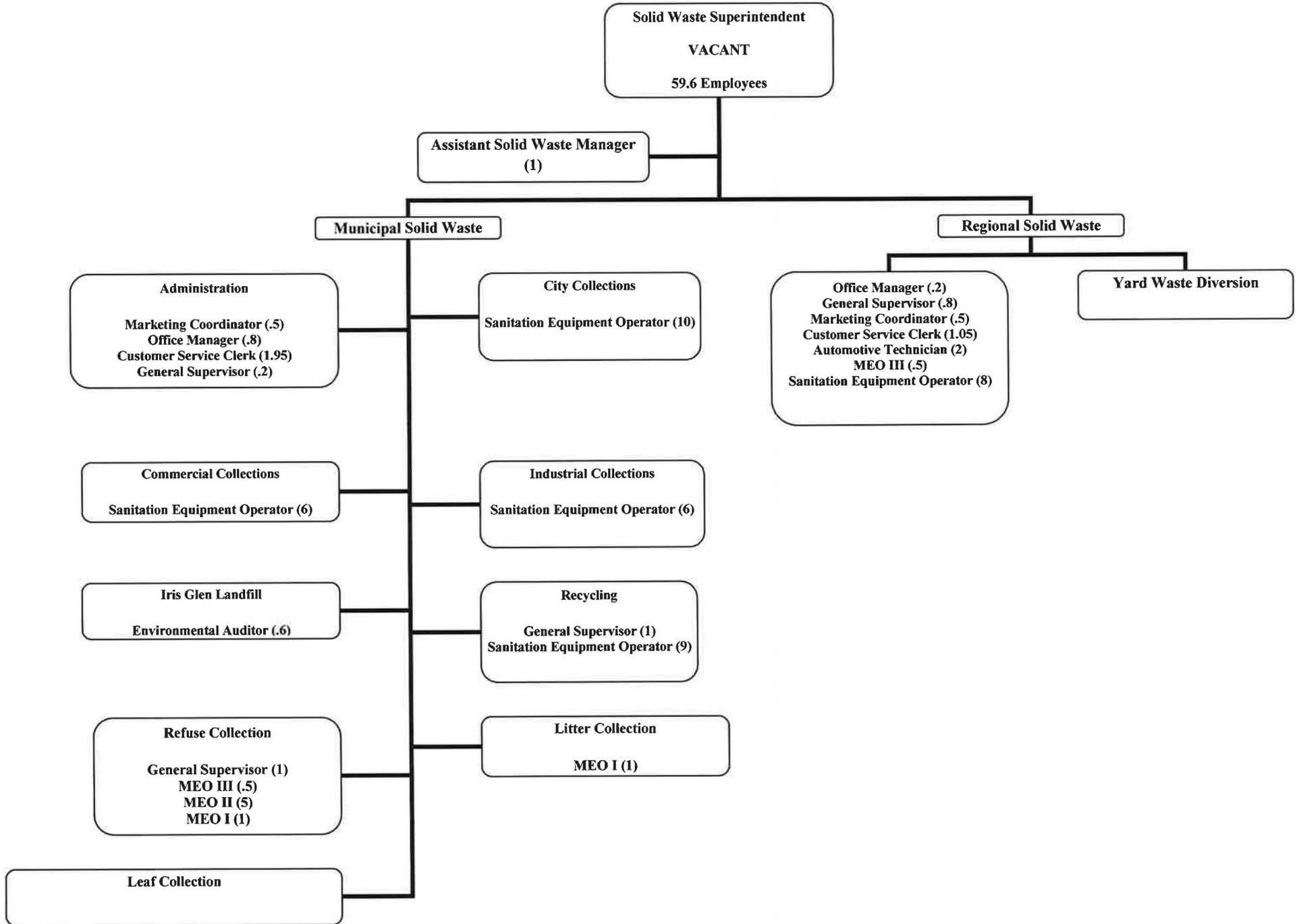
Pine Oaks Golf Course



Buffalo Valley Golf Course



SOLID WASTE



Solid Waste

The Solid Waste department is responsible for the collection of residential, commercial, and industrial solid waste in both Johnson City and Washington County. Currently, the Solid Waste department operates 30 solid waste routes on a daily basis. With the service area being 320 square miles, solid waste vehicles drive approximately 700,000 miles annually.

During fiscal year 2013, the department collects approximately a total of 110,832 tons of waste, which consists of the following: 1) residential and commercial solid waste (including roll-off waste) – 86,027 tons; 2) brush and leaves – 18,671 tons; and 3) recycling – 5,954 tons.

Solid Waste offers curbside recycling for the residents of Johnson City. Approximately 60% of households in the city participate in this program. In addition, there are five recycling drop-off sites, which are as follows: 1) Solid Waste Services Complex located at 91 New Street; 2) behind Kroger Supermarket located on Browns Mill Road; 3) Winged Deer Park boat ramp parking lot located on Carroll Creek Road; 4) adjacent to the Johnson City Power Board on Boones Creek Road; and 5) behind Sonic Drive-In on West Market Street.

In addition, the Solid Waste department offers an every-two week collection of brush and four leaf collections annually to residents inside the city limits.

Solid Waste Major Objectives – FY 2014

Market temporary rental of dumpsters to city residents, including 10-yard container option.

Work with merchants and residents in the downtown area regarding improvements to garbage and recycling collection to promote a clean and pedestrian friendly environment.

Develop a recycling plan to promote waste free events.

Celebrate the 25-year anniversary of the recycling program.

Develop public or private partnerships in the areas of construction shingles and food waste.

Develop specifications, acquire, and place into service budgeted replacement vehicles and equipment by April 30, 2014.

Solid Waste	Actual FY 2011	Actual FY 2012	Budget FY 2013	Projected FY 2013	Budget FY 2014	Budget 14 vs. 13	% Change
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SOLID WASTE

Municipal Solid Waste

Administration	602,452	882,776	493,551	491,083	484,577	(8,974)	-1.8%
Residential Collection	1,467,346	1,567,647	1,553,719	1,545,950	1,625,330	71,611	4.6%
Commercial Collection	1,640,201	1,714,196	1,733,123	1,724,457	1,722,444	(10,679)	-0.6%
Industrial Collection	1,627,916	1,626,690	1,593,798	1,585,829	1,628,924	35,126	2.2%
Bowser Ridge Landfill	(7,699)	253	-	11,640	35,500	35,500	0.0%
Cash Hollow	1,350	3,840	-	300	6,000	6,000	0.0%
Iris Glen Landfill	252,903	78,129	69,821	69,472	66,481	(3,340)	-4.8%
Civitan Landfill	-	-	12,000	-	2,000	(10,000)	-83.3%
Recycling	764,385	723,646	804,544	800,521	848,334	43,790	5.4%
Litter Collection	106,439	79,831	82,438	82,026	33,313	(49,125)	-59.6%
Refuse Collection	652,933	550,030	582,897	579,983	656,525	73,628	12.6%
Leaf Collection	170,942	185,690	185,318	184,391	195,235	9,917	5.4%
Yard Waste Diversion	213,890	310,517	-	264,427	215,520	215,520	0.0%
Other	994,197	957,362	959,970	1,232,270	1,142,545	182,575	19.0%
Total	8,487,255	8,680,607	8,071,179	8,572,349	8,662,728	591,549	7.3%

**MUNICIPAL SOLID WASTE
EXPENDITURE SUMMARY**

Personal Services	2,446,013	2,629,299	2,326,575	2,326,576	2,694,079	367,504	15.8%
Operating	5,047,045	5,093,946	4,784,634	5,013,503	4,826,104	41,470	0.9%
Other	994,197	957,362	959,970	1,232,270	1,142,545	182,575	19.0%
Total Expenditures	8,487,255	8,680,607	8,071,179	8,572,349	8,662,728	591,549	7.3%

REGIONAL SOLID WASTE

Administration	1,728,165	2,054,724	1,891,043	1,881,588	1,973,991	82,948	4.4%
WCUD Landfill	1,540	4,721	4,200	4,700	4,700	500	11.9%
Bowser Ridge Landfill	-	-	6,000	-	-	(6,000)	-100.0%
Cash Hollow	-	-	38,000	-	-	(38,000)	-100.0%
Yard Waste Diversion	-	-	223,281	-	-	(223,281)	-100.0%
Other	452,162	474,810	520,885	502,949	628,739	107,854	20.7%
Total	2,181,867	2,534,255	2,683,409	2,389,237	2,607,430	(75,979)	-2.8%

**REGIONAL SOLID WASTE
EXPENDITURE SUMMARY**

Personal Services	680,303	721,490	762,270	758,459	769,987	7,717	1.0%
Operating	1,049,402	1,337,955	1,400,254	1,127,829	1,208,704	(191,550)	-13.7%
Other	452,162	474,810	520,885	502,949	628,739	107,854	20.7%
Total Expenditures	2,181,867	2,534,255	2,683,409	2,389,237	2,607,430	(75,979)	-2.8%

Solid Waste	Actual FY 2011	Actual FY 2012	Budget FY 2013	Projected FY 2013	Budget FY 2014	Budget 14 vs. 13	% Change
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SOLID WASTE

DEBT SERVICE

Municipal Debt Service Principal	421,180	469,995	471,233	471,233	506,318	35,085	7.4%
Municipal Debt Service Interest	141,803	101,032	87,039	87,039	70,325	(16,714)	-19.2%
Regional Debt Service Principal	5,175	-	-	-	-	-	0.0%

Total Debt Service	568,158	571,027	558,272	558,272	576,643	18,371	3.3%
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CAPITAL

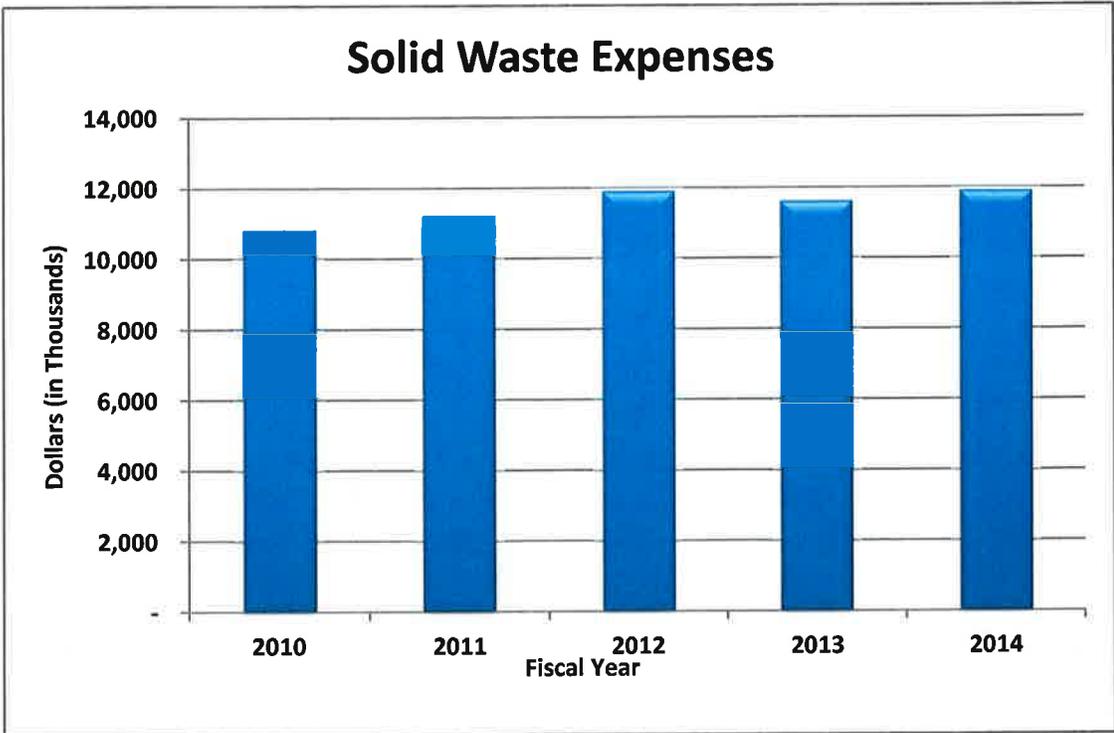
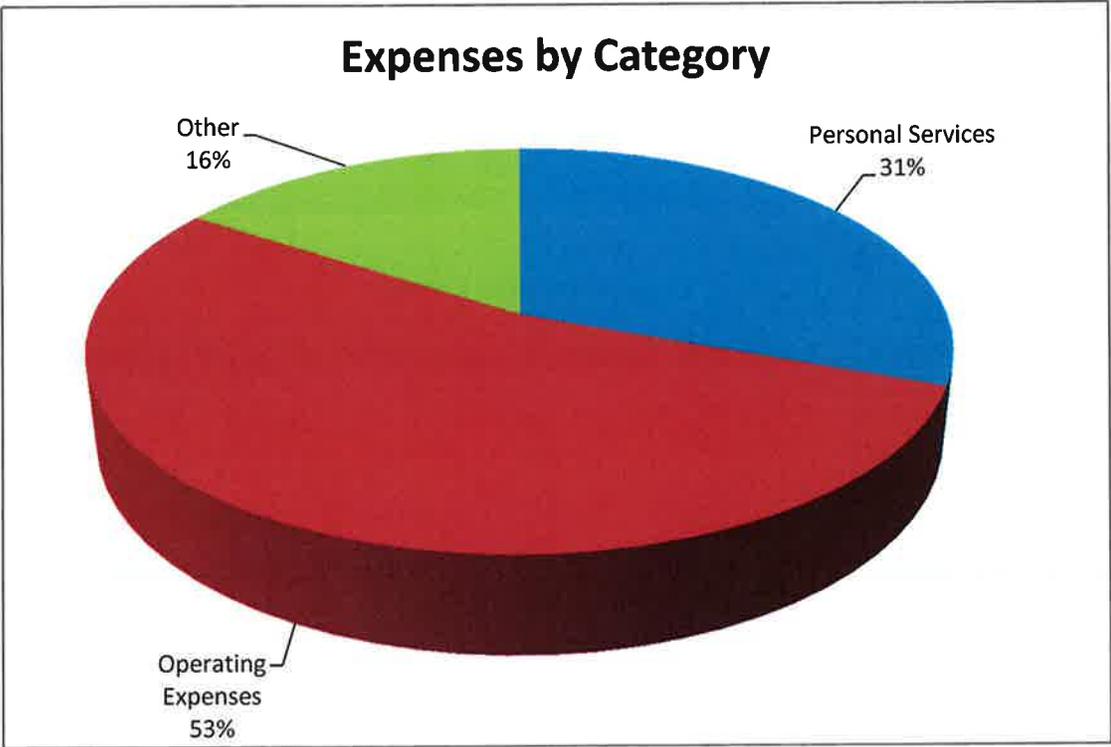
Equipment - Municipal	502,261	765,000	285,000	285,000	33,200	(251,800)	-88.4%
Projects - Municipal	-	-	250,000	125,000	-	(250,000)	-100.0%
Equipment - Regional	-	120,000	255,000	255,000	1,467,000	1,212,000	475.3%
Projects - Regional	-	-	295,000	170,000	-	(295,000)	-100.0%

Total Capital	502,261	885,000	1,085,000	835,000	1,500,200	415,200	38.3%
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**TOTAL SOLID WASTE OPERATING
AND CAPITAL**

	11,739,541	12,670,889	12,397,860	12,354,858	13,347,001	949,141	7.7%
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Solid Waste



TRANSIT

Transit Director
Eldonna Janutolo
76.50 Employees

**Student
Transportation**

Mass Transit

School Bus Transportation

Operations Supervisor (1)
Administrative Coordinator (1)
School Transportation Supervisor (1)
Transit Technician (3.9)
School Bus Driver (11.4)

Special Education

Special Education Supervisor (1)
Transit Technician (1)
Special Education Driver (6.95)

Administration

Transit Planner (1.25)
Transit Project Manager (1)
Transit Operations Supervisor (1)
Transit Office Manager (1)
Special Transit Services Coordinator (1)

Operations

Operations Coordinator (1)
Transportation Project Manager (.5)
Para Transit Coordinator (1)
Mass Transit Driver (8.6)
Para Transit Driver (5.2)
Transit Technician (17.25)
Maintenance Coordinator (1)

Job Access

Transit Technician (2.95)
Para Transit Driver (.5)

Freedom Grant

Mass Transit Driver (1.6)

ETSU Service

Transit Technician (2.2)
Para Transit Driver (1.2)

Student Transportation

The Student Transportation division operates 40 large school buses in the regular school bus service and 17 small school buses in the special education service. These buses operate along 216 routes within the corporate boundaries of Johnson City. School bus service is provided for eight (8) elementary schools, one (1) intermediate school, one (1) middle school, and one (1) high school. Service for Special Education students is provided for ages 3-21 throughout the system.

Student Transportation school buses operated 522,207 miles of service during the academic school year 2012-2013, providing 1,196,396 passenger trips, or an average of 6,586 riders per day.

Various factors, classified as “Routing Factors”, “Stop Location Factors”, and “Time Frame Factors”, affect daily operations of the student transportation service.

- Routing Factors include: 1) right turns; 2) avoiding backing up; 3) avoiding dangerous intersections; and 4) avoiding physical barriers, such as railroad tracks and traffic calming measures, such as speed bumps and roundabouts.
- Stop Location Factors include: 1) safety; 2) type of neighborhood, including such factors as the existence of sidewalks, the amount of traffic, and the type of road (dead-end, cul-de-sac, etc.); 3) type of street, including the amount of traffic, traffic patterns, and whether it is two-lane or four-lane; 4) age of student; and 5) sight distance.
- The primary Time Frame Factor is the arrival time (breakfast) for elementary schools, since this determines the beginning times for routes.

Contributing factors to the Student Transportation costs include school location and configuration, as well as the location of special programs for students.

Mass Transit

Johnson City Transit (JCT) began operations in October of 1979. JCT received federal grant funding through the Federal Transit Administration, and state grant funding through the Tennessee Department of Transportation. As a grant recipient, JCT falls under various federal and state requirements (of which it is in full compliance), including Title VI of the Civil Rights Act of 1964 and the Americans with Disabilities Act of 1990, as amended.

Regular Fixed Route

JCT operates thirteen fixed routes in the City. Ten of JCT's fixed routes each have 30 minute running times and are paired together using five buses, which serve two routes. Therefore, each of these ten routes is served once per hour. One fixed route, not paired with another route, has a 60-minute running time and is served every hour. Each of two newer fixed routes has a 45-minute running time. These two new routes alternate between two route legs, resulting in each route being served every 1 ½ hours. The fixed routes all originate and terminate at the Johnson City Transit Center, which is located in the downtown area, which also serves Greyhound Bus Lines.

The Transit Center is the only terminal for the fixed route system, and is where most transfers occur. In addition to the Transit Center, which provides a passenger lobby equipped with restrooms, seating, vending machines, telephones, and an information window. Benches and passenger waiting shelters are provided at key points along each route for passenger comfort.

The fixed route base fare is \$1.00. Seniors (age 65 and over), children (grades K-5), and individuals with disabilities or with Medicare cards pay half-fare of 50 cents. Children under the age of five ride free. Discounted multi-ride passes are available. Transfers are free. Hours of operation for the fixed route system are from 6:15 a.m. to 6:15 p.m. Monday through Friday and from 8:15 a.m. to 5:15 p.m. on Saturdays. The newer "Orange" routes operate only Monday through Friday. JCT buses do not operate on Sundays or major holidays. The regular fixed route covers a total of 6,489 miles per week, with 1,166 miles covered each Monday morning through Friday, and 659 miles covered on Saturdays.

BucShot

Since August 2003, JCT has operated Bucshot service per a contractual agreement between the City and ETSU. The BucShot provides shuttle service on the ETSU campus and adjacent housing areas. This service, which is open to the public, is provided during ETSU's fall and spring semesters (typically the last week in August through the first week in May). Since start-up, ETSU has amended the contract at various times to increase service level.

For the academic year 2013-2014, two "base" Bucshot routes, with one vehicle on each route, will operate from 7:15 a.m. to 5:00 p.m. Monday through Friday, with an additional vehicle to serve each route during four peak hours of demand. In addition, a route serves the off campus housing complex (University Edge Apartments) from 7:15 a.m. to 5:00 p.m. Monday through

Friday. Until the opening of the Parking Garage (projected completion for October 2013), one additional parking shuttle will temporarily operate from 7:45 a.m. to 5:00 p.m. Monday through Thursday and 7:45 a.m. to 2:15 p.m. on Friday.

For the academic year 2013-2014, a new route will seasonally serve the campus Recreation Field Complex with 15-minute intervals. Beginning at 5:00 p.m. each operating day, one vehicle serves the campus until midnight Monday through Friday. BucShot does not operate on weekends, JCT holidays, or ETSU holidays or breaks. Buses arrive at 15-minute intervals on each of the base routes and on a 20-minute interval for the parking shuttle route. BucShot ridership has continued to significantly increase with the expansion of service.

All buses used for BucShot service are ADA accessible. ETSU students, faculty, and staff ride the BucShot free with a valid ETSU I.D. These individuals, as well as all University School Students, may also ride the entire JCT fixed route system free with a valid ETSU I.D.

Paratransit

JCT provides curb-to-curb paratransit service for mobility-impaired individuals who meet ADA eligibility criteria and complete a JCT application process. This demand response service, called JCT "XTRA", is available (with a prior day request) within the city limits of Johnson City. Long-term demographic projections show that the region's growing elderly population will ensure that demand and ridership will remain stable with periodic increases. Paratransit operating hours are Monday through Friday from 6:15 a.m. to 6:15 p.m. and on Saturday from 8:15 a.m. to 5:15 p.m. The fare for XTRA is \$2.00 per one-way trip if the trip is located within 3/4 miles of the fixed route service area. JCT will accommodate trips to points within the City of Johnson City that are outside of the established ADA paratransit area (3/4 mile of a JCT fixed route) as space allows with a higher fare, which is determined by trip distance. JCT's XTRA vehicles are equipped with wheelchair lifts, grab rails, and low steps.

Job Access

Grant funding for the Job Access and Reverse Commute Grant Program became available in 1999 and has continued since that time. The Job Access Program is intended to support the implementation of a variety of transportation services to connect welfare recipients, disabled individuals, and low-income persons to jobs and related employment activities. Job Access grant funds have allowed JCT to expand operating hours for Job Access trips from 5:30 a.m. until midnight, Monday through Saturday and to provide Job Access trips to locations in the urbanized area not served by the fixed route system. Job Access service is available on a demand response basis, with a 48-hour advance request. The Job Access fare is \$2.50 per one-way trip.

New Freedom

JCT received the first New Freedom Program funding in 2010. The New Freedom Program funds new transportation services (beyond those required by the Americans with Disabilities Act) that assist individuals with disabilities with transportation, including transportation to and from jobs and employment support services. JCT is using New Freedom grant funding to

provide the Orange Route fixed route service to Boones Creek and Med-Tech areas of the City. The Orange routes, which are available to all JCT patrons, serve various employers, including Franklin Woods Hospital, medical offices, etc., which previously were not served by the JCT fixed route service. The buses serving the new Orange routes are low-floored with ramps and are fully accessible.

JCT Ridership

The table below depicts JCT total ridership during the past six fiscal years:

Fiscal Year:	Total Ridership:
2007-08	482,975
2008-09	585,000
2009-10	601,380
2010-11	643,850
2011-12	713,100
2012-2013	733,159

Highlights

- Ridership Increase
 - JCT experienced a 2.8% ridership increase from 713,100 during fiscal year 2011-12 to 733,159 during fiscal year 2012-2013.

- Technology System
 - The technology system (automatic vehicle locator, mobile data computers, wayside message signs at transit center and real-time passenger information) was successfully implemented during FY 2012-13. Purchase and installation of video cameras on the operating fleet is planned for FY 2013-14.

Student Transportation Major Objectives – FY 2014

Maintain a 100% state inspection rate for 100% of the school bus fleet as part of the annual fleet inspection.

Conduct emergency evacuation training for all elementary school students and teachers.

Continue to hire and train new drivers for replacement and expansion of services based on demand.

Complete driver's license and background checks twice per year for current drivers.

Evaluate options for enhanced school bus security (GPS, cameras, smartcards).

Develop specifications, acquire, and place into service budgeted replacement school buses by January 31, 2014.

Mass Transit Major Objectives – FY 2014

Maintain an annual increase of 3% (20,000 riders) in the overall JCT ridership

Secure federal and state funding for capital and operations of Johnson City Transit.

Provide increased BUCSHOT service, as outlined in the contract with ETSU.

Purchase and install cameras for the JCT operating fleet.

Initiate procurement for purchase of four larger capacity buses to replace older Trolley buses.

Install additional shelters in the highest demand areas along fixed routes, which meet right-of-way requirements, call-before-you-dig requirements, sight distances, and safety guidelines.

Prepare and submit triennial JCT EEO Plan Update to FTA for review and approval.

Transit	Actual FY 2011	Actual FY 2012	Budget FY 2013	Projected FY 2013	Budget FY 2014	Budget 14 vs. 13	% Change
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GENERAL FUND

School Transportation

School Transit Operations	1,337,352	1,351,894	1,281,895	1,262,667	1,338,257	56,362	4.4%
Special Education Vans	592,359	594,256	685,974	675,684	744,317	58,343	8.5%
Total General Fund	1,929,711	1,946,150	1,967,869	1,938,351	2,082,574	114,705	5.8%

EXPENDITURE SUMMARY

Personal Services	1,421,353	1,400,380	1,343,989	1,323,829	1,434,633	90,644	6.7%
Operating	508,358	545,770	623,880	614,522	647,941	24,061	3.9%
Total Expenditures	1,929,711	1,946,150	1,967,869	1,938,351	2,082,574	114,705	5.8%

CAPITAL EQUIPMENT	212,202	222,308	544,000	549,080	620,600	76,600	14.1%
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TOTAL SCHOOL TRANSPORTATION OPERATING AND CAPITAL	2,141,913	2,168,458	2,511,869	2,487,431	2,703,174	191,305	7.6%
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MASS TRANSIT FUND

Administration	392,957	423,753	542,031	533,901	548,417	6,386	1.2%
Operations	1,783,199	2,031,318	2,069,140	2,038,103	2,178,746	109,606	5.3%
Job Access	244,748	264,968	192,746	189,854	216,593	23,847	12.4%
ETSU	165,101	233,428	239,350	235,760	266,843	27,493	11.5%
Freedom Grant	87,488	92,743	101,332	99,812	100,582	(750)	-0.7%
Other	757,646	988,470	598,706	673,706	600,130	1,424	0.2%
Total Mass Transit Fund	3,431,139	4,034,680	3,743,305	3,771,136	3,911,311	168,006	4.5%

EXPENDITURE SUMMARY

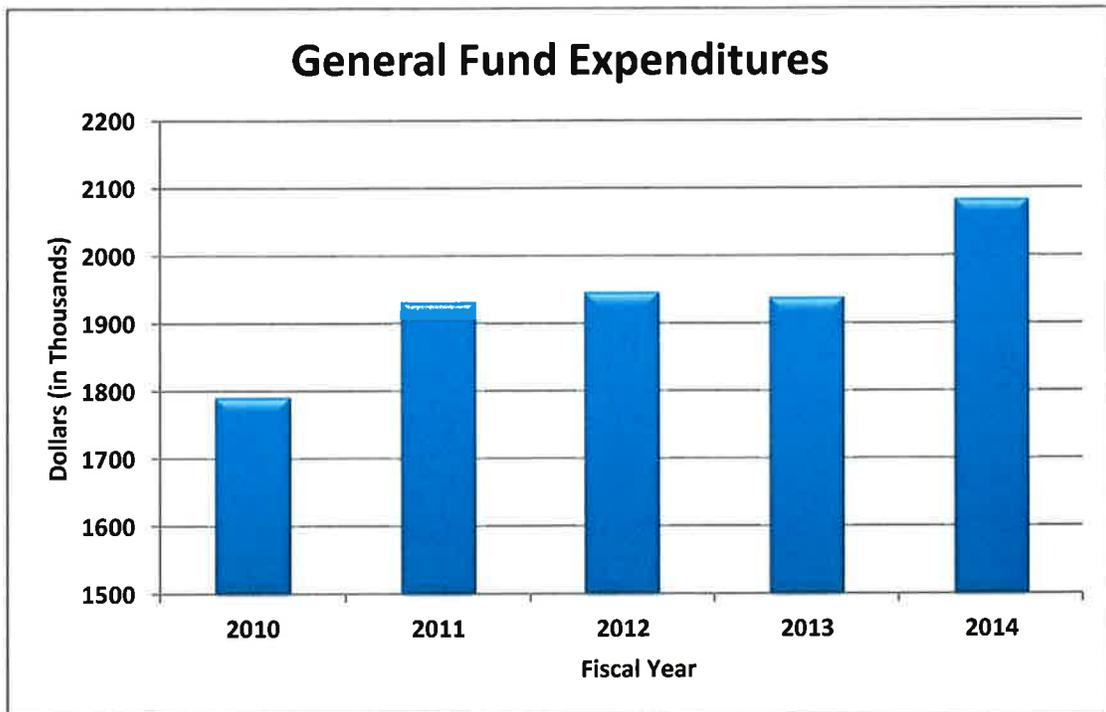
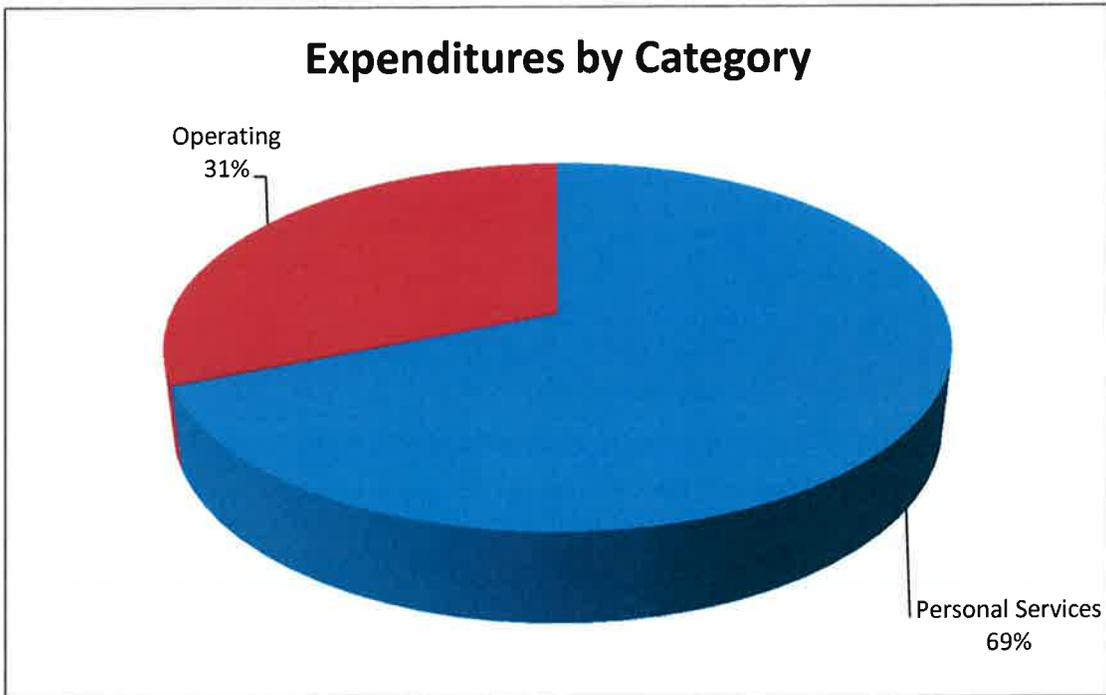
Personal Services	2,001,421	2,250,251	2,302,406	2,267,870	2,471,670	169,264	7.4%
Operating	672,072	795,959	842,193	829,560	839,511	(2,682)	-0.3%
Other	757,646	988,470	598,706	673,706	600,130	1,424	0.2%
Total Expenditures	3,431,139	4,034,680	3,743,305	3,771,136	3,911,311	168,006	4.5%

CAPITAL EQUIPMENT	195,890	513,307	394,000	394,000	1,052,926	658,926	167.2%
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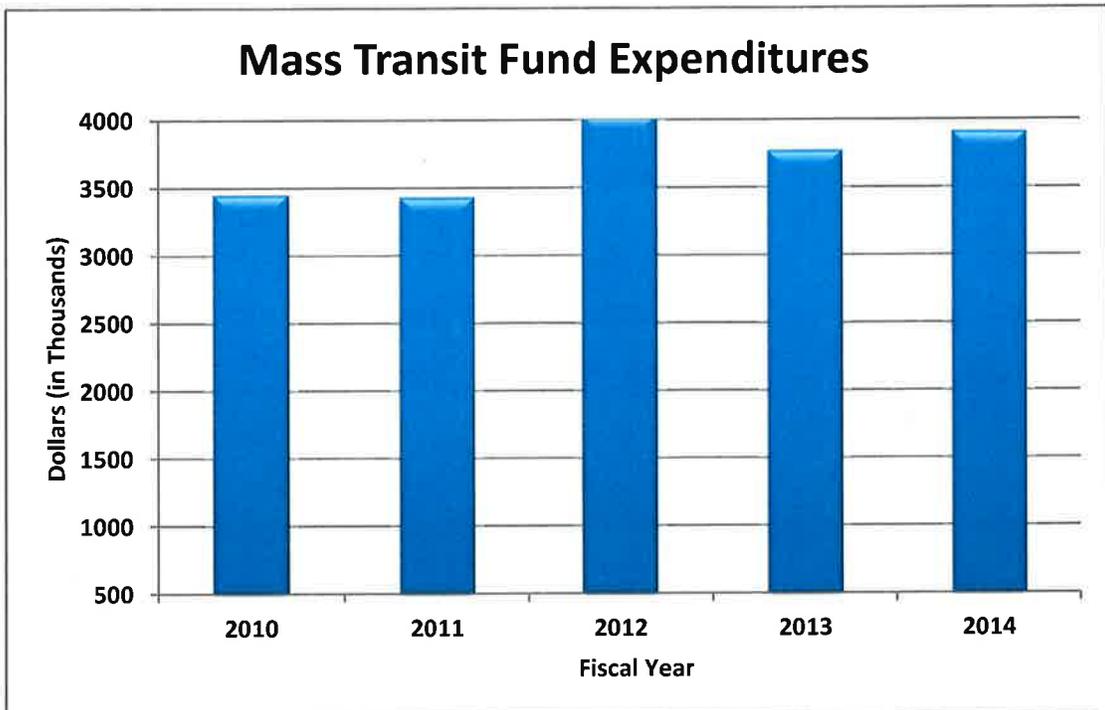
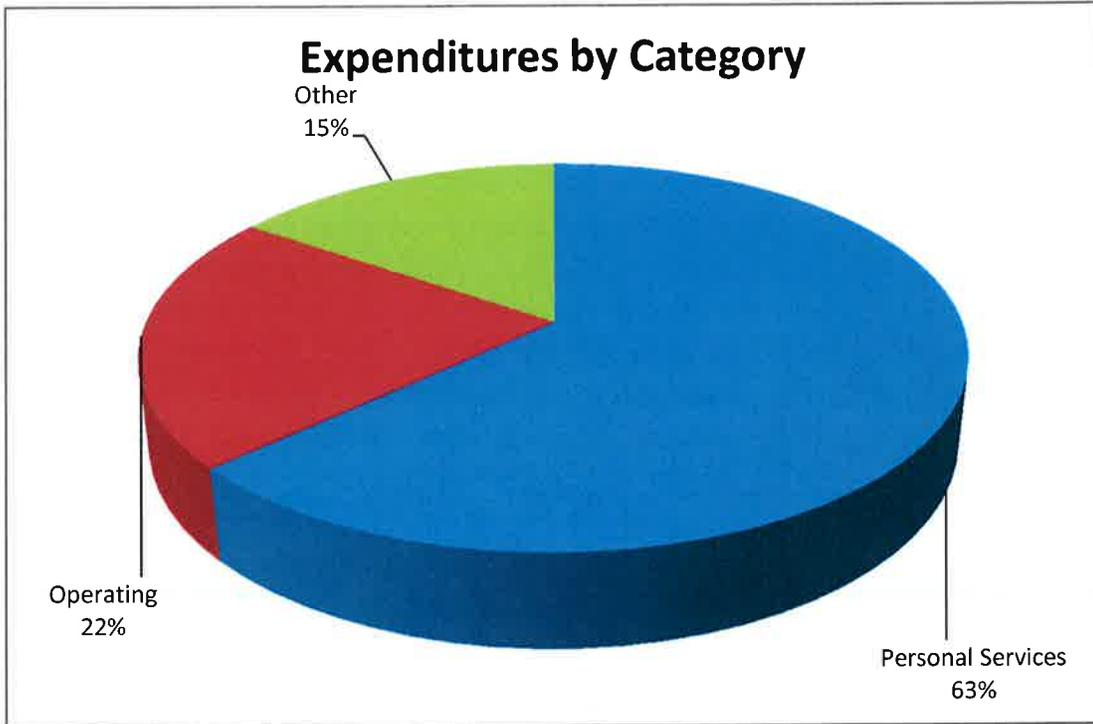
TOTAL TRANSIT OPERATING AND CAPITAL	3,627,029	4,547,987	4,137,305	4,165,136	4,964,237	826,932	20.0%
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TOTAL SCHOOL AND TRANSIT OPERATING AND CAPITAL	5,768,942	6,716,445	6,649,174	6,652,567	7,667,411	1,018,237	15.3%
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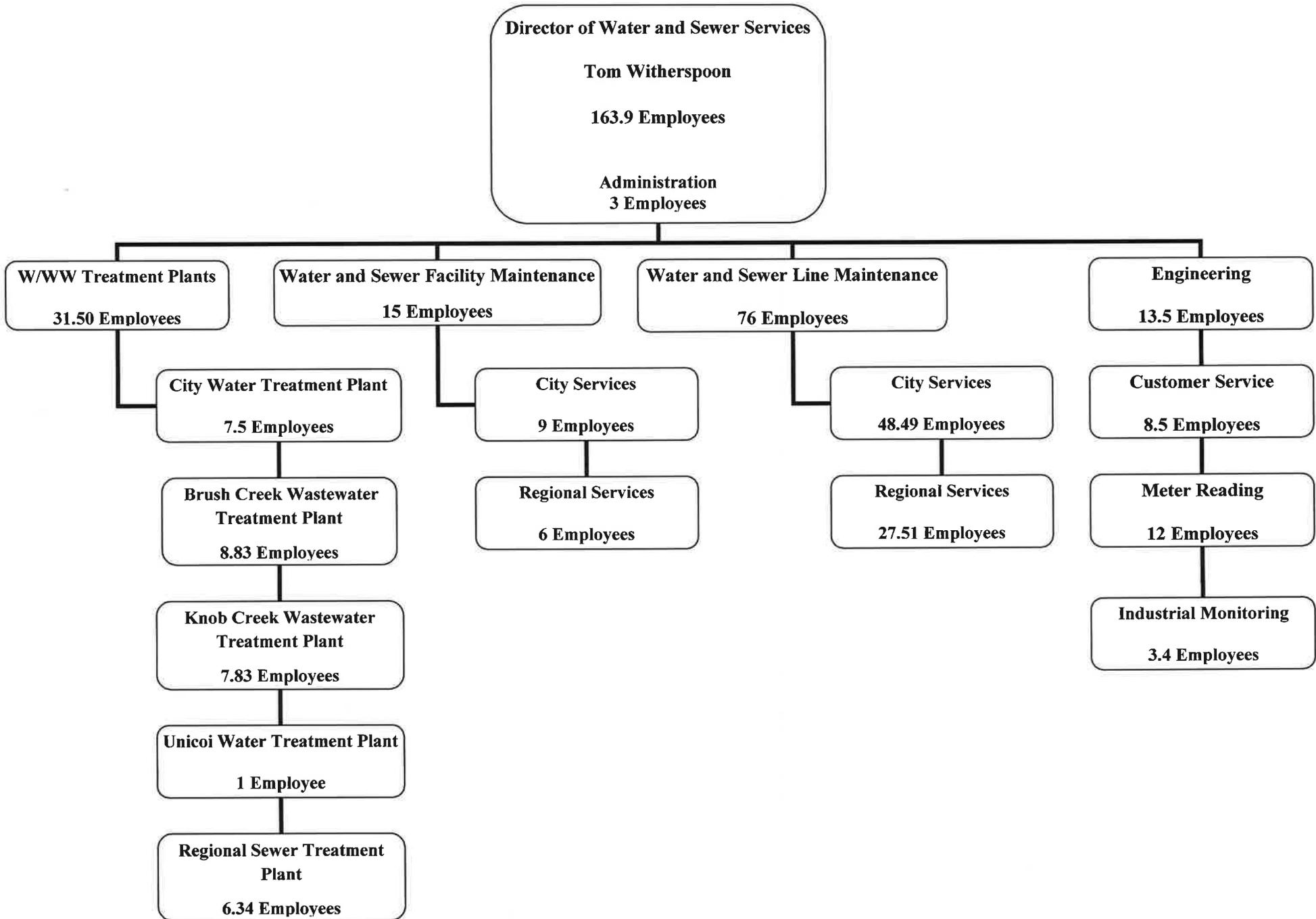
Student Transportation



Mass Transit



WATER AND SEWER SERVICES



Water and Sewer Services

The City of Johnson City Water and Sewer Services Department began operations in the early 1900's, providing potable water service to the citizens and businesses of the city. Treatment of wastewater began in the mid-1950's. Over the years, the department has expanded to serve residents in parts of four counties that surround the corporate limits of Johnson City, Tennessee. Currently, the department serves 42,430 water accounts, of which 26,198 are inside the city limits and 16,332 are outside the city limits and 27,769 wastewater customers, of which 23,837 are inside the city limits and 3,998 are outside the city limits. The system serves a total population of approximately 100,000 people.

The department operates two wastewater treatment plants that have the capability to produce 28 million gallons of potable water per day. The Unicoi Water Treatment Plant, located to the south of the city with Unicoi springs being the source of raw water, can produce an average of 4 million gallons per day. The Watauga Water Treatment Plant, located on the eastern edge of the city with the Watauga River being the source of raw water, can produce 24 million gallons per day. There are 925 miles of water transmission lines dispersed throughout the service area, along with 95 booster stations, reservoirs, and pressure control valves.

The department also operates three wastewater treatment plants with the total capacity to treat 26 million gallons of wastewater per day. The Brush Creek Wastewater Treatment Plant, located on the eastern edge of the city, can treat 16 million gallons per day. The Knob Creek Wastewater Treatment Plant, located in the northeastern part of the city, has the capacity to treat 4 million gallons per day. The Regional Wastewater Treatment Plant, located near the Tri-Cities Regional Airport, recently underwent a \$3.75 million gallon expansion and can treat 6 million gallons per day. There are 568 miles of wastewater collection lines and 98 lift stations throughout the system.

Water & Sewer Services Major Objectives – FY 2014

Maintain 100% compliance with all state and federal Drinking Water Standards.

Maintain 100% compliance with each of the major and minor NPDES permits.

Continue efforts identified in the CMOM guidance document, including SORP developing, plant loading analysis, wastewater force main air release program, and wastewater H₂S control program enhancements.

Begin disinfectant modification at the Brush Creek Waste Water Treatment Plant and the Watauga Water Treatment Plant

Internally clean and televise 10% of the sanitary sewer system annually.

Smoke test 10% of the sanitary sewer system to help identify inflow sources.

Perform sonic leak detection on 1/3 of the potable water system.

Perform large meter testing and repair for all potable water meters 3" or larger.

Perform small meter change-out focusing on 2" meters, combining a four-change out plan with continued residential change-out (15-year plan).

Begin design of the Tannery Knob reservoir replacement.

Begin design of Lower Brush Creek Interceptor.

Construct the Liberty Bell transmission line.

Replace 0.5% - 1% of the sanitary sewer system annually.

Replace 1% of the potable water system annually.

Continue to maintain and improve meter reading accuracy.

Continue manhole inspection into existing processes.

Continue utilization of the GIS System for asset information repository.

Prepare for and participate in the water system annual inspection.

Install additional telemetry at the waste water lift stations (10 units).

Install additional standby power at the waste water lift stations (Med Tech, T Station, Grand Harbor).

Construct Phase II rehab work generated from the annual TV assessment work.

Complete evaluation of State of Franklin redundancy and equipment life.

State Route 75 utility relocations.

State Route 36 utility relocations.

Consider implementation of customer survey system.

Research, prepare specifications, and select a new work order management system.

Re-establish a phased predictive maintenance program for all significant prime movers.

Implement call center goals and objectives, while modifying work groups as necessary.

Prepare a technology master plan.

Perform a SCADA security analysis study.

Evaluate FOG (Fats, Oil & Grease) and Backflow Cost Recovery Plan.

Continue SORP development.

Implement addition of lawn sprinklers and fire sprinklers to the backflow prevention program.

Evaluate and develop better manhole and valve adjustment processes in paved areas.

Begin design of Phase I Wet Weather Modification to the Brush Creek and Knob Creek Wastewater Treatment Plants.

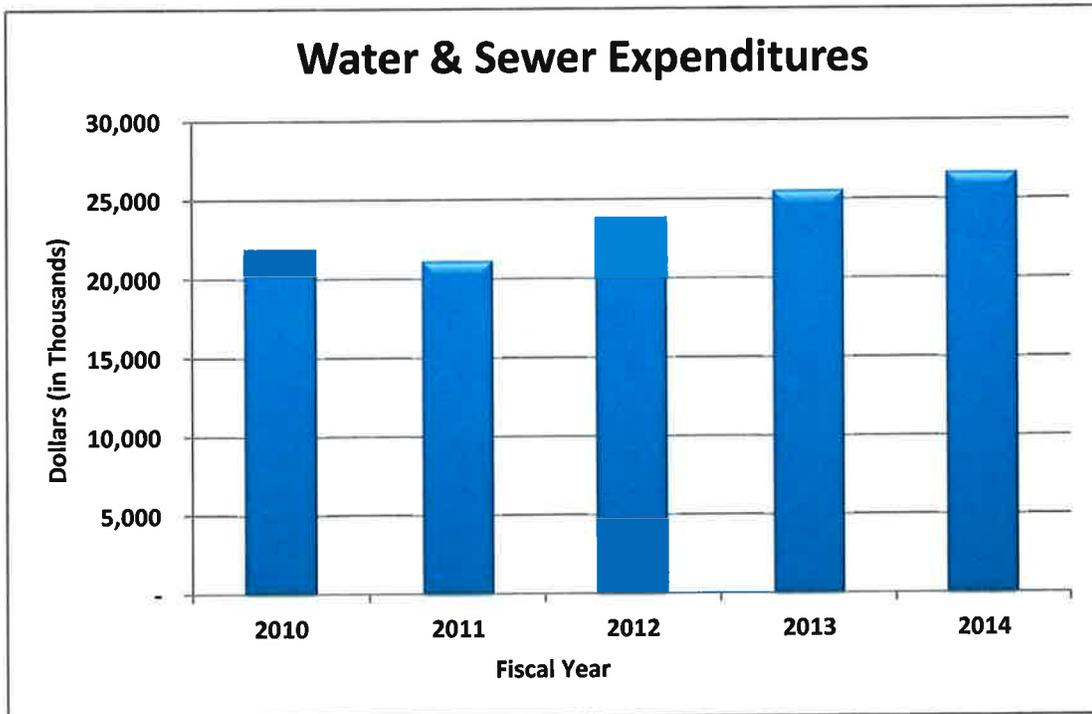
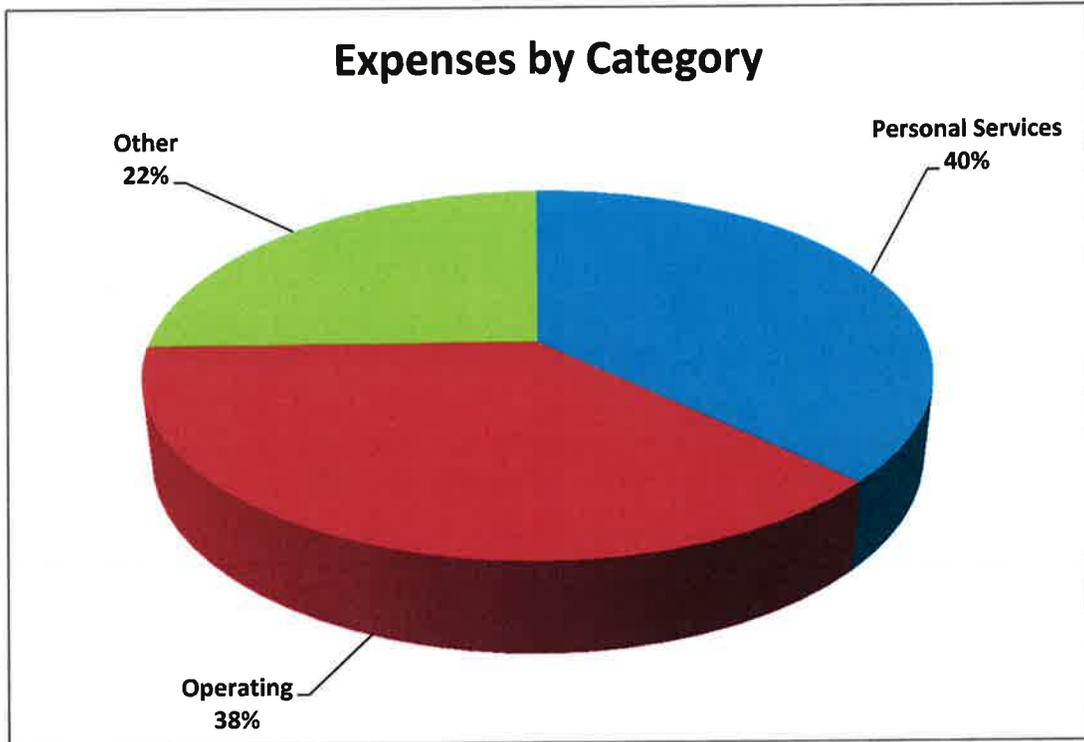
Establish a customer credit evaluation process and implement a deposit requirement based on credit score.

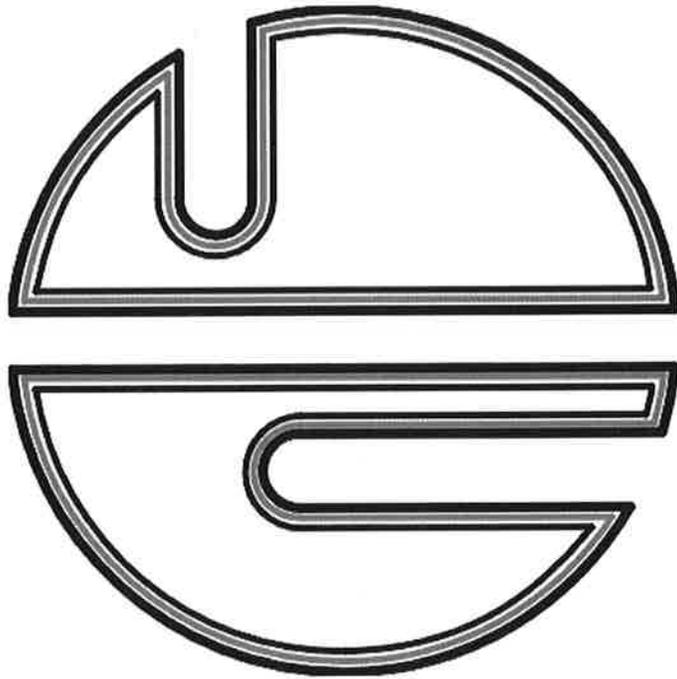
Develop specifications, acquire, and place into service budgeted replacement equipment by April 30, 2014.

Water/Sewer	Actual FY 2011	Actual FY 2012	Budget FY 2013	Projected FY 2013	Budget FY 2014	Budget 14 vs. 13	% Change
ADMINISTRATION							
Municipal							
Administration	1,085,812	1,056,254	1,087,623	1,071,309	1,120,946	33,323	3.1%
Engineering	904,808	903,451	1,016,156	1,001,228	1,072,911	56,755	5.6%
Meter Reading	383,558	404,633	447,142	440,435	490,970	43,828	9.8%
Customer Service	442,081	448,903	426,785	420,383	414,750	(12,035)	-2.8%
Other	3,813,477	4,081,438	4,305,130	4,305,130	4,566,757	261,627	6.1%
Total	6,629,736	6,894,679	7,282,836	7,238,484	7,666,334	383,498	5.3%
Regional							
Administration	177,189	118,041	158,207	155,834	131,585	(26,622)	-16.8%
Meter Reading	243,957	224,924	261,596	257,672	267,330	5,734	2.2%
Customer Service	83,894	94,126	93,765	92,359	97,305	3,540	3.8%
Other	1,114,430	1,937,871	2,072,052	2,072,052	2,166,431	94,379	4.6%
Total	1,619,470	2,374,962	2,585,620	2,577,916	2,662,651	77,031	3.0%
Total Expenditures	8,249,206	9,269,641	9,868,456	9,816,401	10,328,985	460,529	4.7%
EXPENDITURE SUMMARY							
Personal Services	2,107,523	2,135,216	2,280,098	2,245,897	2,400,455	120,357	5.3%
Operating Expenses	1,213,776	1,115,116	1,211,176	1,193,322	1,195,342	(15,834)	-1.3%
Other	4,927,907	6,019,309	6,377,182	6,377,182	6,733,188	356,006	5.6%
Total	8,249,206	9,269,641	9,868,456	9,816,401	10,328,985	460,529	4.7%
WATER							
Municipal							
Water Facility Maintenance	588,560	640,713	635,825	626,288	675,982	40,157	6.3%
Water Line Maintenance	2,586,960	2,631,195	2,222,238	2,188,904	2,233,757	11,519	0.5%
Water Line Extension	-	-	1,009,481	994,339	1,027,326	17,845	1.8%
Unicoi Water Treatment	235,050	268,015	259,945	256,046	269,108	9,163	3.5%
Water Treatment	2,268,665	2,326,422	2,251,238	2,217,469	2,140,049	(111,189)	-4.9%
Total	5,679,235	5,866,345	6,378,727	6,283,046	6,346,222	(32,505)	-0.5%
Regional							
Water Facility Maintenance	253,484	280,925	281,609	277,385	275,500	(6,109)	-2.2%
Water Line Maintenance	1,156,163	1,215,522	1,125,874	1,108,986	1,195,098	69,224	6.1%
Water Line Extension	-	-	601,940	592,911	596,719	(5,221)	-0.9%
Water Treatment	53,241	60,756	42,400	41,764	42,400	-	0.0%
Total	1,462,888	1,557,203	2,051,823	2,021,046	2,109,717	57,894	2.8%
Total Expenditures	7,142,123	7,423,548	8,430,550	8,304,092	8,455,939	25,389	0.3%
EXPENDITURE SUMMARY							
Personal Services	3,150,308	3,109,182	3,478,482	3,426,305	3,578,581	100,099	2.9%
Operating Expenses	3,991,815	4,314,366	4,952,068	4,877,787	4,877,358	(74,710)	-1.5%
Total	7,142,123	7,423,548	8,430,550	8,304,092	8,455,939	25,389	0.3%

Water/Sewer	Actual FY 2011	Actual FY 2012	Budget FY 2013	Projected FY 2013	Budget FY 2014	Budget 14 vs. 13	% Change
SEWER							
Municipal							
Sewer Facility Maintenance	473,608	502,938	470,024	462,974	524,402	54,378	11.6%
Sewer Line Maintenance	1,216,994	1,347,695	1,048,445	1,032,718	1,178,150	129,705	12.4%
Sewer Line Extension	-	-	842,584	829,945	835,841	(6,743)	-0.8%
Brush Creek Wastewater	1,899,521	1,912,628	1,884,314	1,856,049	1,922,434	38,120	2.0%
Knob Creek Wastewater	692,045	842,377	884,049	870,788	894,455	10,406	1.2%
Industrial Monitoring	188,380	198,780	295,064	290,638	308,155	13,091	4.4%
Total	4,470,548	4,804,418	5,424,480	5,343,113	5,663,437	238,957	4.4%
Regional							
Sewer Facility Maintenance	458,463	490,344	542,389	534,253	602,551	60,162	11.1%
Sewer Line Maintenance	122,457	106,440	336,041	331,000	331,927	(4,114)	-1.2%
Sewer Line Extension	-	-	352,446	347,159	359,476	7,030	2.0%
Sewer Wastewater Treatment	728,355	1,016,492	909,469	895,827	948,862	39,393	4.3%
Total	1,309,275	1,613,276	2,140,345	2,108,240	2,242,816	102,471	4.8%
Total Expenditures	5,779,823	6,417,694	7,564,825	7,451,353	7,906,253	341,428	4.5%
EXPENDITURE SUMMARY							
Personal Services	2,709,271	2,872,397	3,851,555	3,793,782	3,956,276	104,721	2.7%
Operating Expenses	3,070,552	3,545,297	3,713,270	3,657,571	3,949,977	236,707	6.4%
Total Expenditures	5,779,823	6,417,694	7,564,825	7,451,353	7,906,253	341,428	4.5%
DEBT SERVICE							
Municipal Debt Service Principal	3,334,701	3,745,079	3,919,482	3,919,482	3,678,108	(241,374)	-6.2%
Municipal Debt Service Interest	2,932,192	2,812,379	3,587,804	3,587,804	3,757,804	170,000	4.7%
Regional Debt Service Principal	388,146	94,923	419,099	419,099	436,720	17,621	4.2%
Regional Debt Service Interest	784,764	550,171	126,978	126,978	107,358	(19,620)	-15.5%
Total Water/Sewer Debt Service	7,439,803	7,202,552	8,053,363	8,053,363	7,979,990	(73,373)	-0.9%
CAPITAL							
Equipment	603,565	1,021,813	720,000	507,246	647,400	(72,600)	-10.1%
Projects	12,071,569	9,804,205	16,505,600	1,175,000	7,310,000	(9,195,600)	-55.7%
Total Water/Sewer Capital	12,675,134	10,826,018	17,225,600	1,682,246	7,957,400	(9,268,200)	-53.8%
TOTAL WATER/SEWER OPERATING AND CAPITAL	41,286,089	41,139,453	51,142,794	35,307,454	42,628,567	(8,514,227)	-16.6%

Water & Sewer Services





MISCELLANEOUS

Ordinance No. 4494 - 13

**An Ordinance to Establish the Property Tax Rates, Appropriate Funds and
Adopt a Budget for the Fiscal Year July 1, 2013 through June 30, 2014**

BE IT ORDAINED BY THE CITY OF JOHNSON CITY AS FOLLOWS:

SECTION 1. In order to provide revenue for municipal purposes, there is hereby imposed on the value of all property within the City of Johnson City located within Washington County a levy at the rate of \$1.57 upon each One Hundred Dollars' (\$100.00) worth of assessed value of all taxable property, this levy to be the tax rate for the year 2013.

SECTION 2. Further, for same said purposes of raising revenue, there is hereby imposed on the value of all property located within the City of Johnson City located within Carter County a levy at the rate of \$1.62 upon each One Hundred Dollars' (\$100.00) worth of assessed value of all taxable property, this levy to be the tax rate for the year 2013.

SECTION 3. Further, for same said purposes of raising revenue, there is hereby imposed on the value of all property located within the City of Johnson City located within Sullivan County a levy at the rate of \$1.72 upon each One Hundred Dollars' (\$100.00) worth of assessed value of all taxable property, this levy to be the tax rate for the year 2013.

SECTION 4. The following funding amounts shall be and hereby are adopted as appropriations for the operation of the City of Johnson City, Tennessee, along with revenue projections for fiscal year 2014:

General Fund

Revenues	
Local Taxes	60,882,020
Licenses and Permits	738,500
Intergovernmental Revenues	9,758,530
Charges for Services	2,191,723
Fines and Forfeitures	1,632,000
Other Revenues	867,550
Fund Balance	<u>2,654,910</u>
Total	78,725,233
Expenditures	
Fire and Emergency Management	9,493,493
General Government	7,293,161
Other Programs	6,925,237
Parks and Recreation /Seniors	5,692,695
Police	12,957,489
Public Works	10,879,984
Student Transportation	<u>2,082,574</u>
General Fund Total	55,324,633

General Purpose School Fund

Revenues		
County Taxes/Licenses		22,572,058
Charges for Services		1,372,620
Other Local Revenue		180,275
State/Federal Education Funds		26,291,402
City Appropriation & Transfers		10,996,249
Fund Balance		<u>1,496,920</u>
	Total	62,909,524

Expenditures		62,909,524
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School Food Services Fund

Revenues		
Charges for Services		865,000
Federal		2,100,000
Other		<u>34,000</u>
	Total	2,999,000

Expenditures		2,999,000
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School Federal Projects Fund

Revenues		
Federal		5,896,403
Expenditures		5,896,403

School Special Projects Fund

Revenues		
Federal		751,435
Expenditures		751,435

Capital Equipment Fund

Revenues		
Transfers In		1,823,100
Expenditures		1,823,100

Capital Projects - Facilities Fund

Revenues		
Transfers In		350,000
Fund Balance		<u>935,000</u>
	Total	1,285,000
Expenditures		1,285,000

Capital Projects – Infrastructure Fund

Revenues		
Bond Proceeds		265,000
Federal/State		4,790,000
Transfers In		150,000
Fund Balance		<u>738,000</u>
	Total	5,943,000
Expenditures		5,943,000

Capital Projects – Schools Fund

Revenues		
Fund Balance		2,747,000
Expenditures		2,747,000

Community Development Fund

Revenues		
Grants		606,065
Other		<u>7,294</u>
	Total	613,359
Expenditures		608,913

Debt Service Fund

Revenues		
Interest		423,297
Transfers In		<u>10,086,808</u>
	Total	10,510,105
Expenditures		10,510,105

Drug Fund

Revenues		
Fines and Forfeitures		75,000
Other		15,000
Fund Balance		<u>67,500</u>
	Total	157,500
Expenditures		157,500

Educational Facilities Trust Fund

Revenues		
Local Option Sales Tax		2,058,000
Operating Transfers In		1,128,000
Fund Balance		<u>994,914</u>
	Total	4,180,914
Expenditures		4,180,914

Freedom Hall Fund

Revenues		
Ticket Sales		950,000
Other		375,000
Transfers In		<u>250,000</u>
	Total	1,575,000
Expenditures		1,571,966

Police Grant Fund

Revenues		
Grants		452,830
Transfers In		<u>1,567</u>
	Total	454,397
Expenditures		454,397

Police Technology Fund

Revenues		
Fines & Forfeitures		420,000
Fund Balance		<u>43,733</u>
	Total	463,733
Expenditures		463,733

Transportation Planning Fund

Revenues		
Federal		267,000
Transfer In		70,000
Fund Balance		<u>18,589</u>
	Total	355,589
Expenditures		355,589

SECTION 5. The following amounts in the proprietary-type funds are projected expenses for fiscal year 2014:

Golf Fund

Revenues		
Cart Rentals		312,525
Green Fees		437,000
Other		142,975
Transfers In		<u>565,000</u>
	Total	1,457,500
Expenditures, Operations		1,285,773

Mass Transit Fund

Revenues		
Federal/State		2,126,888
Other		677,851
Transfers In		<u>1,558,827</u>
	Total	4,363,566
Expenditures, Operating		3,911,311
Capital Equipment		1,052,926

Solid Waste – Municipal Fund

Revenues		
Collections		6,767,391
Other		2,082,648
Transfers In/Out		<u>65,533</u>
	Total	8,915,572
Expenditures, Operations		8,679,312
Capital Equipment		332,000

Solid Waste – Regional Fund

Revenues		
Collections		2,385,892
Other		199,875
Net Assets (cash)		<u>21,663</u>
	Total	2,607,430
Expenditures, Operations		2,463,169
Transfers Out		144,261
Capital Equipment		1,467,000

Storm Water Fund

Revenues		
Fees		2,085,735
Other		<u>20,500</u>
	Total	2,106,236
Expenditures		1,502,156
Capital Projects		4,230,000

Water/Sewer Fund, Operations

Revenues		
Water Sales		15,136,000
Sewer Fees		14,568,000
Other		2,341,598
Transfers In		<u>78,728</u>
	Total	32,124,326
Expenditures, Operations		30,556,339
Water/Sewer Fund Capital Equipment		647,400
Water/Sewer Fund Capital Projects		9,560,000

SECTION 6. In order to provide funds to meet the expenditure requirements, the following transfers are projected for fiscal year 2014 and are provided for informational purposes:

<u>To Johnson City Schools for Operations</u>	
From General Fund	8,913,675
<u>To Capital Equipment Fund</u>	
From General Fund	1,823,100
<u>To Capital Projects – Facilities Fund</u>	
From General Fund	350,000

<u>To Capital Projects – Infrastructure Fund</u>	
From General Fund	150,000
<u>To Debt Service Fund</u>	
From General Fund	9,585,758
<u>To Educational Facilities Fund</u>	
From Washington County	1,128,000
<u>To Freedom Hall Fund</u>	
From General Fund	250,000
<u>To Golf Fund</u>	
From General Fund	565,000
<u>To Mass Transit Fund</u>	
From General Fund	723,500
<u>To Police Grant Fund</u>	
From General Fund	1,567
<u>To Public Building Authority</u>	
From General Fund	530,000
<u>To Solid Waste – Municipal Fund</u>	
From Solid Waste – Regional Fund	119,274
<u>To Transportation Planning Fund</u>	
From General Fund	70,000
<u>To Water/Sewer Fund</u>	
From Solid Waste – Municipal Fund	53,741
From Solid Waste – Regional Fund	24,987

SECTION 7. Payments-in-lieu from the Water and Sewer Fund to the General Fund are budgeted at \$543,950 for fiscal year 2014.

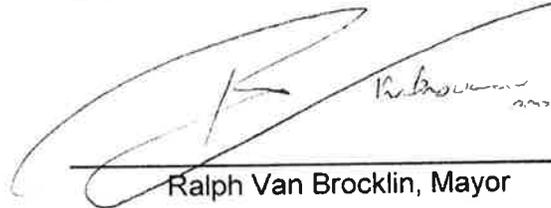
SECTION 8. Property tax revenues collected exclusively from properties located in Med Tech Park are designated as an economic development reserve in the General Fund with fiscal year 2014 collections estimated at \$438,000.

SECTION 9. Each department and fund, per Section 4, shall limit its expenditures to the amount appropriated; unless an amendment is approved by ordinance by the City Commission.

SECTION 10. BE IT FURTHER ORDAINED that a public hearing on this ordinance shall be held by the City Commission prior to its adoption on first reading.

SECTION 11. BE IT FURTHER ORDAINED that inasmuch as the fiscal year of the City begins July 1, 2013, this ordinance shall take effect from and after its passage on third and final reading on July 1, 2013, the public welfare requiring it.

Approved and signed in open meeting on the 21st day of June 2013, following passage on Third Reading.



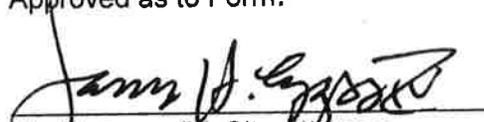
Ralph Van Brocklin, Mayor

Attest:



Janet Jennings, City Recorder

Approved as to Form:



Jim H. Epps, IV, City Attorney

Public Hearing: June 6, 2013
Passed on First Reading: June 6, 2013
Passed on Second Reading: June 20, 2013
Passed on Third Reading: June 21, 2013

Personnel Summary

Includes Full-Time and Part-Time Employees

	Actual FY 2010	Actual FY 2011	Actual FY 2012	Actual FY 2013	Budget FY 2014	Change 14 vs 10
Administration	7.2	7.2	7.2	7.2	6.2	-1
City Court	1	1	1	1	1	0
Economic Development	1.45	1.45	1	1	1	-0.45
Community Relations	3	3	3	3	3	0
Development Services	0	0	24.15	24.15	24.5	24.5
Emergency Management	3	3	3	3	3	0
Finance	18.6	18.6	18.6	18.6	18.6	0
Fire	122	122	122	122	122	0
Human Resources	4	4	4	5	5	1
Information Technology	8	8	8	8	8	0
Juvenile Court	12	12	12	12	11	-1
Legal	2	2	2	2	2	0
Parks and Recreation	47.25	47.25	48.25	55.3	55.35	8.1
Planning	10	10	0	0	0	-10
Police	173.25	173.25	168.5	170.5	173	-0.25
Public Works	97	97	84	84	84	-13
Purchasing	3.5	3.5	3.5	3.5	4	0.5
Risk Management	0.5	0.5	0.5	0.5	0.5	0
Senior Services	15.2	15.2	15.2	9.35	9.35	-5.85
Student Transportation	23.7	23.7	23.7	27.75	27.75	4.05
GENERAL FUND TOTAL	552.65	552.65	549.60	557.85	559.25	6.6

	Actual FY 2010	Actual FY 2011	Actual FY 2012	Actual FY 2013	Budget FY 2014	Change 14 vs 10
OTHER FUNDS						
Community Development Fund	2.05	2.05	1.85	1.85	2	-0.05
Freedom Hall Fund	6	6	6	6	6	0
Golf Fund	10	10	10	10	10	0
Insurance Fund	3.5	3.5	3.5	3.5	3.5	0
Mass Transit Fund	42.15	44.15	48.9	48.5	48.75	6.6
Motor Transport Fund	37.1	37.1	37.1	37.1	37.1	0
Police Grants Fund	3	3	6.25	8	6	3
Solid Waste Fund	60.6	60.6	59.6	59.6	59.6	-1
Storm Water Fund	8	8	8	8	8	0
Transportation Planning Fund	2.5	2.5	2.5	2.5	2.25	-0.25
Water & Sewer Fund	160.9	161.9	162.9	163.9	163.9	3
OTHER FUNDS TOTAL	335.8	338.8	346.6	348.95	347.1	11.3
TOTAL ALL FUNDS	888.45	891.45	896.20	906.80	906.35	17.9

Personnel Schedule

Activity	Position	Actual 2010	Actual 2011	Actual 2012	Actual 2013	Budget 2014
	Administration					
41321	City Manager					
	City Manager	1	1	1	1	1
	Executive Assistant	1	1	1	1	1
	Administrative Coordinator	1	1	1	1	0
	Total Employees	3	3	3	3	2
41351	Assistant City Manager					
	Assistant City Manager	2	2	2	2	2
	Budget Manager	1	1	1	1	1
	Receptionist	1.2	1.2	1.2	1.2	1.2
	Total Employees	4.2	4.2	4.2	4.2	4.2
	Total Full Time	3	3	3	3	3
	Total Part Time	1.2	1.2	1.2	1.2	1.2
	Total Full Time - Administration	6	6	6	6	5
	Total Part Time - Administration	1.2	1.2	1.2	1.2	1.2
	Total Employees	7.2	7.2	7.2	7.2	6.2
41211	City Court					
	Municipal Court Clerk	1	1	1	1	1
	Total Employees	1	1	1	1	1
	Development Services					
41711	Planning					
	Director of Development Services	0	0	1	1	1
	Director of Planning	1	1	0	0	0
	Development Coordinator	1	1	1	1	1
	Community Development Coordinator	0	0	0.15	0.15	0
	GIS Analyst	0	0	1	1	1
	GIS Technician	0	0	2	2	2
	Senior Planner	0	0	0	1	1
	Planner	3	3	4	3	3
	Senior Planning Technician	1	1	1	1	1
	Administrative Coordinator	1	1	1	1	1
	Total Employees	7	7	11.15	11.15	11
41994	GIS					
	GIS Analyst	1	1	0	0	0
	GIS Technician	2	2	0	0	0
	Total Employees	3	3	0	0	0
	Total Employees	10	10	11.15	11.15	11

Activity	Position	Actual 2010	Actual 2011	Actual 2012	Actual 2013	Budget 2014
41721	Code Administration					
	Chief Building Official	0	0	1	1	1
	Trade Inspector III	0	0	2	1	1
	Trade Inspector II	0	0	2	1	1
	Trade Inspector	0	0	2	3	3
	Code Enforcement Officer	0	0	2	3	3
	Plans Examiner	0	0	1	1	1
	Office Manager	0	0	1	1	1
	Secretary	0	0	2	2	2
	<i>Secretary</i>	0	0	0	0	0.5
	Total Employees	0	0	13	13	13.5
	Total Full-Time Employees	10	10	24.15	24.15	24
	Total Part-Time Employees	0	0	0	0	0.5
	Total Employees	10	10	24.15	24.15	24.5
	Economic Development					
41411	Community Development Coordinator	0.45	0.45	0	0	0
41412	Business Management Analyst	1	1	1	1	1
	Total Employees	1.45	1.45	1	1	1
41381	Community Relations					
	Community Relations Director	1	1	1	1	1
	Writer/Editor	1	1	1	1	1
	Customer Service Coordinator	1	1	1	1	1
	Total Employees	3	3	3	3	3
42511	Emergency Management					
	Emergency Management Director	1	1	1	1	1
	Operations/Training Officer	1	1	1	1	1
	Administrative Coordinator	1	1	1	1	1
	Total Employees	3	3	3	3	3
	Finance					
41511	Administration					
	Finance Director	1	1	1	1	1
	Administrative Coordinator	1	1	1	1	1
	Total Employees	2	2	2	2	2
41531	Accounting					
	Finance Supervisor	0	0	0	1	1
	Staff Accountant	5	5	5	4	4
	Accounting Technician	2	2	2	2	2
	Payroll Clerk	1	1	1	1	1
	Account Clerk	2	2	2	2	2
	Total Employees	10	10	10	10	10

Activity	Position	Actual 2010	Actual 2011	Actual 2012	Actual 2013	Budget 2014
41551	Collections					
	Collection Supervisor	1	1	1	1	1
	Tax Equity Specialist	1	1	1	1	1
	Collections/Customer Service Clerk	3	3	3	3	3
	<i>Collections/Customer Service Clerk</i>	0.6	0.6	0.6	0.6	0.6
	Total Employees	5.6	5.6	5.6	5.6	5.6
	Total Full Time	5	5	5	5	5
	Total Part Time	0.6	0.6	0.6	0.6	0.6
41561	Records Management					
	Records Specialist	1	1	1	1	1
	Total Employees	1	1	1	1	1
	Total Full Time - Finance	18	18	18	18	18
	Total Part Time - Finance	0.6	0.6	0.6	0.6	0.6
	Total Employees	18.6	18.6	18.6	18.6	18.6
	Fire					
42211	Fire Administration					
	Fire Chief	1	1	1	1	1
	Asst Fire Chief/EMT	2	2	2	2	2
	Administrative Coordinator	1	1	1	1	1
	Clerical Specialist II	1	1	1	1	1
	Total Employees	5	5	5	5	5
42221	Fire Protection					
	Fire Captain	3	3	3	3	3
	Fire Lieutenant	9	9	9	9	12
	Fire Sergeant Engineer/EMT	34	33	33	33	33
	Fire Sergeant Engineer	5	4	4	3	3
	Firefighter EMT	50	51	51	42	42
	Firefighter	9	10	10	20	17
	Total Employees	110	110	110	110	110
42231	Fire Prevention					
	Asst Fire Marshal III	1	1	1	1	1
	Asst Fire Marshal II	1	1	0	0	0
	Asst Fire Marshal	2	2	3	3	3
	Total Employees	4	4	4	4	4
42241	Fire Training					
	Fire Lieutenant	1	1	1	1	1
	Fire Sergeant Engineer	1	1	1	1	1
	SCBA Maint Tech	1	1	1	1	1
	Total Employees	3	3	3	3	3
	Total Employees	122	122	122	122	122
41651	Human Resources					
	Director of Human Resources	1	1	1	1	1
	Training & Development Specialist	1	1	1	1	1
	Human Resources Operations Manager	1	1	1	1	1
	Human Resources Generalist	0	0	0	2	2
	Human Resource Specialist	1	1	1	0	0
	Total Employees	4	4	4	5	5

Activity	Position	Actual 2010	Actual 2011	Actual 2012	Actual 2013	Budget 2014
51111	Information Technology					
	Information Technology Director	1	1	1	1	1
	Computer Systems Administrator	1	1	1	0	0
	Systems Operations Specialist	1	1	1	0	0
	Network Systems Administrator	1	1	1	0	0
	Communication Support Specialist	1	1	1	0	0
	PC and Network Coordinator	1	1	1	0	0
	PC Support Specialist	2	2	2	0	0
	IT Administrator	0	0	0	1	1
	Technology Administrator	0	0	0	1	1
	Network Administrator	0	0	0	1	1
	Communications Specialist	0	0	0	1	1
	IT Specialist	0	0	0	2	2
	IT Technician	0	0	0	1	1
	Total Employees	8	8	8	8	8
41281	Juvenile Court					
	Director of Court Services	1	1	1	1	1
	Juvenile Court Judge	1	1	1	1	1
	Juvenile Court Clerk	1	1	1	1	1
	Probation Officer	5	5	5	5	4
	Child Support Enforcement Specialist	1	1	1	1	1
	Clerical Spec II	2	2	2	2	2
	Court Reporter	1	1	1	1	1
	Total Employees	12	12	12	12	11
41275	Legal					
	Staff Attorney	1	1	1	1	1
	Administrative Coordinator	1	1	1	1	1
	Total Employees	2	2	2	2	2
44421	Parks & Recreation					
	Programs					
	Recreation Services Manager	1	1	1	0	0
	Naturalist	1	1	1	0	0
	Center Supervisor	3	3	4	0	0
	Program Coordinator	1	1	1	0	0
	Recreation Worker	1	1	1	0	0
	<i>Recreation Worker</i>	3.75	3.75	3.75	0	0
	<i>Office Assistant</i>	1.5	1.5	1.5	0	0
	Total Employees	12.25	12.25	13.25	0	0
	Total Full Time	7	7	8	0	0
	Total Part Time	5.25	5.25	5.25	0	0
44500	Administration					
	Director of Parks and Recreation	1	1	1	1	1
	Assistant Director of Parks and Recreation	0	1	1	1	1
	Marketing & Events Coordinator	1	1	1	0.6	0
	Office Manager	0	0	0	0	1
	Account Clerk	1	1	1	1	1
	Administrative Coordinator	1	1	1	1	0
	Clerical Specialist I	1	0	0	1	1
	Total Employees	5	5	5	5.6	5
44501	Aquatics					
	Recreation Services Manager	0	0	0	0.2	0.5
	Aquatics Center Supervisor	1	1	1	1	1
	Head Lifeguard	1	1	1	1	1
	Total Employees	2	2	2	2.2	2.5

Activity	Position	Actual 2010	Actual 2011	Actual 2012	Actual 2013	Budget 2014
44502	Athletics					
	Athletics Director	1	1	1	0	0
	Athletics Coordinator	1	1	1	0	0
	Athletics Manager	0	0	0	1	1
	Recreation Worker	2	2	2	3	3
	Total Employees	4	4	4	4	4
44503	Carver Recreation Center					
	Recreation Services Manager	0	0	0	0.2	0.5
	Center Supervisor	0	0	0	1	1
	Program Coordinator	0	0	0	1	1
	Recreation Worker	0	0	0	1.5	0.75
	Office Assistant	0	0	0	0.75	0.75
	Total Employees	0	0	0	4.45	4
	Total Full Time	0	0	0	2.2	2.5
	Total Part Time	0	0	0	2.25	1.5
44504	Community Center					
	Recreation Services Manager	0	0	0	0.2	0
	Center Supervisor	0	0	0	0.5	0.75
	MPCC Operations Manager	0	0	0	1	1
	Program Coordinator	0	0	0	1.75	1.75
	Recreation Worker	0	0	0	2	2
	Maintenance Supervisor	0	0	0	0	1
	Recreation Worker	0	0	0	1.5	0.75
	Custodian	0	0	0	1.3	2.6
	Total Employees	0	0	0	8.25	9.85
	Total Full Time	0	0	0	5.45	6.5
	Total Part Time	0	0	0	2.8	3.35
44505	Legion Recreation Center					
	Recreation Services Manager	0	0	0	0.2	0
	Center Supervisor	0	0	0	0.5	0.25
	Program Coordinator	0	0	0	0	0.25
	Recreation Worker	0	0	0	1	0
	Total Employees	0	0	0	1.7	0.5
44506	Princeton Arts Center/Nature					
	Recreation Services Manager	0	0	0	0.2	0
	Marketing and Events Coordinator	0	0	0	0.2	0.5
	Naturalist	0	0	0	1	0
	Center Supervisor	0	0	0	1	1
	Program Coordinator	0	0	0	0	1
	Office Assistant	0	0	0	0.75	0.75
	Total Employees	0	0	0	3.15	3.25
	Total Full Time	0	0	0	2.4	2.5
	Total Part Time	0	0	0	0.75	0.75
44507	Park Services					
	Park Services Manager	1	1	1	1	1
	Park Maintenance Supervisor	1	1	1	1	0
	Grounds/Turf Maintenance Supervisor	1	1	1	1	1
	Crew Supervisor	3	2	2	2	2
	MEO II	6	1	1	1	2
	MEO I	11	11	11	11	10
	Facilities Maintenance Mechanic	0	1	1	1	1
	Public Service Worker	0	5	5	6	7
	Lead Custodian	1	1	1	0	0
	Secretary	0	0	0	1	1
	Total Employees	24	24	24	25	25

Activity	Position	Actual 2010	Actual 2011	Actual 2012	Actual 2013	Budget 2014
44509	Special Events					
	Marketing and Events Coordinator	0	0	0	0.2	0.5
	<i>Recreation Worker</i>	0	0	0	0.75	0.75
	Total Employees	0	0	0	0.95	1.25
	Total Full Time	0	0	0	0.2	0.5
	Total Part Time	0	0	0	0.75	0.75
	Total Full Time - Parks & Recreation	42	42	43	48.75	49
	Total Part Time - Parks & Recreation	5.25	5.25	5.25	6.55	6.35
	Total Employees	47.25	47.25	48.25	55.3	55.35
	Police					
42111	Police Administration					
	Police Chief	1	1	1	1	1
	Administrative Coordinator	1	1	1	1	1
	Total Employees	2	2	2	2	2
42121	Police CID					
	Police Captain	1	1	1	1	1
	Police Lieutenant	1	1	1	1	1
	Police Sergeant	2	2	2	3	3
	Police Officer	19	19	17	19	19
	Crime Analyst	1	1	1	0	0
	Clerical Spec II	2	2	2	2	2
	Total Employees	26	26	24	26	26
42131	Police Patrol					
	Police Major	1	1	1	1	1
	Police Captain	3	3	4	4	4
	Police Lieutenant	6	6	5	5	5
	Police Sergeant	10	10	10	10	10
	Police Officer	88	89	87	83	83
	Total Employees	108	109	107	103	103
42132	Police Canine					
	Police Sergeant	1	1	1	0	0
	Police Officer K9	4	4	4	4	4
	Total Employees	5	5	5	4	4
42152	Police Records					
	Police Sergeant	1	1	1	1	1
	Police Officer	0	0	0	2	2
	Police Records Clerk	7	7	7	7	7
	Crime Analyst	0	0	0	1	1
	<i>Police Records Clerk</i>	0.75	0.75	0	0	0
	Total Employees	8.75	8.75	8	11	11
	Total Full Time	8	8	8	11	11
	Total Part Time	0.75	0.75	0	0	0
42153	Police Training					
	Police Officer	2	2	2	1	1
	Total Employees	2	2	2	1	1
42154	Police Services Administration					
	Police Major	1	1	1	1	1
	Administrative Coordinator	1	1	1	1	1
	Total Employees	2	2	2	2	2
42155	Police Property					
	Police Sergeant	1	1	1	1	1
	Police Officer	1	1	1	2	2
	Total Employees	2	2	2	3	3

Activity	Position	Actual 2010	Actual 2011	Actual 2012	Actual 2013	Budget 2014
42156	Accreditation					
	Police Captain	2	1	1	1	1
	Police Sergeant	1	1	1	1	1
	Police Officer	0	1	1	1	1
	Secretary	1	1	1	1	1
	Total Employees	4	4	4	4	4
42158	Police Detention					
	Jail Superintendent	1	1	1	1	1
	Chief Correctional Officer	1	1	1	1	1
	Correctional Officer	9	9	9	11	12
	<i>Correctional Officer</i>	1.5	1.5	1.5	1.5	3
	Total Employees	12.5	12.5	12.5	14.5	17
	Total Full Time	11	11	11	13	14
	Total Part Time	1.5	1.5	1.5	1.5	3
	Total Full Time - Police	171	171	167	169	170
	Total Part Time - Police	2.25	2.25	1.5	1.5	3
	Total Employees	173.25	173.25	168.5	170.5	173
	Public Works					
43111	Administration					
	Director of Public Works	1	1	1	1	1
	Administrative Coordinator	1	1	1	1	1
	Total Employees	2	2	2	2	2
43311	Streets Administration					
	Asst Director of Public Works	1	1	1	1	1
	Office Manager	1	1	1	1	1
	Administrative Coordinator	1	1	1	1	1
	Street Superintendent	1	1	1	1	1
	Design & Construction Coordinator	1	1	1	1	1
	Total Employees	5	5	5	5	5
43321	Pavement Maintenance					
	General Supervisor	1	1	1	1	1
	MEO III	2	2	2	2	2
	MEO II	8	8	8	8	8
	MEO I	1	1	1	1	1
	Public Service Worker	1	1	1	1	1
	Total Employees	13	13	13	13	13
43331	Row Maintenance					
	MEO III	0	0	0	1	1
	MEO II	5	6	6	5	5
	Facilities Maintenance Mechanic	1	1	1	1	1
	Total Employees	6	7	7	7	7
43332	Street Sweeping					
	MEO II	2	2	2	2	2
	Total Employees	2	2	2	2	2
43334	Tree Beautification					
	City Forester	1	1	1	1	1
	Crew Supervisor	1	1	1	1	1
	MEO III	1	1	1	1	1
	MEO II	1	1	1	1	1
	Total Employees	4	4	4	4	4

Activity	Position	Actual 2010	Actual 2011	Actual 2012	Actual 2013	Budget 2014
43338	Landscaping					
	Crew Supervisor	1	1	1	1	1
	Landscape Worker	1	1	1	1	1
	Landscape Technician	1	1	1	1	1
	Total Employees	4	3	3	3	3
43351	Construction Administration					
	General Supervisor	2	2	2	2	2
	Crew Supervisor	3	3	3	3	3
	Facilities Maintenance Mechanic	5	5	5	5	5
	MEO III	3	2	2	3	3
	MEO II	6	7	7	6	6
	Total Employees	19	19	19	19	19
43511	Traffic					
	Traffic Engineering Manager	1	1	1	1	1
	Traffic Superintendent	1	1	1	1	1
	Traffic System Specialist	1	1	1	1	1
	Traffic Signal Technician	3	3	3	3	3
	Traffic S/M Technician	4	4	4	4	4
	Secretary	1	1	1	1	1
	Total Employees	11	11	11	11	11
43611	Code Administration					
	Chief Building Official	1	1	0	0	0
	Trade Inspector III	2	2	0	0	0
	Trade Inspector II	2	2	0	0	0
	Trade Inspector	1	1	0	0	0
	Code Enforcement Officer	2	2	0	0	0
	Gas/Mech Trade Inspector	1	1	0	0	0
	Plans Examiner	1	1	0	0	0
	Office Manager	1	1	0	0	0
	Clerical Specialist II	0	0	0	0	0
	Secretary	2	2	0	0	0
	Total Employees	13	13	0	0	0
43711	Engineering					
	City Engineer	1	1	1	1	1
	Civil Engineer III-PE	2	2	2	2	2
	Construction Inspector	2	2	2	2	2
	Survey Supervisor	1	1	1	1	1
	Surveyor	2	2	2	2	2
	Engineering Technician II	1	1	1	1	1
	Survey Technician	1	1	1	1	1
	Total Employees	10	10	10	10	10
43911	General Facilities					
	Crew Supervisor	1	1	1	1	1
	Facilities Maintenance Manager	1	1	1	1	1
	Facilities Maintenance Mechanic II	1	1	1	3	3
	Facilities Maintenance Mechanic	2	2	2	1	1
	Lead Custodian	1	1	1	1	1
	Total Employees	6	6	6	7	7
43912	Municipal Building					
	Custodian	1	1	1	0	0
	Total Employees	1	1	1	0	0
43914	Keystone					
	Custodian	1	1	1	1	1
	Total Employees	1	1	1	1	1
	Total Full Time - Public Works	97	97	84	84	84

Activity	Position	Actual 2010	Actual 2011	Actual 2012	Actual 2013	Budget 2014
	Purchasing					
41611	Purchasing					
	Director of Purchasing	1	1	1	1	1
	Buyer	1	1	1	1	1
	Administrative Coordinator		0	0	0	1
	<i>Clerical Specialist I</i>	0.5	0.5	0.5	0.5	0
	Total Employees	2.5	2.5	2.5	2.5	3
	Total Full Time	2	2	2	2	3
	Total Part Time	0.5	0.5	0.5	0.5	0
51411	Central Printing					
	Printer Specialist	1	1	1	1	1
	Total Employees	1	1	1	1	1
	Total Full Time - Purchasing	3	3	3	3	4
	Total Part Time - Purchasing	0.5	0.5	0.5	0.5	0
	Total Employees	3.5	3.5	3.5	3.5	4
41993	Risk Management					
	Director of Risk Management	0.2	0.2	0.2	0.2	0.2
	Risk Management Specialist	0.3	0.3	0.3	0.3	0.3
	Total Employees	0.5	0.5	0.5	0.5	0.5
	Senior Services					
44911	Administration					
	Senior Services Director	1	1	1	1	1
	Office Manager	1	1	1	1	1
	Account Clerk	1	1	1	1	1
	<i>Clerical Specialist II</i>	0	0	0	1.05	1.05
	<i>Custodian</i>	1.3	1.3	1.3	0	0
	Total Employees	4.3	4.3	4.3	4.05	4.05
	Total Full Time	3	3	3	3	3
	Total Part Time	1.3	1.3	1.3	1.05	1.05
44912	Programming					
	Seniors Program Development Supervisor	1	1	1	0	0
	Seniors Social Recreation Coordinator	1	1	1	0	0
	Center Supervisor	0	0	0	1	1
	Program Coordinator	0	0	0	1	1
	Recreation Worker	0	0	0	1	1
	<i>Seniors A & C Coordinator</i>	0.65	0.65	0.65	0	0
	<i>Seniors Vol. Coordinator</i>	0.65	0.65	0.65	0	0
	<i>SC H & E Coordinator</i>	0.65	0.65	0.65	0.65	0.65
	<i>Clerical Specialist II</i>	1.05	1.05	1.05	0	0
	<i>Seniors Custodial/Tran</i>	0.65	0.65	0.65	0	0
	<i>Rec Coordinator/Sports</i>	0.65	0.65	0.65	0	0
	Total Employees	6.3	6.3	6.3	3.65	3.65
	Total Full Time	2	2	2	3	3
	Total Part Time	4.3	4.3	4.3	0.65	0.65
44913	Branch Operations					
	Seniors Operations Manager	1	1	1	0	0
	Branch and Outreach Supervisor	1	1	1	0	0
	Options Service Coordinator	0	0	0	0	0
	<i>Senior Center Customer/Transportation Aide</i>	0	0	0	0	0
	Total Employees	2	2	2	0	0

Activity	Position	Actual 2010	Actual 2011	Actual 2012	Actual 2013	Budget 2014
44916	Transportation					
	Seniors Trans & Maint	1	1	1	0	0
	Senior Custodial/Transp	0	0	0	0.65	0.65
	Senior Branch Services Aide	0.6	0.6	0.6	0	0
	Custodian	0	0	0	0	0
	Total Employees	1.6	1.6	1.6	0.65	0.65
	Total Full Time	1	1	1	0	0
	Total Part Time	0.6	0.6	0.6	0.65	0.65
44917	Case Management					
	Aging and Disability Res Connect	1	1	1	1	1
	Total Employees	1	1	1	1	1
	Total Full Time - Senior Services	9	9	9	7	7
	Total Part Time - Senior Services	6.2	6.2	6.2	2.35	2.35
	Total Employees	15.2	15.2	15.2	9.35	9.35
55231	Transit General Fund Transportation					
	Student Transportation (Transit)					
	Transit Director	0.25	0.25	0.25	0.25	0.25
	Operations Supervisor	1	1	1	1	1
	Administrative Coordinator	1	1	1	1	1
	School Transportation Supervisor	1	1	1	1	1
	School Bus Driver	0.4	0.4	0.4	0.4	0.4
	Transit Technician	2.7	2.7	2.7	3.9	3.9
	School Bus Driver	9	9	9	11	11
	Total Employees	15.35	15.35	15.35	18.55	18.55
	Total Full Time	6.35	6.35	6.35	7.55	7.55
	Total Part Time	9	9	9	11	11
55241	Special Education Transportation (Transit)					
	Transit Director	0.25	0.25	0.25	0.25	0.25
	Special Education Supervisor	1	1	1	1	1
	Transit Technician	0.8	0.8	0.8	0.4	0.4
	Special Education Driver	5.7	5.7	5.7	6.95	6.95
	Transit Technician	0.6	0.6	0.6	0.6	0.6
	Total Employees	8.35	8.35	8.35	9.2	9.2
	Total Full Time	2.05	2.05	2.05	1.65	1.65
	Total Part Time	6.3	6.3	6.3	7.55	7.55
	Total Full Time - Transit General Fund	8.4	8.4	8.4	9.2	9.2
	Total Part Time - Transit General Fund	15.3	15.3	15.3	18.55	18.55
	Total Employees	23.7	23.7	23.7	27.75	27.75
	TOTAL GENERAL FUND - FULL TIME	521.35	521.35	519.05	526.6	526.7
	TOTAL GENERAL FUND - PART TIME	31.3	31.3	30.55	31.25	32.55
	TOTAL EMPLOYEES	552.65	552.65	549.6	557.85	559.25
47111	Community Development Fund					
	Community Development Administration					
	Community Development Coordinator	0.2	0.2	0.35	0.35	0.35
	Community Development Program Manager	0.75	0.75	0.75	0.75	0.75
	Clerical Specialist	0.5	0.5	0	0	0
	Total Employees	1.45	1.45	1.1	1.1	1.1
	Total Full Time Administration	0.95	0.95	1.1	1.1	1.1
	Total Part Time - Administration	0.5	0.5	0	0	0

Activity	Position	Actual 2010	Actual 2011	Actual 2012	Actual 2013	Budget 2014
47113	Community Development Housing					
	Community Development Coordinator	0.35	0.35	0.5	0.5	0.65
	Community Development Program Manager	0.25	0.25	0.25	0.25	0.25
	Total Employees	0.6	0.6	0.75	0.75	0.9
	Total Full Time - Community Development Fd.	1.55	1.55	1.85	1.85	2
	Total Part Time - Community Development Fd.	0.5	0.5	0	0	0
	Total Employees	2.05	2.05	1.85	1.85	2
	Fleet Management Fund					
51211	Operations					
	Fleet Management Director	1	1	1	1	1
	Fleet Management Superintendent	1	1	1	1	1
	Parts Manager II	1	1	1	1	1
	Parts Runner	1	1	1	1	1
	Parts Clerk	1	1	1	1	1
	Secretary	1	1	1	1	1
	Clerical Specialist I	0.5	0.5	0.5	0.5	0.5
	Parts Clerk	0.6	0.6	0.6	0.6	0.6
	Total Employees	7.1	7.1	7.1	7.1	7.1
	Total Full Time	6	6	6	6	6
	Total Part Time	1.1	1.1	1.1	1.1	1.1
51221	Vehicles & Equipment					
	Fleet Management Supervisor II	1	1	1	1	1
	Fleet Management Maintenance Technician	1	1	1	1	1
	Auto Technician Shift Supervisor II	1	2	2	2	2
	Auto Technician Shift Supervisor I	2	2	2	2	2
	Senior Auto Technician II	1	1	1	1	1
	Senior Auto Technician I	1	1	1	0	0
	Senior Auto Technician	2	2	2	3	3
	Auto Technician I	3	3	3	3	3
	Auto Technician	13	13	13	13	13
	Tire Service Worker	2	2	2	2	2
	Total Employees	28	28	28	28	28
51231	Communications					
	Communications Manager	1	1	1	1	1
	Communication Technician	1	1	1	1	1
	Total Employees	2	2	2	2	2
	Total Full Time - Fleet Management Fund	36	36	36	36	36
	Total Part Time - Fleet Management Fund	1.1	1.1	1.1	1.1	1.1
	Total Employees	37.1	37.1	37.1	37.1	37.1
	Freedom Hall Fund					
44311	Freedom Hall Administration					
	Civic Center Director	1	1	1	1	1
	Box Office Manager	1	1	1	1	1
	Box Office Clerk	1	1	1	1	1
	Total Employees	3	3	3	3	3
44331	Freedom Hall Maintenance					
	Freedom Hall Building Manager	1	1	1	1	1
	Freedom Hall Maintenance Supervisor	1	1	1	1	1
	Freedom Hall Maintenance Worker	1	1	1	1	1
	Total Employees	3	3	3	3	3
	Total Employees	6	6	6	6	6

Activity	Position	Actual 2010	Actual 2011	Actual 2012	Actual 2013	Budget 2014
Golf Fund						
44611	Pine Oaks - Administration					
	Director of Golf	0.5	0.5	0.5	0.5	0.5
	Golf Professional	1	1	1	1	1
	Golf Shop Attendant	1	1	1	1	1
	Total Employees	2.5	2.5	2.5	2.5	2.5
44681	Pine Oaks - Maintenance					
	Assistant Golf Maintenance Manager		0	0	0	0.5
	Golf Course Superintendent	1	1	1	1	1
	Auto Tech	0.5	0.5	0.5	0.5	0.5
	Total Employees	1.5	1.5	1.5	1.5	2
44811	Buffalo Valley - Administration					
	Director of Golf	0.5	0.5	0.5	0.5	0.5
	Golf Shop Attendant	1	1	1	1	1
	Assistant Golf Professional	1	1	1	1	1
	Public Service Worker	1	1	1	1	1
	Total Employees	3.5	3.5	3.5	3.5	3.5
44881	Buffalo Valley - Maintenance					
	Assistant Golf Maintenance Manager	1	1	1	1	0.5
	Auto Tech	0.5	0.5	0.5	0.5	0.5
	Public Service Worker	1	1	1	1	1
	Total Employees	2.5	2.5	2.5	2.5	2
	Total Employees	10	10	10	10	10
Insurance Fund						
44392	Insurance Fund - Workers Comp					
	Director of Risk Management	0.5	0.5	0.5	0.5	0.5
	Occupational HSS Coordinator	0.6	0.6	0.6	0.6	0.6
	Risk Management Specialist	1.1	1.1	1.1	1.1	1.1
	Total Employees	2.2	2.2	2.2	2.2	2.2
44393	Insurance Fund - Liability					
	Director of Risk Management	0.3	0.3	0.3	0.3	0.3
	Occupational HSS Coordinator	0.4	0.4	0.4	0.4	0.4
	Risk Management Specialist	0.6	0.6	0.6	0.6	0.6
	Total Employees	1.3	1.3	1.3	1.3	1.3
	Total Employees	3.5	3.5	3.5	3.5	3.5
Mass Transit Fund						
55111	Administration					
	Transit Director	0.5	0.5	0.5	0.5	0.5
	Transit Planner	1.5	1.5	1.5	1.5	1.25
	Transit Project Manager	1	1	1	1	1
	Transit Operations Supervisor	1	1	1	1	1
	Transit Office Manager	1	1	1	1	1
	Special Transit Services	1	1	1	1	1
	Total Employees	6	6	6	6	5.75

Activity	Position	Actual 2010	Actual 2011	Actual 2012	Actual 2013	Budget 2014
55131	Operations					
	Operation Coordinator	1	1	1	1	1
	Transportation Project Manager		0	0	0	0.5
	Para Transit Coordinator	0	0	0	1	1
	Mass Transit Driver	8.6	8.6	8.6	8.6	8.6
	Para Transit Driver	6	6	6	5.2	5.2
	Transit Technician	11.75	11.75	11.75	16	16
	Maintenance Coordinator	1	1	1	1	1
	<i>Transit Technician</i>	2.05	2.05	2.05	1.25	1.25
	Total Employees	30.4	30.4	30.4	34.05	34.55
	Total Full Time	28.35	28.35	28.35	32.8	33.3
	Total Part Time	2.05	2.05	2.05	1.25	1.25
55141	Job Access					
	Para Transit Coordinator	1	1	1	0	0
	Transit Technician	4.75	4.75	4.75	1.9	1.9
	<i>Para Transit Driver</i>	0.4	0.4	0.4	0.5	0.5
	<i>Transit Technician</i>	0	0	0	1.05	1.05
	Total Employees	6.15	6.15	6.15	3.45	3.45
	Total Full Time	5.75	5.75	5.75	1.9	1.9
	Total Part Time	0	0	0	1.55	1.55
55154	ETSU/BucShot					
	Para Transit Driver	0	0	0	0.8	0.8
	Transit Technician	0	0	4	2.2	2.2
	<i>Para Transit Driver</i>	0	0	0	0.4	0.4
	<i>Transit Technician</i>	0	0	0.75	0	0
	Total Employees	0	0	4.75	3.4	3.4
	Total Full Time	0	0	4	3	3
	Total Part Time	0	0	0.75	0.4	0.4
55168	Freedom Grant					
	Mass Transit Driver	0	2	2	1.6	1.6
	Total Employees	0	2	2	1.6	1.6
	Total Full Time - Mass Transit Fund	40.1	42.1	46.1	45.3	45.55
	Total Part Time - Mass Transit Fund	2.05	2.05	2.80	3.20	3.20
	Total Employees	42.15	44.15	48.9	48.5	48.75
42170	Police Grants					
	Weed & Seed Coordinator	1	1	0.25	0	0
	TCCRP Project Director	0	0	0	1	1
	Police Officer	2	2	6	7	5
	Total Employees	3	3	6.25	8	6
43411	Solid Waste					
	Regional Solid Waste Administration					
	Assistant Solid Waste Manager	0	0	0	0	0.2
	General Supervisor	1	1	1	1	0.8
	Marketing Coordinator	0.5	0.5	0.5	0.5	0.5
	Office Manager	0	0	0	0	0.2
	Customer Service Clerk	0	1	1	1	1.05
	MEO III	0	1	1	1	0.5
	Sanitation Equipment Operator	8	8	8	8	8
	Automotive Technician	2	2	2	2	2
	Total Employees	12.5	13.5	13.5	13.5	13.25

Activity	Position	Actual 2010	Actual 2011	Actual 2012	Actual 2013	Budget 2014
43211	Municipal Solid Waste Administration					
	Solid Waste Superintendent	1	1	1	1	1
	Assistant Solid Waste Manager	1	1	1	1	0.8
	General Supervisor	0	0	0	0	0.2
	Marketing Coordinator	0.5	0.5	0.5	0.5	0.5
	Office Manager	0	1	1	1	0.8
	Customer Service Clerk	1	2	2	2	1.95
	Total Employees	4.5	5.5	5.5	5.5	5.25
43221	City Collections					
	Sanitation Equipment Operator	10	10	10	10	10
	Total Employees	10	10	10	10	10
43222	Commercial Collections					
	Sanitation Equipment Operator	6	6	6	6	6
	Total Employees	6	6	6	6	6
43223	Industrial Collections					
	Sanitation Equipment Operator	7	7	7	6	6
	Total Employees	7	7	7	6	6
43233	Environmental Auditor					
	Environmental Auditor	0.6	0.6	0.6	0.6	0.6
	Total Employees	0.6	0.6	0.6	0.6	0.6
43241	Recycling					
	General Supervisor	1	1	1	1	1
	Sanitation Equipment Operator	9	9	8	9	9
	Total Employees	11	10	9	10	10
43341	Refuse Collection					
	General Supervisor	1	1	1	1	1
	MEO III	1	0	0	0	0.5
	MEO II	5	5	5	5	5
	MEO I	1	1	1	1	1
	Total Employees	8	7	7	7	7.5
43342	Litter Collection					
	MEO I	1	1	1	1	1
	Total Employees	1	1	1	1	1
	Total Employees	48.1	47.1	46.1	46.1	46.35
	Total Employees - Solid Waste	60.6	60.6	59.6	59.6	59.6
56111	Storm Water Fund					
	Storm Water Manager	1	1	1	1	1
	Storm Water Inspector	1	1	1	1	1
	Crew Supervisor	0	1	1	1	1
	GIS Technician	1	1	1	1	1
	MEO III	1	1	1	1	1
	MEO II	4	3	3	3	3
	Total Employees	8	8	8	8	8
41741	Transportation Planning Fund					
	MTPO - FWHA					
	Transportation Planning Coordinator	0.9	0.9	0.9	0.9	0.95
	Transportation Project Manager	0.75	0.75	0.75	0.75	0.4
	Transit Planner	0	0	0	0	0.25
	Total Employees	1.65	1.65	1.65	1.65	1.6

Activity	Position	Actual 2010	Actual 2011	Actual 2012	Actual 2013	Budget 2014
41742	MTPO - Federal Transp					
	Transportation Planning Coordinator	0.05	0.05	0.05	0.05	0.05
	Transportation Project Manager	0.15	0.15	0.15	0.15	0.1
	Transit Planner	0.5	0.5	0.5	0.5	0.5
	Total Employees	0.7	0.7	0.7	0.7	0.65
41743	MTPO - Demonstration Project					
	Transportation Planning Coordinator	0.05	0.05	0.05	0.05	0
	Transportation Project Manager	0.1	0.1	0.1	0.1	0
	Total Employees	0.15	0.15	0.15	0.15	0
	Total Employees	2.5	2.5	2.5	2.5	2.25
	Water & Sewer Fund					
52111	City W/S Administration					
	Director of W/WW	1	1	1	1	1
	W/WW Project Manager	1	1	1	1	1
	Customer Service Manager	1	1	1	1	1
	Management Analyst	0	0	0	1	1
	Clerical Specialist I	1	1	1	0	0
	Total Employees	4	4	4	4	4
52121	Engineering					
	Assistant Director of W/WW	1	1	1	1	1
	Administrative Coordinator	1	1	1	1	1
	W/WW Engineering Services Coordinator	1	1	1	1	1
	Construction Inspector	3	3	3	3	3
	Civil Engineer III-PE	2	1	1	1	1
	Civil Engineer II-PE	0	1	1	1	1
	Engineering Technician	1	1	1	1	1
	Survey Supervisor	1	1	1	1	1
	Survey Technician	1	1	1	1	1
	GIS Data Base Specialist	1	1	1	1	1
	GIS Technician	1	1	1	1	1
	W/WW Services Coordinator	1	1	1	0.5	0.5
	Total Employees	14	14	14	13.5	13.5
	Total Full Time	13	13	13	13	13
	Total Part Time	1	1	1	0.5	0.5
52122	Meter Reading					
	Customer Service Supervisor	1	1	1	1	1
	Meter Reader Level III	3	3	3	3	3
	Meter Reader	4	4	4	4	4
	Total Employees	8	8	8	8	8
52123	Customer Service					
	Office Manager	1	1	1	1	1
	Customer Service Clerk	4	4	4	4	4
	W/WW Warehouse Supervisor	1	1	1	1	1
	Customer Service Clerk	0.5	0.5	0.5	0.5	0.5
	Total Employees	7.5	6.5	6.5	6.5	6.5
	Total Full Time	7	6	6	6	6
	Total Part Time	0.5	0.5	0.5	0.5	0.5
52131	Water Facility					
	W/WW Superintendent	0.125	0.125	0.125	0.125	0.125
	Inst/Control Tech	0.125	0.125	0.125	0.125	0.125
	W/WW Maintenance Supervisor	0.25	0.25	0.25	0.25	0.25
	W/WW Maintenance Mechanic I	2	2	2	2	2
	Public Service Worker	0	0	0	1	1
	Secretary	1	1	1	1	1
	Total Employees	3.5	3.5	3.5	4.5	4.5

Activity	Position	Actual 2010	Actual 2011	Actual 2012	Actual 2013	Budget 2014
52132	Sewer Facility					
	W/WW Superintendent	0.125	0.125	0.125	0.125	0.125
	Inst/Control Tech	0.125	0.125	0.125	0.125	0.125
	W/WW Maintenance Supervisor	0.25	0.25	0.25	0.25	0.25
	W/WW Maintenance Mechanic	1	1	1	1	1
	WW Plant Operator	1	1	1	1	1
	Public Service Worker	1	1	1	2	2
	Total Employees	3.5	3.5	3.5	4.5	4.5
52141	Water Line Maintenance					
	Asst W/WW Superintendent	0.16	0.16	0.16	0.16	0.16
	Senior Auto Tech	0.125	0.125	0.125	0.125	0.125
	W/WW Maint Superintendent	0.125	0.125	0.125	0.125	0.125
	Asst W/WW Maint Superintendent	0.5	0.5	0.5	0.5	0.5
	Crew Supervisor	3	3	3	3	3
	MEO III	1	1	1	1	1
	MEO II	4	4	4	4	4
	W/WW Service Worker	8	8	8	8	8
	Total Employees	16.91	16.91	16.91	16.91	16.91
52142	Sewer Line Maintenance					
	Senior Auto Tech	0.125	0.125	0.125	0.125	0.125
	W/WW Maint Superintendent	0.125	0.125	0.125	0.125	0.125
	Asst W/WW Maint Superintendent	0.5	0.5	0.5	0.5	0.5
	General Supervisor	1	1	1	1	1
	Sewer Rehabilitation Coordinator	1	1	1	1	1
	Crew Supervisor	1	1	1	1	1
	MEO III	1	1	1	1	1
	MEO II	3	3	3	3	3
	Public Service Worker	3	3	3	2	2
W/WW Service Worker	3	3	3	3	3	
	Total Employees	13.75	13.75	13.75	12.75	12.75
52151	Water Line Extension					
	Asst W/WW Superintendent	0.16	0.16	0.16	0.16	0.16
	Senior Auto Tech	0.125	0.125	0.125	0.125	0.125
	W/WW Maint Superintendent	0.125	0.125	0.125	0.125	0.125
	General Supervisor	1	1	1	1	1
	MEO III	1	1	1	1	1
	MEO II	4	4	4	3	3
	Public Service Worker	2	2	2	2	2
W/WW Service Worker	3	3	3	3	3	
	Total Employees	11.41	11.41	11.41	10.41	10.41
52152	Sewer Line Extension					
	Asst W/WW Superintendent	0.17	0.17	0.17	0.17	0.17
	Senior Auto Tech	0.125	0.125	0.125	0.125	0.125
	W/WW Maint Superintendent	0.125	0.125	0.125	0.125	0.125
	Crew Supervisor	2	2	2	2	2
	MEO III	3	3	3	3	3
	MEO II	1	1	1	1	1
	Blaster Equipment Operator	1	1	1	1	1
	Public Service Worker	1	1	1	0	0
	W/WW Service Worker	1	1	1	1	1
	Total Employees	9.42	9.42	9.42	8.42	8.42

Activity	Position	Actual 2010	Actual 2011	Actual 2012	Actual 2013	Budget 2014	
52161	Water Treatment						
	W/WW Superintendent	0.125	0.125	0.125	0.125	0.125	
	Inst/Control Tech	0.375	0.375	0.375	0.375	0.375	
	Chief Water Plant Operator	1	1	1	1	1	
	Laboratory Analyst	1	1	1	1	1	
	Water Plant Operator III	1	1	1	1	1	
	Water Plant Operator II	2	2	2	3	3	
	Water Plant Operator I	2	2	2	1	1	
	Total Employees	7.5	7.5	7.5	7.5	7.5	
52162	Brush Creek						
	W/WW Superintendent	0.125	0.125	0.125	0.125	0.125	
	Inst/Control Tech	0.375	0.375	0.375	0.375	0.375	
	Chief WW Plant Operator	0.33	0.33	0.33	0.33	0.33	
	Laboratory Analyst	1	1	1	1	1	
	MEO III	2	2	2	2	2	
	Water Plant Operator III	1	1	1	0	0	
	WW Plant Operator I	2	1	1	2	2	
	WW Plant Operator I	1	2	2	2	2	
	W/WW Maintenance Mechanic II	1	1	1	1	1	
	Total Employees	8.83	8.83	8.83	8.83	8.83	
52163	Knob Creek						
	W/WW Superintendent	0.125	0.125	0.125	0.125	0.125	
	Inst/Control Tech	0.375	0.375	0.375	0.375	0.375	
	Chief WW Plant Operator	0.33	0.33	0.33	0.33	0.33	
	Laboratory Analyst	1	1	1	1	1	
	WW Plant Operator III	1	1	1	1	1	
	WW Plant Operator II	0	0	1	1	1	
	WW Plant Operator I	2	2	2	3	3	
	W/WW Maintenance Mechanic II	1	1	1	1	1	
	Total Employees	5.83	5.83	6.83	7.83	7.83	
52164	Unicoi						
	Water Plant Operator II	1	1	1	1	1	
	Total Employees	1	1	1	1	1	
52171	Industrial Monitoring						
	Environmental Auditor	0.4	0.4	0.4	0.4	0.4	
	Laboratory Analyst	0.5	0.5	0.5	0.5	0.5	
	Cross Connection Inspector	1	1	1	1	1	
	Pre-Treatment Coordinator	1	1	1	1	1	
	Cross Connection Inspector	0	0	0	0.5	0.5	
		Total Employees	2.9	2.9	2.9	3.4	3.4
		Total Full Time	2.9	2.9	2.9	2.9	2.9
		Total Part Time	0	0	0	0.5	0.5
		Total Full Time - City Water & Sewer Services	116.55	115.55	116.55	116.55	116.55
	Total Part Time - City Water & Sewer Services	1.5	1.5	1.5	1.5	1.5	
	Total Employees	118.05	117.05	118.05	118.05	118.05	
53122	Regional W/S Meter Reading						
	Senior Meter Reader	1	1	1	1	1	
	Meter Reader II	1	2	2	2	2	
	Meter Reader	2	1	1	1	1	
	Total Employees	4	4	4	4	4	
53123	Customer Service						
	Customer Service Clerk	1	1	1	1	1	
	Stores Clerk	1	1	1	1	1	
	Total Employees	2	2	2	2	2	

Activity	Position	Actual 2010	Actual 2011	Actual 2012	Actual 2013	Budget 2014
53131	Water Facilities Maintenance					
	W/WW Superintendent	0.125	0.125	0.125	0.125	0.125
	Inst/Control Tech	0.125	0.125	0.125	0.125	0.125
	W/WW Maintenance Supervisor	0.25	0.25	0.25	0.25	0.25
	W/WW Maintenance Mechanic II	1	1	1	1	1
	W/WW Maintenance Mechanic	1	1	1	1	1
	Total Employees	2.5	2.5	2.5	2.5	2.5
53132	Sewer Facilities Maintenance					
	W/WW Superintendent	0.125	0.125	0.125	0.125	0.125
	Inst/Control Tech	0.125	0.125	0.125	0.125	0.125
	W/WW Maintenance Supervisor	0.25	0.25	0.25	0.25	0.25
	W/WW Maintenance Mechanic I	3	3	3	3	3
	Total Employees	3.5	3.5	3.5	3.5	3.5
53141	Water Line Maintenance					
	Senior Auto Tech	0.125	0.125	0.125	0.125	0.125
	W/WW Maint Superintendent	0.125	0.125	0.125	0.125	0.125
	Asst W/WW Maint Superintendent	0.5	0.5	0.5	0.5	0.5
	Asst W/WW Superintendent	0.17	0.17	0.17	0.17	0.17
	Crew Supervisor	2	2	2	2	2
	MEO III	1	1	1	1	1
	MEO II	3	3	3	4	4
	Public Service Worker	1	1	1	1	1
	W/WW Service Worker	2	2	2	2	2
	Total Employees	9.92	9.92	9.92	10.92	10.92
53142	Sewer Line Maintenance					
	W/WW Maint Superintendent	0.125	0.125	0.125	0.125	0.125
	Asst W/WW Maint Superintendent	0.5	0.5	0.5	0.5	0.5
	Senior Auto Tech	0.125	0.125	0.125	0.125	0.125
	Crew Supervisor	1	1	1	1	1
	MEO II	2	2	2	2	2
	Public Service Worker	1	1	1	1	1
	W/WW Service Worker	1	1	1	1	1
	Total Employees	5.75	5.75	5.75	5.75	5.75
53151	Water Line Extension					
	W/WW Maint Superintendent	0.125	0.125	0.125	0.125	0.125
	Asst W/WW Superintendent	0.17	0.17	0.17	0.17	0.17
	Senior Auto Tech	0.125	0.125	0.125	0.125	0.125
	MEO III	2	2	2	2	2
	MEO II	2	2	2	2	2
	W/WW Service Worker	2	2	2	2	2
	Total Employees	6.42	6.42	6.42	6.42	6.42
53152	Sewer Line Extension					
	W/WW Maint Superintendent	0.125	0.125	0.125	0.125	0.125
	Asst W/WW Superintendent	0.17	0.17	0.17	0.17	0.17
	Senior Auto Tech	0.125	0.125	0.125	0.125	0.125
	Blaster Equipment Operator	1	1	1	1	1
	MEO III	1	1	1	1	1
	Public Service Worker	1	1	1	1	1
	W/WW Service Worker	1	1	1	1	1
	Total Employees	4.42	4.42	4.42	4.42	4.42

Activity	Position	Actual 2010	Actual 2011	Actual 2012	Actual 2013	Budget 2014
53162	Sewer Treatment					
	W/WW Superintendent	0.125	0.125	0.125	0.125	0.125
	Chief WW Plant Operator	0.34	0.34	0.34	0.34	0.34
	Inst/Control Tech	0.375	0.375	0.375	0.375	0.375
	Laboratory Analyst	0.5	0.5	0.5	0.5	0.5
	WW Plant Operator III	2	2	2	2	2
	WW Plant Operator I	1	3	3	3	3
	Total Employees	4.34	6.34	6.34	6.34	6.34
	Total Employees - Regional Water & Sewer Services	42.85	44.85	44.85	45.85	45.85
	Total Full Time - Water & Sewer Fund	159.4	160.4	161.4	162.4	162.4
	Total Part Time - Water & Sewer Fund	1.5	1.5	1.5	1.5	1.5
	Total Employees	160.9	161.9	162.9	163.9	163.9
	GRAND TOTAL FULL TIME	852	855	860.25	869.75	868
	GRAND TOTAL PART TIME	36.45	36.45	35.95	37.05	38.35
	TOTAL EMPLOYEES	888.45	891.45	896.2	906.8	906.35

City of Johnson City, Tennessee

J.C. Stats

(Updated as of July 2013)

Incorporated 1869
Form of Government Council-Manager
 Home Rule, adopted 1955

Number of Registered Voters 38,237
Voters in Last Local Election 4,455

Population 63,152 *

Number of Households* 26,274
Land Area 43.2
Density 1,461.9 persons per square mile

Climate
 Average daily temperature: (January) 36.7 Degrees F
 Average daily temperature: (July) 75.8 Degrees F
 Average Precipitation 44 inches
 Average Snowfall 8.6 inches

<u>Property Tax Rate</u>	<u>Per \$100 of A.V.</u>	<u>Annual Tax on \$100,000 Residence</u>	<u>One Cent Generates</u>
City of Johnson City	\$1.57	\$392.50	\$180,206
Washington County	\$1.91	\$478.48	\$286,668
City (Carter County)	\$1.62	\$405.00	-
City (Sullivan County)	\$1.72	\$430.00	-

<u>Total Assessed Value</u>	\$1,802,064,536	<u>Assessed Percentage to Actual Value</u>
<u>Actual Taxable Value</u>	\$5,813,956,077	31.00

<u>Largest Property Tax Payers</u>	<u>Taxable Assessed Value</u>	<u>% of Total</u>
1 United Telephone Inc.	\$20,434,558	1.1
2 Johnson City Venture LLC	10,942,520	0.6
3 The Haven at Knob Creek	10,686,400	0.6
4 Atmos Energy Corporation	9,715,683	0.5
5 Johnson City Crossing	8,681,360	0.5
6 Pritchett Family	7,287,440	0.4
7 American Water Heater Company	7,015,715	0.4
8 Sofha Real Estate	6,459,000	0.4
9 AT & T Mobility	6,104,030	0.3
10 Sams Real Estate	6,088,600	0.3
Top 10 Total	\$93,415,306	5.2

City of Johnson City, Tennessee

J.C. Stats

(Updated as of July 2013)

<u>Total City Debt</u>	\$232,459,993
General Obligation Bonds	95,310,413
Water and Sewer	89,443,767
Sales Tax Revenue	39,525,000
Other	8,180,813
Bond Ratings:	AA- Standard & Poor's
	AA Fitch
	Aa2 Moody's

<u>City of Johnson City</u>	
Budget (all funds)	\$206,380,272
General Fund	55,324,633
Total Employment	
Full Time	868
Part Time	38.35

<u>City Schools</u>	
Budget (all funds)	\$72,556,362
General Purpose	62,909,524
Enrollment	7,684
Number of elementary schools	8
Number of middle schools	1
Number of intermediate schools	1
Number of high schools	1
Total Employment	920
Teachers (certified)	600

<u>Parks and Recreation</u>	
Total parks	23
Park acreage	1,150
Athletic fields	36
Recreation centers	5
Golf courses	2
Swimming pools	7
Tennis courts	23

Miles of Streets (centerline) 423

<u>Water and Sewer</u>	
Average Daily Consumption (Water)	14.10 mgd (million gallons per day)
Maximum Daily Capacity (Water)	28.00 mgd
Miles of Water Lines	492 City / 433 Regional / 925 Total
Miles of Sewer Lines	431 City / 137 Regional / 568 Total
Fire Hydrants	619
Water Customers	16,000
Sewer Customers	4,000

City of Johnson City, Tennessee

J.C. Stats

(Updated as of July 2013)

Employment**

Total 30,302
 Mean travel time to work 16.5 minutes

Largest Employers

	<u>Employees</u>	<u>% of Total (County)</u>
1 Johnson City Medical Center	3,500	6.0%
2 East Tennessee State University	2,330	4.0%
3 CITI Commerce Solutions	2,120	3.5%
4 James H. Quillen VA Medical Center	1,615	2.7%
5 Advanced Call Center Technologies	1,358	2.4%
6 A.O. Smith (American Water Heater)	1,300	2.1%
7 Washington County School System	1,200	2.0%
8 Johnson City School System	900	1.5%
9 City of Johnson City	850	1.5%
10 AT & T Mobility	650	1.1%
Top 10 Total	15,823	26.8%

Median Age** 37.4

Male 47.8%
 Female 52.2%

Race**

White 88.1%
 Black or African American 7.0%
 American Indian and Alaska Native 0.3%
 Asian 1.7%
 Hispanic or Latino (of any race) 4.2%

Average Household Size** 2.20

Average Family Size* 2.86

Total Housing units** 29,985

Occupied Housing Units** 26,761

Owner-occupied 14,896 or 55.7%
 Renter-occupied 11,865 or 44.3%

Educational Attainment**

Population 25 years and over
 High school degree or higher 86.6%
 Bachelor's degree or higher 35.3%

Economic**

Median household income \$37,284
 Median family income \$54,937
 Per capita income \$26,100

* 2010 census data

**5-year estimates from the American Community Survey conducted by the U.S. Census Bureau

GLOSSARY

A

Accrual Basis of Accounting – A basis of accounting in which revenues and expenditures are recorded at the time they are earned or incurred as opposed to when cash is actually received or spent.

Appropriation – Authorization for spending a specific amount of money for a specific purpose during a fiscal year.

Approved Budget – The budget as formally adopted by the City Commission for the upcoming fiscal year, beginning July 1.

Assessed Valuation – A value that is established for real or personal property for use as a basis for levying property taxes.

B

Balanced Budget – Occurs when planned expenditures equal anticipated revenues. In Tennessee, it is required that the budget be approved by the City Commission be balanced.

Bond Rating – A rating (made by an established bond rating company) from a schedule of grades indicating the probability of timely repayment of principal and interest on bonds issued.

Budget – A comprehensive financial plan of operation for a fiscal year that matches all planned revenues and expenditures with various municipal services. The City's budget is adopted annually.

Budget Calendar – The schedule of key dates or milestones which the City staff follows in the preparation and adoption of the budget.

Budget Document – The official written statement prepared by the City staff which reflects the decisions and allocations made by the City Commission.

Budget Ordinance – The formal legal documentation of budgeted appropriations approved by the City Commission. The adoption of the budget ordinance requires approval on three readings.

C

Capital – Category of expenditures for capital acquisitions that include: land, buildings, infrastructure, and equipment over \$5,000, which have useful lives extending beyond a single reporting period.

Capital Equipment Fund – Used to account for acquisition of major capital equipment including vehicles, mowers, large trucks, etc.

Capital Improvements Plan – Issued separately, but in coordination with the budget document, the CIP is the plan or schedule of project expenditures for public facilities, infrastructure, and equipment with estimated project costs, sources of funding, and timing of work/purchases over a five year period. Generally, projects and/or equipment over \$15,000 are included in the CIP.

GLOSSARY

Capital Projects Fund – Used to account for acquisition and/or construction of major capital projects, including buildings, parks, streets, and other City facilities.

City Commission – The five member governing body of the City of Johnson City.

City Manager – The Chief Executive Officer of the City of Johnson City, hired by the City Commission.

Community Development Block Grant (CDBG) – A federal entitlement program designed to benefit low and moderate income persons, specifically in the areas of housing.

Cost-of-Living Adjustment (COLA) – An increase in salaries to offset the adverse effect of inflation on compensation.

D

Debt Limit – The maximum amount of gross or net debt that is legally permitted.

Debt Service Fund – The fund established for the purpose of accumulating resources to repay the principal and interest on long-term general obligation debt, excluding debt payable for the Enterprise Funds of the City (Golf, Solid Waste, and Water/Sewer).

Deficit – An excess of expenditures over revenues or expenses over income.

Department – A major administrative or operational division of the City, which is responsible for a group of related activities.

Depreciation – A decrease in value of property through wear, deterioration, or obsolescence.

Drug Fund – A fund used to account for drug related fines and confiscations received, as well as usage of these monies to further drug investigations.

E

Enterprise Fund – A grouping of activities whose expenditures are entirely offset by revenues collected from user fees or charges. This is a business-like activity. Enterprise Funds for the City of Johnson City are Golf, Mass Transit, Solid Waste (Municipal and Regional), Storm Water, and Water/Sewer.

Estimated Revenue – The amount of projected revenue to be collected during the fiscal year.

Expenditure – The money spent by the City for programs and projects included within the approved budget.

GLOSSARY

F

Fiscal Year – The time period beginning on July 1 of a calendar year and ending on June 30 of the following calendar year.

Fixed Assets – Equipment and other capital items used in governmental type operations, which are intended to be held and have long-term value, such as land, buildings, machinery, vehicles, and other equipment.

Full-Time Equivalent – A part-time position converted to the decimal equivalent of a full-time position based on 2080 hours.

Fund – An accounting entity which has a set of self-balancing accounts and where all financial transactions for special activities or governmental functions are recorded.

Fund Balance – Amounts shown as fund balance represent monies remain unspent after all budgeted expenditures have been made.

G

General Fund – The general operating fund of the City used to account for all financial resources except those required to be accounted for in another fund. Most department operations of the City are funded by the General Fund, including Police, Fire, Administration, Parks & Recreation, Senior Center, Risk Management, Information Technology, and Public Works.

Generally Accepted Accounting Principles (GAAP) – The rules and procedures that serve as the guide for the fair presentation of Financial Statements.

General Obligation Bonds – Bonds issued by a government that are backed by the full faith and credit of its taxing authority.

Goal – A statement of specific direction, purpose, or intent to be accomplished by staff within a program.

Grants – A contribution of cash or other assets from another government or non-profit foundation to be used for a specific purpose.

I

Infrastructure – Long-lived capital assets that normally are stationary in nature, including streets, bridges, water/sewer line and treatment facilities, storm drainage, traffic signals, etc.

Intergovernmental Revenue – Funds received from federal, state, and local government sources.

Internal Service Fund – Fund used to account for the furnishings of goods or services by one department to other departments or agencies on a cost-reimbursement basis. The Motor Transport Fund and Insurance Fund are internal service funds for the City of Johnson City.

GLOSSARY

L

Line Item – A budgetary account representing a specific object of expense.

Long-Term Debt – Debt issued with a maturity of more than one year after the date of issuance.

M

Merit Increase – An amount of money set aside to reward employees who have performed with excellence throughout the fiscal year.

Modified Accrual Basis of Accounting – Basis of accounting to which: 1) revenues are recognized in the accounting period in which they become available and measurable and 2) expenditures are recognized in the accounting period in which the fund liability is incurred, if measurable.

O

Objective – A statement of specific direction, purpose, or intent to be accomplished by staff within a program.

Operating Budget – The City's financial plan which outlines proposed personnel and operating expenditures for the coming fiscal year, as well as revenue estimates which will be used to finance them.

P

Payment in Lieu of Taxes – Payment that a property owner not subject to taxation makes to a government to compensate for services that the property owner receives, which are normally financed through property taxes.

Personal Services – Category of expenditures which include employees, salaries and wages, and employee benefits.

Property Tax – A tax levied on the assessed value of real and personal property.

Property Tax Rate – The amount of tax levied for each \$100 of assessed valuation.

Public Hearing – An open meeting or portion of the regularly scheduled meeting of the City Commission for the purpose of obtaining public comment or input on a particular issue.

GLOSSARY

R

Reserved Fund Balance – A portion of the City’s fund balance that is legally restricted for a specific purpose and is not available for general appropriation.

Retained Earnings – An equity account reflecting the accumulated earnings of an enterprise or internal service fund.

Revenue – Income received from various sources used to finance government services.

Revenue Bonds – Bonds usually sold for constructing a project that will produce revenue for the City. The revenue is then used to pay the principal and interest on the bond.

S

Special Revenue Fund – A fund used to account for resources that are subject to certain spending restrictions, where specific revenue sources are used to finance certain activities.

Supplemental Budget – A budget that is prepared to meet unexpected needs or to spend revenues not anticipated at the time the original budget was adopted.

T

Transfer – An amount distributed from one fund to finance activities in another fund. Transfers are shown as an expenditure in the originating fund and a revenue in the receiving fund.

U

Unreserved Fund Balance – The portion of fund balance that is not restricted for a specific purpose and is available for general appropriation.